



Health, Housing, and Human Services

Richard Swift, Director

**2051 Kaen Road
Room 239
Oregon City, Oregon 97045
503-650-5697**

Website Address: <http://www.clackamas.us/h3s/>



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CLACKAMAS
C O U N T Y



Health, Housing and Human Services Department

Department Budget Summary by Fund

| <i>Division</i> | FY 18/19 | FY 18/19 | FY 18/19 | FY 18/19 | FY 18/19 | FY 18/19 | FY 18/19 | FY 18/19 | FY 18/19 | FY 18/19 | FY 18/19 |
|--|---------------|-------------------------------|--|---------------------------------------|--------------------------------|-------------------------------------|---|-----------------------|-------------------------|-----------------------------|--|
| <i>Program</i> | FTE | H3S Administration Fund | Clackamas Behavioral Health Fund | Children, Youth & Families Fund | Community Solutions Fund | Clackamas Health Centers Fund | Housing & Community Development Fund | Public Health Fund | Social Services Fund | Total Proposed Budget | General Fund Subsidy Included in Proposed Budget** |
| Administration | | | | | | | | | | | |
| Director's Office | 8.00 | 1,981,669 | | | | | | | | 1,981,669 | 618,632 |
| Behavioral Health | | | | | | | | | | | |
| Safety Net Services | 31.54 | | 6,842,283 | | | | | | | 6,842,283 | 824,482 |
| System of Care | 22.40 | | 15,263,029 | | | | | | | 15,263,029 | - |
| Prevention and Stigma Reduction | 5.00 | | 878,114 | | | | | | | 878,114 | - |
| Peer Delivered | 1.25 | | 2,276,741 | | | | | | | 2,276,741 | - |
| Administration | 19.35 | | 5,952,842 | | | | | | | 5,952,842 | 129,955 |
| Children, Youth & Families / Community Solutions | | | | | | | | | | | |
| Children, Youth & Families | 9.60 | | | 4,999,992 | | | | | | 4,999,992 | 1,292,482 |
| Weatherization | 12.00 | | | 2,643,057 | 315,509 | | | | | 2,958,566 | - |
| Workforce | 14.00 | | | 2,073,024 | 311,001 | | | | | 2,384,025 | 966,946 |
| Health Centers | | | | | | | | | | | |
| Administration | 32.75 | | | | | 20,441,426 | | | | 20,441,426 | 567,643 |
| Primary Care | 90.83 | | | | | 14,127,471 | | | | 14,127,471 | - |
| Dental | 24.00 | | | | | 4,299,417 | | | | 4,299,417 | - |
| Behavioral Health Clinics | 78.51 | | | | | 12,727,115 | | | | 12,727,115 | - |
| Housing & Community Development | | | | | | | | | | | |
| Housing & Community Development | 9.53 | | | | | | 6,676,585 | | | 6,676,585 | 77,905 |
| Public Health | | | | | | | | | | | |
| Administration | 8.00 | | | | | | | 1,168,668 | | 1,168,668 | 181,204 |
| Environmental Health | 9.60 | | | | | | | 1,347,526 | | 1,347,526 | - |
| Healthy, Clean and Safe Places | 5.42 | | | | | | | 929,232 | | 929,232 | 372,088 |
| Access to Care | 15.65 | | | | | | | 2,915,896 | | 2,915,896 | 903,065 |
| The Center for Public Health Advancement | 6.58 | | | | | | | 2,451,179 | | 2,451,179 | 612,428 |
| Infectious Disease Control and Prevention | 7.75 | | | | | | | 1,444,091 | | 1,444,091 | 72,911 |
| Vital Statistics | 3.05 | | | | | | | 471,992 | | 471,992 | - |
| Social Services | | | | | | | | | | | |
| Administration | 14.00 | | | | | | | | 4,998,329 | 4,998,329 | 1,462,596 |
| Developmental Disabilities | 59.70 | | | | | | | | 10,000,142 | 10,000,142 | - |
| Volunteer Connection | 9.60 | | | | | | | | 2,036,530 | 2,036,530 | 118,396 |
| Veterans Service | 5.27 | | | | | | | | 779,766 | 779,766 | 498,086 |
| Housing Support | 14.73 | | | | | | | | 5,275,717 | 5,275,717 | 851,442 |
| Oregon Project Independence | 3.50 | | | | | | | | 552,080 | 552,080 | - |
| Aging and Disability Resource Connection | 4.50 | | | | | | | | 2,458,398 | 2,458,398 | 124,965 |
| Energy Assistance | 9.00 | | | | | | | | 5,145,711 | 5,145,711 | - |
| TOTAL | 535.11 | 1,981,669 | 31,213,009 | 9,716,073 | 626,510 | 51,595,429 | 6,676,585 | 10,728,584 | 31,246,673 | 143,784,532 | 9,675,226 |
| FY 17/18 Budget | 530.26 | 2,326,634 | 33,022,836 | 8,040,921 | 5,428,177 | 48,383,432 | 7,055,007 | 10,280,020 | 29,016,770 | 143,553,797 | 9,273,426 |
| \$ Increase (Decrease) | 4.85 | -344,965 | -1,809,827 | 1,675,152 | -4,801,667 | 3,211,997 | -378,422 | 448,564 | 2,229,903 | 230,735 | 401,800 |
| % Increase (Decrease) | 0.91% | -14.83% | -5.48% | 20.83% | -88.46% | 6.64% | -5.36% | 4.36% | 7.68% | 0.16% | 4.33% |

