

CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS
Sitting as the Clackamas County Budget Committee
Policy Session Worksheet

Presentation Date: Dec. 12, 2018 **Approx. Start Time:** 9:30 **Approx. Length:** 2.0 hours

Presentation Title: Quarterly General County Budget Committee Meeting

Department: Finance and County Administration

Presenters: Don Krupp, County Administrator, Laurel Butman, Deputy County Administrator, Christa Wolfe, Interim Finance Director, Haley Fish, Temporary Part-time Deputy Finance Director

Other Invitees: Community members of the Budget Committee.

WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

This is an informational meeting regarding the budget monitoring for FY 2018-19 and issues affecting the FY 2018-19 and future years,

EXECUTIVE SUMMARY (why and why now):

This meeting will follow the agenda included in the packet.

FINANCIAL IMPLICATIONS (current year and ongoing): N/A informational meeting

Is this item in your current budget? YES NO

What is the cost? \$

What is the funding source?

STRATEGIC PLAN ALIGNMENT:

- **How does this item align with your Department's Strategic Business Plan goals?**

Policy session packets and staff reports submitted by the deadline.
100 percent of budgets with expenditures not exceeding appropriations.
Budget to actual reports provide to the County administrator.

- **How does this item align with the County's Performance Clackamas goals?**

Furtheres the countywide goal of Building Public Trust through Good Government.
By 2018, 100 percent of County Budget will be attached to measurable customer results.
By 2020, Clackamas County will achieve the Strategic Results in the Strategic Plan.

LEGAL/POLICY REQUIREMENTS:

Budget committee established under ORS 294.414 and additional meetings held from time to time at its discretion (quarterly) in accordance with ORS 294.428 (2).

PUBLIC/GOVERNMENTAL PARTICIPATION:

Quarterly Budget Committee meetings promotes public engagement and enhances financial transparency and oversight.

OPTIONS:

NA – Informational meeting.

RECOMMENDATION:

NA – Informational meeting.

ATTACHMENTS:

Attachment A: Meeting Agenda
Attachment B: Budget Calendar
Attachment C: Budget to Actual Comparison FY2015-16 through FY2017-18
Attachment D: Policy Level Proposals

SUBMITTED BY:

Division Director/Head Approval _____ HF
Department Director/Head Approval _____ CW
County Administrator Approval _____ LB

For information on this issue or copies of attachments, please contact Haley Fish @ 503-742-5425

ATTACHMENT A

Quarterly Budget Committee Meeting

Wednesday, December 12, 2018 ~ 9:30 – 11:30 a.m.

PSB Hearing Room

Budget Committee:

Public members: Jeff Caton, Wilda Parks, Tom Feely, Jan Lee and Shaun Coldwell

Board members: Chair Jim Bernard and Commissioners Paul Savas, Martha Schrader, Ken Humberston and Sonya Fischer

Staff: Administrator Don Krupp, Laurel Butman, Christa Wolfe and Haley Fish

1. Welcome and Introductions 9:30 – 9:40 (All)
2. Administrator's Report: 9:40-11:00 (Don Krupp)
 - Budget Calendar
 - Budget to Actual Comparison FY 15-16 through FY 17-18
 - Policy Level Proposals progress
3. Discussion 11:00 – 11:30 (All)
4. Adjourn 11:30 (All)

ATTACHMENT B

BUDGET CALENDAR

2019-20

Date	Responsible	Action
12/12	BudCom/Adm	Budget Committee quarterly meeting 9:30 – 11:30 am
01/15	BudOfc/Staff	Budget Kickoff
02/20	BudCom/Adm	Budget Committee quarterly meeting 9:30 – 11:30 am
05/01	BudCom/Adm	Budget Committee quarterly meeting 9:30 – 11:30 an
05/08	BudOfc	Budget materials distributed to committee and posted on County website
05/15	BudCom/Adm	Additional Budget Committee meeting 9:30 – 11:30 am Determine questions for departments.
05/27		Memorial Day
05/28	BudCom	General County Budget Committee session begins 8:30 am
05/29	BudCom	General County Budget Committee session begins 8:30 am
05/30	BudCom	General County Budget Committee session begins 8:30 am Public Testimony begins 5:30 pm
06/03	AgcyBudCom	County Agency Budget Committee sessions begin 8:30 am (not a General County Budget Committee session day)
06/04	BudCom	General County Budget Committee session as determined
06/05	BudCom	General County Budget Committee session as determined
06/06	BudCom	General County Budget Committee session as determined
06/27	BCC	Board of County Commissioners hearing and adoption of budget Note: separate but related action – adopt fee schedule
07/08	BudOfc	Budget documents filed with Assessor and Clerk

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
All Departments												
Fund Bal at End of Prior Yr	127,792,759	127,810,526	17,767	0%	140,707,838	140,440,663	-267,175	0%	227,390,589	227,860,590	470,001	0%
Prior Year Revenues	4,613,208	2,843,381	-1,769,827	-38%	5,054,291	3,755,527	-1,298,764	-26%	6,450,995	5,710,768	-740,227	-11%
Taxes	121,288,064	121,754,463	466,399	0%	127,556,600	127,926,390	369,790	0%	137,519,260	137,783,740	264,480	0%
Licenses & Permits	17,581,432	21,566,911	3,985,479	23%	15,363,213	17,888,501	2,525,288	16%	14,969,176	17,150,853	2,181,677	15%
Grant Revenues	100,000	40,000	-60,000	-60%	0	0	0	0%	0	0	0	0%
Federal Revenues	25,145,252	19,186,582	-5,958,670	-24%	32,646,375	25,038,108	-7,608,267	-23%	25,280,293	22,437,610	-2,842,683	-11%
State Revenues	111,428,818	98,805,831	-12,622,987	-11%	100,947,646	88,146,808	-12,800,838	-13%	96,156,859	89,128,036	-7,028,823	-7%
Local Government & Other Agencies	18,997,820	18,713,924	-283,896	-1%	20,478,969	17,939,022	-2,539,947	-12%	19,953,285	17,495,534	-2,457,751	-12%
Matching Funds	891,692	1,060,475	168,783	19%	813,399	305,317	-508,082	-62%	869,047	276,376	-592,671	-68%
Charges for Services	115,551,541	113,555,147	-1,996,394	-2%	115,911,037	116,360,383	449,346	0%	120,122,876	115,542,920	-4,579,956	-4%
Fines & Penalties	4,837,978	5,168,141	330,163	7%	4,494,090	4,921,213	427,123	10%	4,415,000	5,399,518	984,518	22%
Miscellaneous Revenue	59,583,905	56,807,533	-2,776,372	-5%	66,499,178	60,552,338	-5,946,840	-9%	62,480,931	62,320,796	-160,135	0%
Miscellaneous Sales	33,000	449,427	416,427	1262%	30,100	35,727	5,627	19%	31,000	20,376	-10,624	-34%
Other Financing Sources	3,996,802	3,338,602	-658,200	-16%	71,063,688	67,524,904	-3,538,784	-5%	6,367,193	34,514,777	28,147,584	442%
Interfund Transfers	120,852,412	116,985,206	-3,867,206	-3%	129,828,062	118,952,986	-10,875,076	-8%	124,205,450	121,074,266	-3,131,184	-3%
Prior Year Adjustments					9,000,000	8,398,558	-601,442	-7%	0	0	0	0%
Revenue Summary	732,694,683	708,086,149	-24,608,534	-3%	840,394,486	798,186,445	-42,208,041	-5%	846,211,954	856,716,160	10,504,206	1%
Personnel Services	241,243,298	225,112,869	-16,130,429	-7%	253,380,667	232,423,031	-20,957,636	-8%	273,518,387	248,877,080	-24,641,307	-9%
Materials & Services	187,194,490	150,190,284	-37,004,206	-20%	182,742,798	137,859,820	-44,882,978	-25%	174,327,933	161,163,891	-13,164,042	-8%
Debt Service	14,322,677	13,649,178	-673,499	-5%	21,626,230	13,517,613	-8,108,617	-37%	15,225,815	14,828,209	-397,606	-3%
Special Payments	16,916,254	10,104,702	-6,811,552	-40%	76,939,893	11,936,535	-65,003,358	-84%	61,231,113	29,845,614	-31,385,499	-51%
Interfund Transfer	120,852,412	116,985,206	-3,867,206	-3%	129,828,062	118,952,986	-10,875,076	-8%	124,205,450	121,074,266	-3,131,184	-3%
Indirect Costs	6,614,152	6,263,693	-350,459	-5%	6,709,393	6,107,181	-602,212	-9%	6,974,846	6,732,530	-242,316	-3%
Cost Allocation Charges	24,433,958	24,123,869	-310,089	-1%	26,055,562	26,055,563	1	0%	28,379,358	28,379,356	-2	0%
Capital Outlay	35,224,798	21,215,681	-14,009,117	-40%	45,280,795	23,444,422	-21,836,373	-48%	32,367,004	9,887,603	-22,479,401	-69%
Reserve for Future Expenditures	28,651,082	0	-28,651,082	-100%	43,772,255	0	-43,772,255	-100%	72,311,283	0	-72,311,283	-100%
Contingency	57,241,562	0	-57,241,562	-100%	54,058,831	0	-54,058,831	-100%	57,670,765	0	-57,670,765	-100%
Expenditure Summary	732,694,683	567,645,482	-165,049,201	-23%	840,394,486	570,297,151	-270,097,335	-32%	846,211,954	620,788,549	-225,423,405	-27%

