# CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS

# **Policy Session Worksheet**

Presentation Date: 1/9/18 Approx. Start Time: 11:00AM Approx. Length: 30 minutes

**Presentation Title:** Planning for New Transportation Funding

**Department:** Transportation and Development

Presenters: Mike Bezner, Diedre Landon

Other Invitees: Randy Harmon

# WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

Review the Department of Transportation and Development's proposed allocation of additional resources coming from the new transportation funding package.

# **EXECUTIVE SUMMARY:**

Last summer the Oregon State Legislature passed a new transportation bill, House Bill 2017. The bill raises fees and taxes in order to provide a significant increase in transportation funding throughout Oregon. The increase occurs in steps over the next 10 years. For Clackamas County's Department of Transportation and Development (DTD) it means projected funding of \$3,000,000 in 2018 that is forecasted to reach \$13,000,000 by 2027 (approximate 50% increase over existing fees and taxes). In preparation for this increase, DTD is proactively reviewing its programs and developing strategies for using the additional funding to improve the condition and safety of our transportation system. Programs that we propose to devote more resources to include road maintenance, bridge maintenance, contract paving, ADA ramp retrofits, and transportation safety. The increase in resources is planned to be used to buy more materials, contract for more work, and hire more maintenance and project management staff.

Our specific plan is shown on the attachment titled "Countywide HB 2017 Road Funding Scenario." It outlines a spending plan for the next 10 years and it includes project category breakdowns and specific new staff positions. We have looked at how our plan will impact the total road fund budget over the next five years (see attachment titled "Road Fund Forecast with HB 2017 Road Funding Scenario"). Our forecast shows a sufficient ending fund balance each year through 2022/2023 to keep a \$4,000,000 minimum contingency in case of an unexpected emergency event.

# **FINANCIAL IMPLICATIONS (current year and ongoing):**

STRATEGIC PLAN	ALICNMENT:	· ·	
What is the cost? \$	See attachments	What is the funding source?	HB 2017 road funds
Is this item in your cu	urrent budget?	S 🖂 NO	

How does this item align with your Department's Strategic Business Plan goals?

DTD currently has the following Strategic Business Plan goal:

Travelers on Clackamas County roads will experience safe roads in good condition, as evidenced by:

- By 2019, no more than 20 miles of County roads will deteriorate from 'good' to 'fair' or 'poor' per year.
- By 2019, no more than 70% of local County roads (658 total miles) will be rated 'fair to poor'.
- By 2019, 120 additional miles of County roads will be improved to 'good to excellent' status, a 9% increase over 2014.
- By 2019, the three-year average number of fatalities on roads in Clackamas County will be reduced from 26 to 14.
- By 2018, Clackamas County will have a program in place that will identify transportation system improvements and funding to support expected needs for the next five years.
- How does this item align with the County's Performance Clackamas goals?

The Clackamas County Strategic Plan includes the following Strategic Goal:

By 2019, improve the average condition of paved county roads to a PCI (Pavement Condition Index) rating of 70.

## **LEGAL/POLICY REQUIREMENTS:**

Road funds from HB 2017 are restricted to road purposes by the Oregon constitution.

### PUBLIC/GOVERNMENTAL PARTICIPATION:

The planned expenditures will be included in DTD's proposed 18/19 budget.

### **OPTIONS:**

- 1. Support DTD's proposed allocation of additional resources coming from the new transportation funding package.
- Support DTD's proposed allocation inclusive of minor adjustments as recommended by the Board.
- 3. Direct DTD to develop a revised plan consistent with the Board's direction.

# **RECOMMENDATION:**

Staff respectfully recommends the Board support DTD's proposed allocation of additional resources coming from the new transportation funding package. .

### **ATTACHMENTS:**

- Countywide HB 2017 Road Funding Scenarios
- Road Fund Forecast with HB 2017 Road Funding Scenario

### **SUBMITTED BY:**

Division Director/Head Approval	
Department Director/Head Approval	
County Administrator Approval	