** General Fund subsidy is support from unrestricted General Fund revenues, primarily property tax
Subsidy does not include resources generated by operations such as charges for service (including costs allocated to users) and grants



Health, Housing and Human Services Department

Department Mission

The mission of the Health, Housing and Human Services Department is to remove barriers for vulnerable individuals and families on their path to improved health, wellness, prosperity and inclusion.

Health, Housing and Human Services Department

Richard Swift - Director
Jill Smith - Deputy Director

FTE 535.11

Total Request \$ 143,784,532

General Fund Support \$ 9,675,226

Administration

Richard Swift -
Department Director
Total Request
\$1,981,669

Gen Fund \$ 618,632

Behavioral Health Division

Mary Rumbaugh - Division
Director
Total Request
\$31,213,009

Gen Fund \$ 954,437

Children, Youth & Families / Community Solutions

Rod Cook - Division Director
Total Request
\$10,342,583

Gen Fund \$ 2,259,428

Health Centers

Deborah Cockrell - Division
Director
Total Request
\$51,595,429

Gen Fund \$ 567,643

Director's Office

FTE 8
Total Request
\$1,981,669

Gen Fund \$ 618,632

Safety Net Services

FTE 31.54
Total Request
\$6,842,283

Gen Fund \$ 824,482

Children, Youth & Families

FTE 9.6
Total Request
\$4,999,992

Gen Fund \$ 1,292,482

Primary Care

FTE 90.83
Total Request
\$14,127,471

Gen Fund \$ -

Behavioral Health System of Care

FTE 22.4
Total Request
\$15,263,029

Gen Fund \$ -

Weatherization

FTE 12
Total Request
\$2,958,566

Gen Fund \$ -

Dental

FTE 24
Total Request
\$4,299,417

Gen Fund \$ -

Prevention and Stigma Reduction

FTE 5
Total Request
\$878,114

Gen Fund \$ -

Workforce

FTE 14
Total Request
\$2,384,025

Gen Fund \$ 966,946

Behavioral Health Clinics

FTE 78.51
Total Request
\$12,727,115

Gen Fund \$ -

Peer Delivered

FTE 1.25
Total Request
\$2,276,741

Gen Fund \$ -

Administration

FTE 32.75
Total Request
\$20,441,426

Gen Fund \$ 567,643

Administration

FTE 19.35
Total Request
\$5,952,842

Gen Fund \$ 129,955



Health, Housing and Human Services Department

Department Mission

The mission of the Health, Housing and Human Services Department is to remove barriers for vulnerable individuals and families on their path to improved health, wellness, prosperity and inclusion.

| Health, Housing and Human Services Department | |
|--|--|
| Richard Swift - Director Jill Smith - Deputy Director FTE 535.11 Total Request \$ 143,784,532 | |
| General Fund Support \$ 9,675,226 | |

| |
|--|
| Housing & Community Development |
| Chuck Robbins - Division Director Total Request \$6,676,585 |
| Gen Fund \$ 77,905 |

| |
|--|
| Public Health Division |
| Dawn Emerick - Division Director Total Request \$10,728,584 |
| Gen Fund \$ 2,141,696 |

| |
|---|
| Social Services Division |
| Brenda Durbin - Division Director Total Request \$31,246,673 |
| Gen Fund \$ 3,055,485 |

| |
|--|
| Housing & Community Development |
| FTE 9.53 Total Request \$6,676,585 |
| Gen Fund \$ 77,905 |

| |
|---------------------------------------|
| Administration |
| FTE 8 Total Request \$1,168,668 |
| Gen Fund \$ 181,204 |

| |
|---|
| The Center for Public Health Advancement |
| FTE 6.58 Total Request \$2,451,179 |
| Gen Fund \$ 612,428 |