ATTACHMENT C

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
General Fund Combined												
Fund Bal at End of Prior Yr	27,247,686	27,247,686	0	0%	24,756,082	24,756,082	0	0%	90,404,182	90,467,975	63,793	0%
Taxes	110,724,500	111,269,171	544,671	0%	116,925,000	116,930,139	5,139	0%	121,461,581	121,632,813	171,232	0%
Licenses & Permits	1,857,850	1,951,318	93,468	5%	2,174,091	2,147,559	-26,532	-1%	2,147,906	2,108,554	-39,352	-2%
Federal Revenues	980,821	1,753,962	773,141	79%	523,000	1,865,713	1,342,713	257%	1,687,380	2,469,206	781,826	46%
State Revenues	4,026,900	4,855,196	828,296	21%	4,787,550	4,756,459	-31,091	-1%	4,483,075	7,661,269	3,178,194	71%
Local Government & Other Agencies	2,000	1,083	-917	-46%	379,000	392,765	13,765	4%	393,565	388,620	-4,945	-1%
Charges for Services	15,632,675	16,277,244	644,569	4%	16,688,910	17,398,624	709,714	4%	16,968,312	16,155,786	-812,526	-5%
Fines & Penalties	500	61	-439	-88%	500	7	-493	-99%	0	0	0	0%
Miscellaneous Revenue	18,780,876	17,229,584	-1,551,292	-8%	19,470,036	18,275,813	-1,194,223	-6%	20,357,511	20,314,238	-43,273	0%
Miscellaneous Sales	0	411,307	411,307	0%	0	0	0	0%	0	0	0	0%
Other Financing Sources	100	-403	-503	-503%	67,100,100	66,165,457	-934,643	-1%	100	234,328	234,228	234228%
Interfund Transfers	2,582,904	2,582,905	1	0%	1,764,210	1,649,210	-115,000	-7%	1,797,266	1,147,266	-650,000	-36%
Revenue Summary	181,836,812	183,579,114	1,742,302	1%	254,568,479	254,337,828	-230,651	0%	259,700,878	262,580,055	2,879,177	1%
Personnel Services	40,647,206	38,342,201	-2,305,005	-6%	43,072,098	40,103,427	-2,968,671	-7%	43,682,935	41,141,810	-2,541,125	-6%
Materials & Services	6,929,654	6,153,982	-775,672	-11%	8,871,221	7,059,734	-1,811,487	-20%	8,790,985	7,431,893	-1,359,092	-15%
Debt Service	244,303	244,303	0	0%	244,303	244,303	0	0%	244,303	244,303	0	0%
Special Payments	1,631,038	1,090,776	-540,262	-33%	60,524,168	2,559,586	-57,964,582	-96%	42,679,203	16,132,989	-26,546,214	-62%
Interfund Transfer	104,430,847	104,430,847	0	0%	112,667,527	104,717,527	-7,950,000	-7%	109,268,741	109,268,741	0	0%
Indirect Costs	55,692	55,692	0	0%	38,966	38,966	0	0%	41,258	41,258	0	0%
Cost Allocation Charges	7,840,794	7,840,795	1	0%	8,717,879	8,717,880	1	0%	8,988,854	8,988,854	0	0%
Capital Outlay	60,000	664,435	604,435	1007%	426,000	428,432	2,432	1%	210,490	154,910	-55,580	-26%
Reserve for Future Expenditures	12,011,843	0	-12,011,843	-100%	11,763,132	0	-11,763,132	-100%	35,763,161	0	-35,763,161	-100%
Contingency	7,985,435	0	-7,985,435	-100%	8,243,185	0	-8,243,185	-100%	10,030,948	0	-10,030,948	-100%
Expenditure Summary	181,836,812	158,823,031	-23,013,781	-13%	254,568,479	163,869,855	-90,698,624	-36%	259,700,878	183,404,758	-76,296,120	-29%
										actual carryover	79,175,297	
										budgetd carryover	75,074,871	
											4,100,426	

