

CREATING A PLACE YOU WANT TO BE!



TRANSPORTATION & DEVELOPMENT

FY23-24 BUDGET PRESENTATION



Major Accomplishments

AREA	DESCRIPTION
Administrative Services	<ul style="list-style-type: none"> Refining department structure and adding specificity to program definitions. Identifying administrative efficiencies. Defining departmental expectations and aligning policies and practices.
Transportation Services	<ul style="list-style-type: none"> Relocating operations will alleviate hazardous site conditions and improve response during weather related emergencies Working to expand materials storage to improve response throughout the county
Community Services	<ul style="list-style-type: none"> There is a continued focus on stabilizing operations, with a focus on cost sharing, staff efficiencies, improved cost recovery, and establishing funding methodologies. Support community clean up activities: finishing work related to Metro clean-up grant. Eliminated the federal/state Dump Stoppers program, focusing cleanups on county owned land using contracted services.
Development Services	<ul style="list-style-type: none"> With increasing interest rates, economists predict a possible slowdown. This possible cooling period is accounted for by reducing permitting revenue by 10% from YEE, and pausing some staff hires as we track construction activity.
Visioning Services	<ul style="list-style-type: none"> Hired a new program manager in the Office of Economic Development. Perform an Economic Landscape Analysis and a business friendly survey to grade Clackamas County, identifying possible improvements to make us more business friendly.

Performance Clackamas

Line of Business/Program	Results Measure	FY21-22 Actual	FY22-23 Target	FY22-23 Projected Performance	FY23-24 Target
Administrative Services Office of the Director	Office of the Director FTE : Department FTE	6 FTE : 308.74 FTE	6.7 FTE : 306.74 FTE	6.7 FTE : 301.7 FTE	9.7 FTE : 348.24 FTE
	Office of the Director Budget : Department Budget	\$2.01 M : \$231 M	\$1.9 M : \$235 M	\$1.5 M : \$235 M	\$4.3 M : \$345 M
Transportation Services Traffic Safety	By 2035, reduce the number of fatalities resulting from crashes on roads in Clackamas County to zero	30 [2021]	25 [2022]	13	0
Transportation Services Transportation Engineering & Construction	# completed Capital Improvement Plan (CIP) contracts coming in under 110% of original contract value : # of completed CIP contracts	89%	90%	90%	23 : 25
Transportation Services Transportation Maintenance	# miles resurfaced	4.87 miles paved	6.06 miles paved	5.8 miles paved	62.65 miles resurfaced
Transportation Services Community Road Fund	Total CRF Capital Project Costs (\$) : Non-CRF funding contributed (\$)	\$1,6 M : \$219,000	\$5,7 M : \$1.8 M	\$6.3 M : \$1.2 M	\$15.6 M : \$5.2 M
Community Services Code Enforcement	# enforceable complaints : # total complaints received	865 : 3,069	900 : 3,000	1,000 : 3,100	900 : 3,100
Community Services Dog Services	By 2023, there will be 30,000 active dog licenses	23,813	25,000	24,000	30,000

Performance Clackamas

Line of Business/Program	Results Measure	FY21-22 Actual	FY22-23 Target	FY22-23 Projected Performance	FY23-24 Target
Community Services Sustainability & Solid Waste	# of garbage and recycling pickups provided	7,183,176	7,000,000	7,250,000	7,700,000
Development Services County Surveyor	# lots or parcels created : # subdivision or partition plats recorded	1,002 : 123	1,400 : 120	900 : 70	1,000 : 95
Development Services Building Codes	\$ value of constructed improvements	\$392,703,238	\$375,000,000	\$375,000,000	\$390,000,000
	# square feet constructed	6,030,809	6,350,000	6,350,000	DISCONTINUE
Development Services Development Engineering	# utility permits issued	1,888	1,800	2,300	2,900
Visioning Services Economic Development	\$ invested by businesses in enterprise zones	\$0	\$5 M	\$16.527 M	DISCONTINUE

Program Profiles: FY23-24 Summary

Line of Business	Program Name	BCC Priority	Total Funds (in Millions)	% County General Fund	% Restricted Funds	Mandate: Fed/State/City /IGA/None	% Operated by Program	Metrics: % Target Meet/Exceed/Improve
Administrative Services	Office of the Director	Accountable Government	\$3.131 M	0%	100%	County	60%	86%
Transportation Services	Traffic Safety	Ensure Healthy, Safe, and Secure Communities	\$6.585 M	0%	100%	Federal State County IGA	30%	100%
	Transportation Engineering & Construction	Strong Infrastructure	\$23.387 M	0%	100%	State County IGA	13%	75%
	Transportation Maintenance	Strong Infrastructure	\$22.637 M	0%	100%	State County IGA	43%	90%
	Community Road Fund	Strong Infrastructure	\$18.382 M	0%	100%	State County	0%	100%
	Damascus Roads	Strong Infrastructure	\$1.138 M	0%	100%	State County	0%	100%
	Fleet	Strong Infrastructure	\$7.419 M	0%	100%	County IGA	43%	75%

Total Funds, General Fund and Restricted Funds based off of operating (current) revenue.

Program Profiles: FY23-24 Summary

Line of Business	Program Name	BCC Priority	Total Funds (in Millions)	% County General Fund	% Restricted Funds	Mandate: Fed/State/City /IGA/None	% Operated by Program	Metrics: % Target Meet/Exceed/Improve
Community Services	Gladstone Library	Ensure Healthy, Safe, and Secure Communities	\$8.341 M	0%	100%	IGA	9%	100%
	Library Support Services	Accountable Government	\$3.510 M	79%	21%	IGA	62%	100%
	Oak Lodge Library	Ensure Healthy, Safe, and Secure Communities	\$16.304 M	0%	100%	IGA	6%	100%
	Code Enforcement	Ensure Healthy, Safe, and Secure Communities	\$1.062 M	0%	100%	State County	82%	72%
	Dog Services	Ensure Healthy, Safe, and Secure Communities	\$2.475 M	66%	34%	State County	68%	88%
	Sustainability & Solid Waste	Honor, Utilize, & Invest in our Natural Resources	\$2.971 M	0%	100%	State County IGA Franchise Agreements	73%	75%
	County Parks	Honor, Utilize, & Invest in our Natural Resources	\$6.263 M	0%	100%	IGA	55%	83%
	Forestry	Honor, Utilize, & Invest in our Natural Resources	\$2.469 M	0%	100%	State	32%	75%
	Property Disposition	Vibrant Economy	\$0.420 M	0%	100%	State County	54%	80%

% Operated by Program includes: Personal Services, Indirect Costs and contracted labor/other internal county services.

Program Profiles: FY23-24 Summary

Line of Business	Program Name	BCC Priority	Total Funds (in Millions)	% County General Fund	% Restricted Funds	Mandate: Fed/State/City /IGA/None	% Operated by Program	Metrics: % Target Meet/Exceed/Improve
Development Services	County Surveyor	Vibrant Economy	\$1.283 M	32%	68%	State County	82%	100%
	Public Land Corner	Vibrant Economy	\$0.404 M	0%	100%	State	83%	67%
	Current Planning	Vibrant Economy	\$3.207 M	66%	34%	State County IGA	77%	80%
	Building Codes	Vibrant Economy	\$7.111 M	0%	100%	State County IGA	77%	83%
	Septic	Vibrant Economy	\$0.724 M	0%	100%	State IGA	85%	100%
	Development Engineering	Strong Infrastructure	\$2.882 M	0%	100%	State County	85%	83%

% Operated by Program includes: Personal Services, Indirect Costs and contracted labor/other internal county services.

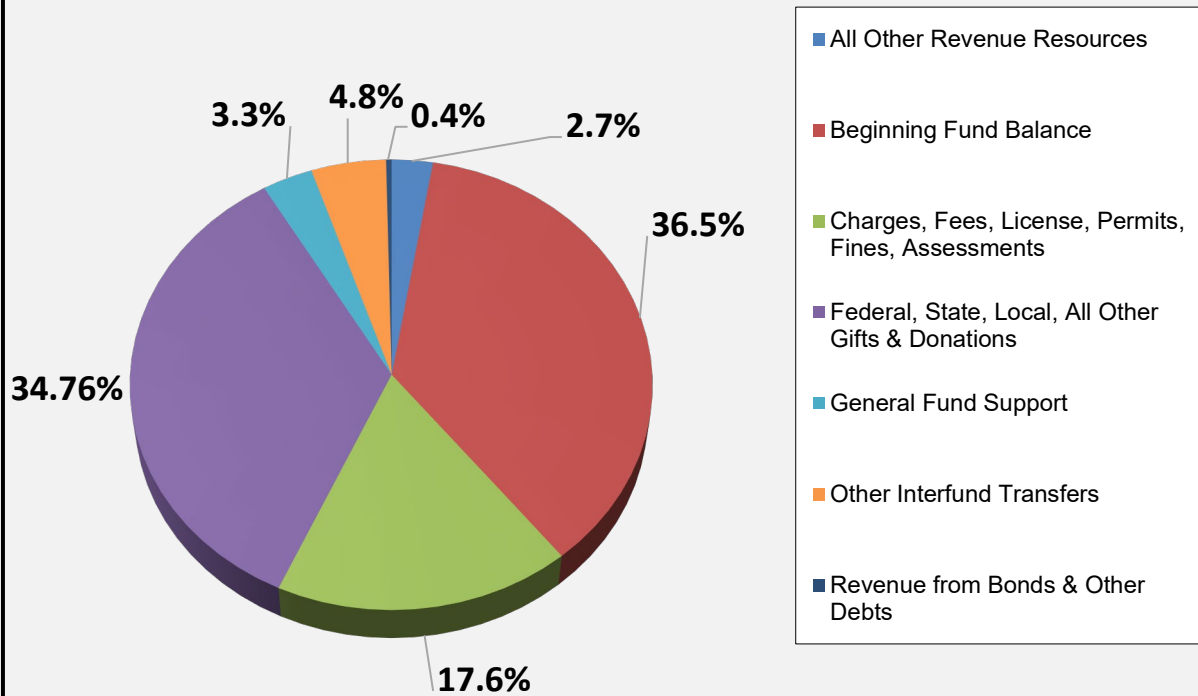
Program Profiles: FY23-24 Summary

Line of Business	Program Name	BCC Priority	Total Funds (in Millions)	% County General Fund	% Restricted Funds	Mandate: Fed/State/City /IGA/None	% Operated by Program	Metrics: % Target Meet/Exceed/ Improve
Visioning Services	Long Range Planning	Vibrant Economy	\$2.428 M	19%	81%	State County IGA	62%	80%
	Regional Policy Coordination	Vibrant Economy	\$3.144 M	0%	100%	State County	15%	NEW PROGRAM
	Office of Economic Development	Vibrant Economy	\$2.520 M	0%	100%	State	40%	100%

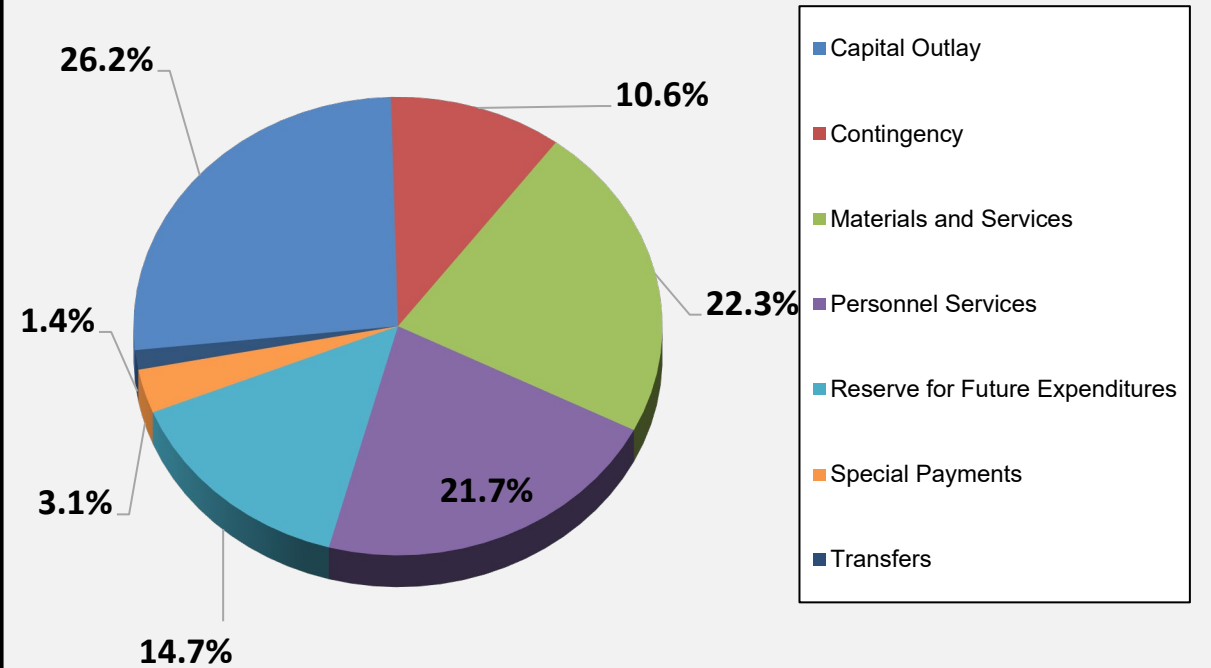
% Operated by Program includes: Personal Services, Indirect Costs and contracted labor/other internal county services.

FY23-24 Revenue and Expenses

Revenues



Expenses



Department Summary by Fund



Department of Transportation and Development (30/60)

Department Budget Summary by Fund

<i>Line of Business Name</i>	<i>Program Name</i>	FY 23-24 100 General Fund	FY 23-24 208-Lottery Fund	FY 23-24 212-Library Network	FY 23-24 215-Road Fund	FY 23-24 218-Property Resources Fund	FY 23-24 230-Special Grants Fund	FY 23-24 257-Parks & Forestry Fund	FY 23-24 601-Stone Creek Golf Course	FY 23-24 770-Fleet Services Fund	FY 23-24 Total Budget	FY 23-24 General Fund Support in Budget **	FY 23-24 Total FTE
Administrative Services	Office of the Director		2,284,757		2,044,346		-				4,329,103	350,000	9.7
Transportation Services	Traffic Safety				6,585,182		-				6,585,182	-	12.1
Transportation Services	Transportation Engineering & Construction				21,813,627		1,573,635				23,387,262	-	21.2
Transportation Services	Transportation Maintenance				53,201,590		-				53,201,590	-	101.2
Transportation Services	Community Road Fund				30,461,421						30,461,421	-	-
Transportation Services	Damascus Roads				6,643,578						6,643,578	-	-
Transportation Services	Countywide TSDC Area										-	-	-
Transportation Services	HV Joint TSDC Subarea										-	-	-
Transportation Services	Fleet									7,890,841	7,890,841	-	22.0
Community Services	Gladstone Library			3,233,589			6,000,000				9,233,589	-	4.7
Community Services	Library Support Services			5,804,209			-				5,804,209	2,776,689	12.0
Community Services	Oak Lodge Library			10,937,369			9,000,000				19,937,369	-	5.4
Community Services	Code Enforcement	1,345,901									1,345,901	-	7.0
Community Services	Dog Services	3,002,513									3,002,513	1,627,428	14.0
Community Services	Sustainability & Solid Waste	5,671,348									5,671,348	-	12.9
Community Services	County Parks							3,489,755	5,950,182		9,439,937	-	7.4
Community Services	Forestry							5,114,741			5,114,741	-	2.6
Community Services	Property Disposition					2,483,032					2,483,032	-	1.0

Department Summary by Fund

Department of Transportation and Development (30/60)

Department Budget Summary by Fund

Line of Business Name	Program Name	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24
		100-General Fund	201-County Fair Fund	205-Development Services Fund	208-Lottery Fund	215-Road Fund	218-Property Resources Fund	223-Countywide Transportation SDC Fund	224-Public Land Cor Pres Fund	230-Special Grants Fund	Total Budget	General Fund Support in Budget **	Total FTE
Development Services	County Surveyor	1,283,586											
Development Services	Land Use, Development Review & Permitting	-		-									
Development Services	Long-Range Planning	-											
Development Services	Public Land Corner							1,448,469		1,448,469			
Development Services	Current Planning	4,124,809								4,124,809	2,116,293		
Development Services	Building Codes			17,757,716						17,757,716			
Development Services	Septic			1,313,034						1,313,034			
Development Services	Revenue Collected on Behalf of Other Agencies	-											
Development Services	Development Engineering					2,882,112				2,882,112			
Visioning Services	Long Range Planning	881,935					1,628,132			2,510,067	450,000		
Visioning Services	Regional Policy Coordination						3,144,778			3,144,778			
Visioning Services	Office of Economic Development				7,730,380					7,730,380			
TDCS Accounting Programs	County Event Center		5,928,928							10,728,928			
TDCS Accounting Programs	Tax Title Land						592,847			592,847			
TDCS Accounting Programs	\$ Coll On Behalf of Other Agcy	4,500,000								4,500,000			
TDCS Accounting Programs	Countywide TSDC							18,290,734		18,290,734			
TDCS Accounting Programs	HV Joint Area TSDC							1,408,266		1,408,266			

Department Summary by Fund

Department of Transportation and Development (30/60)

Department Budget Summary by Fund

	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24
	100-General Fund	201-County Fair Fund	205-Development Services Fund	208-Lottery Fund	215-Road Fund	218-Property Resources Fund	223-Countywide Transportation SDC Fund	224-Public Land Cor Pres Fund	230-Special Grants Fund	Total Budget	General Fund Support in Budget **	Total FTE
TOTAL	20,810,092	5,928,928	19,070,750	10,015,137	128,404,766	3,075,879	19,699,000	1,448,469	21,373,635	272,247,342	7,728,483	342.2
<i>FY 22-23 Budget (Amended)</i>	17,770,199	5,955,727	20,519,357	5,892,889	125,507,961	3,005,518	20,594,969	2,382,328	3,807,407	253,128,542	7,873,867	345.2
<i>\$ Increase (Decrease)</i>	3,039,893	(26,799)	(1,448,607)	4,122,248	2,896,805	70,361	(895,969)	(933,859)	17,566,228	19,118,800	(145,384)	(3.0)
<i>% Increase (Decrease)</i>	17.1%	-0.4%	-7.1%	70.0%	2.3%	2.3%	-4.4%	-39.2%	461.4%	7.6%	-1.8%	-0.9%

** General Fund Support is the subsidy, net of any other revenue received by the department.

30-Transportation & Development (DTD) [50-History] / 208-Lottery Fund
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	815,988	745,943	654,002	1,002,242	1,197,898	543,896	83%
Federal, State, Local, All Other Gifts & Donations	116,451	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	1,025,750	1,257,519	922,704	905,228	994,820	72,116	8%
Operating Revenue	1,142,201	1,257,519	922,704	905,228	1,086,859	164,155	18%
Total Revenue	1,958,189	2,003,462	1,576,706	1,907,470	2,284,757	708,051	45%
Personnel Services	976,008	831,666	1,069,042	554,918	686,490	(382,552)	-36%
Materials and Services	235,717	169,554	270,190	154,654	719,616	449,426	166%
Capital Outlay	520	-	-	-	-	-	-
Operating Expenditure	1,212,246	1,001,220	1,339,232	709,572	1,406,106	66,874	5%
Contingency	-	-	237,474	-	135,900	(101,574)	-43%
Reserve for Future Expenditures	-	-	-	-	742,750	742,750	-
Total Expense	1,212,246	1,001,220	1,576,706	709,572	2,284,756	708,050	45%
Revenues Less Expenses	745,943	1,002,242	-	1,197,898	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