| |
|--|
| Administration |
| FTE 14 Total Request \$4,998,329 |
| Gen Fund \$ 1,462,596 |

| |
|---|
| Housing Support |
| FTE 14.73 Total Request \$5,275,717 |
| Gen Fund \$ 851,442 |

| |
|---|
| Environmental Health |
| FTE 9.6 Total Request \$1,347,526 |
| Gen Fund \$ - |

| |
|--|
| Infectious Disease Control and Prevention |
| FTE 7.75 Total Request \$1,444,091 |
| Gen Fund \$ 72,911 |

| |
|---|
| Developmental Disabilities |
| FTE 59.7 Total Request \$10,000,142 |
| Gen Fund \$ - |

| |
|---------------------------------------|
| Oregon Project Independence |
| FTE 3.5 Total Request \$552,080 |
| Gen Fund \$ - |

| |
|--|
| Healthy, Clean, and Safe Places |
| FTE 5.42 Total Request \$929,232 |
| Gen Fund \$ 372,088 |

| |
|--|
| Vital Statistics |
| FTE 3.05 Total Request \$471,992 |
| Gen Fund \$ - |

| |
|---|
| Volunteer Connection |
| FTE 9.6 Total Request \$2,036,530 |
| Gen Fund \$ 118,396 |

| |
|---|
| Aging and Disability Resource Connection |
| FTE 4.5 Total Request \$2,458,398 |
| Gen Fund \$ 124,965 |

| |
|---|
| Access to Care |
| FTE 15.65 Total Request \$2,915,896 |
| Gen Fund \$ 903,065 |

| |
|--|
| Veterans Services |
| FTE 5.27 Total Request \$779,766 |
| Gen Fund \$ 498,086 |

| |
|---------------------------------------|
| Energy Assistance |
| FTE 9 Total Request \$5,145,711 |
| Gen Fund \$ - |



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H3S Administration

Director's Office Purpose Statement

The purpose of the Director's Office is to provide leadership, guidance, and support services to the H3S Divisions and key (internal and external) stakeholders so they can meet service and program goals at a high level, have confidence in H3S, and seek out H3S for resources and guidance.

Health, Housing and Human Services Department

Richard Swift - Director
Jill Smith - Deputy Director
FTE 535.11
Total Request \$ 143,784,532
General Fund Support \$ 9,675,226

Administration

Richard Swift - Department
Director
Total Request
\$1,981,669
Gen Fund \$ 618,632

Director's Office

FTE 8
Total Request
\$1,981,669
Gen Fund \$ 618,632





H3S Administration

Director's Office

Performance Narrative Statement

The H3S Director's Office proposes a budget of \$1,981,669. The purpose of the Director's Office is to provide leadership, guidance, and support services to the H3S Divisions and key (internal and external) stakeholders so they can meet service and program goals at a high level, have confidence in H3S, and seek out H3S for resources and guidance. The Office serves as the central administration for all of H3S, and tracks several measures across divisions (or lines of business).

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--|--|--------------------|--------------------|--------------------------------------|-----------------|
| RESULT | Percentage of Performance Clackamas strategic results that are met by H3S divisions | NA | 70% | NA | 70% |
|  STRATEGIC RESULT | By 2019, 90% of H3S Employee Satisfaction Surveys will indicate that employees are showing each other respect and support. | 85.3% | 88% | 82.2% | 89% |
|  STRATEGIC RESULT | By 2020, 90% of H3S Employee Satisfaction Surveys will indicate that employees are kept informed about issues that affect their job. | 72.8% | 82% | 74.0% | 82% |

Program includes:

| | |
|-------------------|--------------------------------|
| Mandated Services | <input type="text" value="N"/> |
| Shared Services | <input type="text" value="N"/> |
| Grant Funding | <input type="text" value="N"/> |



Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | 658,011 | 961,947 | 801,016 | 801,016 | 247,873 | (553,143) | -69.1% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Charges for Services | 840,181 | 870,845 | 912,096 | 861,225 | 1,115,164 | 203,068 | 22.3% |
| Miscellaneous Revenue | 9,408 | 10,263 | - | 8,038 | - | - | 0% |
| I/F Transfer from General Fund | 539,950 | 596,493 | 613,522 | 613,522 | 618,632 | 5,110 | 0.8% |
| Operating Revenue | 1,389,539 | 1,477,601 | 1,525,618 | 1,482,785 | 1,733,796 | 208,178 | 13.6% |
| Total Rev - Including Beginning Bal | 2,047,550 | 2,439,548 | 2,326,634 | 2,283,801 | 1,981,669 | (344,965) | -14.8% |
| Personnel Services | 671,772 | 972,215 | 1,196,567 | 1,109,316 | 1,228,536 | 31,969 | 2.7% |
| Materials & Services | 289,118 | 346,886 | 494,985 | 315,764 | 599,184 | 104,199 | 21.1% |
| Indirect Costs (Internal Dept Chgs) | - | - | - | - | - | - | 0% |
| Cost Allocation Charges | 77,320 | 85,546 | 82,921 | 82,921 | 88,591 | 5,670 | 6.8% |
| Operating Expenditure | 1,038,210 | 1,404,647 | 1,774,473 | 1,508,001 | 1,916,311 | 141,838 | 8.0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | 47,392 | 233,886 | 522,161 | 527,927 | 65,358 | (456,803) | -87.5% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | 30,000 | - | - | (30,000) | -100.0% |
| Total Exp - Including Special Categories | 1,085,602 | 1,638,533 | 2,326,634 | 2,035,928 | 1,981,669 | (344,965) | -14.8% |
| General Fund Support (if applicable) | 539,950 | 596,493 | 613,522 | 613,522 | 618,632 | 5,110 | 0.8% |
| Full Time Equiv Pos (FTE) Budgeted | 8.00 | 8.00 | 8.00 | 8.00 | 8.00 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 6.00 | 8.00 | | 7.00 | | | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | 2.00 | - | | 1.00 | | | |

Significant Issues and Changes



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Behavioral Health Division

Division Purpose Statement

The purpose of the Behavioral Health Division is to provide coordination, assessment, outreach, and recovery services to Clackamas County residents experiencing mental health and addiction distress so they can achieve their own recovery goals.

Health, Housing and Human Services Department

Richard Swift - Director
Jill Smith - Deputy Director
FTE 535.11

Total Request \$ 143,784,532

General Fund Support \$ 9,675,226

Behavioral Health Division

Mary Rumbaugh -
Division Director
Total Request
\$31,213,009

Gen Fund \$ 954,437

Safety Net Services

FTE 31.54
Total Request
\$6,842,283

Gen Fund \$ 824,482

Behavioral Health System of Care

FTE 22.4
Total Request
\$15,263,029

Gen Fund \$ -

Prevention and Stigma Reduction

FTE 5
Total Request
\$878,114

Gen Fund \$ -

Peer Delivered

FTE 1.25
Total Request
\$2,276,741

Gen Fund \$ -

Administration

FTE 19.35
Total Request
\$5,952,842

Gen Fund \$ 129,955



Behavioral Health Division

Safety Net Services Program

Performance Narrative Statement

The purpose of the Safety Net Services Program is to provide low barrier and timely trauma informed crisis, safety net and monitoring services to individuals with a high level of behavioral health need and risk so they can connect with community supports and services, reduce their reliance on higher levels of care, and remain safely in the community. The Safety Net Services program has a proposed budget of \$6,842,283. This is a maintenance level budget. Funding allows for FTE to provide discharge planning from the county jail, an intensive treatment team to provide discharge planning from an inpatient hospital and a community outreach team to address individuals in the community coming to the attention of law enforcement prior to arrest. All of these interventions are resulting in a reduction of rearrest and readmissions.

Key Performance Measures

| | | FY 16-17 Actuals | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|---------------------|--------------------|--------------------------------------|--------------------|
| RESULT | Less than 30% of safety net clients get re-arrested in Clackamas County within 90 days or less. | 28% | 30% | 23% | 23% |
| RESULT | Less than 15% of Medicaid and uninsured patients get readmitted to a hospital within 30 days or less. | 17% | 15% | 13% | 15% |

Program includes:

Mandated Services ☐ Y

Shared Services ☐ N

Grant Funding ☐ Y

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation The Safety Net programs are partially funded by revenues received from the Oregon Health Authority Community Addictions and Mental Health Agreement. Changes from last years budget are due to reorganization of Program Support staff to Administration.