ATTACHMENT C

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
County Administration												
Charges for Services	1,665,323	1,665,321	-2	0%	1,947,115	1,953,915	6,800	0%	2,094,013	2,094,010	-3	0%
Miscellaneous Revenue	0	175	175	0%	62,178	19,120	-43,058	-69%	0	106	106	100%
Revenue Summary	1,665,323	1,665,496	173	0%	2,009,293	1,973,035	-36,258	-2%	2,094,013	2,094,116	103	0%
Personnel Services	2,580,045	2,547,622	-32,423	-1%	2,761,357	2,515,719	-245,638	-9%	2,616,343	2,654,705	38,362	1%
Materials & Services	330,413	310,750	-19,663	-6%	347,925	349,803	1,878	1%	342,014	285,076	-56,938	-17%
Cost Allocation Charges	769,440	769,440	0	0%	912,072	912,072	0	0%	1,019,500	1,019,500	0	0%
Expenditure Summary	3,679,898	3,627,812	-52,086	-1%	4,021,354	3,777,594	-243,760	-6%	3,977,857	3,959,281	-18,576	0%
										excess carryover	18,679	
Assessor												
State Revenues	1,400,000	1,421,213	21,213	2%	1,375,000	1,432,640	57,640	4%	1,390,000	1,442,067	52,067	4%
Charges for Services	0	0	0	0%	0	0	0	0%	0	13,885	13,885	100%
Miscellaneous Revenue	650,000	905,543	255,543	39%	725,000	985,983	260,983	36%	775,000	846,666	71,666	9%
Revenue Summary	2,050,000	2,326,756	276,756	14%	2,100,000	2,418,623	318,623	15%	2,165,000	2,302,618	137,618	6%
Personnel Services	5,487,494	5,270,552	-216,942	-4%	5,637,659	5,111,203	-526,456	-9%	5,949,959	5,504,933	-445,026	-7%
Materials & Services	1,155,821	1,081,973	-73,848	-6%	1,159,247	1,116,253	-42,994	-4%	1,241,768	1,189,263	-52,505	-4%
Special Payments	70,000	69,950	-50	0%	70,000	13,836	-56,164	-80%	0	0	0	0%
Cost Allocation Charges	668,895	668,895	0	0%	723,762	723,762	0	0%	796,672	796,672	0	0%
Expenditure Summary	7,382,210	7,091,370	-290,840	-4%	7,590,668	6,965,054	-625,614	-8%	7,988,399	7,490,868	-497,531	-6%
										excess carryover	635,149	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Disaster Management (prev Emerg Mgt)												
Fund Bal at End of Prior Yr	958,919	958,919	0	0%	896,638	896,638	0	0%	853,567	853,567	0	0%
Federal Revenues	518,160	280,845	-237,315	-46%	877,000	313,470	-563,530	-64%	1,285,990	573,799	-712,191	-55%
Local Government & Other Agencies	10,000	25,990	15,990	160%	0	6,032	6,032		21,000	1,410	-19,590	-93%
Charges for Services	500	203	-297	-59%	0	326	326		0	16	16	100%
Miscellaneous Revenue	1,800	26,608	24,808	1378%	0	13,792	13,792		0	7,635	7,635	100%
Interfund Transfers	1,793,911	1,793,911	0	0%	1,742,118	1,742,118	0	0%	1,874,696	1,874,696	0	0%
Revenue Summary	3,283,290	3,086,476	-196,814	-6%	3,515,756	2,972,376	-543,380	-15%	4,035,253	3,311,123	-724,130	-18%
Personnel Services	1,518,436	1,476,688	-41,748	-3%	1,536,405	1,506,705	-29,700	-2%	1,664,532	1,630,930	-33,602	-2%
Materials & Services	761,420	463,436	-297,984	-39%	704,850	261,511	-443,339	-63%	635,434	306,397	-329,037	-52%
Special Payments	50,000	0	-50,000	-100%	500,000	128,736	-371,264	-74%	381,200	112,400	-268,800	-71%
Cost Allocation Charges	249,713	249,713	0	0%	221,860	221,860	0	0%	248,907	248,907	0	0%
Capital Outlay	40,000	0	-40,000	-100%	35,000	0	-35,000	-100%	565,000	100,609	-464,391	-82%
Contingency	663,721	0	-663,721	-100%	517,641	0	-517,641	-100%	540,180	0	-540,180	-100%
Expenditure Summary	3,283,290	2,189,837	-1,093,453	-33%	3,515,756	2,118,812	-1,396,944	-40%	4,035,253	2,399,243	-1,636,010	-41%
									actual carryover		911,880	
									budgeted carryover		565,760	
											346,120	
Emergency Communications												
Fund Bal at End of Prior Yr	1,390,681	1,390,681	0	0%	1,581,218	1,581,218	0	0%	1,606,458	1,606,458	0	0%
Federal Revenues	0	0	0	0%	0	0	0	0%	0	530,913	530,913	100%
State Revenues	1,511,700	1,512,437	737	0%	1,532,597	1,580,693	48,096	3%	1,638,000	1,686,116	48,116	3%
Local Government & Other Agencies	19,143	19,190	47	0%	19,457	19,490	33	0%	20,804	19,897	-907	-4%
Charges for Services	4,994,848	4,995,379	531	0%	5,080,361	5,083,711	3,350	0%	5,435,286	5,435,286	0	0%
Miscellaneous Revenue	13,200	21,010	7,810	59%	13,300	25,066	11,766	88%	22,500	28,392	5,892	26%
Interfund Transfers	45,590	45,590	0	0%	0	0	0	0%	0	0	0	0%
Revenue Summary	7,975,162	7,984,287	9,125	0%	8,226,933	8,290,178	63,245	1%	8,723,048	9,307,062	584,014	7%
Personnel Services	5,684,715	5,364,443	-320,272	-6%	5,814,205	5,600,263	-213,942	-4%	6,736,141	5,889,352	-846,789	-13%
Materials & Services	478,087	460,436	-17,651	-4%	652,752	527,531	-125,221	-19%	392,605	356,412	-36,193	-9%
Special Payments	315,000	266,936	-48,064	-15%	492,000	230,774	-261,226	-53%	562,948	1,088,152	525,204	93%
Cost Allocation Charges	311,254	311,254	0	0%	325,152	325,152	0	0%	332,997	332,997	0	0%
Capital Outlay	20,000	0	-20,000	-100%	20,000	0	-20,000	-100%	20,000	19,417	-583	-3%
Reserve for Future Expenditures	693,034	0	-693,034	-100%	400,484	0	-400,484	-100%	430,484	0	-430,484	-100%
Contingency	473,072	0	-473,072	-100%	522,340	0	-522,340	-100%	247,873	0	-247,873	-100%
Expenditure Summary	7,975,162	6,403,069	-1,572,093	-20%	8,226,933	6,683,720	-1,543,213	-19%	8,723,048	7,686,330	-1,036,718	-12%
									actual carryover		1,620,732	
									budgeted carryover		1,269,405	
											351,327	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Counsel												
Local Government & Other Agencies	2,000	1,083	-917	-46%	2,000	1,289	-711	-36%	1,000	1,130	130	13%
Charges for Services	859,300	1,032,725	173,425	20%	876,500	1,178,924	302,424	35%	944,000	950,270	6,270	1%
Miscellaneous Revenue	1,000	0	-1,000	-100%	0	0	0	0%	0	0	0	0%
Revenue Summary	862,300	1,033,808	171,508	20%	878,500	1,180,213	301,713	34%	945,000	951,400	6,400	1%
Personnel Services	1,941,920	1,818,590	-123,330	-6%	2,107,096	2,130,131	23,035	1%	2,315,788	2,261,165	-54,623	-2%
Materials & Services	277,483	135,417	-142,066	-51%	173,770	158,885	-14,885	-9%	262,926	177,227	-85,699	-33%
Cost Allocation Charges	109,093	109,093	0	0%	124,063	124,063	0	0%	155,903	155,903	0	0%
Capital Outlay	55,000	4,167	-50,833	-92%	55,000	11,759	-43,241	-79%	29,000	13,450	-15,550	-54%
Expenditure Summary	2,383,496	2,067,267	-265,396	-13%	2,459,929	2,424,838	8,150	-1%	2,763,617	2,607,745	-155,872	-6%
										excess carryover	162,272	
Clerk												
Fund Bal at End of Prior Yr	593,293	616,422	23,129	4%	508,561	506,264	-2,297	0%	439,963	439,963	0	0%
Charges for Services	3,113,415	3,643,563	530,148	17%	3,651,626	3,996,086	344,460	9%	4,500,687	3,578,731	-921,956	-20%
Miscellaneous Revenue	100,000	61,304	-38,696	-39%	200,000	331,320	131,320	66%	300,000	427,472	127,472	42%
Other Financing Sources	0	-403	-403	0%	0	-337	-337	0%	0	-80	-80	-100%
Revenue Summary	3,806,708	4,320,886	514,178	14%	4,360,187	4,833,333	473,146	11%	5,240,650	4,446,086	-794,564	-15%
Personnel Services	1,694,248	1,657,580	-36,668	-2%	1,760,193	1,686,298	-73,895	-4%	1,854,635	1,719,368	-135,267	-7%
Materials & Services	1,021,382	700,532	-320,850	-31%	1,022,012	986,579	-35,433	-3%	896,512	896,036	-476	0%
Cost Allocation Charges	422,632	422,632	0	0%	446,181	446,181	0	0%	626,785	626,785	0	0%
Capital Outlay	5,000	395,181	390,181	7804%	161,000	184,164	23,164	14%	8,000	133	-7,867	-98%
Reserve for Future Expenditures	360,293	0	-360,293	-100%	199,840	0	-199,840	-100%	267,821	0	-267,821	-100%
Contingency	0	0	0	0%	0	0	0	0%	71,208	0	-71,208	-100%
Expenditure Summary	3,503,555	3,175,925	-327,630	-9%	3,589,226	3,303,222	-286,004	-8%	3,724,961	3,242,322	-482,639	-13%
										actual carryover	-311,925	
										budgetd carryover	422,596	
											-734,521	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Treasurer												
Charges for Services	284,500	352,821	68,321	24%	286,500	386,173	99,673	35%	291,500	441,498	149,998	51%
Miscellaneous Revenue	6,616	6,616	0	0%	0	2,110	2,110		0	0	0	0%
Revenue Summary	291,116	359,437	68,321	23%	286,500	388,283	101,783	36%	291,500	441,498	149,998	51%
Personnel Services	713,258	676,555	-36,703	-5%	702,021	718,132	16,111	2%	772,287	766,263	-6,024	-1%
Materials & Services	91,856	86,518	-5,338	-6%	87,957	75,456	-12,501	-14%	116,326	97,795	-18,531	-16%
Cost Allocation Charges	52,795	52,795	0	0%	56,909	56,909	0	0%	82,753	82,753	0	0%
Expenditure Summary	857,909	815,868	-42,041	-5%	846,887	850,497	3,610	0%	971,366	946,811	-24,555	-3%
										excess carryover	174,553	
Sheriff												
Fund Bal at End of Prior Yr	5,922,781	3,867,683	-2,055,098	-35%	2,613,041	2,613,041	0	0%	4,069,796	4,069,796	0	0%
Prior Year Revenues	0	0	0	0%	0	184,684	184,684	0%	0	27,718	27,718	100%
Taxes	10,563,564	10,485,292	-78,272	-1%	10,631,600	10,996,251	364,651	3%	11,500,000	11,560,665	60,665	1%
Licenses & Permits	596,500	682,032	85,532	14%	571,000	1,041,662	470,662	82%	480,700	752,876	272,176	57%
Federal Revenues	948,753	983,479	34,726	4%	1,267,964	885,149	-382,815	-30%	1,081,679	656,844	-424,835	-39%
State Revenues	10,051,657	158,849	-9,892,808	-98%	130,750	293,249	162,499	124%	164,500	260,478	95,978	58%
Local Government & Other Agencies	8,907,275	8,590,076	-317,199	-4%	9,340,512	8,011,112	-1,329,400	-14%	8,465,783	7,638,522	-827,261	-10%
Charges for Services	2,430,227	2,282,612	-147,615	-6%	2,262,394	3,207,309	944,915	42%	3,309,815	1,929,539	-1,380,276	-42%
Fines & Penalties	805,000	81,831	-723,169	-90%	78,500	66,547	-11,953	-15%	70,500	79,574	9,074	13%
Miscellaneous Revenue	5,644,875	5,691,235	46,360	1%	6,147,172	5,588,435	-558,737	-9%	6,852,335	5,689,884	-1,162,451	-17%
Other Financing Sources	20,000	26,363	6,363	32%	33,000	5,775	-27,225	-83%	30,000	58,290	28,290	94%
Interfund Transfers	56,173,814	51,985,096	-4,188,718	-7%	55,104,521	55,104,521	0	0%	58,834,074	58,834,074	0	0%
Revenue Summary	102,064,446	84,834,548	-17,229,898	-17%	88,180,454	87,997,735	-182,719	0%	94,859,182	91,558,260	-3,300,922	-3%
Personnel Services	74,949,074	62,936,880	-12,012,194	-16%	66,344,684	63,784,886	-2,559,798	-4%	70,188,871	67,833,448	-2,355,423	-3%
Materials & Services	20,552,721	14,243,118	-6,309,603	-31%	16,585,832	15,303,336	-1,282,496	-8%	17,608,240	15,262,978	-2,345,262	-13%
Special Payments	166,577	50,022	-116,555	-70%	82,000	50,443	-31,557	-38%	155,000	113,835	-41,165	-27%
Interfund Transfer	1,511,428	1,511,184	-244	0%	1,509,216	1,212,520	-296,696	-20%	2,441,837	1,812,968	-628,869	-26%
Cost Allocation Charges	3,989,848	3,159,723	-830,125	-21%	3,508,696	3,508,696	0	0%	3,788,280	3,788,280	0	0%
