

# CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS

## Policy Session Worksheet

**Presentation Date:** September 20, 2023 **Approx. Start Time:** 10:30 am **Approx. Length:** 30 minutes

**Presentation Title:** Board's Performance Clackamas Strategic Plan and Board Priorities

**Department:** County Administration

**Presenters:** Gary Schmidt, County Administrator

### **WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?**

Direction on the Board's strategic plan and priorities.

### **EXECUTIVE SUMMARY:**

The Board of County Commissions held a retreat on February 8 and 9, 2023 to discuss and update the Board's Performance Clackamas strategic plan. During the retreat, a draft Board strategic plan was created for 2023-2028 (see Attachment A). At a Policy Session on March 15, 2023, the Board further discussed the draft strategic plan and determined that further discussion was needed and agreed to the following:

- Begin monthly Planning Sessions, which were intended to be informal, and provide the Board time to discuss priorities and results for the year, as initially discussed at the Board retreat.
- At the monthly Planning Sessions, identify three Board projects for staff to complete by the end of calendar year 2023.
- Pause on the Board's strategic plan as presented on March 15, 2023 until further Board guidance was offered at the monthly Planning Sessions.

Unfortunately, the monthly Planning Sessions have been cancelled most recent months due to lack of a Board quorum.

Staff have compiled a list of over 60 projects, initiatives and priorities the Board has asked staff to work on (see Attachment B). Not all of these projects align with the Board's strategic priorities.

Today, the Board is asked to review both the draft strategic plan and the priorities list and determine what staff should focus on for the remainder of this fiscal year.

### **FINANCIAL IMPLICATIONS (current year and ongoing):**

Is this item in your current budget?  YES  NO Some items are included in department budget while others are not and are to be determined.

What is the cost? \$ Unknown

What is the funding source? Various depending on the project.

### **STRATEGIC PLAN ALIGNMENT:**

- Build Public Trust Through Good Government

### **LEGAL/POLICY REQUIREMENTS:**

N/A

**PUBLIC/GOVERNMENTAL PARTICIPATION:**

N/A

**OPTIONS:**

1. Formally adopt the Board's Strategic Plan for 2023-2028 and focus on three Board priority projects to complete by June 30, 2024.
2. Continue to pause on the Board's Strategic Plan and focus on three Board priority projects to complete by June 30, 2024.
3. Take no action.

**RECOMMENDATION:**

Staff recommends Option 1: Formally adopt the Board's Strategic Plan for 2023-2028 and focus on three Board priority projects to complete by June 30, 2024.

**ATTACHMENTS:**

Attachment A: Board's Performance Clackamas Draft Plan Update 2023.

Attachment B: Board Priority List

**SUBMITTED BY:**

Division Director/Head Approval \_\_\_\_\_

Department Director/Head Approval \_\_\_\_\_

County Administrator Approval \_\_\_\_\_

For information on this issue or copies of attachments, please contact __Nancy Bush_____ @ 503-655-8893_____
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# Staff Recommendations for BCC Plan Update 2023-2028 (recommendations are highlighted)

## Performance Clackamas

### Build Public Trust through Good Government

#### Build Strong Infrastructure

- By **2028**, funding for the next phase (from 122<sup>nd</sup> – 172<sup>nd</sup>) of the Sunrise Gateway multimodal corridor improvements will be committed from federal, state, regional, and local funding sources.
  - Note: The date aligns with the legislative sessions at the state and federal level.
- By **2030**, County residents and businesses will have access to efficient, safe, **and affordable transit alternatives and roads**. ~~multimodal transportation and roads~~.
  - Staff recommends change to language because this seems to accurately reflect the charge, which is related to public transportation such as busses, roads, and connections for transportation.

#### Safe, Healthy and Secure Communities

- By **2028**, the County will identify stable funding for law enforcement operations and a funding plan for a new jail.
- By **2025**, reduce chronic and persistent homelessness in Clackamas County by **25% including** through a transitional recovery model addressing mental health, addiction, and economic displacement.

- Data reference will be the “By-Name List”. The list is dynamic but staff has determined the list to be the most reliable than the Point in Time Count or Coordinated Access data sets.
- Adding the word “including” is recommended due to other critical services that assist people to recover and gain stability needed to maintain stable housing.
- By 2027, the County’s budget will be structurally sound, sustainable, and 50% tied to results.

### **Vibrant Economy**

- By 2028, 3% increase in the number of jobs in Clackamas County that pay wages that will enable households to be self-sufficient.
  - Primary source data is out of MIT because it is the most current and from the Oregon Employment Department.
- By 2025, County will increase self-determination over land use, taxation, and infrastructure funding.

Board Priorities – September 2023

CONSTRUCTION/PROPERTY DISPOSITION PROJECTS

- Behavioral Health Clinic Replacement
- Oak Lodge Library Replacement
- Gladstone Library Replacement
- Livestock Facility/Fair Board
- OSU Extension Building
- Dorman Center/Hoodland Fire District
- Hoodland Senior Center property
- Broadband expansion/infrastructure

COURTHOUSE

- Courthouse Replacement Construction
- Courthouse Public Art project
- Current Courthouse and Holman Building disposition
- Redland Road/Hwy. 213 traffic improvements

DEVELOPMENT AGENCY

- Property dispositions

DISASTER PREPAREDNESS

- Emergency Preparedness Council future

ECONOMIC DEVELOPMENT

- Economic Development priorities
- Lottery Funds distribution
- Child Care availability
- Workforce programs/Construction Career Pathways Project (C2P2)
- Museum of the Oregon Territory Lease
- Willamette Falls Locks Authority
- Tumwata Village (former Blue Heron site)

GENERAL

- ARPA spending and reporting
- Union negotiations (COLA and POA)
- Further Budget reductions to accommodate union requests, courthouse funding, and general cost escalations
- Cyber Security initiatives
- Campus Security initiatives
- Equity and Inclusion Office future
- County Counsel recruitment
- Potential separation of non-county core services
- County building appraisals/potential selling of property

## HOUSING

- Clackamas Addiction Recovery Summit (Blue Ribbon Panel)
- Recovery Center
- 24-Hour Stabilization Center
- Navigation Center
- Supportive Housing Services spending
- Metro Affordable Housing bond spending
- Housing Authority property evaluations
- Veterans Village final land purchase by county
- Clackamas Village development and final land purchase by county
- Opioid fund disbursement

## LAND USE

- Short Term Rentals
- CHIPS Act/industrial land availability
- Camping regulations
- Parking regulations
- Climate Action Plan

## LIBRARIES

- Hoodland Library funding next steps
- Library District Funding
- Library District possible Master Order revisions

## NORTH CLACKAMAS PARKS AND RECREATION DISTRICT

- NCPRD governance and tax rate
- NCPRD/Concord Project
- NCPRD/Library land sale
- NCPRD/Cascade Heights and Wichita building inspections

## PUBLIC SAFETY

- Measure 110 Ballot Referral and Outreach
- Psilocybin ban and/or time, place, manner
- CCSO performance review of financial systems
- CCSO Boat House relocation
- Ambulance Services Plan
- Ambulance Services Contract
- Ambulance response times
- Jail Replacement

## TRANSPORTATION

- Tolling prevention (legal, policy, political solutions)
- I-205 third lane
- Sunrise Gateway project

- Future of VRF and spending allocations
- Bull Run Bridge replacement

#### WATER ENVIRONMENT SERVICES

- WES Outfall project