30-Transportation & Development (DTD) / 215-Road Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	32,237,645	51,627,826	49,602,975	53,138,868	48,147,496	(1,455,479)	-3%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	33,462,552	40,272,526	50,081,630	51,821,812	50,369,906	288,276	1%
Charges, Fees, License, Permits, Fines, Assessments	15,337,372	16,178,150	14,950,666	15,688,930	15,714,296	763,630	5%
Revenue from Bonds & Other Debts	20,286,653	128,451	123,410	55,000	179,104	55,694	45%
All Other Revenue Resources	448,606	314,567	3,791,621	3,703,493	527,685	(3,263,936)	-86%
Other Interfund Transfers	842,719	-	1,006,373	893,757	5,553,296	4,546,923	452%
General Fund Support	-	165,105	-	-	257,961	257,961	-
Operating Revenue	70,377,902	57,058,799	69,953,700	72,162,992	72,602,248	2,648,548	4%
Total Revenue	102,615,547	108,686,625	119,556,675	125,301,860	120,749,744	1,193,069	1%
Personnel Services	15,955,828	15,461,529	19,453,399	13,603,509	20,300,921	847,522	4%
Materials and Services	13,013,961	14,435,855	23,648,730	25,485,527	26,988,870	3,340,140	14%
Capital Outlay	16,678,422	19,286,611	36,228,045	31,316,914	32,123,518	(4,104,527)	-11%
Operating Expenditure	45,648,211	49,183,994	79,330,174	70,405,950	79,413,309	83,135	0%
Debt Service	-	-	-	-	-	-	-
Special Payments	4,340,417	5,083,357	4,975,000	4,792,480	6,158,754	1,183,754	24%
Transfers	999,093	1,280,406	2,059,750	1,955,934	2,567,585	507,835	25%
Contingency	-	-	12,283,817	-	17,175,005	4,891,188	40%
Reserve for Future Expenditures	-	-	20,907,935	-	15,435,092	(5,472,843)	-26%
Total Expense	50,987,721	55,547,757	119,556,676	77,154,364	120,749,745	1,193,069	1%
Revenues Less Expenses	51,627,826	53,138,868	-	48,147,496	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

30-Transportation & Development (DTD) / 230-Special Grants Fund
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Federal, State, Local, All Other Gifts & Donations	-	176,770	95,000	95,000	1,534,635	1,439,635	1515%
Operating Revenue	-	176,770	95,000	95,000	1,573,635	1,478,635	1556%
Total Revenue	-	176,770	95,000	95,000	1,573,635	1,478,635	1556%
Personnel Services	-	176,770	-	-	-	-	-
Materials and Services	-	-	95,000	95,000	441,400	346,400	365%
Capital Outlay	-	-	-	-	1,132,235	1,132,235	-
Operating Expenditure	-	176,770	95,000	95,000	1,573,635	1,478,635	1556%
Total Expense	-	176,770	95,000	95,000	1,573,635	1,478,635	1556%
Revenues Less Expenses	-	-	-	-	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

30-Transportation & Development (DTD) / 770-Fleet Services Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	626,179	423,968	454,627	446,076	471,387	16,760	4%
Federal, State, Local, All Other Gifts & Donations	5,937	-	-	125,700	154,200	154,200	-
Charges, Fees, License, Permits, Fines, Assessments	5,658,265	6,313,107	5,845,850	6,107,356	7,224,550	1,378,700	24%
Revenue from Bonds & Other Debts	68,381	19,674	32,120	36,000	35,000	2,880	9%
All Other Revenue Resources	2,954	565	6,960	5,597	5,704	(1,256)	-18%
Other Interfund Transfers	-	-	100,000	-	-	(100,000)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	5,735,536	6,333,346	5,984,930	6,274,653	7,419,454	1,434,524	24%
Total Revenue	6,361,715	6,757,314	6,439,557	6,720,729	7,890,841	1,451,284	23%
Personnel Services	2,596,860	2,612,521	2,770,744	2,314,339	3,082,323	311,579	11%
Materials and Services	3,214,059	3,689,211	3,375,010	3,835,003	4,204,717	829,707	25%
Capital Outlay	126,827	9,507	200,000	100,000	100,000	(100,000)	-50%
Operating Expenditure	5,937,747	6,311,239	6,345,754	6,249,342	7,387,040	1,041,286	16%
Contingency	-	-	93,803	-	503,801	409,998	437%
Total Expense	5,937,747	6,311,239	6,439,557	6,249,342	7,890,841	1,451,284	23%
Revenues Less Expenses	423,968	446,076	-	471,387	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

**50-Transportation & Development (DTD) [60-History] / 100-General Fund
Summary of Revenue and Expense**

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	3,453,819	2,740,759	2,504,862	2,669,078	3,509,792	1,004,930	40%
Federal, State, Local, All Other Gifts & Donations	678,024	542,000	588,630	1,007,009	779,088	190,458	32%
Charges, Fees, License, Permits, Fines, Assessments	1,673,524	1,533,270	704,100	769,708	1,877,333	1,173,233	167%
Revenue from Bonds & Other Debts	2,453	-	-	-	-	-	-
All Other Revenue Resources	2,017,567	2,158,737	2,101,550	2,229,074	2,226,121	124,571	6%
Other Interfund Transfers	1,702,733	-	-	-	-	-	-
General Fund Support	-	1,742,710	1,627,428	1,627,428	1,627,428	-	0%
Operating Revenue	6,074,301	5,976,717	5,021,708	5,633,219	6,509,970	1,488,262	30%
Total Revenue	9,528,120	8,717,476	7,526,570	8,302,297	10,019,762	2,493,192	33%
Personnel Services	4,161,951	3,996,353	3,828,194	2,706,596	4,700,753	872,559	23%
Materials and Services	2,174,356	2,007,437	1,957,597	2,085,909	2,584,285	626,688	32%
Capital Outlay	106,055	869	-	-	-	-	-
Operating Expenditure	6,442,362	6,004,659	5,785,791	4,792,505	7,285,038	1,499,247	26%
Transfers	345,000	45,000	-	-	76,000	76,000	-
Contingency	-	-	655,634	-	699,335	43,701	7%
Reserve for Future Expenditures	-	-	1,085,146	-	1,959,390	874,244	81%
Total Expense	6,787,362	6,049,659	7,526,571	4,792,505	10,019,763	2,493,192	33%
Revenues Less Expenses	2,740,758	2,667,817	-	3,509,792	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

**General Fund Departments: Starting in FY20-21, amounts in Revenue Less Expenses will be moved into Non-Departmental at year-end.*

50-Transportation & Development (DTD) / 212-Library Network

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	5,682,956	5,741,828	5,152,239	8,173,996	6,818,540	1,666,301	32%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	2,366,744	5,297,174	3,216,819	2,467,390	3,984,008	767,189	24%
Charges, Fees, License, Permits, Fines, Assessments	272,287	1,142,817	141,996	201,650	215,154	73,158	52%
Revenue from Bonds & Other Debts	-	-	15,400,000	-	-	(15,400,000)	-100%
All Other Revenue Resources	825,024	750,946	969,131	914,451	989,103	19,972	2%
Other Interfund Transfers	2,095,853	-	-	-	5,191,673	5,191,673	-
General Fund Support	-	3,153,818	2,906,620	4,206,620	2,776,689	(129,931)	-4%
Operating Revenue	5,559,907	10,344,754	22,634,566	7,790,111	13,156,627	(9,477,939)	-42%
Total Revenue	11,242,864	16,086,583	27,786,805	15,964,107	19,975,167	(7,811,638)	-28%
Personnel Services	2,710,962	3,036,768	3,262,279	2,972,190	3,463,004	200,725	6%
Materials and Services	2,468,202	3,083,249	2,700,109	2,393,377	2,545,539	(154,570)	-6%
Capital Outlay	321,871	942,570	18,566,020	3,718,000	10,800,000	(7,766,020)	-42%
Operating Expenditure	5,501,036	7,062,587	24,528,408	9,083,567	16,808,543	(7,719,865)	-31%
Debt Service	-	-	302,241	-	-	(302,241)	-100%
Special Payments	-	850,000	850,000	62,000	67,000	(783,000)	-92%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	225,908	-	957,954	732,046	324%
Reserve for Future Expenditures	-	-	1,880,247	-	2,141,671	261,424	14%
Total Expense	5,501,036	7,912,587	27,786,804	9,145,567	19,975,168	(7,811,636)	-28%
Revenues Less Expenses	5,741,828	8,173,996	-	6,818,540	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

50-Transportation & Development (DTD) / 218-Property Resources Fund
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	2,424,019	2,414,150	2,326,718	2,129,778	2,062,321	(264,397)	-11%
Charges, Fees, License, Permits, Fines, Assessments	300,000	-	300,000	300,000	400,000	100,000	33%
Revenue from Bonds & Other Debts	-	10,500	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	20,711	20,711	-
Operating Revenue	300,000	10,500	300,000	300,000	420,711	120,711	40%
Total Revenue	2,724,019	2,424,650	2,626,718	2,429,778	2,483,032	(143,686)	-5%
Personnel Services	153,117	81,428	158,954	158,481	175,412	16,458	10%
Materials and Services	156,751	213,443	201,368	208,976	217,500	16,132	8%
Capital Outlay	-	-	610,000	-	5,000	(605,000)	-99%
Operating Expenditure	309,868	294,871	970,322	367,457	397,912	(572,410)	-59%
Special Payments	-	-	60,000	-	60,000	-	0%
Transfers	-	-	100,000	-	-	(100,000)	-100%
Contingency	-	-	98,500	-	756,391	657,891	668%
Reserve for Future Expenditures	-	-	1,397,896	-	1,268,729	(129,167)	-9%
Total Expense	309,868	294,871	2,626,718	367,457	2,483,032	(143,686)	-5%
Revenues Less Expenses	2,414,150	2,129,779	-	2,062,321	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

50-Transportation & Development (DTD) / 230-Special Grants Fund
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	145,860	62,407	199,088	15,000,000	14,937,593	23936%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	145,860	62,407	199,088	15,000,000	14,937,593	23936%
Total Revenue	-	145,860	62,407	199,088	15,000,000	14,937,593	23936%
Personnel Services	-	8,267	-	-	-	-	-
Capital Outlay	-	137,593	62,407	199,088	15,000,000	14,937,593	23936%
Operating Expenditure	-	145,860	62,407	199,088	15,000,000	14,937,593	23936%
Total Expense	-	145,860	62,407	199,088	15,000,000	14,937,593	23936%
Revenues Less Expenses	-	-	-	-	-	-	-

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

50-Transportation & Development (DTD) / 257-Parks & Forestry Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget :
Beginning Fund Balance	4,265,180	3,636,132	3,087,749	3,096,275	3,162,124	74,375	2%
Federal, State, Local, All Other Gifts & Donation	783,534	603,975	1,151,611	1,159,406	951,787	(199,824)	-17%
Charges, Fees, License, Permits, Fines, Assessm	1,200,309	1,063,060	1,384,517	1,099,844	1,126,750	(257,767)	-19%
Revenue from Bonds & Other Debts	6,165	559,212	655,200	270,000	622,020	(33,180)	-5%
All Other Revenue Resources	253,915	276,816	1,938,569	263,217	2,040,815	102,246	5%
Other Interfund Transfers	206,411	45,000	325,746	321,000	701,000	375,254	115%
General Fund Support	-	153,910	220,200	220,200	-	(220,200)	-100%
Operating Revenue	2,450,333	2,701,973	5,675,843	3,333,667	5,442,372	(233,471)	-4%
Total Revenue	6,715,513	6,338,104	8,763,592	6,429,942	8,604,496	(159,096)	-2%
Personnel Services	1,560,085	1,550,666	1,809,998	1,540,098	1,771,501	(38,497)	-2%
Materials and Services	1,081,231	1,488,699	1,493,014	1,238,130	1,607,441	114,427	8%
Capital Outlay	438,066	202,463	1,763,177	489,590	1,051,999	(711,178)	-40%
Operating Expenditure	3,079,382	3,241,829	5,066,189	3,267,818	4,430,941	(635,248)	-13%
Special Payments	-	-	2,000	-	-	(2,000)	-100%
Transfers	-	-	-	-	400,000	400,000	-
Contingency	-	-	188,482	-	623,983	435,501	231%
Reserve for Future Expenditures	-	-	3,506,920	-	3,149,571	(357,349)	-10%
Total Expense	3,079,382	3,241,829	8,763,591	3,267,818	8,604,495	(159,096)	-2%
Revenues Less Expenses	3,636,132	3,096,275	-	3,162,124	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

50-Transportation & Development (DTD) / 601-Stone Creek Golf Course
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	1,349,214	2,188,398	1,699,237	2,845,189	2,659,381	960,144	57%
Charges, Fees, License, Permits, Fines, Assessments	3,431,781	3,511,023	2,800,000	3,247,600	3,247,600	447,600	16%
All Other Revenue Resources	17,106	215,784	10,000	20,933	43,201	33,201	332%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	3,448,887	3,726,808	2,810,000	3,268,533	3,290,801	480,801	17%
Total Revenue	4,798,101	5,915,205	4,509,237	6,113,722	5,950,182	1,440,945	32%
Personnel Services	-	-	-	-	-	-	-
Materials and Services	2,580,562	2,735,454	2,929,108	3,029,341	3,135,783	206,675	7%
Capital Outlay	29,141	334,562	100,000	150,000	1,650,000	1,550,000	1550%
Operating Expenditure	2,609,703	3,070,017	3,029,108	3,179,341	4,785,783	1,756,675	58%
Special Payments	-	-	1,000	-	-	(1,000)	-100%
Transfers	-	-	275,000	275,000	225,000	(50,000)	-18%
Contingency	-	-	382,836	-	939,399	556,563	145%
Reserve for Future Expenditures	-	-	821,293	-	-	(821,293)	-100%
Total Expense	2,609,703	3,070,017	4,509,237	3,454,341	5,950,182	1,440,945	32%
Revenues Less Expenses	2,188,398	2,845,189	-	2,659,381	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

60-Transportation & Development (DTD) / 100-General Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	1,743,033	673,115	434,430	400,966	998,747	564,317	130%
Federal, State, Local, All Other Gifts & Donations	95,621	107,836	-	-	261,269	261,269	-
Charges, Fees, License, Permits, Fines, Assessment	1,656,282	1,855,398	2,049,800	2,089,855	2,055,648	5,848	0%
All Other Revenue Resources	23,039	8,720	7,950	225	300	(7,650)	-96%
Other Interfund Transfers	2,176,932	-	131,830	-	-	(131,830)	-100%
General Fund Support	-	2,869,485	3,119,619	3,054,389	2,974,366	(145,253)	-5%
Operating Revenue	3,951,873	4,841,439	5,309,199	5,144,469	5,291,583	(17,616)	0%
Total Revenue	5,694,906	5,514,554	5,743,629	5,545,435	6,290,330	546,701	10%
Personnel Services	3,475,440	3,443,801	3,938,088	2,927,724	3,919,007	(19,081)	0%
Materials and Services	1,976,268	1,633,746	1,712,745	1,595,752	1,776,581	63,836	4%
Capital Outlay	9,111	-	66,830	23,212	66,830	-	0%
Operating Expenditure	5,460,819	5,077,547	5,717,663	4,546,688	5,762,418	44,755	1%
Contingency	-	-	25,965	-	369,504	343,539	1323%
Reserve for Future Expenditures	-	-	-	-	158,409	158,409	-
Total Expense	5,460,819	5,077,547	5,743,628	4,546,688	6,290,331	546,703	10%
Revenues Less Expenses	234,087	437,006	-	998,747	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

*General Fund Departments: Starting in FY20-21, amounts in Revenue Less Expenses will be moved into Non-Departmental at year-end.

60-Transportation & Development (DTD) / 205-Development Services Fund
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	10,522,678	10,720,338	11,219,147	11,647,315	11,234,875	15,728	0%
Federal, State, Local, All Other Gifts & Donation	4,474	2,164	-	22,500	40,767	40,767	-
Charges, Fees, License, Permits, Fines, Assessm	9,196,509	10,059,009	9,082,920	8,524,854	7,566,838	(1,516,082)	-17%
Revenue from Bonds & Other Debts	-	700	3,250	3,250	2,000	(1,250)	-38%
All Other Revenue Resources	188,616	130,771	214,040	193,545	226,270	12,230	6%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	9,389,599	10,192,645	9,300,210	8,744,149	7,835,875	(1,464,335)	-16%
Total Revenue	19,912,276	20,912,983	20,519,357	20,391,464	19,070,750	(1,448,607)	-7%
Personnel Services	6,132,196	6,117,649	7,892,151	6,315,217	7,837,189	(54,962)	-1%
Materials and Services	2,678,236	3,141,264	2,722,290	2,683,372	3,192,490	470,200	17%
Capital Outlay	381,256	5,490	122,000	158,000	114,000	(8,000)	-7%
Operating Expenditure	9,191,688	9,264,404	10,736,441	9,156,589	11,143,679	407,238	4%
Contingency	-	-	1,331,548	-	2,313,490	981,942	74%
Reserve for Future Expenditures	-	-	8,451,369	-	5,613,581	(2,837,788)	-34%
Total Expense	9,191,688	9,264,404	20,519,358	9,156,589	19,070,750	(1,448,608)	-7%
Revenues Less Expenses	10,720,588	11,648,579	-	11,234,875	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

60-Transportation & Development (DTD) [65-History] / 208-Lottery Fund
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	3,340,940	4,542,305	1,476,183	5,213,008	5,209,681	3,733,498	253%
Federal, State, Local, All Other Gifts & Donation	9,348,001	5,002,721	2,100,000	2,355,972	2,379,532	279,532	13%
Charges, Fees, License, Permits, Fines, Assessm	56,516	17,328	10,000	10,000	10,300	300	3%
All Other Revenue Resources	50,024	26,233	30,000	60,000	130,867	100,867	336%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	9,454,541	5,046,282	2,140,000	2,425,972	2,520,699	380,699	18%
Total Revenue	12,795,481	9,588,587	3,616,183	7,638,980	7,730,380	4,114,197	114%
Personnel Services	480,602	312,731	739,743	681,549	1,029,384	289,641	39%
Materials and Services	955,231	671,171	1,520,670	1,098,100	1,176,743	(343,927)	-23%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	1,435,833	983,902	2,260,413	1,779,649	2,206,127	(54,286)	-2%
Debt Service	-	-	-	-	-	-	-
Special Payments	6,754,342	3,320,500	1,060,916	586,650	1,030,000	(30,916)	-3%
Transfers	63,000	63,000	63,000	63,000	-	(63,000)	-100%
Contingency	-	-	231,854	-	500,000	268,146	116%
Reserve for Future Expenditures	-	-	-	-	3,994,253	3,994,253	-
Total Expense	8,253,175	4,367,402	3,616,183	2,429,299	7,730,380	4,114,197	114%
Revenues Less Expenses	4,542,305	5,221,185	-	5,209,681	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

60-Transportation & Development (DTD) / 215-Road Fund
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	330,161	979	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donation	2,220,474	2,550,519	5,097,493	2,781,335	6,819,853	1,722,360	34%
Charges, Fees, License, Permits, Fines, Assessm	724,236	694,700	787,610	816,443	806,669	19,059	2%
Revenue from Bonds & Other Debts	-	14,536	1,183	-	3,500	2,317	196%
All Other Revenue Resources	-	-	65,000	42,055	25,000	(40,000)	-62%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	2,944,710	3,259,755	5,951,286	3,639,833	7,655,022	1,703,736	29%
Total Revenue	3,274,870	3,260,734	5,951,286	3,639,833	7,655,022	1,703,736	29%
Personnel Services	2,544,737	2,647,360	3,089,725	2,363,349	3,607,816	518,091	17%
Materials and Services	548,269	611,664	2,796,560	1,128,699	3,972,204	1,175,644	42%
Capital Outlay	180,885	1,710	65,000	147,785	75,000	10,000	15%
Operating Expenditure	3,273,891	3,260,734	5,951,285	3,639,833	7,655,020	1,703,735	29%
Total Expense	3,273,891	3,260,734	5,951,285	3,639,833	7,655,020	1,703,735	29%
Revenues Less Expenses	979	-	-	-	-	-	-

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

60-Transportation & Development (DTD) / 224-Public Land Cor Pres Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	1,049,673	1,508,968	1,507,328	1,471,280	1,044,189	(463,139)	-31%
Federal, State, Local, All Other Gifts & Donations	7,655	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	1,137,332	791,452	875,000	449,200	404,280	(470,720)	-54%
Revenue from Bonds & Other Debts	7,756	-	-	-	-	-	-
All Other Revenue Resources	13,135	7,903	-	925	-	-	-
Operating Revenue	1,165,878	799,355	875,000	450,125	404,280	(470,720)	-54%
Total Revenue	2,215,550	2,308,324	2,382,328	1,921,405	1,448,469	(933,859)	-39%
Personnel Services	541,720	658,485	838,404	697,266	858,589	20,185	2%
Materials and Services	164,862	168,058	228,510	179,950	210,138	(18,372)	-8%
Capital Outlay	-	10,500	-	-	-	-	-
Operating Expenditure	706,582	837,043	1,066,914	877,216	1,068,727	1,813	0%
Contingency	-	-	275,000	-	160,309	(114,691)	-42%
Reserve for Future Expenditures	-	-	1,040,414	-	219,433	(820,981)	-79%
Total Expense	706,582	837,043	2,382,328	877,216	1,448,469	(933,859)	-39%
Revenues Less Expenses	1,508,968	1,471,280	-	1,044,189	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