Capital Outlay	545,327	320,579	-224,748	-41%	150,026	68,060	-81,966	-55%	676,954	159,936	-517,018	-76%
Reserve for Future Expenditures	11,061	0	-11,061	-100%	0	0	0	0%	0	0	0	0%
Contingency	338,410	0	-338,410	-100%	0	0	0	0%	0	0	0	0%
Expenditure Summary	102,064,446	82,221,506	-19,842,940	-19%	88,180,454	83,927,941	-4,252,513	-5%	94,859,182	88,971,445	-5,887,737	-6%
										actual carryover	2,586,815	
										budgetd carryover	3,637,856	
											-1,051,041	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
District Attorney												
Fund Bal at End of Prior Yr	654,724	654,724	0	0%	914,251	914,251	0	0%	844,503	844,503	0	0%
Prior Year Revenues	744	3,684	2,940	395%	0	383	383	0%	308,767	308,767	0	0%
Federal Revenues	1,443,049	1,242,529	-200,520	-14%	1,740,354	1,123,359	-616,995	-35%	1,787,407	1,148,860	-638,547	-36%
State Revenues	818,292	852,961	34,669	4%	821,527	806,189	-15,338	-2%	844,062	863,589	19,527	2%
Charges for Services	296,456	342,185	45,729	15%	279,684	365,794	86,110	31%	334,580	304,954	-29,626	-9%
Miscellaneous Revenue	20,000	19,813	-187	-1%	22,010	2,976	-19,034	-86%	0	2,800	2,800	100%
Interfund Transfers	9,044,708	9,044,708	0	0%	9,514,850	9,514,850	0	0%	9,813,106	9,813,106	0	0%
Revenue Summary	12,277,973	12,160,604	-117,369	-1%	13,292,676	12,727,802	-564,874	-4%	13,932,425	13,286,579	-645,846	-5%
Personnel Services	9,921,321	9,082,739	-838,582	-8%	10,629,009	9,466,949	-1,162,060	-11%	10,691,707	9,923,008	-768,699	-7%
Materials & Services	1,539,765	1,421,109	-118,656	-8%	1,835,159	1,587,842	-247,317	-13%	1,933,572	1,337,469	-596,103	-31%
Special Payments									440,000	440,000	0	0%
Cost Allocation Charges	736,887	736,887	0	0%	828,508	828,508	0	0%	867,146	867,146	0	0%
Capital Outlay	80,000	5,619	-74,381	-93%	0	0	0	0%	0	0	0	0%
Expenditure Summary	12,277,973	11,246,354	-1,031,619	-8%	13,292,676	11,883,299	-1,409,377	-11%	13,932,425	12,567,623	-1,364,802	-10%
									actual carryover		718,956	
									budgetd carryover		833,982	
											-115,026	
Justice Court												
Fund Bal at End of Prior Yr	916,237	916,237	0	0%	1,305,683	1,305,683	0	0%	1,147,266	1,147,266	0	0%
Fines & Penalties	3,895,000	4,166,525	271,525	7%	3,575,090	4,078,593	503,503	14%	3,507,800	4,606,781	1,098,981	31%
Miscellaneous Revenue	500	11,604	11,104	2221%	1,740	15,299	13,559	779%	12,800	23,606	10,806	84%
Other Financing Sources	0	-1,635	-1,635	0%	150	-2,567	-2,717	-1811%	0	0	0	0%
Revenue Summary	4,811,737	5,092,731	280,994	6%	4,882,663	5,397,008	514,345	11%	4,667,866	5,777,653	1,109,787	24%
Personnel Services	985,509	832,265	-153,244	-16%	1,067,673	780,345	-287,328	-27%	909,127	656,953	-252,174	-28%
Materials & Services	746,975	586,287	-160,688	-22%	571,768	491,604	-80,164	-14%	586,254	493,876	-92,378	-16%
Special Payments	1,345,000	1,243,444	-101,556	-8%	1,345,000	1,097,973	-247,027	-18%	1,345,000	1,227,826	-117,174	-9%
Interfund Transfer	916,237	916,237	0	0%	1,305,683	1,305,683	0	0%	1,147,266	1,147,266	0	0%
Cost Allocation Charges	208,815	208,815	0	0%	246,380	246,380	0	0%	273,074	273,074	0	0%
Capital Outlay	345,000	0	-345,000	-100%	345,000	327,757	-17,243	-5%	145,000	11,995	-133,005	-92%
Contingency	264,201	0	-264,201	-100%	1,159	0	-1,159	-100%	262,145		-262,145	-100%
Expenditure Summary	4,811,737	3,787,048	-1,024,689	-21%	4,882,663	4,249,742	-632,921	-13%	4,667,866	3,810,990	-856,876	-18%
									actual carryover		1,966,663	
									budgetd carryover		591,154	
											1,375,509	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Juvenile												
Fund Bal at End of Prior Yr	2,393,248	2,393,248	0	0%	2,011,602	2,011,602	0	0%	2,549,346	2,549,346	0	0%
Prior Year Revenues	266,956	0	-266,956	-100%	480,610	289,755	-190,855	-40%	0	315,431	315,431	100%
Grant Revenues	0	0	0		0	0	0		0	0	0	0%
Federal Revenues	462,197	332,289	-129,908	-28%	312,008	480,135	168,127	54%	328,008	150,449	-177,559	-54%
State Revenues	1,411,008	1,149,230	-261,778	-19%	1,577,101	1,043,837	-533,264	-34%	1,884,046	1,229,471	-654,575	-35%
Local Government & Other Agencies	150,971	89,551	-61,420	-41%	129,930	82,289	-47,641	-37%	149,450	136,242	-13,208	-9%
Charges for Services	385,506	367,909	-17,597	-5%	368,202	339,939	-28,263	-8%	166,483	71,217	-95,266	-57%
Miscellaneous Revenue	3,500	7,368	3,868	111%	3,500	8,511	5,011	143%	3,500	3,439	-61	-2%
Interfund Transfers	7,457,583	7,457,583	0	0%	7,647,800	7,647,800	0	0%	7,977,463	7,977,463	0	0%
Revenue Summary	12,530,969	11,797,178	-733,791	-6%	12,530,753	11,903,868	-626,885	-5%	13,058,296	12,433,058	-625,238	-5%
Personnel Services	5,864,908	5,590,446	-274,462	-5%	6,241,015	5,384,758	-856,257	-14%	6,746,176	5,622,525	-1,123,651	-17%
Materials & Services	5,922,235	3,606,142	-2,316,093	-39%	5,464,269	3,353,646	-2,110,623	-39%	5,515,035	3,463,104	-2,051,931	-37%
Special Payments	36,560	36,042	-518	-1%	0	0	0		0	0	0	0%
Cost Allocation Charges	552,266	552,266	0	0%	586,469	586,469	0	0%	647,085	647,085	0	0%
Capital Outlay	5,000	680	-4,320	-86%	89,000	29,649	-59,351	-67%	0	1,013	1,013	100%
Contingency	150,000	0	-150,000	-100%	150,000	0	-150,000	-100%	150,000	0	-150,000	-100%
Expenditure Summary	12,530,969	9,785,576	-2,745,393	-22%	12,530,753	9,354,522	-3,176,231	-25%	13,058,296	9,733,727	-3,324,569	-25%
									actual carryover		2,699,331	
									budgetd carryover		2,233,035	
											466,296	
Public and Government Affairs												
Fund Bal at End of Prior Yr	398,278	398,278	0	0%	350,027	350,027	0	0%	678,883	678,883	0	0%
Licenses & Permits	0	0	0		2,004,091	1,959,546	-44,545	-2%	1,979,406	1,930,855	-48,551	-2%
State Revenues	0	500,000	500,000		500,000	0	-500,000	-100%	0	0	0	0%
Local Government & Other Agencies	330,000	324,155	-5,845	-2%	377,000	391,476	14,476	4%	392,565	387,490	-5,075	-1%
Charges for Services	1,199,533	1,179,743	-19,790	-2%	1,342,609	1,282,560	-60,049	-4%	1,761,850	1,866,210	104,360	6%
Miscellaneous Revenue	581,453	418,323	-163,130	-28%	608,780	613,910	5,130	1%	637,390	682,539	45,149	7%
Interfund Transfers	693,746	693,746	0	0%	343,527	343,527	0	0%	0	0	0	0%
Revenue Summary	3,203,010	3,514,245	311,235	10%	5,526,034	4,941,046	-584,988	-11%	5,450,094	5,545,977	95,883	2%
Personnel Services	2,398,664	2,147,394	-251,270	-10%	2,602,007	2,382,486	-219,521	-8%	2,912,125	2,913,367	1,242	0%
Materials & Services	1,210,611	994,937	-215,674	-18%	1,414,235	1,132,948	-281,287	-20%	2,107,471	1,475,847	-631,624	-30%
Special Payments	0	0	0		500,000	0	-500,000	-100%	0	0	0	0%
Interfund Transfer	0	0	0	0%	343,527	343,527	0	0%	0	0	0	0%
Cost Allocation Charges	207,541	207,541	0	0%	185,842	185,842	0	0%	193,876	193,876	0	0%
Capital Outlay	182,160	101,383	-80,777	-44%	180,000	178,311	-1,689	-1%	173,490	127,528	-45,962	-26%
Reserve for Future Expenditures	61,290	0	-61,290	-100%	63,132	0	-63,132	-100%	63,132	0	-63,132	-100%
Contingency	0	0	0	0%	237,291	0	-237,291	-100%	0	0	0	0%
Expenditure Summary	4,060,266	3,451,255	-609,011	-15%	5,526,034	4,223,114	-1,302,920	-24%	5,450,094	4,710,618	-739,476	-14%
									actual carryover		835,359	
									budgetd carryover		1,784,923	
											-949,564	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Human Resources												
Fund Bal at End of Prior Yr	6,858,505	6,858,504	-1	0%	8,422,677	8,422,677	0	0%	14,465,755	14,465,757	2	0%
Charges for Services	13,432,526	13,177,810	-254,716	-2%	13,210,725	12,980,570	-230,155	-2%	11,086,815	10,712,847	-373,968	-3%
Miscellaneous Revenue	29,632,267	27,513,715	-2,118,552	-7%	34,274,425	29,110,570	-5,163,855	-15%	29,521,832	29,036,056	-485,776	-2%
Interfund Transfers	750,000	750,000	0	0%	0	0	0	0%	0	0	0	0%
Revenue Summary	50,673,298	48,300,029	-2,373,269	-5%	55,907,827	50,513,817	-5,394,010	-10%	55,074,402	54,214,660	-859,742	-2%
Personnel Services	4,679,377	4,425,073	-254,304	-5%	5,002,764	4,865,013	-137,751	-3%	5,536,417	5,385,261	-151,156	-3%
Materials & Services	34,505,712	35,262,000	756,288	2%	37,217,414	31,166,423	-6,050,991	-16%	37,183,516	29,603,753	-7,579,763	-20%
Special Payments	258,000	132,078	-125,922	-49%	89,000	74,979	-14,021	-16%	0	0	0	0%
Indirect Costs	0	0	0	0%	250,000	250,000	0	0%	0	0	0	0%
Cost Allocation Charges	360,407	360,407	0	0%	390,300	390,300	0	0%	426,013	426,013	0	0%
Reserve for Future Expenditures	5,765,907	0	-5,765,907	-100%	6,017,646	0	-6,017,646	-100%	2,558,623	0	-2,558,623	-100%
Contingency	5,617,336	0	-5,617,336	-100%	7,875,365	0	-7,875,365	-100%	10,496,022	0	-10,496,022	-100%
Expenditure Summary	51,186,739	40,179,558	-11,007,181	-22%	56,842,489	36,746,715	-20,095,774	-35%	56,200,591	35,415,027	-20,785,564	-37%
										actual carryover	19,925,822	
										budgetd carryover	15,813,515	
											4,112,307	
Finance												
Fund Bal at End of Prior Yr	10,598,397	10,598,645	248	0%	9,462,035	9,462,035	0	0%	1,973,996	1,973,996	0	0%
Federal Revenues	0	1,338	1,338		0	816	816		0	0	0	0%
Charges for Services	14,992,148	13,016,728	-1,975,420	-13%	15,702,018	14,489,117	-1,212,901	-8%	17,387,146	16,374,955	-1,012,191	-6%
Miscellaneous Revenue	2,488,091	2,559,332	71,241	3%	2,164,327	2,298,800	134,473	6%	2,160,163	2,288,891	128,728	6%
Other Financing Sources	40,100	40,662	562	1%	40,100	12,241	-27,859	-69%	40,100	56,618	16,518	41%
Interfund Transfers	6,218,427	6,218,175	-252	0%	4,497,555	4,200,859	-296,696	-7%	1,700,675	1,071,806	-628,869	-37%
Revenue Summary	34,337,163	32,434,880	-1,902,283	-6%	31,866,035	30,463,868	-1,402,167	-4%	23,262,080	21,766,266	-1,495,814	-6%
Personnel Services	8,980,612	8,299,797	-680,815	-8%	9,855,160	8,637,522	-1,217,638	-12%	11,553,332	9,956,635	-1,596,697	-14%
Materials & Services	12,177,895	8,974,571	-3,203,324	-26%	10,965,073	8,662,295	-2,302,778	-21%	10,589,602	8,744,026	-1,845,576	-17%
Interfund Transfer	183,411	183,403	-8	0%	0	0	0	0%	0	0	0	0%
Cost Allocation Charges	851,917	851,917	0	0%	949,045	949,045	0	0%	940,154	940,154	0	0%
Capital Outlay	12,480,092	6,491,902	-5,988,190	-48%	9,572,450	3,825,981	-5,746,469	-60%	2,058,160	862,756	-1,195,404	-58%
Reserve for Future Expenditures	1,561,120	0	-1,561,120	-100%	2,378,441	0	-2,378,441	-100%	0	0	0	0%
Contingency	145,448	0	-145,448	-100%	757,013	0	-757,013	-100%	509,722	0	-509,722	-100%