Fiscal Year		201	18-2019 *	20	19-2020 *	20	020-2021 *	2	021-2022 *	20	022-2023	2	2023-2024		2024-2025		2025-2026		2026-2027	2027	7-2028		Totals
ADDITIONAL REVENUES - HB 2017, ESTIMATE	D	\$	3,030,745	\$	6,060,194	\$	7,061,491	\$	8,196,566	\$	9,502,308	\$	11,057,835	\$	12,034,565	\$	13,208,843	\$	13,324,691	\$ 13,	393,851	\$	96,871,08
Funding needed to maintain existing services		\$	1,000,000	\$	1,030,000	\$	1,060,900	\$	1,092,727	\$	1,125,509	\$	1,159,274	\$	1,194,052	\$	1,229,874	\$	1,266,770	\$ 1	L,304,773	\$	11,463,87
Additional Paving Contracts **		\$	1,000,000	\$	2,500,000	\$	3,000,000		3,500,000	\$	4,500,000	\$	5,000,000	\$	6,000,000	\$	6,000,000	\$	7,000,000	\$ 7	7,000,000	\$	45,500,00
ADA Ramps **		\$	200,000	\$	200,000		200,000		200,000		200,000		200,000		200,000	\$	500,000		500,000		500,000	\$	2,900,00
Safety Projects **		\$	-		500,000		1,000,000		1,000,000		1,000,000		1,000,000		1,500,000		1,500,000		1,500,000		L,500,000	\$	10,500,00
Asset Management (Placeholder) **		\$	200,000	\$	250,000	\$	300,000	\$	300,000	\$	300,000	\$	300,000		300,000	\$	300,000		300,000		300,000	\$	2,850,00
Bike / Pedestrian Projects **		\$	30,307	\$	60,602	\$	70,615	\$	81,966	\$	95,023	\$	110,578	\$	120,346	\$	132,088	\$	133,247	\$	133,939	\$	968,71
PROGRAM EXPENSES, ESTIMATED		Ś	2,430,307	\$	4,540,602	\$	5,631,515	\$	6,174,693	\$	7,220,532	\$	7,769,852	\$	9,314,398	\$	9,661,962	\$	10,700,017	\$ 10	).738.712	Ś	74,182,59
	# FTE	7	2,430,307	7	4,540,002	7	3,031,313	Ψ.	0,174,033	7	7,220,332	7	7,703,032	7	3,314,330	7	3,001,302	7	10,700,017	y 10	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7	74,102,33
Staff- Road Workers, Prep Work	3	\$	137,785	\$	282,321	\$	289,238	\$	296,325	\$	303,585	\$	311,022	\$	318,642	\$	326,449	\$	334,447	\$	342,641	\$	2,942,45
Staff- Road Workers, Prep Work	3			\$	282,321	\$	289,238	\$	296,325	\$	303,585	\$	311,022	\$	318,642	\$	326,449	\$	334,447	\$	342,641	\$	2,804,67
Staff- Road Supervisor	1	\$	70,386	\$	144,220	\$	147,754	\$	151,374	\$	155,082	\$	158,882	\$	162,775	\$	166,763	\$	170,848	\$	175,034	\$	1,503,11
Staff- Project Manager CIP (1/2 Damascus)	0.5	\$	55,746	\$	57,112		58,511		59,944		61,413		62,918		64,459	\$	66,038		67,656		69,314	\$	623,11
Staff- Project Manager CIP	1					\$	117,022	\$	119,889	\$	122,826	\$	125,835	\$	128,918	\$	132,077	\$	135,313	\$	138,628	\$	1,020,50
Staff- Project Manager Maintenance	1	\$	111,492	\$	114,223	\$	117,022	\$	119,889	\$	122,826	\$	125,835	\$	128,918	\$	132,077	\$	135,313	\$	138,628	\$	1,246,22
Staff- CAD, Paving	1	\$	52,054	\$	106,660	\$	109,273	\$	111,950	\$	114,693	\$	117,503	\$	120,381	\$	123,331	\$	126,352	\$	129,448	\$	1,111,64
Staff- Inspector, Paving	1	\$	48,866	\$	100,126	\$	102,579	\$	105,093	\$	107,667	\$	110,305	\$	113,008	\$	115,776	\$	118,613	\$	121,519	\$	1,043,55
Staff- Complaint Response	1					\$	102,579	\$	105,093	\$	107,667	\$	110,305	\$	113,008	\$	115,776	\$	118,613	\$	121,519	\$	894,56
Staff- ROW Technician	1	\$	95,852.0	\$	98,200	\$	100,606	\$	103,071	\$	105,596	\$	108,184	\$	110,834	\$	113,549	\$	116,331	\$	119,182	\$	1,071,40
Staff- Traffic Control Reviews	1					\$	109,273	\$	111,950	\$	114,693	\$	117,503	\$	120,381	\$	123,331	\$	126,352	\$	129,448	\$	952,93
Staff - Land Surveyor	1			\$	134,174	\$	137,462	\$	140,829	\$	144,280	\$	147,815	\$	151,436	\$	155,146	\$	158,947	\$	162,842	\$	1,332,93
Staff- Bridge Workers	1	\$	97,732	\$	100,126	\$	102,579	\$	105,093	\$	107,667	\$	110,305	\$	113,008	\$	115,776	\$	118,613	\$	121,519	\$	1,092,41
Staff- Bridge Workers	1			\$	100,126	\$	102,579	\$	105,093	\$	107,667	\$	110,305	\$	113,008	\$	115,776	\$	118,613	\$	121,519	\$	994,68
Staff- Traffic Workers	1	\$	89,025	\$	91,206	\$	93,441	\$	95,730	\$	98,076	\$	100,478	\$	102,940	\$	105,462	\$	108,046	\$	110,693	\$	995,09
Staff- Traffic Workers	1			\$	91,206	\$	93,441	\$	95,730		98,076	\$	100,478	\$	102,940	\$	105,462	\$	108,046	\$	110,693	\$	906,07
STAFF EXPENSES, ESTIMATED ***		\$	758,938	\$	1,702,024	\$	2,072,598	\$	2,123,376	\$	2,175,399	\$	2,228,696	\$	2,283,299	\$	2,339,240	\$	2,396,552	\$ 2	2,455,267	\$	20,535,39
% new money going to staff			25%		28%		29%		26%		23%		20%		19%		18%		18%		18%		