**80-Misc/Pass-Through [60-History] / 100-General Fund
Summary of Revenue and Expense**

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donation	-	-	-	32,400	-	-	-
Charges, Fees, License, Permits, Fines, Assessm	-	2,906,010	4,500,000	4,467,600	4,500,000	-	0%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	2,906,010	4,500,000	4,500,000	4,500,000	-	0%
Total Revenue	-	2,906,010	4,500,000	4,500,000	4,500,000	-	0%
Special Payments	-	2,906,010	4,500,000	4,500,000	4,500,000	-	0%
Total Expense	-	2,906,010	4,500,000	4,500,000	4,500,000	-	0%
Revenues Less Expenses	-	-	-	-	-	-	-

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

80-Misc/Pass-Through [50-History] / 201-County Fair Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	390,926	456,009	3,645,293	802,293	324,162	(3,321,131)	-91%
Federal, State, Local, All Other Gifts & Donations	245,454	251,231	53,167	2,843,167	3,120,944	3,067,777	5770%
Charges, Fees, License, Permits, Fines, Assessments	4,504	685,844	544,500	544,500	725,500	181,000	33%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	399,440	1,118,720	1,159,501	1,159,501	1,169,092	9,591	1%
Other Interfund Transfers	507,454	516,588	553,266	553,266	589,230	35,964	7%
Operating Revenue	1,156,852	2,572,383	2,310,434	5,100,434	5,604,766	3,294,332	143%
Total Revenue	1,547,777	3,028,393	5,955,727	5,902,727	5,928,928	(26,799)	0%
Personnel Services	367,075	628,983	644,233	644,233	807,000	162,767	25%
Materials and Services	675,398	1,478,389	1,282,787	1,275,857	1,608,625	325,838	25%
Capital Outlay	49,295	116,630	3,662,475	3,657,475	3,242,777	(419,698)	-11%
Operating Expenditure	1,091,768	2,224,002	5,589,495	5,577,565	5,658,402	68,907	1%
Special Payments	-	2,097	1,000	1,000	2,000	1,000	100%
Contingency	-	-	365,232	-	268,526	(96,706)	-26%
Total Expense	1,091,768	2,226,099	5,955,727	5,578,565	5,928,928	(26,799)	0%
Revenues Less Expenses	456,009	802,293	-	324,162	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

**80-Misc/Pass-Through [50-History] / 218-Property Resources Fund
Summary of Revenue and Expense**

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	215,860	81,337	-	288,647	317,847	317,847	-
All Other Revenue Resources	168,374	214,737	378,800	408,000	275,000	(103,800)	-27%
Operating Revenue	168,374	214,737	378,800	408,000	275,000	(103,800)	-27%
Total Revenue	384,234	296,074	378,800	696,647	592,847	214,047	57%
Personnel Services	-	4,411	-	-	-	-	-
Materials and Services	302,897	3,017	303,800	303,800	403,800	100,000	33%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	302,897	7,428	303,800	303,800	403,800	100,000	33%
Special Payments	-	-	75,000	75,000	189,047	114,047	152%
Total Expense	302,897	7,428	378,800	378,800	592,847	214,047	57%
Revenues Less Expenses	81,337	288,645	-	317,847	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

80-Misc/Pass-Through [30-History] / 223-Countywide Transportation SDC Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	15,904,310	18,088,294	17,844,219	18,100,528	17,776,800	(67,419)	0%
Charges, Fees, License, Permits, Fines, Assessments	2,530,551	1,241,867	2,550,750	1,020,702	1,772,200	(778,550)	-31%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	184,793	69,338	200,000	151,200	150,000	(50,000)	-25%
Operating Revenue	2,715,344	1,311,204	2,750,750	1,171,902	1,922,200	(828,550)	-30%
Total Revenue	18,619,654	19,399,499	20,594,969	19,272,430	19,699,000	(895,969)	-4%
Materials and Services	107,303	140,971	159,990	93,170	370,488	210,498	132%
Capital Outlay	12,930	81,339	300,100	215,000	-	(300,100)	-100%
Operating Expenditure	120,233	222,310	460,090	308,170	370,488	(89,602)	-19%
Special Payments	8,832	1,076,661	-	-	-	-	-
Transfers	402,294	-	1,100,000	1,187,460	3,987,711	2,887,711	263%
Contingency	-	-	2,000,000	-	5,500,000	3,500,000	175%
Reserve for Future Expenditures	-	-	17,034,879	-	9,840,801	(7,194,078)	-42%
Total Expense	531,360	1,298,971	20,594,969	1,495,630	19,699,000	(895,969)	-4%
Revenues Less Expenses	18,088,294	18,100,528	-	17,776,800	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

80-Misc/Pass-Through / 230-Special Grants Fund
Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	293,954	-	-	4,800,000	4,800,000	-
Total Revenue	-	293,954	-	-	4,800,000	4,800,000	-
Personnel Services	-	293,954	-	-	-	-	-
Capital Outlay	-	-	-	-	4,800,000	4,800,000	-
Operating Expenditure	-	293,954	-	-	4,800,000	4,800,000	-
Total Expense	-	293,954	-	-	4,800,000	4,800,000	-
Revenues Less Expenses	-	-	-	-	-	-	-

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

Significant Policy and/or Financial Issues

Description	Impact
<p>Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY2023/24.</p>	<p>Strong Infrastructure</p>
<p>Over \$7M of resurfacing projects:</p> <ul style="list-style-type: none"> • 6.77 miles of paving • 57 miles of preventative maintenance (chip seal/slurry seal) 	<p>Strong Infrastructure</p>
<p>Added regional coordination program to provide coordination and strategic planning efforts with cities, regional, and state partners.</p> <p>Staff in this program will offer project management services and pursue grant funding.</p>	<p>Vibrant Economy Accountable Government</p>

End of Presentation

Thank you



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CLACKAMAS
C O U N T Y



Line of Business Name	Program Name	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24
		100-General Fund	201-County Fair Fund	205-Development Services Fund	208-Lottery Fund	212-Library Network	215-Road Fund
Administrative Services	Office of the Director				2,284,757		2,044,346
Fleet Services	Fleet Management						
Fleet Services	Vehicle Maintenance & Repair						
Transportation Services	Traffic Safety						6,585,182
Transportation Services	Transportation Engineering & Construction						21,813,627
Transportation Services	Transportation Maintenance						53,201,590
Transportation Services	Community Road Fund						30,461,421
Transportation Services	Damascus Roads						6,643,578
Transportation Services	Countywide TSDC Area						
Transportation Services	HV Joint TSDC Subarea						
Transportation Services	Fleet						
BCS Administration	Office of the Director				-		
BCS Administration	Financial Management & Analysis				-		
Assets	Forestry						
Assets	Property Disposition						
Assets	Tax, Title, Land						
County Parks & Golf	County Parks						
County Parks & Golf	Stone Creek Golf Club						
Fair & Event Center	County Events Center		-				
Fair & Event Center	County Fair & Rodeo		-				
Community Services	Gladstone Library					3,233,589	
Community Services	Library Support Services					5,804,209	
Community Services	Oak Lodge Library					10,937,369	
Community Services	Code Enforcement	1,345,901					
Community Services	Dog Services	3,002,513					
Community Services	Sustainability & Solid Waste	5,671,348					
Community Services	County Parks						
Community Services	Forestry						
Community Services	Property Disposition						
Development Services	County Surveyor	1,283,586					
Development Services	Land Use, Development Review & Permitting	-		-			
Development Services	Long-Range Planning	-					
Development Services	Public Land Corner						
Development Services	Current Planning	4,124,809					
Development Services	Building Codes			17,757,716			
Development Services	Septic			1,313,034			
Development Services	Revenue Collected on Behalf of Other Agencies	-					
Development Services	Development Engineering						2,882,112
Livable Communities	Code Enforcement	-					
Livable Communities	Dog Services	-					
Livable Communities	Sustainability & Solid Waste	-					
Visioning Services	Long Range Planning	881,935					1,628,132
Visioning Services	Regional Policy Coordination						3,144,778
Visioning Services	Office of Economic Development				7,730,380		
Economic Development Line of Business	Economic Development				-		
Economic Development Line of Business	Land Bank Authority				-		
TDCS Accounting Programs	County Event Center		5,928,928				
TDCS Accounting Programs	Tax Title Land						
TDCS Accounting Programs	\$ Coll On Behalf of Other Agcy	4,500,000					
TDCS Accounting Programs	Countywide TSDC						
TDCS Accounting Programs	HV Joint Area TSDC						
TOTAL		20,810,092	5,928,928	19,070,750	10,015,137	19,975,167	128,404,766
FY 22-23 Budget (Amended)		17,770,199	5,955,727	20,519,357	5,892,889	27,786,805	125,507,961
\$ Increase (Decrease)		3,039,893	(26,799)	(1,448,607)	4,122,248	(7,811,638)	2,896,805
% Increase (Decrease)		17.1%	-0.4%	-7.1%	70.0%	-28.1%	2.3%

** General Fund Support is the subsidy, net of any other revenue received by the department.



Line of Business Name	Program Name	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24
		218-Property Resources Fund	223-Countywide Transportation SDC Fund	224-Public Land Cor Pres Fund	230-Special Grants Fund	257-Parks & Forestry Fund	601-Stone Creek Golf Course	770-Fleet Services Fund	Total Budget	General Fund Support in Budget **	Total FTE	
Administrative Services	Office of the Director							4,329,103	350,000	9.7		
Fleet Services	Fleet Management							-	-	-		
Fleet Services	Vehicle Maintenance & Repair							-	-	-		
Transportation Services	Traffic Safety							6,585,182	-	12.1		
Transportation Services	Transportation Engineering & Construction				1,573,635			23,387,262	-	21.2		
Transportation Services	Transportation Maintenance							53,201,590	-	101.2		
Transportation Services	Community Road Fund							30,461,421	-	-		
Transportation Services	Damascus Roads							6,643,578	-	-		
Transportation Services	Countywide TSDC Area							-	-	-		
Transportation Services	HV Joint TSDC Subarea							-	-	-		
Transportation Services	Fleet						7,890,841	7,890,841	-	22.0		
BCS Administration	Office of the Director							-	-	-		
BCS Administration	Financial Management & Analysis							-	-	-		
Assets	Forestry							-	-	-		
Assets	Property Disposition							-	-	-		
Assets	Tax, Title, Land							-	-	-		
County Parks & Golf	County Parks							-	-	-		
County Parks & Golf	Stone Creek Golf Club							-	-	-		
Fair & Event Center	County Events Center							-	-	-		
Fair & Event Center	County Fair & Rodeo							-	-	-		
Community Services	Gladstone Library				6,000,000			9,233,589	-	4.7		
Community Services	Library Support Services							5,804,209	2,776,689	12.0		
Community Services	Oak Lodge Library				9,000,000			19,937,369	-	5.4		
Community Services	Code Enforcement							1,345,901	-	7.0		
Community Services	Dog Services							3,002,513	1,627,428	14.0		
Community Services	Sustainability & Solid Waste							5,671,348	-	12.9		
Community Services	County Parks					3,489,755	5,950,182	9,439,937	-	7.4		
Community Services	Forestry					5,114,741		5,114,741	-	2.6		
Community Services	Property Disposition	2,483,032						2,483,032	-	1.0		
Development Services	County Surveyor							1,283,586	408,073	6.5		
Development Services	Land Use, Development Review & Permitting							-	-	-		
Development Services	Long-Range Planning							-	-	-		
Development Services	Public Land Corner			1,448,469				1,448,469	-	5.5		
Development Services	Current Planning							4,124,809	2,116,293	14.6		
Development Services	Building Codes							17,757,716	-	43.1		
Development Services	Septic							1,313,034	-	6.3		
Development Services	Revenue Collected on Behalf of Other Agencies							-	-	-		
Development Services	Development Engineering							2,882,112	-	16.2		
Livable Communities	Code Enforcement							-	-	-		
Livable Communities	Dog Services							-	-	-		
Livable Communities	Sustainability & Solid Waste							-	-	-		
Visioning Services	Long Range Planning							2,510,067	450,000	7.7		
Visioning Services	Regional Policy Coordination							3,144,778	-	4.0		
Visioning Services	Office of Economic Development							7,730,380	-	5.5		
Economic Development Line of Business	Economic Development							-	-	-		
Economic Development Line of Business	Land Bank Authority							-	-	-		
TDCS Accounting Programs	County Event Center				4,800,000			10,728,928	-	-		
TDCS Accounting Programs	Tax Title Land	592,847						592,847	-	-		
TDCS Accounting Programs	\$ Coll On Behalf of Other Agcy							4,500,000	-	-		
TDCS Accounting Programs	Countywide TSDC		18,290,734					18,290,734	-	-		
TDCS Accounting Programs	HV Joint Area TSDC		1,408,266					1,408,266	-	-		
TOTAL		3,075,879	19,699,000	1,448,469	21,373,635	8,604,496	5,950,182	7,890,841	272,247,342	7,728,483	342.2	
FY 22-23 Budget (Amended)		3,005,518	20,594,969	2,382,328	3,807,407	8,763,592	4,702,233	6,439,557	253,128,542	7,873,867	345.2	
\$ Increase (Decrease)		70,361	(895,969)	(933,859)	17,566,228	(159,096)	1,247,949	1,451,284	19,118,800	(145,384)	(3.0)	
% Increase (Decrease)		2.3%	-4.4%	-39.2%	461.4%	-1.8%	26.5%	22.5%	7.6%	-1.8%	-0.9%	



Administrative Services

Office of the Director

Purpose Statement

Provide leadership, strategic direction + prioritization, financial management + communication services

Performance Narrative Statement

DTD Administration coordinates the budget process for each of the 33 Performance Clackamas programs within the department, six of which are pass-through programs with no Performance Clackamas plan. This includes each of the programs within this budget, plus our Urban Renewal, Street Lighting and Library District programs. This increase in total programs from past years is due to the merger of the Business & Community Services and Transportation & Development departments. Staff in this work group provide managerial oversight, financial monitoring, human resources coordination and support services, coordinate the annual review of our strategic plan update, lead policy coordination, plus transportation services and development services at a local and regional level in support of local goals.

- DTD Administration continues to assess general fund reduction options throughout the organization, these funds provide vital support to a number of the department's community facing programs, which provide needed services to the residents of Clackamas County. The assessment has included a review of the services provided by the department to determine those required by state or local statute and prioritized by the Board of County Commissioners, and available funding mechanisms, to right-size service delivery to available funding.
- Following the feedback from the Employee Engagement survey and as a part of the BCS/DTD merger, DTD Administration has focused on refining department structure. The department is adding specificity to program definitions and grouping programs that more efficiently align within shared lines of business.
- DTD is Identifying administrative efficiencies and defining departmental expectations and aligning policies and practices.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, 75% programs with a 2-5 year work plan in place ¹	59%	59%	65%	59%	75%
OUTPUT	# employee performance evaluations completed	262	259	247	217	295
CUSTOMER SERVICE	90% of people surveyed will continue to report they were happy with the level of service received from all programs	COVID	96%	90%	94%	90%
RATIO	Office of the Director FTE : Department FTE	4.5 FTE : 304.74 FTE	6 FTE : 308.74 FTE	6.7 FTE : 306.74 FTE	6.7 FTE : 301.7 FTE	9.7 FTE : 348.24 FTE
RATIO	Office of the Director Budget : Department Budget ³	\$1.8 M : \$214 M	\$2.01 M : \$231 M	\$1.9 M : \$235 M	\$1.5 M : \$235 M	\$4.3 M : \$345 M
RATIO	# employee performance evaluations completed : # employee performance evaluations due ²	90%	95%	90%	84%	295 : 346
RESULT	% of employees participating in safety training sessions each year [DTD]	57%	67%	45%	66%	DISCONTINUE
RESULT	% employees surveyed who say they have an understanding of the role BCS plays in providing essential services to the community [BCS]	0%	55%	75%	0%	DISCONTINUE
RESULT	% contract requests processed and submitted to Procurement within 3 business days of receipt [BCS]	97%	88%	95%	65%	DISCONTINUE

¹ DTD/BCS merger effective FY 2022-23.

² Previously reported as a percentage; beginning FY 2023/24 this will be reported as an output/ratio.

³ Finance prepared a supplemental budget to recognize ARPA lost revenue funds in FY21/22; this was removed from the results.



Program includes:

Mandated Services

Shared Services

Grant Funding

Explanation

Road official. Budget development. EOC support. Collective bargaining. Fiscal review/reporting.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	1,000	515,647	-	1,197,898	682,251	132%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	(78,883)	49,608	433,482	68,781	95,565	(337,917)	-78%
Charges, Fees, License, Permits, Fines, Assessments	1,903,771	1,729,797	1,544,540	1,582,211	2,685,640	1,141,100	74%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,000	700	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	350,000	350,000	-
Operating Revenue	1,825,888	1,780,105	1,978,022	1,650,992	3,131,205	1,153,183	58%
Total Revenue	1,825,888	1,781,105	2,493,669	1,650,992	4,329,103	1,835,434	74%
Personnel Services	1,158,702	1,112,348	1,222,027	901,226	1,902,489	680,462	56%
Materials and Services	666,186	668,757	755,996	749,766	1,487,959	731,963	97%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	1,824,888	1,781,105	1,978,023	1,650,992	3,390,448	1,412,425	71%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	231,830	-	-	(231,830)	-100%
Reserve for Future Expenditures	-	-	-	-	742,750	742,750	-
Contingency	-	-	283,817	-	195,905	(87,912)	-31%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	1,824,888	1,781,105	2,493,670	1,650,992	4,329,103	1,835,433	74%

Revenues Less Expenses 1,000 - - - -

Notes:
 Refining department structure and adding specificity to program definitions. Identifying administrative efficiencies. Defining departmental expectations and aligning policies and practices. Vacant Management Analyst 1 was moved out of DTD Admin. Vacant Director and Deputy Director were removed from BCS Admin and an Administrative Services Manager was repurposed as an Accountant 2. After a review of the BCS Indirect Model; 3-year phased plan for redistributing fund balance to BCS programs was developed.



Transportation Services

Fleet

Purpose Statement

Provide internal fleet management, vehicle + equipment maintenance, and vehicle rental services

Performance Narrative Statement

The Fleet Services Program provides comprehensive fleet management services to departments, programs and outside agencies who operate more than 1,300 vehicles and pieces of equipment. A primary focus of this program is to provide safe and efficient vehicles and equipment to our customers.

To ensure downtime of vehicles and equipment is kept as low as possible, our maintenance shops are open 20-hours per day, four days per week to provide a full range of maintenance and repair services. During emergency events our operating hours expand to provide 24-hour coverage 7 days per week to support our customer's emergency operation needs.

Fleet is working to reduce the generation of greenhouse gas emissions and increase the overall efficiency of Clackamas County fleet operations by:

- Replacing our 2009 and older diesel-powered heavy trucks by 2029 as required by Oregon HB2007.
- Encouraging the use of rental program pool vehicles to reduce the number of underutilized individual department owned vehicles.
- Updating the rental fleet by retiring older, less efficient vehicles.

We are using our performance measures to help us monitor and improve our ability to maintain desired levels of safety and efficiency while maximizing vehicle availability. Our goal is to partner with our customers to provide the necessary services and data to help them make informed business decisions to manage and use their fleet resources most efficiently.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2029, all diesel powered County heavy vehicles will be replaced or retrofitted per State law	NEW	NEW	NEW	NEW	17%
OUTPUT	# annual safety inspections performed	170	187	170	70	170
CUSTOMER SERVICE	90% of routine maintenance visits completed within 1 business day [oil change, fluids and safety inspection] ¹	5 days	5 days	1.25 days	2 days	90%
RATIO	# preventative maintenance visits performed on-schedule : Total # vehicles maintained	49%	46%	50%	45%	563 : 1,128
OPERATIONAL	50% motor pool vehicles driven more than 8,000 miles per year	0%	1%	25%	1%	25%
RESULT	% customers happy with the service they received	100%	100%	90%	100%	DISCONTINUE
RESULT	# roadside repairs	459	643	400	170	DISCONTINUE
RESULT	% new vehicles in customer possession within 30 calendar days of delivery	0%	24%	10%	32%	DISCONTINUE
RESULT	% department lease and non-CCSO department owned vehicles driven more than 10,000 miles per year	18%	7%	25%	9%	DISCONTINUE
OUTPUT	Average age of motor pool vehicles available	15.48 years	14.4 years	12 years	15.75 years	DISCONTINUE
OUTPUT	# motor pool vehicles available for rental	27	21	30	23	DISCONTINUE
DEMAND	# department lease vehicles	101	90	110	88	DISCONTINUE
DEMAND	# department owned vehicles	151	169	220	163	DISCONTINUE

¹ Previously reported as average # of days and separated by light/heavy fleet; beginning FY 2023/24 this will be reported as a percentage.