Expenditure Summary	36,380,495	24,801,590	-11,578,905	-32%	34,477,182	22,074,843	-12,402,339	-36%	25,650,970	20,503,571	-5,147,399	-20%
										actual carryover	3,651,585	
										budgetd carryover	2,340,349	
											1,311,236	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Transportation and Development												
Fund Bal at End of Prior Yr	28,006,856	28,006,855	-1	0%	39,679,619	39,679,620	1	0%	45,878,721	45,878,720	-1	0%
Prior Year Revenues	285,138	2,351	-282,787	-99%	0	458,251	458,251		0	499,754	499,754	100%
Licenses & Permits	14,132,652	18,067,611	3,934,959	28%	11,547,880	13,814,745	2,266,865	20%	11,250,125	13,293,491	2,043,366	18%
Federal Revenues	2,023,836	1,898,592	-125,244	-6%	8,961,197	5,497,038	-3,464,159	-39%	2,272,736	2,131,494	-141,242	-6%
State Revenues	40,288,233	33,279,960	-7,008,273	-17%	35,910,539	30,089,237	-5,821,302	-16%	28,947,826	27,463,586	-1,484,240	-5%
Local Government & Other Agencies	1,014,161	862,529	-151,632	-15%	1,062,147	937,343	-124,804	-12%	1,233,905	916,758	-317,147	-26%
Charges for Services	7,967,639	8,464,381	496,742	6%	9,734,882	10,460,567	725,685	7%	7,485,353	7,881,708	396,355	5%
Fines & Penalties	120,128	159,939	39,811	33%	96,000	114,672	18,672	19%	93,700	140,718	47,018	50%
Miscellaneous Revenue	533,893	904,939	371,046	69%	414,159	1,307,640	893,481	216%	478,649	1,422,140	943,491	197%
Miscellaneous Sales	8,500	10,715	2,215	26%	5,000	6,431	1,431	29%	5,000	23	-4,977	-100%
Other Financing Sources	468,238	268,749	-199,489	-43%	1,853,850	304,182	-1,549,668	-84%	3,078,500	89,725	-2,988,775	-97%
Interfund Transfers	11,467,035	9,619,227	-1,847,808	-16%	12,620,049	10,629,326	-1,990,723	-16%	9,051,667	8,092,733	-958,934	-11%
Revenue Summary	106,316,309	101,545,848	-4,770,461	-4%	121,885,322	113,299,052	-8,586,270	-7%	109,776,182	107,810,850	-1,965,332	-2%
Personnel Services	27,831,344	25,219,153	-2,612,191	-9%	29,333,616	26,420,618	-2,912,998	-10%	32,005,573	28,615,121	-3,390,452	-11%
Materials & Services	21,752,630	13,819,715	-7,932,915	-36%	22,925,959	13,855,641	-9,070,318	-40%	20,140,431	12,133,336	-8,007,095	-40%
Debt Service	4,378,751	4,365,753	-12,998	0%	4,222,000	4,214,143	-7,857	0%	0	0	0	0%
Special Payments	137,500	53,862	-83,638	-61%	600,000	51,247	-548,753	-91%	5,320,000	4,511,333	-808,667	-15%
Interfund Transfer	5,432,414	3,584,606	-1,847,808	-34%	7,693,084	5,702,361	-1,990,723	-26%	3,837,866	2,878,932	-958,934	-25%
Indirect Costs	1,911,943	1,899,887	-12,056	-1%	1,268,482	1,268,482	0	0%	1,377,502	1,467,435	89,933	7%
Cost Allocation Charges	3,001,142	2,807,347	-193,795	-6%	2,883,496	2,883,493	-3	0%	3,310,118	3,310,118	0	0%
Capital Outlay	14,586,681	10,528,202	-4,058,479	-28%	24,508,918	13,389,226	-11,119,692	-45%	13,229,405	4,362,876	-8,866,529	-67%
Reserve for Future Expenditures	3,950,000	0	-3,950,000	-100%	12,840,565	0	-12,840,565	-100%	17,527,852	0	-17,527,852	-100%
Contingency	23,837,508	0	-23,837,508	-100%	16,106,049	0	-16,106,049	-100%	13,626,519	0	-13,626,519	-100%
Expenditure Summary	106,819,913	62,278,525	-44,541,388	-42%	122,382,169	67,785,211	-54,596,958	-45%	110,375,266	57,279,151	-53,096,115	-48%
										actual carryover	51,130,783	
										budgetd carryover	39,244,435	
											11,886,348	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Health, Housing and Human Services												
Fund Bal at End of Prior Yr	17,055,477	17,140,973	85,496	1%	20,249,428	20,223,886	-25,542	0%	24,269,904	24,241,201	-28,703	0%
Prior Year Revenues	3,678,547	2,792,169	-886,378	-24%	4,573,681	2,699,882	-1,873,799	-41%	5,826,456	4,525,517	-1,300,939	-22%
Licenses & Permits	1,085,217	971,505	-113,712	-10%	1,178,242	1,020,013	-158,229	-13%	1,187,945	1,091,717	-96,228	-8%
Grant Revenues	100,000	40,000	-60,000	-60%	0	0	0	0%	0	0	0	0%
Federal Revenues	18,175,767	12,234,117	-5,941,650	-33%	18,528,507	14,711,308	-3,817,199	-21%	16,587,099	14,438,296	-2,148,803	-13%
State Revenues	50,193,711	44,626,034	-5,567,677	-11%	43,288,367	36,615,276	-6,673,091	-15%	45,073,186	37,157,066	-7,916,120	-18%
Local Government & Other Agencies	3,510,175	3,354,307	-155,868	-4%	2,887,301	2,568,156	-319,145	-11%	2,739,633	1,946,847	-792,786	-29%
Matching Funds	891,692	1,027,261	135,569	15%	813,399	305,317	-508,082	-62%	869,047	276,376	-592,671	-68%
Charges for Services	37,470,630	36,489,562	-981,068	-3%	34,682,591	33,775,713	-906,878	-3%	37,427,158	37,079,930	-347,228	-1%
Fines & Penalties	0	7,117	7,117	0%	0	0	0	0%	0	0	0	0%
Miscellaneous Revenue	197,005	722,596	525,591	267%	81,386	457,519	376,133	462%	257,225	1,017,114	759,889	295%
Other Financing Sources	570,040	839,618	269,578	47%	565,000	435,156	-129,844	-23%	550,000	720,271	170,271	31%
Interfund Transfers	9,395,384	9,389,776	-5,608	0%	9,342,254	9,342,254	0	0%	9,858,792	9,770,392	-88,400	-1%
Revenue Summary	142,323,645	129,635,035	-12,688,610	-9%	136,190,156	122,154,480	-14,035,676	-10%	144,646,445	132,264,727	-12,381,718	-9%
Personnel Services	52,927,287	46,588,803	-6,338,484	-12%	55,146,057	49,409,394	-5,736,663	-10%	60,452,461	52,782,635	-7,669,826	-13%
Materials & Services	62,693,563	48,465,007	-14,228,556	-23%	47,988,332	33,358,858	-14,629,474	-30%	43,089,791	33,002,553	-10,087,238	-23%
debt service									0	1,031	1,031	100%
Special Payments	3,751,036	3,531,099	-219,937	-6%	6,525,151	5,424,180	-1,100,971	-17%	5,840,718	4,660,106	-1,180,612	-20%
Interfund Transfer	1,719,667	1,714,060	-5,607	0%	233,886	233,886	0	0%	522,161	433,761	-88,400	-17%
Indirect Costs	3,442,327	3,103,924	-338,403	-10%	3,967,628	3,365,416	-602,212	-15%	4,337,389	4,005,140	-332,249	-8%
Cost Allocation Charges	5,703,423	5,587,129	-116,294	-2%	5,996,119	5,996,119	0	0%	6,735,607	6,735,605	-2	0%
Capital Outlay	596,460	421,126	-175,334	-29%	839,348	96,723	-742,625	-88%	190,000	163,233	-26,767	-14%
Reserve for Future Expenditures	321,977	0	-321,977	-100%	0	0	0	0%	8,083,656		-8,083,656	-100%
Contingency	11,167,905	0	-11,167,905	-100%	15,493,635	0	-15,493,635	-100%	15,394,662		-15,394,662	-100%
Expenditure Summary	142,323,645	109,411,148	-32,912,497	-23%	136,190,156	97,884,576	-38,305,580	-28%	144,646,445	101,784,064	-42,862,381	-30%
										actual carryover	30,480,663	
										budgetd carryover	29,963,435	
											517,228	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Business and Community Services												
Fund Bal at End of Prior Yr	17,741,904	17,742,097	193	0%	17,224,961	17,455,278	230,317	1%	13,837,973	14,272,883	434,910	3%
Prior Year Revenues	0	0	0	0%	0	3,380	3,380	0%	0	821	821	100%
Licenses & Permits	21,063	27,487	6,424	30%	15,000	2,204	-12,796	-85%	10,000	29,653	19,653	197%
Federal Revenues	58,850	99,263	40,413	69%	85,745	83,785	-1,960	-2%	249,494	96,282	-153,212	-61%
State Revenues	2,968,832	2,593,962	-374,870	-13%	3,154,967	3,120,353	-34,614	-1%	3,082,772	2,736,681	-346,091	-11%
Local Government & Other Agencies	252,000	754,500	502,500	199%	1,519,162	1,080,611	-438,551	-29%	1,259,070	1,163,000	-96,070	-8%
Charges for Services	6,902,590	6,755,252	-147,338	-2%	5,563,918	5,396,914	-167,004	-3%	6,013,994	5,748,571	-265,423	-4%
Fines & Penalties	17,350	15,265	-2,085	-12%	14,000	13,167	-833	-6%	13,000	12,849	-151	-1%
Miscellaneous Revenue	951,000	1,142,280	191,280	20%	2,479,750	2,491,076	11,326	0%	1,521,524	1,543,529	22,005	1%
Miscellaneous Sales	24,500	27,405	2,905	12%	25,100	29,296	4,196	17%	26,000	20,353	-5,647	-22%
Other Financing Sources	2,898,324	2,165,323	-733,001	-25%	1,471,538	604,786	-866,752	-59%	2,668,543	2,555,737	-112,806	-4%
Interfund Transfers	4,885,745	3,265,745	-1,620,000	-33%	3,983,968	3,883,968	-100,000	-3%	3,610,835	3,560,835	-50,000	-1%
Revenue Summary	36,722,158	34,588,579	-2,133,579	-6%	35,538,109	34,164,818	-1,373,291	-4%	32,293,205	31,741,194	-552,011	-2%
Personnel Services	5,384,941	4,663,775	-721,166	-13%	5,713,076	5,003,116	-709,960	-12%	6,185,630	5,384,563	-801,067	-13%
Materials & Services	11,369,264	7,927,100	-3,442,164	-30%	11,632,728	8,763,686	-2,869,042	-25%	10,637,713	7,321,608	-3,316,105	-31%
Special Payments	8,139,104	2,947,524	-5,191,580	-64%	5,350,000	2,041,382	-3,308,618	-62%	3,855,000	1,391,745	-2,463,255	-64%
Interfund Transfer	1,933,000	313,000	-1,620,000	-84%	1,133,000	1,033,000	-100,000	-9%	683,000	633,000	-50,000	-7%
Cost Allocation Charges	549,755	549,755	0	0%	606,429	606,429	0	0%	677,992	677,992	0	0%
Capital Outlay	2,979,267	732,149	-2,247,118	-75%	3,942,045	2,444,323	-1,497,722	-38%	3,210,583	1,149,378	-2,061,205	-64%
Reserve for Future Expenditures	1,233,500	0	-1,233,500	-100%	4,088,313	0	-4,088,313	-100%	5,395,549	0	-5,395,549	-100%
Contingency	5,133,327	0	-5,133,327	-100%	3,072,518	0	-3,072,518	-100%	1,647,738	0	-1,647,738	-100%
Expenditure Summary	36,722,158	17,133,303	-19,588,855	-53%	35,538,109	19,891,936	-15,646,173	-44%	32,293,205	16,558,286	-15,734,919	-49%
									actual carryover		15,182,908	
									budgetd carryover		11,788,434	
											3,394,474	
Tourism and Cultural Affairs												
Fund Bal at End of Prior Yr	539,892	539,892	0	0%	944,476	944,476	0	0%	884,642	884,642	0	0%
Local Government & Other Agencies	189,815	175,000	-14,815	-8%	175,000	229,428	54,428	31%	388,825	518,308	129,483	33%
Charges for Services	49,005	36,898	-12,107	-25%	0	0	0	0%	0	0	0	0%
Miscellaneous Revenue	9,500	21,340	11,840	125%	9,500	43,400	33,900	357%	9,500	43,976	34,476	363%
Interfund Transfers	4,560,707	4,167,168	-393,539	-9%	4,772,108	4,234,450	-537,658	-11%	5,124,450	4,369,469	-754,981	-15%
Revenue Summary	5,348,919	4,940,298	-408,621	-8%	5,901,084	5,451,754	-449,330	-8%	6,407,417	5,816,395	-591,022	-9%
Personnel Services	1,232,581	1,171,175	-61,406	-5%	1,383,032	1,311,841	-71,191	-5%	1,614,228	1,531,951	-82,277	-5%
Materials & Services	3,429,151	2,824,647	-604,504	-18%	4,016,052	3,255,271	-760,781	-19%	4,291,189	3,475,902	-815,287	-19%
Special Payments	52,000	0	-52,000	-100%	52,000	0	-52,000	-100%	52,000	0	-52,000	-100%
Contingency	635,187	0	-635,187	-100%	450,000	0	-450,000	-100%	450,000	0	-450,000	-100%
Expenditure Summary	5,348,919	3,995,822	-1,353,097	-25%	5,901,084	4,567,112	-1,333,972	-23%	6,407,417	5,007,853	-1,399,564	-22%
									actual carryover		808,542	
									budgetd carryover		525,937	
											282,605	