Behavioral Health Division

Safety Net Services Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | (195,631) | (40,987) | 562,307 | 562,307 | 968,756 | 406,449 | 72.3% |
| Prior Year Revenue | 143,058 | | 158,241 | 368,486 | - | (158,241) | -100.0% |
| Taxes | - | | | | | - | 0% |
| Licenses & Permits | - | | | | | - | 0% |
| Federal Grants & Revenues | 40,000 | | | | - | - | 0% |
| State Grants & Revenues | 3,711,323 | 3,301,575 | 4,262,882 | 4,361,324 | 4,534,996 | 272,114 | 6.4% |
| Local Grants & Revenues | 344,937 | 313,848 | 430,274 | 476,849 | 265,000 | (165,274) | -38.4% |
| Charges for Service | 222,143 | 258,419 | 239,252 | 178,298 | 246,089 | 6,837 | 2.9% |
| Fines & Penalties | 7,117 | | | | | - | 0% |
| Other Revenues | 2,943 | 1,816 | 1,660 | 2,174 | 2,960 | 1,300 | 78.3% |
| Interfund Transfers | 368,458 | 823,389 | 874,482 | 874,482 | 824,482 | (50,000) | -5.7% |
| Operating Revenue | 4,839,979 | 4,699,047 | 5,966,791 | 6,261,613 | 5,873,527 | (93,264) | -1.6% |
| Total Rev - Including Beginning Bal | 4,644,348 | 4,658,060 | 6,529,098 | 6,823,920 | 6,842,283 | 313,185 | 4.8% |
| Personnel Services | 3,274,157 | 3,599,890 | 4,206,934 | 4,077,234 | 4,393,331 | 186,397 | 4.4% |
| Materials & Services | 815,981 | 812,101 | 736,587 | 821,619 | 1,012,569 | 275,982 | 37.5% |
| Indirect Costs (Internal Dept Chgs) | 314,002 | 344,756 | 574,645 | 486,234 | 509,807 | (64,838) | -11.3% |
| Cost Allocation Charges | 372,667 | 426,354 | 420,608 | 470,076 | 381,663 | (38,945) | -9.3% |
| Capital Outlay | - | 1 | | - | | - | 0% |
| Operating Expenditure | 4,776,807 | 5,183,102 | 5,938,774 | 5,855,163 | 6,297,370 | 358,596 | 6.0% |
| Debt Service | - | | - | - | - | - | 0% |
| Special Payments | - | | - | - | - | - | 0% |
| Interfund Transfers | - | | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | | - | - | - | - | 0% |
| Contingency | - | | 2,004,349 | - | 544,913 | (1,459,436) | -72.8% |
| Total Exp - Including Special Categories | 4,776,807 | 5,183,102 | 7,943,123 | 5,855,163 | 6,842,283 | (1,100,840) | -13.9% |
| General Fund Support (if applicable) | 368,458 | 773,389 | 824,482 | 824,482 | 824,482 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | - | 31.54 | 31.54 | 31.54 | 31.54 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 31.54 | - | 28.54 | | | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | | | - | 3.00 | | | |

Significant Issues and Changes

Support Staff from Crisis moved to Administrative program.




Behavioral Health Division

Behavioral Health System of Care Program

Performance Narrative Statement

The purpose of the Behavioral Health System of Care Program is to provide coordination, assessment and referral services to Health Share-Clackamas Medicaid members and uninsured Clackamas County residents so they can access behavioral health resources that match their needs. The Behavioral Health System of Care has a proposed budget of \$15,263,029. This represents a slight decrease due from previous years due to reorganization of how our Administrative support functions are reported. We continue to have a high response to individuals calling the customer service line seeking assistance with most individuals receiving assistance when they call. We are expanding our capacity to respond to calls on Fridays when administrative offices are closed but the county crisis clinic is open so the customer service staff at the clinic will be answering the main customer service line.

Key Performance Measures

| | | FY 16-17 Actuals | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|---|--|---------------------|--------------------|--------------------------------------|--------------------|
|  RESULT | By 2022, 95% of all residents seeking Behavioral Health services will receive a response within one business day of expressing need. | 65% | 65% | 85% | 85% |

Program includes:

Mandated Services ☐ Y

Shared Services ☐ N

Grant Funding ☐ Y

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation The System of Care programs are funded by revenues received from the Oregon Health Authority Community Addictions and Mental Health Agreement. Changes in budget from previous year are due to Program Support staff reorganized to Administration.