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	471,387	471,387	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	154,200	154,200	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	7,224,550	7,224,550	-
Revenue from Bonds & Other Debts	-	-	-	-	35,000	35,000	-
All Other Revenue Resources	-	-	-	-	5,704	5,704	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	7,419,454	7,419,454	-
Total Revenue	-	-	-	-	7,890,841	7,890,841	-
Personnel Services	-	-	-	-	3,082,323	3,082,323	-
Materials and Services	-	-	-	-	4,204,717	4,204,717	-
Capital Outlay	-	-	-	-	100,000	100,000	-
Operating Expense	-	-	-	-	7,387,040	7,387,040	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	503,801	503,801	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	7,890,841	7,890,841	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:
 Fleet moved operations to a new modern facility that will increase operational capabilities and improve the level of service they are able to provide to customers. ARPA funds are being used to purchase equipment for the new facility reducing costs to customers in future years. To stabilize revenue for the program, Fleet implemented a new Admin Fee; replacing the previous percentage fuel markup. Coordinating replacement of heavy equipment with diesel engines older than 2010 to comply with HB2007.



Transportation Services

Traffic Safety

Purpose Statement

Provide traffic operations + engineering services, safety-related education, and commercial vehicle inspections

Performance Narrative Statement

The Traffic Safety Program supports both infrastructure and non-infrastructure efforts in traffic safety and operations. All of this work is completed under a lens incorporating a public health, equity and a Safe Systems approach.

- Non-infrastructure work includes outreach to students, safety outreach at the County Fair and various safety campaigns, primarily focused on youth and pedestrian safety.
- Infrastructure related traffic operations work includes signing, striping, speed zoning, signal operations, advanced transportation technology and management, motor carrier education/enforcement.
- Safety analysis includes the use of Vision Zero Suite software allowing for full and comprehensive road network screening, diagnostics evaluation, countermeasure performance testing and benefit-to-cost ratio analysis. This provides a thoughtful and strategic approach to safety investments on our road system.

These projects and services all contribute to providing a safe transportation system and work toward our Department Strategic Goal of eliminating fatal and serious injury crashes in Clackamas County by 2035. Achieving these targets will also promote the Board's strategic priorities of building a strong infrastructure and ensuring safe, healthy and secure communities.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2035, reduce the number of fatalities resulting from crashes on roads in Clackamas County to zero ¹	36 [2020]	30 [2021]	25 [2022]	13	0
OUTPUT	# of service requests closed (speed zones, vegetation, signing, guard rail, etc.)	661	607	700	338	700
CUSTOMER SERVICE	# of speed zone reductions completed annually	6	3	8	5	10
RATIO	# temporary radar speed feedback sign placements : # temporary radar speed feedback sign requests ²	0 : 3	10 : 15	8 : 8	3 : 5	16 : 10
RESULT	Upgrade # signals each year to improve safety and efficient travel on roads countywide by 2024	3	7	8	0	DISCONTINUE

¹ Data reported by calendar year.

² Previously reported # of requests; not # of placements.

Program includes:

- Mandated Services Yes
- Shared Services Yes
- Grant Funding Yes



Explanation Mandated Services: The Traffic Safety Program is mandated by the Federal Highway Administration (FHWA) to have a Traffic Safety Action Plan (TSAP) and an Intelligent Transportation System (ITS) Plan.

Shared Services: Infrastructure development is a state/county shared service.

Grant Funding: Safe Communities grant is on a 12 month cycle ending with the Federal Fiscal Year (September 30) and requires a 20% match, funded by County Road Fund.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	120,364	89,112	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	2,388,898	2,950,020	5,338,765	4,191,799	6,197,782	859,017	16%
Charges, Fees, License, Permits, Fines, Assessments	234,356	235,609	308,469	413,889	327,900	19,431	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	9,500	-	59,500	50,000	526%
Other Interfund Transfers	140,425	-	-	-	-	-	-
General Fund Support	-	165,105	-	-	-	-	-
Operating Revenue	2,763,679	3,350,734	5,656,734	4,605,688	6,585,182	928,448	16%
Total Revenue	2,884,043	3,439,846	5,656,734	4,605,688	6,585,182	928,448	16%
Personnel Services	1,578,648	1,554,295	1,904,995	1,488,678	1,986,763	81,768	4%
Materials and Services	551,813	858,928	1,811,010	1,664,084	1,553,376	(257,634)	-14%
Capital Outlay	664,469	1,026,623	1,940,730	1,452,926	3,045,043	1,104,313	57%
Operating Expense	2,794,931	3,439,846	5,656,735	4,605,688	6,585,182	928,447	16%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	2,794,931	3,439,846	5,656,735	4,605,688	6,585,182	928,447	16%

Revenues Less Expenses 89,112 - - - -

Notes:
 Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY2023/24. More than \$3.6M is programmed for 20 of the DTD projects in the Traffic Safety program: - 7 HB2017 Safety Projects - 6 Road Fund Safety Projects - 7 Planning Projects, Outreach Efforts and Safety Audits. The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.



Transportation Services

Transportation Engineering & Construction

Purpose Statement

Provide survey + design, right-of-way, construction + project management services

Performance Narrative Statement

The Transportation Engineering & Construction Program projects are a portion of more than 300 needed transportation projects identified in the Board adopted Transportation System Plan. In the development of the plan, community members agreed that the transportation system in Clackamas County should be well-designed and maintained and provide safety, flexibility, mobility, accessibility and connectivity for people, goods and services; is tailored to our diverse geographies; and supports future needs and land use plans. The resources from this program will help to achieve this for communities in Clackamas County.

More than \$17.6M is programmed for 34 projects in various phases of Planning, Design & Construction in the Transportation Engineering & Construction program:

- 12 Bridge Projects
- 8 Road Projects
- 4 Safety Projects
- 4 Storm Drain Projects; including two ARPA funded storm water projects.
- 6 Bike/Ped Projects
- The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.

These investments in our transportation infrastructure will generate commercial enterprise and jobs, and ensure services are accessible to all residents of Clackamas County, as highlighted in the Board's strategic plan. The work performed in this program also directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure."

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	Complete Thiessen and El Camino ARPA funded storm drainage projects by 2025	NEW	NEW	NEW	NEW	31%
OUTPUT	# projects managed	37	36	36	36	34
OUTPUT	# road miles transferred	12.00	0.82	2.66	0.00	1.00
CUSTOMER SERVICE	90% completed Capital Improvement Plan (CIP) contracts completed before original contract completion date	74%	71%	90%	55%	90%
RATIO	# completed Capital Improvement Plan (CIP) contracts coming in under 110% of original contract value : # of completed CIP contracts ¹	87%	89%	90%	91%	23 : 25

¹ Previously reported as a percentage; beginning FY 2023/24 this will be reported as an output/ratio.

Program includes:

- Mandated Services Yes
- Shared Services Yes
- Grant Funding Yes



Explanation Mandated Services: The Transportation Construction Program is mandated to spend 1% of state gas tax funds received by the County on facilities for pedestrians and bicyclists (ORS 366.514).

Shared Services: Infrastructure development is a state/county shared service.

Grant Funding: The Transportation Construction Program receives project-specific grant funding through ODOT which terminates with the completion of each project and generally requires a 10.27% match provided by County Road Fund, Transportation System Development Charges and/or Urban Renewal Funds.



300303-Transportation Engineering & Construction

BCC Priority Alignment: Strong Infrastructure

Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	41,132	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	7,594,737	9,412,284	19,215,246	19,697,315	21,984,876	2,769,630	14%
Charges, Fees, License, Permits, Fines, Assessments	937,753	897,303	738,437	1,032,131	929,024	190,587	26%
Revenue from Bonds & Other Debts	-	-	-	5,000	-	-	-
All Other Revenue Resources	-	-	-	-	39,000	39,000	-
Other Interfund Transfers	191,127	-	50,323	-	434,362	384,039	763%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	8,723,617	10,309,587	20,004,006	20,734,446	23,387,262	3,383,256	17%
Total Revenue	8,723,617	10,350,719	20,004,006	20,734,446	23,387,262	3,383,256	17%
Personnel Services	3,050,724	2,922,557	3,566,684	2,749,336	3,733,840	167,156	5%
Materials and Services	171,329	1,834,521	1,822,189	4,023,134	6,019,834	4,197,645	230%
Capital Outlay	5,460,432	5,593,641	14,615,132	13,961,976	13,633,588	(981,544)	-7%
Operating Expense	8,682,485	10,350,719	20,004,005	20,734,446	23,387,262	3,383,257	17%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	8,682,485	10,350,719	20,004,005	20,734,446	23,387,262	3,383,257	17%

Revenues Less Expenses 41,132 - - - -

Notes:
 Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY2023/24. More than \$17.6M is programmed for 34 of the DTD projects in the Transportation Engineering & Construction program: - 12 Bridge Projects - 8 Road Projects - 4 Safety Projects - 4 Storm Drain Projects; including two ARPA funded storm water projects. - 6 Bike/Ped Projects The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.



Transportation Services Transportation Maintenance

Purpose Statement

Maintain + repair, preserve, and provide emergency response services for the transportation system

Performance Narrative Statement

The majority of the funding for this program comes from the Oregon State Highway Fund (includes money from state gas tax, truck weight mile fees, and vehicle registration fees).

Over the next year, the revenue for this program will provide the resources needed to perform paving and other surface treatments, including 5 paving packages totaling 8.13 miles, 2 chip seal packages totaling 34.7 miles and 1 slurry package totaling 19.82 miles. Transportation Maintenance has developed a 5 year maintenance and rehabilitation plan providing guidance for a total of 62.65 miles of roadway to be resurfaced in 23/24.

While some roads will be improved above a PCI of 70, other roads are also deteriorating. Resources will also provide for drainage, vegetation, surface repair, signing, striping, signal, and bridge maintenance on our 1,400 mile road network. County crews will maintain 24-hour emergency response to inclement weather, natural disasters and will respond to more than 2,000 service requests, which will provide the travelling public increased driver safety, a reduction in insurance claims and reduced wear and tear on their vehicles. The work performed in this program directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure."

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, improve the average condition of urban local county roads to a PCI (Pavement Condition Index) of 65 or higher	NEW	NEW	NEW	NEW	65
RESULT	Maintain the average condition of paved county roads at 70 PCI (Pavement Condition Index) or higher	NEW	NEW	NEW	NEW	70
OUTPUT	# miles plowed/sanded	4,951	11,542	12,000	2,372	12,000
OUTPUT	# miles treated with de-icer	2,268	1,578	2,200	3,450	2,200
CUSTOMER SERVICE	90% of service requests that are referred to Transportation Maintenance are responded to within 7 days ¹	2,490	2,471	2,300	1,342	90%
RATIO	\$ spent on resurfacing : # miles resurfaced ²	\$ not Reported : 24.18 miles	\$ not Reported : 4.87 miles	\$ not Reported : 6.06 miles	\$ not Reported : 5.8 miles	\$7.78 M : 62.65 miles
RESULT	Maintain the average condition of inspected bridges scored as good condition at 26% or higher	24%	22%	23%	22%	DISCONTINUE
RESULT	Maintain the average condition of inspected bridges scored as fair condition at 69% or higher	72%	74%	70%	74%	DISCONTINUE
RESULT	# county road miles with a PCI (Pavement Condition Index) below 70	295	157	300	157	DISCONTINUE
OUTPUT	# lineal feet striped	7,172,101	4,756,383	6,000,000	3,356,274	DISCONTINUE
DEMAND	Annual Cost of Illegal Dumping in the Right-of-Way	\$ 122,640	\$ 87,662	\$ 100,000	\$ 38,763	DISCONTINUE
DEMAND	# labor hours in emergency response mode	29,740	4,737	8,000	2,426	DISCONTINUE

¹ Previously reported # of service requests; beginning FY 2023/24 this will be reported as a percentage.

² Previously reported # miles resurfaced; not the cost of the resurfacing.

Program includes:

- Mandated Services Yes
- Shared Services No
- Grant Funding Yes



Explanation

Mandated Services:

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

Grant Funding:

The county received Emergency Relief funding for to repair the road slides on South End Road and 232nd Avenue after the storm events in January 2017. The permanent repairs will be ongoing and we will be receiving grant funding to help offset those costs.



300304-Transportation Maintenance
 BCC Priority Alignment: Strong Infrastructure
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	27,002,216	40,916,153	36,192,390	36,800,362	30,563,694	(5,628,696)	-16%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	22,691,962	26,877,651	23,451,707	26,559,838	21,140,941	(2,310,766)	-10%
Charges, Fees, License, Permits, Fines, Assessments	851,293	761,468	959,220	904,499	849,666	(109,554)	-11%
Revenue from Bonds & Other Debts	20,286,653	128,451	123,410	50,000	179,104	55,694	45%
All Other Revenue Resources	447,606	313,867	3,782,121	3,703,493	468,185	(3,313,936)	-88%
Other Interfund Transfers	300,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	44,577,515	28,081,437	28,316,458	31,217,830	22,637,896	(5,678,562)	-20%
Total Revenue	71,579,731	68,997,590	64,508,848	68,018,192	53,201,590	(11,307,258)	-18%
Personnel Services	10,167,754	9,979,062	12,759,693	8,464,269	13,364,319	604,626	5%
Materials and Services	10,321,261	8,318,636	13,864,885	14,924,833	15,355,478	1,490,593	11%
Capital Outlay	9,164,269	12,589,740	14,592,020	12,409,462	2,790,000	(11,802,020)	-81%
Operating Expense	29,653,285	30,887,438	41,216,598	35,798,564	31,509,797	(9,706,801)	-24%
Debt Service	-	-	-	-	-	-	-
Special Payments	11,200	29,384	100,000	100,000	100,000	-	0%
Transfers	999,093	1,280,406	1,827,920	1,555,934	2,567,585	739,665	40%
Reserve for Future Expenditures	-	-	11,364,330	-	10,409,208	(955,122)	-8%
Contingency	-	-	10,000,000	-	8,615,000	(1,385,000)	-14%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	30,663,578	32,197,228	64,508,848	37,454,498	53,201,590	(11,307,258)	-18%
Revenues Less Expenses	40,916,153	36,800,362	-	30,563,694	-		

Notes:

Over \$6M of resurfacing projects: • 6.77 miles of paving • 57 miles of preventative maintenance (chip seal/slurry seal) •Relocating operations will alleviate hazardous site conditions and improve response during weather related emergencies •Working to expand materials storage to improve response throughout the county •Purchasing enterprise asset management system to replace our current inventory system •Replacing heavy equipment with diesel engines that are older than 2010 to comply with HB2007



Transportation Services Community Road Fund

Purpose Statement

Provide local funding for congestion relief, local road paving, and safety improvements on the transportation system

Performance Narrative Statement

This program tracks the collection, distribution and expense of the countywide Vehicle Registration Fee, which went into effect on registrations renewing in January 2020. The county has committed to spending the approximately \$5.5 million per year of Community Road Fund revenue on three major community priorities: congestion relief, local road maintenance and safety improvements.

On Nov. 12, 2019, the Board of Commissioners approved recommendations from the Community Road Fund Advisory Committee, the Traffic Safety Commission and staff regarding the projects that will receive Community Road Fund revenues over the next 5-8 years. In 2022, the Board of Commissioners approved a reduction in the rate charged on utility trailers, reducing the renewal fee to \$5/trailer/year.

Almost \$16M is programmed for 17 projects in the Community Road Fund:

- 7 Congestion Relief
- 1 Local Paving
- 5 Safety
- 4 Strategic Investment Fund (SIF)
- SIF funds are included for negotiated Jurisdictional Transfers; transferring maintenance of County roads to cities.

The work performed in this program directly influences the ability to achieve the strategic goal of "Building Strong Infrastructure."

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2027, 75% of the originally selected CRF funded congestion relief projects will be completed	NEW	NEW	NEW	NEW	33%
OUTPUT	# local road miles paved with CRF funding	4.04	1.23	3.41	3.41	1.67
CUSTOMER SERVICE	\$ transferred to cities for investment on city road systems	\$ 3,895,875	\$ 4,036,825	\$ 4,533,396	\$ 2,222,110	\$ 4,533,396
RATIO	Total CRF Capital Project Costs (\$) : Non-CRF funding contributed (\$)	\$1.78 M : \$211,944	\$1.57 M : \$219,000	\$5.68 M : \$1,802,985	\$2.28 M : \$66,840	\$15.58 M : \$5.18 M
Output	\$ value of capital projects constructed	\$ 1,992,501	\$ 2,390,759	\$ 7,488,306	\$ 2,595,439	DISCONTINUE
Output	Strategic Investment Fund: \$ leveraged by \$ other funding for projects of mutual interest	\$8,184 : \$0	\$153,838 : \$0	\$597,557 : \$489,838	\$56,406 : \$13,925	DISCONTINUE
Output	Strategic Investment Fund: \$ to transfer # miles of roads to cities	\$433,342 : 0.82 miles	\$348,532 : 0.82 miles	\$553,706 : 1.97 miles	\$0 : 0 miles	DISCONTINUE

Program includes:

- Mandated Services Yes
- Shared Services Yes
- Grant Funding No



Explanation

Mandated Services:
The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

Shared Services:
Infrastructure development is a state/county shared service.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	1,315,584	6,389,619	8,522,335	11,188,126	12,078,638	3,556,303	42%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	776	-	937,430	507,415	1,566,963	629,533	67%
Charges, Fees, License, Permits, Fines, Assessments	11,200,828	12,320,420	11,000,000	11,356,200	11,696,886	696,886	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	211,168	-	956,050	893,757	5,118,934	4,162,884	435%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	11,412,772	12,320,420	12,893,480	12,757,372	18,382,783	5,489,303	43%
Total Revenue	12,728,356	18,710,039	21,415,815	23,945,498	30,461,421	9,045,606	42%
Personnel Services	-	-	-	-	-	-	-
Materials and Services	1,199,640	2,436,484	5,378,770	4,062,330	3,214,893	(2,163,877)	-40%
Capital Outlay	809,881	31,456	3,200,940	2,712,050	12,602,122	9,401,182	294%
Operating Expense	2,009,521	2,467,940	8,579,710	6,774,380	15,817,015	7,237,305	84%
Debt Service	-	-	-	-	-	-	-
Special Payments	4,329,217	5,053,973	4,875,000	4,692,480	6,058,754	1,183,754	24%
Transfers	-	-	-	400,000	-	-	-
Reserve for Future Expenditures	-	-	6,461,105	-	2,085,652	(4,375,453)	-68%
Contingency	-	-	1,500,000	-	6,500,000	5,000,000	333%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	6,338,737	7,521,912	21,415,815	11,866,860	30,461,421	9,045,606	42%
Revenues Less Expenses	6,389,619	11,188,127	-	12,078,638	-		

Notes:

Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY2023/24. Almost \$16M is programmed for 17 projects in the Community Road Fund: - 7 Congestion Relief - 1 Local Paving - 5 Safety - 4 Strategic Investment Fund (SIF) - SIF funds are included for negotiated Jurisdictional Transfers; transferring maintenance of County roads to cities. An increased contingency reflects project cost and complexity in the current bid environment.



Transportation Services

Damascus Roads

Purpose Statement

Provide funding for transportation planning, design + construction, and maintenance services for roads in the prior city limits of Damascus

Performance Narrative Statement

This program tracks the use of State Highway Fund and Local Vehicle Registration Fee revenues received by Clackamas County to maintain, operate and improve roads in the City of Damascus prior to disincorporation. The County will receive both revenues for this area through 2026, based on PSU Population Forecasts. The revenue must be spent in accordance with the State Highway Fund regulations, on roads that were once in the incorporated city limits.

Almost \$1.5M is programmed for four projects in Damascus Roads:

- 1 Bridge Project
- 2 Road Projects
- 1 Safety Project

The work performed in this program directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure."