Budget to Actual Comparison	Year Ended June 30, 2016				Year Ended June 30, 2017				Year Ended June 30, 2018 (UNAUDITED)			
	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget	FY 16-17 Budget	FY 16-17 Actual	Over / Under Budget	Percent Over / Under Budget	FY 17-18 Budget	FY 17-18 Actual	Over / Under Budget	Percent Over / Under Budget
Non-Departmental and Pass-Through												
Fund Bal at End of Prior Yr	31,250,318	31,159,023	-91,295	0%	28,824,722	28,355,068	-469,654	-2%	97,773,528	97,837,321	63,793	0%
Prior Year Revenues	381,823	45,176	-336,647	-88%	0	119,193	119,193		315,772	32,760	-283,012	-90%
Taxes	110,724,500	111,269,171	544,671	0%	116,925,000	116,930,139	5,139	0%	126,019,260	126,223,075	203,815	0%
Licenses & Permits	1,724,000	1,804,378	80,378	5%	25,000	23,460	-1,540	-6%	25,000	22,730	-2,270	-9%
Federal Revenues	1,514,640	2,051,605	536,965	35%	873,600	1,928,569	1,054,969	121%	1,687,880	2,710,673	1,022,793	61%
State Revenues	2,750,385	3,059,200	308,815	11%	3,008,785	3,421,408	412,623	14%	3,180,075	6,306,919	3,126,844	98%
Local Government & Other Agencies	4,612,280	4,423,643	-188,637	-4%	4,841,460	4,490,596	-350,864	-7%	5,202,250	4,634,380	-567,870	-11%
Charges for Services	4,545,206	4,529,846	-15,360	0%	4,159,791	4,232,135	72,344	2%	3,832,172	3,839,106	6,934	0%
Fines & Penalties	500	61	-439	-88%	500	7	-493	-99%			0	0%
Miscellaneous Revenue	17,799,580	16,224,409	-1,575,171	-9%	18,230,988	16,756,354	-1,474,634	-8%	18,954,147	18,708,219	-245,928	-1%
Miscellaneous Sales	0	411,225	411,225	0%	0	0	0				0	0%
Other Financing Sources	100	-75	-175	0%	67,100,050	66,165,669	-934,381	-1%	50	31,034,216	31,034,166	62068332%
Interfund Transfers	8,315,309	8,315,310	1	0%	15,809,921	7,859,921	-7,950,000	-50%	9,252,754	8,602,754	-650,000	-7%
Prior Year Adjustments	0	0	0		9,000,000	8,398,558	-601,442	-7%	0		0	0%
Revenue Summary	183,618,641	183,292,972	-325,669	0%	268,799,817	258,681,077	-10,118,740	-4%	266,242,888	299,952,153	33,709,265	13%
Personnel Services	18,520,390	17,340,391	-1,179,999	-6%	19,000,958	17,573,121	-1,427,837	-8%	20,036,580	18,635,179	-1,401,401	-7%
Materials & Services	2,477,874	1,963,456	-514,418	-21%	8,721,282	6,631,380	-2,089,902	-24%	5,920,920	33,076,529	27,155,609	459%
Debt Service	9,943,926	9,283,425	-660,501	-7%	17,404,230	9,303,470	-8,100,760	-47%	15,225,815	14,827,178	-398,637	-3%
Special Payments	2,574,477	1,631,622	-942,855	-37%	61,188,665	2,667,802	-58,520,863	-96%	43,047,668	16,156,556	-26,891,112	-62%
Interfund Transfer	109,156,255	108,762,716	-393,539	0%	117,609,666	109,122,008	-8,487,658	-7%	115,573,320	114,168,339	-1,404,981	-1%
Cost Allocation Charges	5,291,698	5,291,698	0	0%	5,761,379	5,761,379	0	0%	5,733,315	5,733,315	0	0%
Capital Outlay	0	256,156	256,156	0%	0	24,692	24,692	0%	0	7,438	7,438	100%
Reserve for Future Expenditures	14,094,616	0	-14,094,616	-100%	17,626,876	0	-17,626,876	-100%	35,482,208		-35,482,208	-100%
Contingency	8,510,151	0	-8,510,151	-100%	8,570,524	0	-8,570,524	-100%	12,418,862		-12,418,862	-100%
Expenditure Summary	170,569,387	144,529,464	-26,039,923	-15%	255,883,580	151,083,852	-104,799,728	-41%	253,438,688	202,604,534	-50,834,154	-20%