<sup>\*</sup> Additional revenue from HB 2017 falls short of the total expenses; existing County Road Fund will be used to backfill program expenses.

<sup>\*\*</sup> Existing County Road Fund supports these programs; these estimates represent the increasing service levels.

<sup>\*\*\*</sup> FY 2019 assumes 6-months of expenses for FTE's hired. FTE costs increase by CPI of 2.45% each year.

#### Road Fund Forecast with HB 2017 Road Funding Scenario Road Fund | 5 Year Forecast \$60,000,000 \$50,000,000 \$40,000,000 \$30,000,000 \$20,000,000 \$10,000,000 \$-2014-15 | A 2016-17 | A 2017-18 | B 2018-19 | F 2019-20 | F 2021-22 | F 2022-23 | F 2015-16 | A 2020-21 | F \$46,287,135 \$40,394,672 \$42,193,064 \$44,144,762 ----Revenues \$32,867,764 \$35,196,193 \$32,244,555 \$36,112,692 \$37,596,065 ----Expenditures \$37,369,798 \$44,551,795 \$45,776,784 \$47,864,453 \$27,701,026 \$30,166,498 \$34,522,625 \$40,980,728 \$41,446,778 ──Ending Fund Balance \*\*\* \$13,984,282 \$19,013,977 \$16,735,907 \$10,453,371 \$10,679,638 \$9,627,532 \$7,268,800 \$5,636,778 \$4,059,460

<sup>\*\*\*</sup> Ending Fund Balance needs to remain above \$3 Million for inclement weather / emergency response.

Road Fund Forecast with HB 2017 Road Funding Scenario													
		<b>2014-15</b> Actuals	<b>2015-16</b> Actuals	<b>2016-17</b> Actuals	<b>2017-18</b> Budget Request	<b>2018-19</b> Forecast	<b>2019-20</b> Forecast	<b>2020-21</b> Forecast	<b>2021-22</b> Forecast	<b>2022-23</b> Forecast			
US Forest Reserve	\$	902,941 \$	895,394 \$	262,917	\$ 284,250 \$	291,214 \$	298,349 \$	305,658 \$	313,147 \$	320,819			
Motor Vehicle Fund	\$	23,215,902 \$	24,736,287 \$	25,575,183	\$ 25,800,000 \$	26,432,100 \$	27,079,686 \$	27,743,139 \$	28,422,846 \$	29,119,205			
Charges for Services	\$	5,462,441 \$	4,957,467 \$	3,905,354	\$ 3,752,476 \$	3,831,204 \$	3,917,719 \$	4,006,353 \$	4,097,158 \$	4,190,189			
Other Revenues	\$	3,286,480 \$	4,607,045 \$	2,501,101	\$ 6,275,966 \$	4,010,802 \$	3,038,724 \$	3,076,423 \$	3,115,045 \$	3,154,614			
Road Fund - 2017 Legislative Package	\$	- \$	- \$	- (	- \$	3,030,745 \$	6,060,194 \$	7,061,491 \$	8,196,566 \$	9,502,308			
Revenues	\$	32,867,764 \$	35,196,193 \$	32,244,555	\$ 36,112,692 \$	37,596,065 \$	40,394,672 \$	42,193,064 \$	44,144,762 \$	46,287,135			
Total Revenue Growth		7.58%	7.08%	-8.39%	12.00%								