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2027, 30% of the Tier-1 Damascus area TSP projects will be completed	NEW	NEW	NEW	NEW	0%
OUTPUT	# service request responses	14	19	15	6	15
CUSTOMER SERVICE	\$ amount collected from state shared revenue sources	\$ 865,060	\$ 924,877	\$ 800,000	\$ 445,832	\$ 891,664
RESULT	Maintain the average condition of paved county roads within the boundaries of the former city of Damascus at 70 PCI (Pavement Condition Index) or higher	69	71	67	71	DISCONTINUE
OUTPUT	# safety projects completed	1	0	2	2	DISCONTINUE

Program includes:

- Mandated Services Yes
- Shared Services Yes
- Grant Funding No



Explanation

Mandated Services:

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

Shared Services:

Infrastructure development is a state/county shared service.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	3,799,480	4,190,810	4,372,603	5,150,380	5,505,164	1,132,561	26%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	865,060	1,089,696	800,000	891,664	918,414	118,414	15%
Charges, Fees, License, Permits, Fines, Assessments	209,371	233,554	400,000	400,000	220,000	(180,000)	-45%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	1,074,431	1,323,250	1,200,000	1,291,664	1,138,414	(61,586)	-5%
Total Revenue	4,873,912	5,514,060	5,572,603	6,442,044	6,643,578	1,070,975	19%
Personnel Services	-	-	-	-	-	-	-
Materials and Services	103,732	318,530	110,880	156,380	518,346	407,466	367%
Capital Outlay	579,370	45,151	1,879,223	780,500	1,185,000	(694,223)	-37%
Operating Expense	683,102	363,680	1,990,103	936,880	1,703,346	(286,757)	-14%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	3,082,500	-	2,940,232	(142,268)	-5%
Contingency	-	-	500,000	-	2,000,000	1,500,000	300%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	683,102	363,680	5,572,603	936,880	6,643,578	1,070,975	19%
Revenues Less Expenses	4,190,810	5,150,380	-	5,505,164	-		

Notes:

Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY2023/24. Almost \$1.5M is programmed for four projects in Damascus Roads: - 1 Bridge Project - 2 Road Projects - 1 Safety Project An increased contingency reflects project cost and complexity in the current bid environment.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	411,976	216,655	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	1,950,982	2,770,534	-	-	-	-	-
Revenue from Bonds & Other Debts	68,381	19,674	-	-	-	-	-
All Other Revenue Resources	2,083	(1,210)	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	2,021,446	2,788,997	-	-	-	-	-
Total Revenue	2,433,422	3,005,653	-	-	-	-	-
Personnel Services	459,157	413,603	-	-	-	-	-
Materials and Services	1,630,783	2,094,475	-	-	-	-	-
Capital Outlay	126,827	-	-	-	-	-	-
Operating Expense	2,216,767	2,508,078	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	2,216,767	2,508,078	-	-	-	-	-
Revenues Less Expenses	216,655	497,575	-	-	-	-	-

Notes:
 This program was merged with 770-300203 (Vehicle Maintenance & Repair) FY 2022/23. No YEE or budget request will be entered.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	13,970,289	16,172,058	16,174,548	16,302,147	-	(16,174,548)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	2,526,439	1,238,144	2,535,000	1,006,702	-	(2,535,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	184,793	69,338	200,000	151,200	-	(200,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	2,711,232	1,307,481	2,735,000	1,157,902	-	(2,735,000)	-100%
Total Revenue	16,681,521	17,479,540	18,909,548	17,460,049	-	(18,909,548)	-100%
Personnel Services	-	-	-	-	-	-	-
Materials and Services	107,168	100,732	159,850	93,030	-	(159,850)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	107,168	100,732	159,850	93,030	-	(159,850)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	1,076,661	-	-	-	-	-
Transfers	402,294	-	1,100,000	984,485	-	(1,100,000)	-100%
Reserve for Future Expenditures	-	-	16,149,698	-	-	(16,149,698)	-100%
Contingency	-	-	1,500,000	-	-	(1,500,000)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	509,462	1,177,393	18,909,548	1,077,515	-	(18,909,548)	-100%
Revenues Less Expenses	16,172,058	16,302,147	-	16,382,534	-		

Notes:

Program 300307 was moved to the pass through programs line of business (800705) as part of the DTD/BCS reorganization.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	1,934,021	1,916,236	1,669,671	1,798,381	-	(1,669,671)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	4,112	3,723	15,750	14,000	-	(15,750)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	4,112	3,723	15,750	14,000	-	(15,750)	-100%
Total Revenue	1,938,134	1,919,959	1,685,421	1,812,381	-	(1,685,421)	-100%
Personnel Services	-	-	-	-	-	-	-
Materials and Services	135	40,239	140	140	-	(140)	-100%
Capital Outlay	12,930	81,339	300,100	215,000	-	(300,100)	-100%
Operating Expense	13,065	121,578	300,240	215,140	-	(300,240)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	8,832	-	-	-	-	-	-
Transfers	-	-	-	202,975	-	-	-
Reserve for Future Expenditures	-	-	885,181	-	-	(885,181)	-100%
Contingency	-	-	500,000	-	-	(500,000)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	21,897	121,578	1,685,421	418,115	-	(1,685,421)	-100%
Revenues Less Expenses	1,916,236	1,798,381	-	1,394,266	-		

Notes:

Program 300308 was moved to the pass through programs line of business (800706) as part of the DTD/BCS reorganization.



500202-Forestry
 BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	3,780,085	3,163,244	3,087,749	2,903,146	-	(3,087,749)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	52,646	87,406	49,152	49,152	-	(49,152)	-100%
Charges, Fees, License, Permits, Fines, Assessments	22,086	3,362	1,950	344	-	(1,950)	-100%
Revenue from Bonds & Other Debts	5,302	551,061	647,700	250,000	-	(647,700)	-100%
All Other Revenue Resources	40,598	4,355	1,718,000	38,000	-	(1,718,000)	-100%
Other Interfund Transfers	45,000	45,000	50,746	46,000	-	(50,746)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	165,632	691,184	2,467,548	383,496	-	(2,467,548)	-100%
Total Revenue	3,945,717	3,854,427	5,555,297	3,286,642	-	(5,555,297)	-100%
Personnel Services	483,068	511,887	445,593	371,255	-	(445,593)	-100%
Materials and Services	272,494	418,891	532,382	269,843	-	(532,382)	-100%
Capital Outlay	26,911	20,500	912,146	-	-	(912,146)	-100%
Operating Expense	782,474	951,278	1,890,121	641,098	-	(1,890,121)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	1,000	-	-	(1,000)	-100%
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	3,506,920	-	-	(3,506,920)	-100%
Contingency	-	-	157,256	-	-	(157,256)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	782,474	951,278	5,555,297	641,098	-	(5,555,297)	-100%
Revenues Less Expenses	3,163,244	2,903,149	-	2,645,544	-		

Notes:
 Program 500202 was moved to the Community Services line of business (500510) as part of the DTD/BCS reorganization.



500203-Property Disposition
 BCC Priority Alignment: Vibrant Economy
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	2,424,019	2,414,150	2,326,718	2,129,778	-	(2,326,718)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	300,000	-	300,000	300,000	-	(300,000)	-100%
Revenue from Bonds & Other Debts	-	10,500	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	300,000	10,500	300,000	300,000	-	(300,000)	-100%
Total Revenue	2,724,019	2,424,650	2,626,718	2,429,778	-	(2,626,718)	-100%
Personnel Services	153,117	81,428	158,954	158,481	-	(158,954)	-100%
Materials and Services	156,751	213,443	201,368	208,976	-	(201,368)	-100%
Capital Outlay	-	-	610,000	-	-	(610,000)	-100%
Operating Expense	309,868	294,871	970,322	367,457	-	(970,322)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	60,000	-	-	(60,000)	-100%
Transfers	-	-	100,000	-	-	(100,000)	-100%
Reserve for Future Expenditures	-	-	1,397,896	-	-	(1,397,896)	-100%
Contingency	-	-	98,500	-	-	(98,500)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	309,868	294,871	2,626,718	367,457	-	(2,626,718)	-100%
Revenues Less Expenses	2,414,150	2,129,779	-	2,062,321	-		

Notes:
 Program (500203) was moved to the Community Services line of business (500511) as part of the DTD/BCS reorganization.



500204-Tax, Title, Land
 BCC Priority Alignment: Vibrant Economy
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	215,860	81,337	-	288,647	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	168,374	214,737	378,800	408,000	-	(378,800)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	168,374	214,737	378,800	408,000	-	(378,800)	-100%
Total Revenue	384,234	296,074	378,800	696,647	-	(378,800)	-100%
Personnel Services	-	4,411	-	-	-	-	-
Materials and Services	302,897	3,017	303,800	303,800	-	(303,800)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	302,897	7,428	303,800	303,800	-	(303,800)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	75,000	75,000	-	(75,000)	-100%
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	302,897	7,428	378,800	378,800	-	(378,800)	-100%
Revenues Less Expenses	81,337	288,645	-	317,847	-		

Notes:
 Program was moved to a pass-through program (800703). Per ORS 275, when net proceeds from surplus property sales and transfers exceed the Tax, Title, Land program expenses (including reserve requirements), these excess funds are distributed to taxing entities within Clackamas County. Actual distribution and dollars amounts vary from year to year.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	390,926	275,871	95,846	111,538	-	(95,846)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	245,454	164,434	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	4,504	1,652	2,000	2,000	-	(2,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	396,172	426,812	505,000	505,000	-	(505,000)	-100%
Other Interfund Transfers	329,845	335,782	359,623	359,623	-	(359,623)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	975,975	928,680	866,623	866,623	-	(866,623)	-100%
Total Revenue	1,366,901	1,204,551	962,469	978,161	-	(962,469)	-100%
Personnel Services	367,075	424,282	429,651	429,651	-	(429,651)	-100%
Materials and Services	675,056	593,113	332,834	329,369	-	(332,834)	-100%
Capital Outlay	48,899	74,208	42,000	37,000	-	(42,000)	-100%
Operating Expense	1,091,030	1,091,604	804,485	796,020	-	(804,485)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	1,407	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	157,984	-	-	(157,984)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	1,091,030	1,093,010	962,469	796,020	-	(962,469)	-100%
Revenues Less Expenses	275,871	111,540	-	182,141	-		

Notes:
 Program was moved from the County Event Center program (500402) to a combined County Fair & Event Center program (800701) as part of the DTD/BCS reorganization.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	180,138	3,549,447	690,755	-	(3,549,447)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	86,797	53,167	2,843,167	-	(53,167)	-100%
Charges, Fees, License, Permits, Fines, Assessments	-	684,192	542,500	542,500	-	(542,500)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,267	691,908	654,501	654,501	-	(654,501)	-100%
Other Interfund Transfers	177,609	180,806	193,643	193,643	-	(193,643)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	180,876	1,643,703	1,443,811	4,233,811	-	(1,443,811)	-100%
Total Revenue	180,876	1,823,842	4,993,258	4,924,566	-	(4,993,258)	-100%
Personnel Services	-	204,701	214,582	214,582	-	(214,582)	-100%
Materials and Services	342	885,276	949,953	946,488	-	(949,953)	-100%
Capital Outlay	396	42,422	3,620,475	3,620,475	-	(3,620,475)	-100%
Operating Expense	738	1,132,399	4,785,010	4,781,545	-	(4,785,010)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	690	1,000	1,000	-	(1,000)	-100%
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	207,248	-	-	(207,248)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	738	1,133,089	4,993,258	4,782,545	-	(4,993,258)	-100%
Revenues Less Expenses	180,138	690,753	-	142,021	-		

Notes:
 Program was moved from the County Fair & Rodeo program (500403) to a combined County Fair & Event Center program (800701) as part of the DTD/BCS reorganization.



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Community Services

Gladstone Library

Purpose Statement

Provide access to education, recreation, community + cultural services

Performance Narrative Statement

The Gladstone Library will serve approximately 135,000 material checkouts and provide a collection of 35,000 items at the Gladstone Library. The Library in the current facility serves over 31,000 visitors annually, with the opening of the new facility before June 30, 2024, the County is expecting an increase in visitors and demand for services.

Gladstone staff currently facilitate 2,900 public internet sessions, over 60 programs and respond to 2,200 reference queries each year.

The offered resources will provide informational, recreational, community and cultural services to the public so they can access publicly funded diverse materials and services to achieve their individual goals.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2026, residents of the Gladstone community will have access to a new library building offering physical + digital resources, areas for studying + collaboration and facilities to host community events	NEW	NEW	NEW	NEW	100%
OUTPUT	# material circulations completed	101,108	136,270	140,000	66,712	135,000
CUSTOMER SERVICE	85% customers happy with the service they received	NEW	NEW	NEW	NEW	85%
RATIO	# youth who sign up for summer reading : # youth who complete the program ^{1,2}	COVID	52%	4%	62%	370 : 260
RATIO	# items circulated at least once per year : # items in collection ²	56%	56%	78%	51%	24,500 : 35,000
CUSTOMER SERVICE	% year-over-year change in signups for kids, teen and adult reading programs	COVID	56%	78%	51%	DISCONTINUE

¹ Programs were canceled due to COVID-19 in 2020

² Ratio measure was previously reported as a percentage.

Program includes:

Mandated Services Y

Shared Services N

Grant Funding Y



Explanation: The Gladstone Library program is a mandated service under the Clackamas County Library District. In 2008, voters approved a countywide Library District for Clackamas County with a permanent rate of 0.3974 dollars per thousand of assessed value. The District functions as a fiscal agent by distributing property tax revenues raised by the District's permanent rate to participating local governments who operate libraries within Clackamas County.

The Gladstone Library program applies annually to receive grant funding from the Oregon State Library "Ready to Read" grant program. The grant is used to establish, develop, or improve public library early literacy services and to provide the statewide summer reading program for children from birth to 14 years of age. No matching funds are required.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	80,313	385,805	(572,170)	866,972	892,491	1,464,661	-256%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	839,905	983,842	937,223	937,452	7,445,554	6,508,331	694%
Charges, Fees, License, Permits, Fines, Assessments	250,367	5,372	2,500	3,154	3,154	654	26%
Revenue from Bonds & Other Debts	-	-	6,000,000	-	-	(6,000,000)	-100%
All Other Revenue Resources	200,026	211,678	217,628	364,151	275,717	58,089	27%
Other Interfund Transfers	-	(17,833)	-	-	616,673	616,673	-
General Fund Support	-	815,819	-	1,300,000	-	-	-
Operating Revenue	1,290,298	1,998,879	7,157,351	2,604,757	8,341,098	1,183,747	17%
Total Revenue	1,370,611	2,384,684	6,585,181	3,471,729	9,233,589	2,648,408	40%
Personnel Services	571,508	637,058	710,961	696,636	714,101	3,140	0%
Materials and Services	250,620	273,249	314,216	320,195	393,428	79,212	25%
Capital Outlay	162,678	607,403	5,313,427	1,562,407	7,900,000	2,586,573	49%
Operating Expense	984,806	1,517,711	6,338,604	2,579,238	9,007,529	2,668,925	42%
Debt Service	-	-	151,120	-	-	(151,120)	-100%
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	95,457	-	226,060	130,603	137%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	984,806	1,517,711	6,585,181	2,579,238	9,233,589	2,648,408	40%
Revenues Less Expenses	385,805	866,972	-	892,491	-		

Notes:

There is a continued focus on operational costs, with ongoing cost sharing and staff efficiencies. On January 26, 2023 the BCC agreed to use County General Funds to fill the remaining balance on the construction of a new Gladstone Library. The next step is to request approval of the Guaranteed Maximum Price (GMP) contract and project budget from the BCC in April/May 2023.



Community Services

Library Support Services

Purpose Statement

Provide integrated systems + shared operational support, and ongoing collaboration services to libraries in Clackamas County

Performance Narrative Statement

Library Support Services provides a wide variety of centralized services to LINCC member libraries. In FY 2023/2024, this program expects to facilitate close to 9 million patron engagements with library resources.

Customer needs have evolved significantly since the district was formed in 2008. With current staffing levels and limited resources, it's challenging for Library Support Services to keep up with these diverse demands. It's essential to explore funding options and assess the responsibilities outlined in the IGAs to ensure the program's work is sustainable.

While use of physical media has decreased, libraries are providing additional opportunities for engagement. Providing support for these more complex systems (e-content, advanced computing needs, etc.), along with a return to pre-pandemic demand, may negatively impact results of the customer service performance measure.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
OUTPUT	# library patron engagements	7,373,755	8,931,455	8,896,774	4,448,387	8,800,000
CUSTOMER SERVICE	85% of libraries agree that services met their expectations	98%	91%	85%	85%	85%
RATIO	\$ operational budget : # library patron engagements	NEW	NEW	NEW	NEW	\$2.77 M : 8,800,000
RATIO	\$ operational budget : \$ Library District distribution payments	NEW	NEW	NEW	NEW	\$2.77 M : \$23.14 M
RESULT	% technical support requests resolved within one (1) business day	81%	67%	75%	72%	DISCONTINUE
RESULT	% time the library catalog is operational	99%	100%	99%	100%	DISCONTINUE

Program includes:

- Mandated Services
- Shared Services
- Grant Funding



Explanation: The Library Support Services program is a **mandated service** as indicated in the intergovernmental agreements between Clackamas County and the individual Library Service Providers throughout the District. The program provides hardware, software, cataloging and support services to the customer libraries so they can efficiently and effectively provide library collections and services to their patrons.



500504-Library Support Services

BCC Priority Alignment: Accountable Government

Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	4,537,170	4,119,733	2,719,019	1,851,795	2,293,235	(425,784)	-16%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	2,708	4,071	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	23,147	-	65,000	70,000	70,000	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	624,998	536,252	751,203	550,000	664,285	(86,918)	-12%
Other Interfund Transfers	2,095,853	-	-	-	-	-	-
General Fund Support	-	2,337,999	2,906,620	2,906,620	2,776,689	(129,931)	-4%
Operating Revenue	2,723,559	2,901,468	3,657,823	3,521,620	3,510,974	(146,849)	-4%
Total Revenue	7,260,729	7,021,201	6,376,842	5,373,415	5,804,209	(572,633)	-9%
Personnel Services	1,550,739	1,623,372	1,708,402	1,482,718	1,827,680	119,278	7%
Materials and Services	1,569,671	2,377,424	1,798,193	1,517,462	1,444,709	(353,484)	-20%
Capital Outlay	20,587	318,611	140,000	18,000	-	(140,000)	-100%
Operating Expense	3,140,996	4,319,407	3,646,595	3,018,180	3,272,389	(374,206)	-10%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	850,000	850,000	62,000	67,000	(783,000)	-92%
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	1,880,247	-	2,141,671	261,424	14%
Contingency	-	-	-	-	323,149	323,149	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	3,140,996	5,169,407	6,376,842	3,080,180	5,804,209	(572,633)	-9%
Revenues Less Expenses	4,119,733	1,851,794	-	2,293,235	-		

Notes:

Operational costs were balanced by rightsizing many areas and through service efficiencies.



Community Services

Oak Lodge Library

Purpose Statement

Provide access to education, recreation, community + cultural services

Performance Narrative Statement

The Oak Lodge Library will serve approximately 190,000 material checkouts and provide a collection of 54,000 items at the Oak Lodge Library. The Library serves 55,000 visitors annually. Staff support 4,323 public internet sessions, over 50 programs and answer 2,700 reference queries.

The offered resources will provide informational, recreational, community and cultural services to the public so they can access publicly funded diverse materials and services to achieve their individual goals.

It is estimated that construction of the new facility will be 60% complete by June 30, 2024; and customer demand is expected to increase with the completion of the new facility.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2026, residents of the Oak Lodge community will have access to a new library building offering physical + digital resources, areas for studying + collaboration and facilities to host community events	NEW	NEW	NEW	NEW	60%
OUTPUT	# material circulations completed	130,727	188,773	180,000	92,591	190,000
CUSTOMER SERVICE	85% customers happy with the service they received	NEW	NEW	NEW	NEW	85%
RATIO	# youth who sign up for summer reading : # youth who complete the program ^{1,2}	COVID	63%	4%	60%	260 : 182
RATIO	# items circulated at least once per year : # items in collection ²	51%	51%	80%	45%	37,100 : 53,000
CUSTOMER SERVICE	% year-over-year change in signups for kids, teen and adult reading programs	COVID	51%	80%	45%	DISCONTINUE

¹ Programs were canceled due to COVID-19 in 2020

² Ratio measure was previously reported as a percentage.

Program includes:

Mandated Services Y

Shared Services N

Grant Funding Y



Explanation: The Oak Lodge Library program is a mandated service under the Clackamas County Library District. In 2008, voters approved a countywide Library District for Clackamas County with a permanent rate of 0.3974 dollars per thousand of assessed value. The District functions as a fiscal agent by distributing property tax revenues raised by the District's permanent rate to participating local governments who operate libraries within Clackamas County.