POLICY LEVEL PROPOSAL



**Health, Housing & Human Services
 Transportation & Development
 Sheriff's Office
 District Attorney's Office**

Ongoing Policy Level Proposal

Proposal Title: Marijuana Tax Revenue Distribution

Proposed Change in Funding: \$1 to \$1.2 million estimated

Summary of Policy Level Proposal and results to be achieved:

This joint proposal for the distribution of marijuana tax revenues works to balance administration of the tax revenue in a manner that addresses multiple needs for managing the marijuana business within Clackamas County. This is a placeholder Proposal pending review and preliminary approval by the Board of County Commissioners at a May 23 work session.

Clackamas County is estimated to receive \$1-1.2 million in marijuana tax revenue for administration of various public needs related to the marijuana business. Four departments are working on a distribution formula that will best address and provide funding for Code Enforcement, prevention education, community partnerships for education, and law enforcement diversion and interdiction. A distribution plan will be brought to the Board of County Commissioners on May 23 followed by review and deliberation by the County Budget Committee in late May - early June. The revenue distribution approach will be adopted within the FY 2018-19 Clackamas County Budget in late June.

This proposal addresses the Board's Strategic Plan goals of *Building public trust through good government* and *Ensuring safe, healthy and secure communities* .

Department only	N
Multiple departments	Y
Will Increase allocated costs in ensuing years	N

**Clackamas County
Marijuana Tax Revenue: Draft Distribution Proposal**

May 23, 2018

Department Program Name	Source		Estimated Program Cost				
	S	L	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Transportation & Development (DTD)							
Land Use (0.5 FTE)		x	\$ 64,836	\$ 66,781	\$ 68,785	\$ 70,848	\$ 72,974 *
Traffic Safety		x	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Code Enforcement (1 FTE)	x	x	\$ 184,054	\$ 132,998	\$ 136,988	\$ 141,097	\$ 145,330 *
Clackamas County Sheriff's Office (CCSO)							
Neighborhood Response Team (NRT) (1 FTE)	x	x	\$ 236,695	\$ 169,089	\$ 174,161	\$ 179,386	\$ 184,768 *
NRT - Year Two (1 FTE)				\$ 236,695	\$ 169,089	\$ 174,386	\$ 179,380
Health, Housing & Human Services (H3S)							
CYF - Drug Coalition Prevention Strategies	x	x	\$ 300,000	\$ 300,000	\$ 309,000	\$ 318,270	\$ 327,818
Prevention Coordinator (1 FTE)	x	x	\$ 127,000	\$ 130,810	\$ 134,734	\$ 138,776	\$ 142,939 *
District Attorney							
LEAD (w/ CCSO)	x	x	\$ -	\$ 169,950	\$ 175,049	\$ 180,300	\$ 185,709 *
Contingency							
			\$ 165,000				
Estimated Annual Expenses			\$ 1,102,585	\$ 1,231,323	\$ 1,192,805	\$ 1,228,064	\$ 1,263,918

Sources: S = State Taxes, L = Local Taxes

Beginning Program Balance	\$ -	\$ 779,827	\$ 660,248	\$ 606,981	\$ 546,943
State Collections (01/01/2016 - 06/30/2017)	\$ 797,783	\$ -	\$ -	\$ -	\$ -
Estimated State Collections, Annual	\$ 580,159	\$ 594,663	\$ 609,529	\$ 624,768	\$ 640,387 **
Estimated Local Collections, Annual	\$ 504,470	\$ 517,081	\$ 530,008	\$ 543,259	\$ 556,840 **
Ending Program Balance	\$ 779,827	\$ 660,248	\$ 606,981	\$ 546,943	\$ 480,252

* Includes FTE costs; ongoing program cost has been increased by 3% each year to reflect personal service costs.