	<b>2014-15</b>   A	<b>2015-16</b>   A	<b>2016-17</b>   A		<b>2017-18</b>   B	<b>2018-19</b>   F	<b>2019-20</b>   F	<b>2020-21</b>   F	<b>2021-22</b>   F	<b>2022-23</b>   F
Personnel Services	\$ 14,532,933	15,131,371	\$ 15,360,879	\$	17,177,236 \$	19,198,078 \$	20,729,231 \$	21,670,947 \$	22,123,486 \$	22,787,111
Materials & Services	\$ 10,119,551	7,926,398	\$ 7,717,582	\$	8,710,817 \$	8,208,431 \$	9,209,990 \$	10,827,938 \$	11,053,924 \$	11,430,364
Special Payments   Payment in Lieu of Imp	\$ - :	-	\$ 19,000	\$	125,000 \$	125,000 \$	125,000 \$	125,000 \$	125,000 \$	125,000
Indirect Charges + Cost Allocations	\$ 1,968,000	2,490,415	\$ 2,248,762	\$	2,340,309 \$	2,383,519 \$	2,427,787 \$	2,473,141 \$	2,519,605 \$	2,567,208
Capital Outlay	\$ 581,636	1,058,980	\$ 2,037,551	\$	3,384,000 \$	1,210,026 \$	1,210,026 \$	1,210,026 \$	1,210,026 \$	1,210,026
Reserves + Contingency	\$ - ;	-	\$ -	\$	- \$	- \$	- \$	- \$	- \$	-
Contracted Maintenance *	\$ 1,982	2,707,969	\$ 2,870,180	\$	6,500,000 \$	4,000,000 \$	5,500,000 \$	6,000,000 \$	6,500,000 \$	7,500,000
Transfer to DTD Capital Fund **	\$ 496,924	851,365	\$ 4,268,671	\$	2,743,366 \$	2,244,744 \$	2,244,744 \$	2,244,744 \$	2,244,744 \$	2,244,744
* Contracted Maintenance - Paving package funded by CIAO Reimbursement ** Transfer to DTD Capital varies, based on current capital project needs. For		LP in out years.								
Expenditures	\$ 27,701,026	30,166,498	\$ 34,522,625	\$	40,980,728 \$	37,369,798 \$	41,446,778 \$	44,551,795 \$	45,776,784 \$	47,864,453
Total Expenditure Growth	-0.23%	8.90%	14.44%	6	18.71%					

Ending Fund Balance ***	\$	13,984,282 \$	19,013,977 \$	16,735,907 \$	10,453,371 \$	10,679,638 \$	9,627,532 \$	7,268,800 \$	5,636,778 \$	4,059,460		
*** Ending Fund Balance needs to remain above \$3 Million for inclement weather / emergency resp												

\*\*\* Ending Fund Balance needs to remain above \$3 Million for inclement weather / emergency response.

Permanent FTE, Budgeted 147.75 149.05 152.55 157.75

Revenue Assumption

**Personal Services Assumption** 

**Materials & Services Assumption** 

2018-19 | F

2.45%

2.45%

2.45%

2019-20 | F

2.45%

2.45%

2.45%

2020-21 | F

2.45%

2.45%

2.45%

2021-22 | F

2.45%

2.45%

2.45%

- 1 Est PERS increases from FY 2019 FY 2023 included. \$1.75M Reserve in FY 2018 budget covers 5-yrs of increases.
- 2 Revenue includes CIAO site reimbursement, Rural STP revenues, ongoing \$500k PLP and HB 2017 funding.
- 3 Includes Canby Ferry inspections in FY 2023.

Assumptions:

- 4 Includes chip seal program beginning in FY 2021.
- 5 Includes \$100k revenue and expenses to purchase emergency preparedness supplies; radios, emergency kits and go-bags in FY 2018.
- 6 Using a 7-year average for capital outlay items from FY 2018-19 through FY 2022-23.

2022-23 | F

2.45%

2.45%

2.45%