Behavioral Health System of Care Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|-----------------------------|-------------------------------------|
| Beginning Balance | 5,264,187 | 1,950,379 | 2,121,399 | 2,093,344 | 4,575,692 | 2,454,293 | 115.7% |
| Prior Year Revenue | 1,408,771 | 1,453,065 | 1,643,625 | 3,048,453 | - | (1,643,625) | -100.0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | - | 514,220 | 354,946 | 172,657 | 1,148,193 | 793,247 | 223.5% |
| State Grants & Revenues | 21,403,177 | 11,055,478 | 12,195,584 | 10,930,021 | 9,526,144 | (2,669,440) | -21.9% |
| Local Grants & Revenues | - | - | 35,755 | - | - | (35,755) | -100.0% |
| Charges for Service | - | - | - | - | - | - | 0% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 31,793 | 221,479 | 94,929 | 210,948 | 13,000 | (81,929) | -86.3% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Operating Revenue | 22,843,741 | 13,244,242 | 14,324,839 | 14,362,079 | 10,687,337 | (3,637,502) | -25.4% |
| Total Rev - Including Beginning Bal | 28,107,928 | 15,194,621 | 16,446,238 | 16,455,423 | 15,263,029 | (1,183,209) | -7.2% |
| Personnel Services | 2,268,446 | 2,258,882 | 2,825,477 | 2,446,734 | 2,637,392 | (188,085) | -6.7% |
| Materials & Services | 23,208,322 | 8,663,327 | 9,256,846 | 8,118,262 | 9,948,301 | 691,455 | 7.5% |
| Indirect Costs (Internal Dept Chgs) | 216,762 | 216,314 | 415,626 | 270,702 | 359,365 | (56,261) | -13.5% |
| Cost Allocation Charges | 264,320 | 245,993 | 312,884 | 267,729 | 263,768 | (49,116) | -15.7% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 25,957,850 | 11,384,516 | 12,810,833 | 11,103,427 | 13,208,826 | 397,993 | 3.1% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | 259,573 | 227,574 | 730,903 | 573,829 | 349,568 | (381,335) | -52.2% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | 1,439,563 | - | 1,704,635 | 265,072 | 18.4% |
| Total Exp - Including Special Categories | 26,217,423 | 11,612,090 | 14,981,299 | 11,677,256 | 15,263,029 | 281,730 | 1.9% |
| General Fund Support (if applicable) | 0 | 0 | 0 | 0 | 0 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | - | 24.00 | 21.40 | 21.40 | 21.40 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 24.00 | - | 20.40 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 1.00 | - | - | - |

Significant Issues and Changes



Behavioral Health Division

Prevention and Stigma Reduction Program

Performance Narrative Statement

The purpose of the Prevention and Stigma Reduction Program is to provide consultation and education services to the people of Clackamas County so they can participate in and foster a state of positive behavioral health in their lives and in the community. The Prevention and Stigma Reduction Program has a budget of \$878,114. This budget is slightly higher than previous due to additional supervision. However, the increase stays within the maintenance level budget for the division. This program continues to focus on community-based training to help address mental health stigma and provide community members basic tools to help an individual who may be experiencing mental health distress.

Key Performance Measures

| | | FY 16-17 Actuals | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|---------------------|--------------------|--------------------------------------|--------------------|
| RESULT | % who say prevention training led them to take action(s) they could have not otherwise taken. | | | new measure | 40% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation The Prevention program is partially funded by revenues received from the Oregon Health Authority Community Addictions and Mental Health Agreement. We are currently in the process of developing the survey questions that each participant of a class will receive 30-60 days after taking a class through Get Trained to Help.



Behavioral Health Division

Prevention and Stigma Reduction Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | - | 40,987 | | | 174,815 | 174,815 | 0% |
| Prior Year Revenue | 144,143 | 235,821 | 166,941 | 306,743 | - | (166,941) | -100.0% |
| Taxes | - | - | | | | - | 0% |
| Licenses & Permits | - | - | | | | - | 0% |
| Federal Grants & Revenues | 34,340 | 1,392 | | | 84,289 | 84,289 | 0% |
| State Grants & Revenues | 225,107 | 245,080 | 404,141 | 355,075 | 619,010 | 214,869 | 53.2% |
| Local Grants & Revenues | 37,547 | 25,871 | 25,000 | 33,000 | - | (25,000) | -100.0% |
| Charges for Service | 59,975 | 5,660 | | | | - | 0% |
| Fines & Penalties | - | - | | | | - | 0% |
| Other Revenues | 6,700 | 3,950 | | | | - | 0% |
| Interfund Transfers | - | - | | - | | - | 0% |
| Operating Revenue | 507,812 | 517,774 | 596,082 | 694,818 | 703,299 | 107,217 | 18.0% |
| Total Rev - Including Beginning Bal | 507,812 | 558,761 | 596,082 | 694,818 | 878,114 | 282,032 | 47.3% |
| Personnel Services | 202,469 | 308,540 | 303,973 | 329,197 | 512,956 | 208,983 | 68.8% |
| Materials & Services | 181,433 | 76,861 | 156,319 | 226,956 | 249,978 | 93,659 | 59.9% |
| Indirect Costs (Internal Dept Chgs) | 20,430 | 29,546 | 37,460 | 36,630 | 67,042 | 29,582 | 79.0% |
| Cost Allocation Charges | 16,277 | 61,850 | 27,776 | 40,694 | 48,138 | 20,362 | 73.3% |
| Capital Outlay | - | - | | - | | - | 0% |
| Operating Expenditure | 420,609 | 476,797 | 525,528 | 633,477 | 878,114 | 352,586 | 67.1% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | 70,554 | - | - | (70,554) | -100.0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 420,609 | 476,797 | 596,082 | 633,477 | 878,114 | 282,032 | 47.3% |
| General Fund Support (if applicable) | 0 | | 0 | 0 | 0 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | - | 5.00 | 5.00 | 5.00 | 5.00 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 5.00 | - | 5.00 | | | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | - | | | |

Significant Issues and Changes



Behavioral Health Division

Peer Delivered Services Program

Performance Narrative Statement

The purpose of the Peer Delivered Services Program is to provide peer outreach, support, and recovery services to residents of Clackamas County experiencing mental health or addiction issues so they can partner with someone with a similar life experience to advocate for themselves and define and achieve their own recovery goals that lead to an increased quality of life. The Peer Delivered Services Program has a budget of \$2,276,741. This is a maintenance level budget for this program. Through contracted peer organizations, who assist individuals with mental health and substance use challenges, move through and to recovery, those individuals will be positively impacted by the role of peer support specialists and peer recovery mentors.

Key Performance Measures

| | | FY 16-17 Actuals | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|--|---------------------|--------------------|--------------------------------------|--------------------|
| RESULT | % of customers who achieve their recovery goals. | 48% | 48% | 48% | 50% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation The Peer program is partially funded by revenues from the Oregon Health Authority Community Addictions and Mental Health Services Agreement.



Peer Delivered Services Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | 61,415 | | - | 77,672 | 430,943 | 430,943 | 0% |
| Prior Year Revenue | 88,045 | 285,758 | 674,027 | 832,087 | - | (674,027) | -100.0% |
| Taxes | - | | | | | - | 0% |
| Licenses & Permits | - | | | | | - | 0% |
| Federal Grants & Revenues | 291,283 | 152,528 | 702,341 | 523,343 | 578,133 | (124,208) | -17.7% |
| State Grants & Revenues | 1,038,969 | 1,351,045 | 1,327,817 | 1,094,331 | 1,267,665 | (60,152) | -4.5% |
| Local Grants & Revenues | 5,830 | | 116,031 | | - | (116,031) | -100.0% |
| Charges for Service | - | | | | | - | 0% |
| Fines & Penalties | - | | | | | - | 0% |
| Other Revenues | 60,000 | | | | | - | 0% |
| Interfund Transfers | - | 25,000 | | | - | - | 0% |
| Operating Revenue | 1,484,127 | 1,814,331 | 2,820,216 | 2,449,761 | 1,845,798 | (974,418) | -34.6% |
| Total Rev - Including Beginning Bal | 1,545,542 | 1,814,331 | 2,820,216 | 2,527,433 | 2,276,741 | (543,475) | -19.3% |
| Personnel Services | 101,870 | 105,164 | 112,991 | 111,734 | 144,463 | 31,472 | 27.9% |
| Materials & Services | 955,148 | 1,369,699 | 954,276 | 792,410 | 1,458,518 | 504,242 | 52.8% |
| Indirect Costs (Internal Dept Chgs) | 9,770 | 10,071 | 16,952 | 13,514 | 18,877 | 1,925 | 11.4% |
| Cost Allocation Charges | 13,540 | 12,545 | 12,512 | 13,422 | 13,997 | 1,485 | 11.9% |
| Capital Outlay | - | | | - | | - | 0% |
| Operating Expenditure | 1,080,328 | 1,497,479 | 1,096,731 | 931,080 | 1,635,855 | 539,124 | 49.2% |
| Debt Service | - | | - | - | - | - | 0% |
| Special Payments | 465,214 | 517,783 | 1,260,045 | 1,254,412 | 640,886 | (619,159) | -49.1% |
| Interfund Transfers | - | | | - | - | - | 0% |
| Reserve for Future Expenditures | - | | | - | - | - | 0% |
| Contingency | - | | 463,440 | - | - | (463,440) | -100.0% |
| Total Exp - Including Special Categories | 1,545,542 | 2,015,262 | 2,820,216 | 2,185,492 | 2,276,741 | (543,475) | -19.3% |
| General Fund Support (if applicable) | 0 | 25,000 | 0 | 0 | 0 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | 1.00 | 1.00 | 1.25 | 1.25 | 1.25 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 1.00 | 1.00 | - | 1.25 | | | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | - | | | |

Significant Issues and Changes



Behavioral Health Division

Administration Program

Performance Narrative Statement

The purpose of the Behavioral Health Administration Program is to provide contract and grant coordination, compliance and quality management oversight, budget control and fiscal management, personnel support services, and program support to Behavioral Health management and staff and other key internal and external stakeholders so they can provide continual access to behavioral health care that matches clients' needs. The Behavioral Health Administration Program has a budget of \$5,952,842. This is a slight decrease from previous year. Administrative services is focused on high quality customer service, both internally and externally. By meeting results, they ensure that critical mental health and substance services are not disrupted due to lapse in contract and ensure providers can continue to provide services because of timely revenue.