The Oak Lodge Library program applies annually to receive grant funding from the Oregon State Library "Ready to Read" grant program. The grant is used to establish, develop, or improve public library early literacy services and to provide the statewide summer reading program for children from birth to 14 years of age. No matching funds are required.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	1,065,473	1,236,291	3,005,390	5,455,229	3,632,814	627,424	21%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	1,524,131	4,450,925	2,342,003	1,729,026	11,538,454	9,196,451	393%
Charges, Fees, License, Permits, Fines, Assessments	21,920	1,114,298	139,496	133,496	142,000	2,504	2%
Revenue from Bonds & Other Debts	-	-	9,400,000	-	-	(9,400,000)	-100%
All Other Revenue Resources	-	3,016	300	300	49,101	48,801	16267%
Other Interfund Transfers	-	17,833	-	-	4,575,000	4,575,000	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	1,546,051	5,586,072	11,881,799	1,862,822	16,304,555	4,422,756	37%
Total Revenue	2,611,524	6,822,362	14,887,189	7,318,051	19,937,369	5,050,180	34%
Personnel Services	588,716	780,409	842,916	792,836	921,222	78,306	9%
Materials and Services	647,912	432,575	587,700	555,720	707,402	119,702	20%
Capital Outlay	138,606	154,149	13,175,000	2,336,681	17,900,000	4,725,000	36%
Operating Expense	1,375,233	1,367,133	14,605,616	3,685,237	19,528,624	4,923,008	34%
Debt Service	-	-	151,121	-	-	(151,121)	-100%
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	130,451	-	408,745	278,294	213%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	1,375,233	1,367,133	14,887,188	3,685,237	19,937,369	5,050,181	34%
Revenues Less Expenses	1,236,291	5,455,229	-	3,632,814	-		

Notes:

There is a continued focus on operational costs, with ongoing cost sharing and staff efficiencies. On January 26, 2023 the BCC agreed to use County General Funds to fill the remaining balance on the construction of a new Oak Lodge Library. The next step is to request approval of the Guaranteed Maximum Price (GMP) contract and project budget from the BCC in April/May 2023. Ongoing discussions with NCPRD regarding ownership interest.



Community Services

Code Enforcement

Purpose Statement

Provide code education + resolution, and enforcement

Performance Narrative Statement

After being embedded within the Building Codes, Sustainability and Planning programs for FY 2022/23, Code Enforcement is again reflected as a standalone program as part of the Community Services line of business.

Code Enforcement staff provide enforcement of building codes to ensure safe buildings and structures, land use rules to ensure compliance with state and local laws regarding land use and zoning, and the solid waste ordinance to ensure a sanitary and healthy environment.

Code Enforcement staff are estimated to investigate more than 3,000 enforcement cases, which is a continuation of service levels. Through process improvements, bringing more cases in front of the Hearings Officer, and reaching compliance for cases in a timely manner, Code Enforcement expected to enforce 135 cases per staff person. This is a decrease from FY 2022/23 and is in alignment with the goal of decreasing the number of code enforcement cases per officer 10% by 2025.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, number of code enforcement cases per officer will decrease by 10%	NEW	150	135	148	143
OUTPUT	# cases heard by the Hearings Officer	36	60	25	39	60
CUSTOMER SERVICE	75% customers happy with the service they received	COVID	80%	NEW	82%	75%
RATIO	# enforceable complaints : # total complaints received	949 : 3,153	865 : 3,069	900 : 3,000	525 : 1,615	900 : 3,100
RATIO	# cases heard by the Hearings Officer : # enforceable complaints	36 : 949	60 : 865	25 : 900	39 : 525	60 : 900
RESULT	% code violations resolved within 150 days of initial complaint	61%	26%	65%	21%	DISCONTINUE
RESULT	% violations investigated within twenty (20) business days	91%	82%	75%	69%	DISCONTINUE

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation Mandated Services:

State law requires counties to implement plans and ordinances to ensure development is consistent with local, regional, and state objectives to provide orderly development, planning and delivery of services, protection of the environment, and public safety. Building codes are mandatory state-wide. Clackamas County has assumed responsibility for the administration of building, electrical, plumbing, mechanical and other specialty codes within its jurisdiction. (ORS 215.197 & 455.020)

Shared Services:

Land use permitting, building permits and inspections and land use planning and coordination are State/County shared services. The County administers building codes programs within many cities via intergovernmental agreements. Building codes programs are shared programs as defined by the Association of Oregon Counties. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration, inspector certification and training, state-wide code development processes and other related topics.



500506-Code Enforcement

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	282,958	282,958	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	1,062,943	1,062,943	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	1,062,943	1,062,943	-
Total Revenue	-	-	-	-	1,345,901	1,345,901	-
Personnel Services	-	-	-	-	1,064,671	1,064,671	-
Materials and Services	-	-	-	-	281,230	281,230	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	1,345,901	1,345,901	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	1,345,901	1,345,901	-

Revenues Less Expenses

Notes:
 ●Reestablish a distinct Code Enforcement program after embedding it in Building, Planning and Sustainability to make the service more accessible to customers ●Address 2,150 complaints received annually, of which 875 are enforceable under county code ●With a continued focus on voluntary compliance, Code Enforcement anticipates taking 60 cases to hearing ●Continue collaboration with Oregon State Police and Neighborhood Livability team to abate nuisance properties



Community Services

Dog Services

Purpose Statement

Provide sheltering, reunification + placement, licensing, complaint resolution, protection + enforcement

Performance Narrative Statement

Dog Services operates a field services program and dog shelter which, on average, will temporarily house 520 dogs over the course of the year with a priority of reuniting dogs with their owners resulting in 330 dogs being reunited. With the efforts of adoption, rescue placement, in shelter care and enrichment, this will total at least 440 dogs being saved. The 15% that are not saved reflect the dogs that are too ill or not safe for placement which is a needed and sometimes overlooked service for our community.

The staff and facility serve both the dog owning and non-dog owning population of incorporated and unincorporated Clackamas County by resolving cases investigated by dog services officers to help ensure safe, livable communities and the licensing of 30,000 dogs, which prevents disease and helps financially support the dog services program. Phone and lobby services are available 5 days per week, to process the 30,000 customer phone calls, emails and lost/found correspondence each year. These contacts pair needs with resources and help to keep people safe and keep dogs safe, licensed and out of the shelter. The shelter is also available 24/7 for intake from law enforcement and staff are onsite 7 days per week to provide daily animal care. Achieving the program targets will protect the public from unsafe dogs and dogs running loose, maintain preparedness for disaster response related to animals as required by the federal PETS act, and reunite the public with lost dogs.

- Shelter populations are increasing after the pandemic, and so is the demand for shelter services in our community, while the resources in the form of rescues and adopters have become more scarce.
- Dog license totals in Clackamas County remain above reported national average for licensing compliance and gaining additional compliance under our existing code is a heavy staff investment and staff is assessing code amendments to improve efficiencies and increase compliance.
- Dog services is an active member of the regional multi agency coordination group for animals in disaster preparedness. This coordinated group stands ready to assist the region in the event of a disaster.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2023, there will be 30,000 active dog licenses	23,662	23,813	25,000	23,583	30,000
OUTPUT	# dogs returned to owners	208	327	300	176	330
CUSTOMER SERVICE	# public contacts (email + phone + lost and found)	NEW	31,156	NEW	20,037	30,000
RATIO	# dogs saved (returned to owner + adopted + rescued) : # dogs taken in to the shelter ¹	89%	85%	85%	82%	440 : 520
RESULT	Fewer than 6% of adopted dogs returned to Dog Services within 90-days	0%	15%	15%	6%	DISCONTINUE
OUTPUT	# adopted dogs	COVID	47	50	33	DISCONTINUE
DEMAND	# dog complaint cases	1,135	1,402	1,500	591	DISCONTINUE
DEMAND	# citations issued	134	519	800	148	DISCONTINUE

¹ Ratio measure was previously reported as a percentage.

Program includes:

- Mandated Services Yes
- Shared Services No
- Grant Funding Yes



Explanation

Mandated Services:

As delegated by the health authority, the Dog Services Program is mandated by the State of Oregon to verify rabies vaccination for all dogs in the County (ORS 433.365), respond to incidents of dog bites (ORS 433.345) and when the county establishes a dog control district per ORS 609.030 the governing body may enforce dog control laws within the county and provide for the appointment of dog control officers. ORS 433.385 requires all animals apprehended and impounded for not having a rabies inoculation be held in adequate and sanitary pound. In a county with a dog control program the governing body shall determine a dog license fee and issue licenses as per ORS 609.100. ORS 401.977 establishes the requirement to develop animal emergency plans and the federal PETS act of 2006 requires state and local emergency preparedness plans for household pets following major disasters and emergencies.

Grant Funding:

The Dog Sheltering Program receives grant funding from the Clackamas Dogs Foundation. This grant opportunity does not require any match.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	526,639	526,639	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	30,000	30,000	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	807,625	807,625	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	10,821	10,821	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	1,627,428	1,627,428	-
Operating Revenue	-	-	-	-	2,475,874	2,475,874	-
Total Revenue	-	-	-	-	3,002,513	3,002,513	-
Personnel Services	-	-	-	-	1,708,418	1,708,418	-
Materials and Services	-	-	-	-	932,213	932,213	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	2,640,631	2,640,631	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	361,882	361,882	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	3,002,513	3,002,513	-

Revenues Less Expenses

- - - - -

Notes:

To increase revenues, Dog Services is exploring license simplification and cost recovery from cities. Nonprofit & donated funds add value to existing services (such as, emergency vet fund, reunite fund, enrichment). With the loss of three positions in FY2022/23, prioritize services including: •Stray dog intake, reclaim & placement with required veterinary care •M-F public lobby hours •Dog care 7 days/week •24/7 intake for law enforcement •Enforcement by officers for licensing, health/safety/livability



Community Services
Sustainability & Solid Waste

Purpose Statement

Provide education + technical assistance, program management + planning to reduce waste + conserve resources + oversee franchise program

Performance Narrative Statement

The Sustainability & Solid Waste (S&SW) Program's performance highlights for FY 2023/2024

- Sustainability staff and Master Recyclers (who are coordinated by County staff) will attend 37 events with the goal of building up to 50 events by 2025, which allows us to meet our goal of increasing attendance at community events by 35%.
- 60,000 residential and business customers will receive an estimated 7.7 million pickups of garbage, recycling, and yard debris in unincorporated County and Happy Valley.
- Approximately 173,000 households and 14,000 businesses will receive information and education on garbage, recycling and waste reduction topics.
- An estimated 500 businesses, 50 schools, 325 multifamily communities and 37 events will receive technical assistance and support.
- The requirements for food-waste generating businesses are expanding as the rules unfold to include more businesses subject to the requirements. Staff are expanding outreach and technical support to assist a new group of businesses in adoption of food scraps collection to meet the regional requirements.
- Proposed commercial/multifamily developments will receive design review consultations for garbage and recycling enclosures.
- Customers will be able to continue using the Sandy Transfer Station.
- Ongoing development of policy and programs in alignment with the Regional Waste Plan and Recycling Modernization Act.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025 increase community events attended by Sustainability staff and/or Master Recycler volunteers by 35%	NEW	NEW	NEW	NEW	17.5%
OUTPUT	# customer consultations provided ¹	964	1,334	1,200	290	1,200
CUSTOMER SERVICE	% of material collected curbside that is recycled	31%	29%	35%	28%	35%
RATIO	# businesses in compliance with food scraps requirement : # businesses required to be in compliance with the food scraps collection requirements	NEW	NEW	NEW	NEW	320 : 340
OPERATIONAL	# of garbage and recycling pickups provided	6,601,868	7,183,176	7,000,000	NOT REPORTED	7,700,000
RESULT	% schools certified as Oregon Green Schools	32%	31%	25%	31%	DISCONTINUE
RESULT	% county-owned light passenger vehicles will be hybrids, electric or plug-in hybrids (excluding vehicles owned by the CCSO)	8%	6%	10%	6%	DISCONTINUE
OUTPUT	# hours of community education provided by # volunteer Master Recyclers	117 : 8	516 : 25	900 : 50	NOT REPORTED	DISCONTINUE
OUTPUT	# tons of disposal from # customers at Sandy Transfer Station	7,529 : 41,625	5,648 : 37,694	6,000 : 40,000	2,903 : 20,264	DISCONTINUE

¹ Consultations differ from interactions, as they are scheduled on-site consultations with customers. Business consultations are now being counted more comprehensively and can take place in person, over the phone, or via email. For FY 18-19 this measure now counts all consultations (business, multi-family, schools, etc.).

Program includes:

Mandated Services Yes

Shared Services Yes

Grant Funding No



Explanation

Mandated Services:

In addition to administering a solid waste and recycling franchise system for unincorporated County residential and commercial customers, our services allow the County and its cities to meet state and local requirements for recycling and waste reduction programs and education embodied in Oregon's Opportunity to Recycle Act and the Regional Solid Waste Management Plan.

Shared Services:

By letter of agreement with cities in Clackamas County, the County meets the state and local obligations for recycling and waste reduction programs and education that apply to our cities. In addition, these responsibilities are shared through Metro, which provides funding support for these activities. The SSW program also administers the garbage and recycling franchises on behalf of Happy Valley and Barlow, and consults to the City of Milwaukie.



500508-Sustainability & Solid Waste

BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	2,700,195	2,700,195	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	749,088	749,088	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	6,765	6,765	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	2,215,300	2,215,300	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	2,971,153	2,971,153	-
Total Revenue	-	-	-	-	5,671,348	5,671,348	-
Personnel Services	-	-	-	-	1,927,663	1,927,663	-
Materials and Services	-	-	-	-	1,370,842	1,370,842	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	3,298,505	3,298,505	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	76,000	76,000	-
Reserve for Future Expenditures	-	-	-	-	1,959,390	1,959,390	-
Contingency	-	-	-	-	337,453	337,453	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	5,671,348	5,671,348	-

Revenues Less Expenses

Notes:
 ●Support community clean up activities: finishing work related to Metro clean-up grant; provide \$75K to county land cleanup and \$30K to abandoned RV program ●Help businesses with required commercial food scrap recycling by providing outreach and direct business consultations; tied to \$256K Metro funding ●Program development to meet Regional Waste Plan and new statewide expanding recycling requirements ●Onboarding a Sustainability Manager, and hiring staff as we rebuild and expand materials management focus



Community Services

County Parks

Purpose Statement

Provide outdoor recreation + camping, and land stewardship

Performance Narrative Statement

Clackamas County Parks manages 20 properties totaling approximately 961 acres, with 212 campsites, 19 day-use rental facilities, 6 boat launches, and around 1,700 parking spaces. The program anticipates serving more than a million visitors this year, and hosting over 15,000 nights of camping. Seasonal employees assist our 9 regular employees in providing clean and safe facilities, and working to ensure customers are happy with their recreational experiences.

The Stone Creek Golf Club will provide golf patrons the opportunity to book events and golf during the available tee times on "playable days". Reaching these targets will help clients and the golfing community to have an enjoyable and reasonably priced golfing experience while providing a supplemental source of funding for County Parks.

Our County Parks system supports tourism and the local recreation economy, and improves the quality of life for our residents. However, we have limited resources to steward our current parks portfolio, so we need to make changes to operations and liquidate some underperforming properties, as we continue to seek out new revenue opportunities.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, County Parks will liquidate two properties	NEW	NEW	NEW	NEW	50%
OUTPUT	# visitors to County Parks	NEW	NEW	NEW	NEW	1,057,500
CUSTOMER SERVICE	90% customers are happy with their recreational experience	94%	91%	89%	91%	90%
RATIO	# campsites reserved on weekends : # campsites available on weekends ¹	48%	77%	70%	50%	6,989 : 9,984
RATIO	# golf rounds played : # golf rounds available ¹	70%	74%	70%	67%	57,500 : 75,000
RESULT	% occupancy of campground (off-peak)	47%	31%	30%	40%	DISCONTINUE

Program includes:

Mandated Services	<input type="checkbox"/> Y
Shared Services	<input type="checkbox"/> N
Grant Funding	<input type="checkbox"/> Y



Explanation: The County Parks Program is a mandated service under ORS 390.134 in which State Parks allocates funds to the counties based on annual recreation vehicle registrations, and may not use the State moneys received to supplant moneys otherwise made available for the acquisition, development, maintenance, care and use of county park and recreation sites.

The County Parks Program has budgeted to receive an OR Parks and Recreation Department (OPRD) County Opportunity Grant, and an OR State Marine Board grant. Additionally, 2019 Metro Parks and Nature Bond allocated funds. County Parks program will use its Oregon State Parks RV Licensing distribution to fund operations and maintenance of county parks.

Land was purchased and developed by the County Parks Program with the intent to generate a long-term sustainable revenue stream from the Stone Creek Golf Club Program operations that would go directly to the County Parks Program to support operations and maintenance needs.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	3,175,961	3,175,961	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	922,962	922,962	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	4,373,600	4,373,600	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	342,414	342,414	-
Other Interfund Transfers	-	-	-	-	625,000	625,000	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	6,263,976	6,263,976	-
Total Revenue	-	-	-	-	9,439,937	9,439,937	-
Personnel Services	-	-	-	-	1,370,382	1,370,382	-
Materials and Services	-	-	-	-	4,449,253	4,449,253	-
Capital Outlay	-	-	-	-	2,178,499	2,178,499	-
Operating Expense	-	-	-	-	7,998,134	7,998,134	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	225,000	225,000	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	1,216,803	1,216,803	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	9,439,937	9,439,937	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:
 County Parks returned all General Fund and is partnering with Tourism to develop new campsites at Metzler and Barton parks to maximize revenues to offset rising costs. A formula has been developed for Stone Creek to adequately support ongoing County Parks operations, while saving for required capital investments. A \$225,000 transfer from Stone Creek will support operations and \$400,000 in timber sale proceeds from Forestry will fund required outreach for the Metro Bond earmarked for Clackamas County.



Community Services

Forestry

Purpose Statement

Provide forest + timber, and natural resource management for Clackamas County forestlands, and provide funding for County parks

Performance Narrative

Forestry manages 3,200 acres of county-owned timberland under a 10-year Forest Management Plan adopted in 2018. The program anticipates harvesting an average of 1 Million board feet per year in an environmentally, socially and economically responsible manner. Timber sales comply with the Oregon Forest Practices Act, and generally exceed those requirements.

For long-term sustainability of the program, we need to expand our forest land holdings, to provide resilience and flexibility while increasing our overall rate of harvest. Our county forestlands are operated and maintained by one regular employee with the help of some temporary and seasonal staff, and support from admin staff shared with County Parks.

The Forestry program has provided tree advice and services for a variety of other County departments, and works closely with our County Parks program to maintain tree safety and forest health in our parks. Forestry activities help support the local logging, mill, and engineered wood products economies. The Forestry Program will provide support to County Parks capital projects and operations. Reaching these targets will provide revenue to the County Parks Program and enhance park and forest health now and for future generations.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
OUTPUT	# million board feet of timber sold	0.0	0.5	0.0	0.0	1.0
CUSTOMER SERVICE	# acres under contract for harvest	NEW	NEW	NEW	NEW	50
RATIO	\$ transferred to County Parks : \$ earned from timber sales ¹	NEW	NEW	NEW	NEW	\$400,000 : \$594,020
RESULT	% young stands actively managed annually	NEW	24%	20%	5%	DISCONTINUE

¹ Previously reported on \$ earned; not amount transferred to County Parks.

Program includes:

- Mandated Services Y
- Shared Services Y
- Grant Funding Y



Explanation: The Forestry Program is mandated by the Oregon Department of Forestry to comply with the Oregon Forest Practices Act (OFPA). The OFPA sets standards for all commercial activities involving the establishment, management, or harvesting of trees on Oregon's forestlands. Requirements include an approved pre-operation plan, oversight of timber operations including fire protection and slash pile burning, ensuring reforestation is conducted following harvest, meeting clean water act rules for protecting water quality, and enforcing corrective actions when violations occur.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	2,645,544	2,645,544	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	28,825	28,825	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	750	750	-
Revenue from Bonds & Other Debts	-	-	-	-	622,020	622,020	-
All Other Revenue Resources	-	-	-	-	1,741,602	1,741,602	-
Other Interfund Transfers	-	-	-	-	76,000	76,000	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	2,469,197	2,469,197	-
Total Revenue	-	-	-	-	5,114,741	5,114,741	-
Personnel Services	-	-	-	-	401,119	401,119	-
Materials and Services	-	-	-	-	293,971	293,971	-
Capital Outlay	-	-	-	-	523,500	523,500	-
Operating Expense	-	-	-	-	1,218,591	1,218,591	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	400,000	400,000	-
Reserve for Future Expenditures	-	-	-	-	3,149,571	3,149,571	-
Contingency	-	-	-	-	346,579	346,579	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	5,114,741	5,114,741	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:
 Forestry will finish a timber sale, maintain stands and sell non-performing lands. A land purchase is budgeted to gain program acres lost in 2018 due to the Wildfires. A transfer of \$400,000 is budgeted to County Parks. Assumed a hire date of June 2024 on a vacant ET2 to reduce expenditures. Program support coming from DTD-Sustainability & Solid Waste will be used to cleanup dumpsites on County owned forest land.