** Revenues have been increased by 2.45% each year to reflect CPI.

POLICY LEVEL PROPOSAL - REQUEST FOR RESULTS

Health, Housing & Human Services

Administration



Ongoing Policy Level Proposal

Policy Level Proposal for ongoing funding focused on affordable housing and homelessness prevention services

Proposed Change in Funding: \$1,200,000

Summary of Policy Level Proposal and results to be achieved:

WHAT ACTION ARE YOU REQUESTING FROM THE BUDGET COMMITTEE?

Consideration of the approval of general fund in the amount of \$1.2MM ongoing. Included in this request is the following:

1. Background information updating the budget committee on the housing emergency that exists within Clackamas County
2. A discussion of the potential uses for an investment of general funds as part of the County response to the housing crisis.
3. Request the approval of \$1.2 MM general funds to be directed towards affordable housing development and services.

Performance Clackamas:

This request is in direct alignment with Clackamas County's commitment to the Managing for Results, (MFR) process. The Board of County Commissioners and county departments have established goals and strategic outcomes regarding affordable housing for all income cohorts up to 80% Area Median Income (AMI) and for

- By 2022, 2,000 units of housing, affordable to a variety of residents, will be developed within Clackamas County through a combination of public and private partnerships, and appropriate regulatory changes. Of that number, the Housing Authority goal will be to provide 1,000 units of affordable housing to households earning 60% of the area median income or less.

The County is committed to making strategic investments in alignment with their goals and obligated to ongoing measurement of and reporting on the effectiveness of those investments. The funding of this proposal directly aligns with that intent.

Housing Emergency Background

Housing prices continue to rise in the Portland metro region, unfortunately renters have been hit the hardest. Between 2011 and 2015 rents in Milwaukie and several county cities rose by more than 20% and they continue to rise. Wage increases have not kept up with housing costs. Over the same time frame wages increased approximately 12% and the gap widens. Those most at risk of severe rent burden and homelessness are our senior and disabled residents on fixed incomes.

The hard truth is that while some are dealing with the rising rents by moving further out and tightening their belts, others are not faring well. Multnomah, Clackamas, and Washington Counties' 2016 Points-In-Time counts recorded the first increase in the number of homeless people in six years. The 2017 homeless count shows an even sharper increase in Clackamas County; 1,068 homeless people were counted; 1,168 homeless children were counted by Homeless School Liaisons within the school districts. Additionally, of the 700 children enrolled in Clackamas County Head Start programs ages 0 - 5, 300 have been designated homeless. There was a dramatic 48% increase in the number of unsheltered residents counted last year as compared to 2015.

Another indicator of the growing need was demonstrated during the 2017 opening of the Housing Authority of Clackamas County waiting list. Approximately 7,000 applications were received within one week. Roughly 4,000 were selected randomly to be placed on the list in hopes of receiving housing assistance in the coming 3 to 10 years.

Housing Affordable for our most vulnerable residents is a challenge across the County, all Departments are inundated with the growing needs of families lacking the basic human need for a safe clean place to live and grow. Housing provides a foundation for learning, employment, safety and health; strategic county investment can make a positive difference.

What are we doing now?

1. Clackamas County is currently in the process of conducting a Housing Needs Assessment in partnership with our jurisdictional partners in hopes of better understanding the varying needs across our county.
2. An Affordable Housing and Homelessness Task Force consisting of concerned community members is being formed to talk about strategies for affordable housing development and will make recommendations to the Board of County Commissioners.

A general fund commitment towards housing will provide flexible resources to respond to recommendations from our Housing Task force and to align our investments with identified needs.

RECOMMENDATIONS:

Strategic Results

Clackamas County residents will experience opportunities for safe, stable, affordable housing and have improved access to supportive services through strategic county investment.

Guiding Principles

1. Investments must be long lasting and result in impact.
2. Strategic planning, ongoing analysis, and reporting must be a priority to guide this work.
3. Flexibility must be retained to ensure our ability to impact regulatory barriers and be responsive to community needs and the changing market.
4. Investments must be directed toward low income residents most vulnerable to the market.
5. Leverage existing funding whenever possible in partnership with the nonprofit and for profit community.
6. Plan, Do, Check and Act continuously.

Proposed Funding Categories

A. Affordable Housing Development Fund , designate 60 to 75%, up to 900K

- **Purpose:** The Affordable Housing Development Fund is to provide a source of flexible funding to incent the development of affordable housing projects in Clackamas County. An Request for Proposals could be issued annual seeking applications from non-profit and for profit partners to participate in creative new strategies for affordable housing acquisition and development.
- **Requested use of funds:** The Housing Authority of Clackamas County, (HACC) requests access to \$150K per year for three years to hire a Development Manager. At the end of three years, by July 2021 HACC will fund this position independently. This investment will add capacity to HACC enabling the successful development of 300 affordable housing units by July 2021 as well as completion of the planning process for the development of 32 acres of affordable housing within the urban growth boundary.

DRAFT Measurable Outcomes

Annually one land purchase, property acquisition, or new development will receive gap financing, debt service, SDC buy downs or other funding subsidies. All investments must serve households earning 80% of Area Median Income or less.

B. Housing Services Fund, designate 15% - 20%, up to \$240K

- **Purpose:** To provide flexible service provision funding to both leverage existing federal and state resources and to encourage the engagement of non profit entities in service delivery throughout Clackamas County.
- **Requested Use of Funds:** \$100K to fund case management services to leverage a \$400K federal grant targeted at providing rent assistance for disabled homeless residents. Case management services are not an eligible expense but essential to utilization of funding.
- \$80 to 140K annually could be awarded through a community wide RFP process. Strategies identified by the task force will be prioritized in the RFP.

DRAFT Measurable Outcomes: Eighty non duplicated households will receive housing retention/placement services annually. 80% of those provided housing retention or placement services will remain housed after 12 months.

C. Planning, Analysis, and Reporting set aside, designate 15% - 20%, up to 240K

- **Purpose:** Provide funding for analysis to ensure an understanding of need and to identify frequent users across County resources. Use this information to develop targeted strategies to address identified needs.
- **Requested Use of Funds:**
A Housing Needs Assessment for the entire County to be completed by April 2019.
A 5 year Strategic Housing Plan to be developed and completed by September 2019.
Use of funding for ongoing analysis and reporting to be prioritized based upon task force recommendations.

DRAFT Measurable Outcomes: A Strategic Housing Plan will be developed and adhered to in alignment with needs assessment and task force recommendations and Board of County Commissioner approval. Annual Reporting on measurable outcomes will be prepared

Multiple departments
Will Increase allocated costs in ensuing years

N
N

POLICY LEVEL PROPOSAL - REQUEST FOR RESULTS



Fund 216
Dept. # 1624

Ongoing Policy Level Proposal

Seeking Ongoing Support to Open 26 Jail Beds at the Clackamas County Jail

Proposed Change in Funding: \$1,116,509 (Personnel: \$798,310; Inmate Costs: \$318,199)

Summary of Policy Level Proposal: Seeking Funding for Six Deputies and Associated Costs to Open 26 Jail Beds

This proposal seeks funding for 6 Deputies required in order to achieve full utilization of 26 additional, unopened jail beds. Funding will provide security staffing and the materials and services required to open 26 closed jail beds in two separate areas of the Clackamas County Jail.

This funding will open a dorm for female inmates increasing the female capacity of the jail by 6 beds. Additionally, the 8 medical beds built in 2011, which have never been occupied, will open for inmates with mental health and medical needs that require close observation by security and medical staff--doubling our current medical beds in the facility. These additions will help provide sensitive and appropriate services to individuals with mental illness in our custody. [CCSO Strategic Goal #1: Improve Livability for Citizens of Clackamas County]

This request includes all the necessary inmate costs: medical care, food, inmate services and inmate expenses for 26 inmates, 24 hours per day for a period of 365 days. This proposal will allow the Clackamas County Jail to provide better care for inmates and will free up other beds to reduce the growing number of forced releases.

Forced releases are the number of inmates who are released because there are not enough beds to support the criminal justice system. In calendar year 2017 the Clackamas County Jail saw an increase in forced releases from the prior year by 285; going from 3,206 to 3,491. This represents an increase of 8.89% from calendar year 2016. Force releasing inmates has a significant impact on the rate of fail to appear warrants being issued. Force released inmates are frequently re-arrested for failing to appear in court. [CCSO Strategic Goal #2: Hold Offenders Accountable for Court Appearances and Release Conditions & CCSO Strategic Goal #3: Reduce the Number of Inmates Force Released Into the Community] In addition to the cost on public safety, these arrests place an additional burden on the entire criminal justice system and represent hidden costs to agencies within the criminal justice system.

Department only

Multiple departments

Will Increase allocated costs in ensuing years

Y/N
Y/N
Y/N