Community Services Property Disposition

Purpose Statement

Provide management and disposition of tax foreclosed properties + repurposing properties for public benefit or returning them to the tax rolls

Performance Narrative Statement

The Property Disposition program conducts community outreach to citizens at risk of losing their home via tax foreclosure while providing management and disposition of tax foreclosed properties in a cost effective manner.

These activities reduce property management costs by limiting the addition of properties to our portfolio while reducing properties in held for resale category. Property Disposition's 2025 goal is to reduce inventory in this category by 20%. Reaching this target will allow Clackamas County, Municipalities, Special Districts and the public to benefit as properties are repurposed for public benefit or sold to become a private, tax-producing asset.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, reduce held properties by 20% ¹	68	70	55	58	11%
OUTPUT	# foreclosure customer contacts & onsite visits conducted	76	13	75	29	130
CUSTOMER SERVICE	95% of customer inquiries responded to within two (2) business days	NEW	NEW	NEW	100%	95%
RATIO	\$ total property maintenance expense : # properties held	NEW	NEW	NEW	\$13,052 : 58	\$50,000 : 52
RESULT	% held for resale foreclosed properties that are repurposed for public benefit or returned to the tax rolls	9%	20%	20%	1%	DISCONTINUE

Program includes:

Mandated Services Y

Shared Services N

Grant Funding N



Explanation: The Property Disposition Program is responsible for the management and disposition of County real properties as mandated under ORS Chapter 275. It is generally self-funded and not dependent upon the County's General Fund.

Areas of responsibility include managing and disposing of surplus real properties that are deeded to the County through statutory tax foreclosure, and providing property management services including title/deed documentation, inspection, maintenance, marketing, contracting and administration as needed.



500511-Property Disposition
 BCC Priority Alignment: Vibrant Economy
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	2,062,321	2,062,321	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	400,000	400,000	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	20,711	20,711	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	420,711	420,711	-
Total Revenue	-	-	-	-	2,483,032	2,483,032	-
Personnel Services	-	-	-	-	175,412	175,412	-
Materials and Services	-	-	-	-	217,500	217,500	-
Capital Outlay	-	-	-	-	5,000	5,000	-
Operating Expense	-	-	-	-	397,912	397,912	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	60,000	60,000	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	1,268,729	1,268,729	-
Contingency	-	-	-	-	756,391	756,391	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	2,483,032	2,483,032	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:
 Provides management and disposition of tax foreclosed properties. An auction will be held to dispose of surplus properties. Staff provide customer outreach to property owners nearing foreclosure to educate and connect them with possible resources to avoid foreclosure. This program receives no General Fund, and revenue from property sales vary from year to year, the program maintains reserves of \$100,000 for capital, \$500,000 for property cleanup and unknown liabilities, and four years operating expenses.



Development Services

County Surveyor

Purpose Statement

Provide survey resources + plat reviews

Performance Narrative Statement

The County Surveyor provides services within incorporated cities and for unincorporated areas within Clackamas County.

The Surveyor's Office expects to respond to 2,500 to 3,000 customer inquiries, of which in FY 2023/2024. This slight decrease reflects the uncertainties of the economic conditions we are seeing, but the demand for assistance on subdivision plats, partition plats, condominium plats, middle housing, property line adjustment surveys and boundary surveys filed in a timely manner remains steady, especially in cities where infill is occurring.

Private property owners often seek assistance through emails, phone calls, office visits and specialized research services, this still requires public service at our front counter and takes time away from reviews which allow cost recovery through fees. The resources for this program support the creation and maintenance of permanent records as required by Oregon Revised Statutes, and this ratio reflects fulfillment of public service requests related to these library materials.

Staff within this program support economic development through the review and approval of subdivisions, partitions and condominium plats. For FY 2023/2024 this work is expected to add approximately 1,000 lots and tracts to the county tax rolls. As the regional mix of development continues to change, depending on the economy it is projected there may be a slight decrease in subdivision and partition plats; however, condominiums plat and now middle housing plats are increasing and I believe will continue to increase each year with more infill in the cities within the County.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, 95% of first review comments issued to plat surveyor within 45 calendar days of submittal	90%	90%	90%	98%	90%
OUTPUT	# Record of survey reviews/filings	222	351	250	133	250
CUSTOMER SERVICE	# customer inquiries	2,328	2,922	3,000	1,131	2,200
RATIO	# lots or parcels created : # subdivision or partition plats recorded	1,086 : 114	1,002 : 123	1,400 : 120	431 : 34	1,000 : 95

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation

Mandated Services:

As required by Oregon Revised Statutes (ORS), the County Surveyor's office maintains a permanent library estimated at over 400,000 maps, road records, plats, surveys, etc. dating back to the 1860's. We review and approve all surveys performed in the county as mandated by ORS 209; review and approve all partition and subdivision plats in the county as mandated by ORS 92; review and approve all condominium plats in as mandated by ORS 100.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	8,840	9,044	-	-	194,439	194,439	-
Charges, Fees, License, Permits, Fines, Assessments	578,778	607,328	675,460	523,025	680,774	5,314	1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	873	2,811	500	225	300	(200)	-40%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	473,385	516,646	451,416	408,073	(108,573)	-21%
Operating Revenue	588,490	1,092,569	1,192,606	974,666	1,283,586	90,980	8%
Total Revenue	588,490	1,092,569	1,192,606	974,666	1,283,586	90,980	8%
Personnel Services	734,893	793,776	932,205	689,454	1,021,838	89,633	10%
Materials and Services	283,266	262,131	260,400	262,000	261,748	1,348	1%
Capital Outlay	9,111	-	-	23,212	-	-	-
Operating Expense	1,027,269	1,055,907	1,192,605	974,666	1,283,586	90,981	8%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	1,027,269	1,055,907	1,192,605	974,666	1,283,586	90,981	8%

Revenues Less Expenses (438,779) 36,662 - - -

Notes:
 ●Reinstate Deputy Surveyor position using ARPA funds for the transition, to aid in succession planning and add to billable hours increasing program revenues ●Continue to meet increasing public inquires (emails, phone calls, in person) while decreasing review timelines ●Support development within the County (cities and county) by review and approval of subdivisions and plats, and increase tax revenues by increasing buildable lots ●Focus on capturing billable project hours to improve cost recovery



Development Services

Public Land Corner

Purpose Statement

Public land corners restoration + preservation

Performance Narrative Statement

The Public Land Corner (PLC) supports maintenance of more than 6,400 public land corners that are under the Clackamas County's responsibility. The boundary of all lands privately or publicly owned within the state are affected by Public Land Corners, so it is imperative that they be maintained in the most prudent manner.

Clackamas County receives dedicated funding for this purpose and this program allows us to be accountable for this work. The Public Land Corner Preservation Fund is funded entirely by a fee collected by the County Clerk when a document is recorded conveying an interest in real property. These documents include deeds, easements, mortgages and other documents related to real property, and has seen a significant reduction of funds with the current economy.

We continue to see a steady increase in requests for Public Land Corners to be restored or maintained, and as the County continues growing, the amount of time spent preserving corners continues to increased due to land development, road improvement projects throughout the County, infrastructure improvements, and private owners developing or utilizing more of their land.

Some of the corners have not been visited in over 40 years; with unstable funding and a jurisdiction as large and geographically diverse as Clackamas County, it is a challenge to visit each corner on a 10 year rotation. As easily accessed corners have been restored, this leaves a higher number of corners that are in locations which are difficult to reach and are farther away from the office.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2024, restore 60 public land corners annually	23	27	30	24	60
OUTPUT	# corner maps filed	23	27	30	24	60
CUSTOMER SERVICE	90% corners set within seven (7) business days of County Surveyor approval	92%	69%	90%	65%	90%

Program includes:

- Mandated Services
- Shared Services
- Grant Funding



Explanation

Mandated Services:

Per Oregon Revised Statute 209.130, the county governing body may establish by ordinance a fund to be known as the Public Land Corner Preservation Fund. Moneys in the Public Land Corner Preservation Fund shall be used only to pay expenses incurred and authorized by the county surveyor in the establishment, reestablishment and maintenance of corners of government surveys.



Development Services

Current Planning

Purpose Statement

Foster development + environmental protection, and preserve natural resource lands

Performance Narrative Statement

The Current Planning program will respond to approximately 40,000 land use and zoning inquiries from the community, which is flat from FY 2022/2023 and a reduction of 31% from FY 2021/2022, likely due to a slowdown in development-related activity brought on by the national economic climate of inflation and higher interest rates.

The goal is to issue 90% of Type II land use application decisions within 50 days of an application being deemed complete. However, the target for FY 2023/2024 is set at 80% due to reduced staffing in the program, which will increase application processing time. Although we strive for a customer satisfaction rate of 90%, it is expected that this will drop some due to slower response times brought on by the reduced staffing. Both of these targets are also impacted by a high rate of staff turnover in the last year, which has resulted in a loss of experienced staff with institutional knowledge and a need to orient and train new staff.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, 90% of Type II decisions issued within 50 calendar days of a complete application	NEW	NEW	NEW	NEW	80%
OUTPUT	# development-related interactions provided	27,496	58,102	40,000	21,047	40,000
CUSTOMER SERVICE	90% customers happy with the service they received	COVID	97%	90%	93%	90%
RATIO	# hours spent on Type II application processing : # Type II applications processed	NEW	NEW	NEW	NEW	3,850 : 350
RESULT	% of commercial, industrial, and multi-family land use decisions (design review) issued within 45 days of application submittal 5	94%	81%	90%	70%	DISCONTINUE

Program includes:

Mandated Services Yes

Shared Services Yes

Grant Funding No



Explanation Mandated Services:

State law requires counties to implement land use plans and ordinances to ensure development is consistent with local, regional, and state objectives for orderly development, economic growth, efficient infrastructure provision and protection of the environment. (ORS 195, 197 and 215)

Shared Services:

Land Use planning, coordination and permitting are State/County shared services. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	916,812	916,812	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	66,830	66,830	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	1,024,874	1,024,874	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	2,116,293	2,116,293	-
Operating Revenue	-	-	-	-	3,207,997	3,207,997	-
Total Revenue	-	-	-	-	4,124,809	4,124,809	-
Personnel Services	-	-	-	-	2,236,723	2,236,723	-
Materials and Services	-	-	-	-	1,302,265	1,302,265	-
Capital Outlay	-	-	-	-	66,830	66,830	-
Operating Expense	-	-	-	-	3,605,818	3,605,818	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	158,409	158,409	-
Contingency	-	-	-	-	360,582	360,582	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	4,124,809	4,124,809	-

Revenues Less Expenses

- - - - -

Notes:

The primary function of the Current Planning Program is to administer the zoning code. The FTE is directed to responding to public inquiries and processing land use and building permits. Over a seven-month period, 45% of the program's Planners left due to retirement or resignation. Three of the five vacancies have now been filled, which will alleviate pressure on remaining staff. Due to reduced revenues and increasing program costs, one of the vacant Senior Planner positions has been eliminated.



Development Services

Building Codes

Purpose Statement

Help ensure a safe and vibrant built environment by providing permitting, plan review + inspection

Performance Narrative Statement

FY 2023/2024 represents the first year that Building Codes is a standalone program as it was previously included as part of the Land Use, Development Review & Permitting line of business. Building Codes will respond to over 250,000 development related inquiries from the community, and estimates permitting 6.35 million square feet of constructed improvements, which brings an estimated value of more than \$390 million into our community. This value is consistent with the improvements constructed in FY 2022/2023, and we are watching for changes in this anticipated activity as interest rates, materials and labor costs increase.

Staff in this program are on track to issue approximately 15,525 permits and will perform more than 51,369 inspections in FY 2023/2024. Permitting and inspection services support the community by providing safe and orderly development of property, increased jobs from construction, and the resulting economic development.

Building Codes, in partnership with Technology Services and the other programs in Development Services, will be undertaking a project to improve our permitting enterprise software. This initiative has a timeline of completion by 2024, and will result in a more stable permitting system with increased functionality for staff and customers.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2024, a timeline will be established for implementation of the preferred permitting enterprise software	NEW	NEW	NEW	NEW	100%
OUTPUT	# development-related interactions (customer inspections/inquiries) provided	299,361	253,759	250,000	140,751	250,000
CUSTOMER SERVICE	90% customers happy with the service they received	COVID	97%	90%	97%	90%
RATIO	\$ value of constructed improvements : \$ Operational Budget ¹	\$ 384,915,929	\$392,703,238	\$375,000,000	\$233,077,835	\$390,000,000 : \$12,144,315
RESULT	# square feet constructed	6,799,728	6,030,809	6,350,000	3,721,383	DISCONTINUE
RESULT	% of new, single-family dwelling building permits ready to be issued within 60 calendar days of application submittal	82%	46%	75%	37%	DISCONTINUE

¹ Previously reported on \$ Value of Constructed Improvements; added operational budget for FY 2023/24.

Program includes:

Mandated Services Yes

Shared Services Yes

Grant Funding No



Explanation Mandated Services:

State law requires counties to implement plans and ordinances to ensure development is consistent with local, regional, and state objectives to provide orderly development, planning and delivery of services, protection of the environment, and public safety. Building codes are mandatory state-wide. Clackamas County has assumed responsibility for the administration of building, electrical, plumbing, mechanical and other specialty codes within its jurisdiction. (ORS 215.197 & 455.020)

Shared Services:

Land Use permitting, building permits and inspections and land use planning and coordination are State/County shared services. The County administers building codes programs within many cities via intergovernmental agreements. Building codes programs are shared programs as defined by the Association of Oregon Counties. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration, inspector certification and training, state-wide code development processes and other related topics.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	10,646,196	10,646,196	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	6,889,250	6,889,250	-
Revenue from Bonds & Other Debts	-	-	-	-	2,000	2,000	-
All Other Revenue Resources	-	-	-	-	220,270	220,270	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	7,111,520	7,111,520	-
Total Revenue	-	-	-	-	17,757,716	17,757,716	-
Personnel Services	-	-	-	-	6,837,181	6,837,181	-
Materials and Services	-	-	-	-	2,956,954	2,956,954	-
Capital Outlay	-	-	-	-	100,000	100,000	-
Operating Expense	-	-	-	-	9,894,135	9,894,135	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	5,613,581	5,613,581	-
Contingency	-	-	-	-	2,250,000	2,250,000	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	17,757,716	17,757,716	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:

●With increasing interest rates, economists predict a possible slowdown. This possible cooling period is accounted for by reducing permitting revenue by 10% from YEE, and pausing some staff hires as we track construction activity ●Fill critical vacancies of Bldg Official and Deputy Bldg Official, and rebuild leadership team ●Upgrade the existing Accela permitting system to improve performance and offer new options for staff and customers ●Increase Neighborhood Livability Project support from \$10K to \$30K



Development Services

Septic

Purpose Statement

Protect public health and water quality by providing information, plan review + permitting and inspection services to properties not served by sewer systems

Performance Narrative Statement

The Onsite Wastewater (Septic) program again weathered several staffing challenges this year, with one team member out on extended leave, and two field staff resigning. Despite these challenges, program staff are again on track for fiscal 2023/2024 to provide nearly 20,000 development related interactions, albeit with significantly extended response & review times due to the staffing shortages. In addition, we anticipate an overall reduction in the number of applications for services and permits in part as a result of broad economic factors impacting several aspects of the construction industry.

Work is currently underway to bring the Onsite Wastewater program permitting actions onto the Development Direct platform, with full integration expected by the end of calendar 2023, well ahead of the 2025 target. Costs for this have already been included in the 2021/2022 & 2022/2023 budgets.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, electronic plan review (EPR) will be available for customers who submit septic permit applications	NEW	NEW	NEW	NEW	100%
OUTPUT	# development-related interactions provided	16,905	20,816	21,000	10,445	21,000
CUSTOMER SERVICE	90% customers happy with the service they received	COVID	98%	90%	94%	90%
RATIO	# site evaluations completed within 45 calendar days of application submittal : # applications submitted ¹	74%	48%	60%	100%	156 : 240

¹ Ratio measure was previously reported as a percentage.

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation Mandated Services:

The codes related to septic systems come from the Department of Environmental Quality (DEQ) and are applicable throughout Oregon. State law allows DEQ to enter into contracts with counties to act as agents on their behalf to implement septic related rules and regulations. This allows a more tailored approach in the provision of services based on the needs and unique characteristics of a given jurisdiction. Clackamas County has been in contract with DEQ since the 1970's to provide these services and continues to be the highest volume contract county in the state of Oregon.

Shared Services:

The County provides septic related services to those areas not served by a centralized sewer system. While the County has been in contract with DEQ to implement septic codes for over four decades, DEQ is responsible for code and policy development, and determining required licensure and training for inspectors.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	588,679	588,679	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	40,767	40,767	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	677,588	677,588	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	6,000	6,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	724,355	724,355	-
Total Revenue	-	-	-	-	1,313,034	1,313,034	-
Personnel Services	-	-	-	-	1,000,008	1,000,008	-
Materials and Services	-	-	-	-	235,536	235,536	-
Capital Outlay	-	-	-	-	14,000	14,000	-
Operating Expense	-	-	-	-	1,249,544	1,249,544	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	63,490	63,490	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	1,313,034	1,313,034	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:

Adjust operations and timeline expectations to continue being as responsive as possible to our customers while remaining responsible for providing high quality service. Implementation of Development Direct, will provide consistency and efficiency with other permitting programs at the County. A possible cooling period for development is impacting program revenues and increasing costs have eroded the fund balance. A vacancy will be held to realize the impact of the interest rate increases.



Development Services
Development Engineering

Purpose Statement

Review, permit + inspect required infrastructure to ensure consistency with engineering standards and regulations

Performance Narrative Statement

FY 2023/2024 represents the first year that Development Engineering is a standalone program as it was previously included as part of the Land Use, Development Review & Permitting program. Development Engineering will respond to 50,000 development related inquiries from the community.

Utility permits issued have been increasing quickly. This program is estimating an increase of 65% in FY 2023/2024 from FY 2021/2022 actuals. These utility permits allow the County to regulate the location and repair work needed for the utility companies to perform work in the right of way. These permits help the County protect the roadways and the community. The County is not able to collect fees for these permits.

Staff in this program are estimated to issue 649 permits in FY 2023/2024 excluding the utility permits. Permitting and inspection services support the community by providing safe and orderly development of property, increased jobs from construction, and the resulting economic development. Development Engineering is watching for changes in permitting activity as interest rates, materials, and labor costs are anticipated to increase in FY 2023/2024.

Development Engineering, in partnership with Technology Services and other programs in Development Services, will be undertaking a project to improve our permitting enterprise software. This initiative has a timeline of completion by 2024, and will result in a more stable permitting system with increased functionality for staff and customers.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, complete 90% of development permit initial reviews within 6 weeks of submittal	NEW	NEW	NEW	NEW	65%
OUTPUT	# utility permits issued	1,439	1,888	1,800	1,146	2,900
CUSTOMER SERVICE	90% customers happy with the service they received	COVID	95%	90%	95%	90%
OPERATIONAL	# development-related interactions provided	NEW	43,571	44,000	28,516	50,000
RESULT	% new commercial, industrial and multi-family site development permits issued within 60 calendar days of application submittal	29%	30%	40%	13%	DISCONTINUE

Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="No"/>
Grant Funding	<input type="text" value="No"/>



Explanation

Mandated Services:

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. ORS 192, 368.016, 368.036, 758.010; County Roadway Standards.



600210-Development Engineering
 BCC Priority Alignment: Strong Infrastructure
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	2,132,366	2,132,366	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	721,246	721,246	-
Revenue from Bonds & Other Debts	-	-	-	-	3,500	3,500	-
All Other Revenue Resources	-	-	-	-	25,000	25,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	2,882,112	2,882,112	-
Total Revenue	-	-	-	-	2,882,112	2,882,112	-
Personnel Services	-	-	-	-	2,376,043	2,376,043	-
Materials and Services	-	-	-	-	431,069	431,069	-
Capital Outlay	-	-	-	-	75,000	75,000	-
Operating Expense	-	-	-	-	2,882,112	2,882,112	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	2,882,112	2,882,112	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:
 -With increasing interest rates, economists predict a possible slowdown. This possible cooling period is accounted for by reducing permitting revenue by 10% from YEE -Upgrade the existing Accela permitting system to improve performance and offer new options for staff and customers -Limited term scanning position will mitigate the scanning backlog



600203-Land Use, Development Review & Permitting

BCC Priority Alignment: Vibrant Economy

Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	11,386,045	11,090,587	11,436,644	11,953,268	-	(11,436,644)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	1,321,858	1,737,823	1,771,876	1,309,417	-	(1,771,876)	-100%
Charges, Fees, License, Permits, Fines, Assessments	10,972,389	11,631,128	10,861,140	10,545,754	-	(10,861,140)	-100%
Revenue from Bonds & Other Debts	-	15,236	4,433	3,250	-	(4,433)	-100%
All Other Revenue Resources	207,073	136,680	286,490	235,600	-	(286,490)	-100%
Other Interfund Transfers	1,519,736	-	131,830	-	-	(131,830)	-100%
General Fund Support	-	2,206,912	2,391,633	2,391,633	-	(2,391,633)	-100%
Operating Revenue	14,021,056	15,727,779	15,447,402	14,485,654	-	(15,447,402)	-100%
Total Revenue	25,407,100	26,818,366	26,884,046	26,438,922	-	(26,884,046)	-100%
Personnel Services	10,010,237	10,157,423	12,448,210	9,746,009	-	(12,448,210)	-100%
Materials and Services	4,425,626	4,701,097	4,383,125	4,235,441	-	(4,383,125)	-100%
Capital Outlay	562,140	7,200	253,830	305,785	-	(253,830)	-100%
Operating Expense	14,998,004	14,865,720	17,085,165	14,287,235	-	(17,085,165)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	8,451,369	-	-	(8,451,369)	-100%
Contingency	-	-	1,347,513	-	-	(1,347,513)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	14,998,004	14,865,720	26,884,047	14,287,235	-	(26,884,047)	-100%
Revenues Less Expenses	10,409,097	11,952,646	-	12,151,687	-		

Notes:

Program was broken out from the Land Use, Development Review & Permitting combined program (600203) to individual programs within the Development Services line of business (6002) as part of the DTD/BCS reorganization.



600209-Revenue Collected on Behalf of Other Agencies

BCC Priority Alignment: Accountable Government

Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	32,400	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	2,906,010	4,500,000	4,467,600	-	(4,500,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	2,906,010	4,500,000	4,500,000	-	(4,500,000)	-100%
Total Revenue	-	2,906,010	4,500,000	4,500,000	-	(4,500,000)	-100%
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	2,906,010	4,500,000	4,500,000	-	(4,500,000)	-100%
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	2,906,010	4,500,000	4,500,000	-	(4,500,000)	-100%
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:
 Program was moved from the Development Services line of business (6002) to a pass-through program (8007); fees are collected on behalf of other agencies and distributed, not department program income/expenses.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	253,024	270,306	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	4,284	11,719	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	1,018,725	817,760	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,718	119	-	-	-	-	-
Other Interfund Transfers	264,194	-	-	-	-	-	-
General Fund Support	-	216,518	-	-	-	-	-
Operating Revenue	1,290,922	1,046,116	-	-	-	-	-
Total Revenue	1,543,945	1,316,422	-	-	-	-	-
Personnel Services	988,484	728,169	-	-	-	-	-
Materials and Services	285,155	305,296	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	1,273,639	1,033,465	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	1,273,639	1,033,465	-	-	-	-	-
Revenues Less Expenses	270,306	282,958	-	-	-	-	-

Notes:
 The code enforcement program was embedded in Building Codes, Sustainability & Land Use Planning in FY 2022/2023. The program is being re-established (500506) in FY 2023/2024 as part of the DTD/BCS reorganization.



600304-Sustainability & Solid Waste

BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	1,918,968	1,626,570	1,811,513	2,183,976	-	(1,811,513)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	649,301	551,406	588,630	1,007,009	-	(588,630)	-100%
Charges, Fees, License, Permits, Fines, Assessments	11,622	22,223	11,600	55,958	-	(11,600)	-100%
Revenue from Bonds & Other Debts	2,453	-	-	-	-	-	-
All Other Revenue Resources	1,978,557	2,145,251	2,084,800	2,218,774	-	(2,084,800)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	2,641,932	2,718,880	2,685,030	3,281,741	-	(2,685,030)	-100%
Total Revenue	4,560,900	4,345,450	4,496,543	5,465,717	-	(4,496,543)	-100%
Personnel Services	1,412,024	1,435,767	2,130,197	1,285,854	-	(2,130,197)	-100%
Materials and Services	1,084,335	963,660	931,200	1,196,710	-	(931,200)	-100%
Capital Outlay	92,972	-	-	-	-	-	-
Operating Expense	2,589,331	2,399,427	3,061,397	2,482,564	-	(3,061,397)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	345,000	45,000	-	-	-	-	-
Reserve for Future Expenditures	-	-	1,085,146	-	-	(1,085,146)	-100%
Contingency	-	-	350,000	-	-	(350,000)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	2,934,331	2,444,427	4,496,543	2,482,564	-	(4,496,543)	-100%
Revenues Less Expenses	1,626,570	1,901,022	-	2,983,153	-		

Notes:

Program was moved from the Livable Communities line of business (600304) to the Community Services line of business (500508) as part of the DTD/BCS reorganization.



Visioning Services
Long-Range Planning

Purpose Statement

Support community design + economic investment based on coordinated policies that guide future development

Performance Narrative Statement

The Long-Range Planning Program provides residents, businesses, local, regional and state partners, as well as County decision-makers with the opportunity to participate, review, discuss, comment and guide recommendations on long range planning policies and projects. This program manages projects that update the Comprehensive Plan and Zoning and Development Ordinance (ZDO). In addition, the program provides regional coordination support for complex planning projects, such as response to the Oregon Toll Program, input on the 2023 Regional Transportation Plan, development of state administrative rules related to housing and other land development issues, and staff expertise for partner jurisdiction projects.

Due to reduced staff levels in the land use planning program, the BCC delayed several projects on the Long Range Planning work program. Implementation of new state requirements will be an ongoing responsibility. In addition, reduced staffing highlights the need for more efficient administration of the zoning code. As a result, the program will shift focus to code amendments that streamline and clarify zoning regulations.

The following projects to update the Comprehensive Plan and Zoning Development Ordinance will be underway between July 1, 2023 and June 30, 2024.

Land Use Projects:

- Luscher Farm – Identify Comprehensive Plan and ZDO changes needed to integrate work completed by Lake Oswego for the Luscher Farm Park Master Plan.
- Implement Climate Friendly & Equitable Communities Administrative Rules – Amend the ZDO to implement new parking requirements adopted by the Land Conservation and Development Commission.
- Minor and Time Sensitive ZDO Amendments – These amendments will be presented for action to the Planning Commission and the Board of County Commissioners, as needed.

Transportation Projects:

- Bike-Walk Clackamas Plan – This work will update the Pedestrian and Bikeway Plans and identify priority infrastructure investments.
- Transportation System Plan - An update of the Transportation System Plan will start in July of 2023 and will conclude by the end of 2025.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23	
					Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2026, complete 75% of the currently proposed Zoning and Development Ordinance (ZDO) housekeeping amendments that improve the usability of the Ordinance, remove regulations, or add new options for how to use your land	NEW	NEW	NEW	NEW	25%
RESULT	% projects on Long-Range Planning Work Program completed in the planned year	73%	25%	45%	0%	40%
OUTPUT	% of staff time spent performing community outreach	NEW	NEW	NEW	NEW	15%
CUSTOMER SERVICE	\$ grant funding received : # hours developing applications	NEW	NEW	NEW	NEW	\$1,000,000 : 300
RESULT	By 2025, complete 1,005 of ADA ramp retrofits, as outlined in the adopted ADA Transition Plan 2	58	219	100	REPORTED ANNUALLY	DISCONTINUE

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation

Mandated Services:

The Long Range Planning Program is mandated to adopt and maintain a comprehensive plan and the zoning and land-division ordinances needed to put the plan into effect (OAR 660-015).

Shared Services:

Land Use permitting, building permits and inspections and land use planning and coordination are State/County shared services.

Grant Funding:

The Long Range Planning Program includes several projects that are supported through grant funding.



600404-Long Range Planning
 BCC Priority Alignment: *Vibrant Economy*
Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	81,935	81,935	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	1,592,709	1,592,709	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	385,423	385,423	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	450,000	450,000	-
Operating Revenue	-	-	-	-	2,428,132	2,428,132	-
Total Revenue	-	-	-	-	2,510,067	2,510,067	-
Personnel Services	-	-	-	-	1,431,575	1,431,575	-
Materials and Services	-	-	-	-	1,069,569	1,069,569	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	2,501,144	2,501,144	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	8,922	8,922	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	2,510,066	2,510,066	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:
 Land use projects are impacted by the need to backfill for public service and permit processing in response to staff reductions in current planning. Projects will: •Respond to mandates imposed by state legislation •Zoning code amendments to streamline regulations and increase efficiency of administering the code Transportation Planning will focus on two primary projects: •Transportation System Plan •Walk/Bike Clackamas Plan



Visioning Services Regional Policy Coordination

Purpose Statement

Provide coordination and strategic planning efforts with cities, regional, and state partners + project management services, and pursue grant funding

Performance Narrative Statement

The Regional Policy Coordination Program works with internal and external partners on regional coordination, identifies funding opportunities and strategies to win grants, and manages significant planning projects with broad public impact. Significant work includes:

- **Sunrise Gateway Community Visioning Project.** In support of the Board's goal that "By 2024, funding for the next phase (from 122nd-172nd) of the Sunrise Gateway multimodal corridor improvements will be committed from federal, state, regional and local funding sources," commence work on the Sunrise Gateway Community Visioning Project. This project will initiate robust community engagement and the production of an equitable development plan for this corridor. This plan will guide future transportation, housing, and other investments in the coming years. To support this work, we are receiving \$4 million in funds over the next 2 years to hire a consultant for this project.

- **Tolling.** Coordinate with regional partners, attend technical committees, and provide reviews of technical documents for both the I-205 Tolling Project and the Regional Mobility Pricing Project. Both are significant and complex ODOT projects proposing tolling both I-205 and I-5. Both projects are proceeding with federal NEPA processes.

Key Performance Measures

		FY 22-23				
		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, complete the Sunrise Visioning Project and associated Comprehensive Plan amendments	NEW	NEW	NEW	NEW	50%
RESULT	# hours spent on regional coordination	NEW	NEW	NEW	NEW	1,680
OUTPUT	# regional coordination groups actively engaged in	NEW	NEW	NEW	NEW	10
CUSTOMER SERVICE	# grants awarded : # grants applied for	NEW	NEW	NEW	NEW	3 : 8

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation

Shared Services:

Land use planning and coordination are State/County shared services.

Grant Funding:

The Sunrise Visioning Project is supported through grant funding.



600405-Regional Policy Coordination
 BCC Priority Alignment: Vibrant Economy
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	3,094,778	3,094,778	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	50,000	50,000	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	3,144,778	3,144,778	-
Total Revenue	-	-	-	-	3,144,778	3,144,778	-
Personnel Services	-	-	-	-	460,644	460,644	-
Materials and Services	-	-	-	-	2,684,134	2,684,134	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	3,144,778	3,144,778	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	3,144,778	3,144,778	-

Revenues Less Expenses

Notes:
 New program in the Visioning Services line of business. Goals include: ●State/Regional coordination on significant issues, such as tolling and land availability ●Project management for significant projects, such as Sunrise Gateway Corridor Community Visioning ●Create plan to expand equity work within the department in partnership with EIO ●Partner with PGA on State/Federal legislative engagement for department priorities ●Develop capacity to secure local, state and federal funding for all DTD programs



Visioning Services Economic Development

Purpose Statement

Provide analysis, business growth opportunities + coordination of services for businesses + workforce, community partners and policy makers

Performance Narrative Statement

Economic Development will provide policymakers and performance partners increased knowledge of redevelopment opportunities, programs and resources available in Clackamas County. Reaching these targets will help business and property owners, performance partners and policymakers grow a vibrant, resilient economy.

Through evaluation of properties & lands available in Clackamas County, staff will determine location size to target industries and businesses that can relocate and/or expand their workforce, service or production offerings.

Direct investment is established based on current businesses in pipeline and their estimated required investment to relocate and/or grow their business in Clackamas County.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2028, two businesses in the top 5-targeted industries will choose to relocate to and/or expand an existing business in Clackamas County	NEW	NEW	NEW	NEW	62%
OUTPUT	\$ of investment realized through Economic Development efforts	NEW	NEW	NEW	NEW	\$1 M
CUSTOMER SERVICE	% increase in self-sufficiency wage jobs	NEW	NEW	NEW	NEW	0.50%
RESULT	# new jobs created in enterprise zones	0 jobs	0 jobs	25 jobs	31 jobs	DISCONTINUE
OUTPUT	\$ invested by businesses in enterprise zones	\$0	\$0	\$5 M	\$16.527 M	DISCONTINUE

Program includes:

- Mandated Services Y
- Shared Services Y
- Grant Funding Y



Explanation: The Economic Development program is funded by Oregon State Lottery dollars and is a mandated service under ORS 461.512 which prescribes for the management of lottery moneys received by counties and stipulates the required reporting on the use of those lottery dollars. Per the ORS, Oregon State Lottery funds are distributed to the counties into a dedicated fund which is set aside for purposes that further economic development.

Economic Development is listed on the Association of Counties' list as a shared state-county service.



600406-Office of Economic Development
 BCC Priority Alignment: Vibrant Economy
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	5,209,681	5,209,681	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	2,379,532	2,379,532	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	10,300	10,300	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	130,867	130,867	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	2,520,699	2,520,699	-
Total Revenue	-	-	-	-	7,730,380	7,730,380	-
Personnel Services	-	-	-	-	1,029,384	1,029,384	-
Materials and Services	-	-	-	-	1,176,743	1,176,743	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	2,206,127	2,206,127	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	1,030,000	1,030,000	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	3,994,253	3,994,253	-
Contingency	-	-	-	-	500,000	500,000	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	7,730,380	7,730,380	-

Revenues Less Expenses

Notes:
 • Perform an Economic Landscape Analysis to get a better understanding of our business and workforce needs. • Perform a business friendly survey to grade Clackamas County, identifying possible improvements to make us more business friendly. • The results of these efforts will help guide the priorities when developing the Office of Economic Development strategic plan. • By 2028, increase the number of jobs in Clackamas County that pay self-sufficiency wages by 3%.



650202-Economic Development
 BCC Priority Alignment: *Vibrant Economy*
 Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	3,340,940	4,542,305	5,126,183	5,213,008	-	(5,126,183)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	9,348,001	5,002,721	2,100,000	2,355,972	-	(2,100,000)	-100%
Charges, Fees, License, Permits, Fines, Assessments	56,516	17,328	10,000	10,000	-	(10,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	50,024	26,233	30,000	60,000	-	(30,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	9,454,541	5,046,282	2,140,000	2,425,972	-	(2,140,000)	-100%
Total Revenue	12,795,481	9,588,587	7,266,183	7,638,980	-	(7,266,183)	-100%
Personnel Services	480,602	312,731	739,743	681,549	-	(739,743)	-100%
Materials and Services	955,231	671,171	1,520,670	1,098,100	-	(1,520,670)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	1,435,833	983,902	2,260,413	1,779,649	-	(2,260,413)	-100%
Debt Service	-	-	-	-	-	-	-
Special Payments	6,754,342	3,320,500	4,710,916	586,650	-	(4,710,916)	-100%
Transfers	63,000	63,000	63,000	63,000	-	(63,000)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	231,854	-	-	(231,854)	-100%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	8,253,175	4,367,402	7,266,183	2,429,299	-	(7,266,183)	-100%
Revenues Less Expenses	4,542,305	5,221,185	-	5,209,681	-		

Notes:
 Program was moved from the BCS Economic Development program (650202) to the Office of Economic Development (600406) as part of the DTD/BCS reorganization.



Department of Transportation Miscellaneous Pass-through Programs

Pass-through funding is money given to a government or organization with a condition that it be given to another government or organization and is not available for county use. Below are programs receiving these restricted funding sources.

- 800703 - Tax Title Land
- 800704 - \$ Collected On Behalf of Other Agency
- 800705 – CountyWide TSDC
- 800706 – HV Joint Area TSDC

The County Event Center program receives self-generated revenue and Transient Lodging Tax that can only be used for expenses related to County Fair program activities.

- 800701 - County Event Center



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	324,162	324,162	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	7,920,944	7,920,944	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	725,500	725,500	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	1,169,092	1,169,092	-
Other Interfund Transfers	-	-	-	-	589,230	589,230	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	10,404,766	10,404,766	-
Total Revenue	-	-	-	-	10,728,928	10,728,928	-
Personnel Services	-	-	-	-	807,000	807,000	-
Materials and Services	-	-	-	-	1,608,625	1,608,625	-
Capital Outlay	-	-	-	-	8,042,777	8,042,777	-
Operating Expense	-	-	-	-	10,458,402	10,458,402	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	2,000	2,000	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	268,526	268,526	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	10,728,928	10,728,928	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:

ORS 565 requires each county that holds a county fair to establish and maintain a fair fund. All revenues and expenses associated with County Fair activities are accounted for in this fund; however, the County Fair Board approves the formal budget and associated financial transactions. County ARPA funds were approved to help support the state funded capital project to build a new multi-purpose building.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	317,847	317,847	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	275,000	275,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	275,000	275,000	-
Total Revenue	-	-	-	-	592,847	592,847	-
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	403,800	403,800	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	403,800	403,800	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	189,047	189,047	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	592,847	592,847	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:

Program provides financial transaction services to the Property Disposition program so it can continue to effectively manage tax-foreclosed properties. Per ORS 275, when net proceeds from surplus property sales and transfers exceed the Tax, Title, Land program expenses (including reserve requirements), these excess funds are distributed to taxing entities within Clackamas County. Actual distribution and dollars amounts vary from year to year.



800704-\$ Coll On Behalf of Other Agcy
BCC Priority Alignment: Accountable Government
Budget Summary

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	4,500,000	4,500,000	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	4,500,000	4,500,000	-
Total Revenue	-	-	-	-	4,500,000	4,500,000	-
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	4,500,000	4,500,000	-
Transfers	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	4,500,000	4,500,000	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:

Oregon Budget Law defines Special Payments as the payment of taxes, fees or charges collected by one entity and then made to another organization on a pass-through basis. Many programs in Transportation & Development collect fees on behalf of another agency. The collection and payment of those fees will be budgeted in this program. DTD programs collecting these revenues include Building Codes, Septic, Planning, Sustainability, Transportation System Development Charges and Traffic Safety.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	16,382,534	16,382,534	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	1,758,200	1,758,200	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	150,000	150,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	1,908,200	1,908,200	-
Total Revenue	-	-	-	-	18,290,734	18,290,734	-
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	370,488	370,488	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	370,488	370,488	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	3,784,744	3,784,744	-
Reserve for Future Expenditures	-	-	-	-	9,135,502	9,135,502	-
Contingency	-	-	-	-	5,000,000	5,000,000	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	18,290,734	18,290,734	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:

This fee is charged on development based on number vehicle trips added to the road system to add capacity to the county road system. Money is transferred out of this program to support eligible capital projects. Almost \$3.8M will be transferred to support nine projects. - \$3.5M will support 7 Community Road Fund projects - About \$230k will support 2 Transportation Engineering & Construction projects More than \$9.6M in transfers are programmed over 5-years. Contingency reflects current bid environment.



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	-	-	-	-	1,394,266	1,394,266	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	-	-	-	14,000	14,000	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	14,000	14,000	-
Total Revenue	-	-	-	-	1,408,266	1,408,266	-
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	202,967	202,967	-
Reserve for Future Expenditures	-	-	-	-	705,299	705,299	-
Contingency	-	-	-	-	500,000	500,000	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	-	-	-	-	1,408,266	1,408,266	-
Revenues Less Expenses	-	-	-	-	-	-	-

Notes:
 This is the remaining County balance of developer paid fees from the Happy Valley Joint Transportation System Development Charge area. An agreement is in place with the City of Happy Valley to use the remaining funds to cover county staff project management of the SE 172nd Avenue extension north. Per the aforementioned agreement, when the fund balance is spent, the county will direct bill the city for any additional staff time and this program will be closed.