Key Performance Measures

| | | FY 16-17 Actuals | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|--|---------------------|--------------------|--------------------------------------|--------------------|
| RESULT | % of contracts (new and renewal) processed by Behavioral Health Division on or before their effective date | 38% | 65% | 71% | 85% |
| RESULT | % of vouchers/invoices processed within 30 days. | 95% | 95% | 95% | 98% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation The Administration programs are partially funded by revenues from the Oregon Health Authority Community Addictions and Mental Health Services Agreement.



Behavioral Health Division

Administration Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | 388,014 | (1) | - | 28,056 | 1,831,688 | 1,831,688 | 0% |
| Prior Year Revenue | - | | 2,973,072 | 1,270,688 | - | (2,973,072) | -100.0% |
| Taxes | - | | | - | | - | 0% |
| Licenses & Permits | - | | | - | | - | 0% |
| Federal Grants & Revenues | - | | - | - | - | - | 0% |
| State Grants & Revenues | 300,000 | 829,101 | 2,367,866 | 2,384,400 | 3,006,981 | 639,115 | 27.0% |
| Local Grants & Revenues | 26,421 | | 93,411 | - | - | (93,411) | -100.0% |
| Charges for Service | 537,517 | 541,543 | 1,046,853 | 780,837 | 984,218 | (62,635) | -6.0% |
| Fines & Penalties | - | | | - | | - | 0% |
| Other Revenues | 54 | 5 | | - | | - | 0% |
| Interfund Transfers | 500,000 | 150,000 | 150,000 | 150,000 | 129,955 | (20,045) | -13.4% |
| Operating Revenue | 1,363,992 | 1,520,649 | 6,631,202 | 4,585,925 | 4,121,154 | (2,510,048) | -37.9% |
| Total Rev - Including Beginning Bal | 1,752,006 | 1,520,648 | 6,631,202 | 4,613,981 | 5,952,842 | (678,360) | -10.2% |
| Personnel Services | 1,160,461 | 1,143,688 | 1,595,052 | 1,154,401 | 2,013,362 | 418,310 | 26.2% |
| Materials & Services | 312,466 | 364,938 | 1,737,001 | 1,393,259 | 1,901,547 | 164,546 | 9.5% |
| Indirect Costs (Internal Dept Chgs) | 54,132 | 56,814 | 134,743 | 78,639 | 185,656 | 50,913 | 37.8% |
| Cost Allocation Charges | 119,818 | 132,354 | 174,134 | 155,994 | 195,519 | 21,385 | 12.3% |
| Capital Outlay | - | | | | - | - | 0% |
| Operating Expenditure | 1,646,877 | 1,697,794 | 3,640,930 | 2,782,293 | 4,296,084 | 655,154 | 18.0% |
| Debt Service | - | | - | - | - | - | 0% |
| Special Payments | - | | - | - | - | - | 0% |
| Interfund Transfers | - | | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | | - | - | - | - | 0% |
| Contingency | - | | 3,041,186 | - | 1,656,758 | (1,384,428) | -45.5% |
| Total Exp - Including Special Categories | 1,646,877 | 1,697,794 | 6,682,116 | 2,782,293 | 5,952,842 | (729,274) | -10.9% |
| General Fund Support (if applicable) | 500,000 | 150,000 | 150,000 | 150,000 | 129,955 | (20,045) | -13.4% |
| Full Time Equiv Pos (FTE) Budgeted | - | 15.85 | 17.85 | 17.85 | 20.35 | 2.50 | 14.0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 15.85 | - | 12.85 | | | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 3.00 | | | |

Significant Issues and Changes

Centralize Program Support staff to better serve the Division



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CLACKAMAS
C O U N T Y



Children, Youth & Families / Community Solutions Division

Division Purpose Statements

The purpose of the Children, Youth & Families Division is to provide equitable prevention, early intervention and system coordination services to the most vulnerable children, youth and families in Clackamas County so they can experience safe and stable home environments and academic progress.

The purpose of the Community Solutions Division is to provide access to assessment, education, weatherization, and employment services to lower income county residents so they can experience decreased energy costs and can obtain and retain meaningful employment.

(These two H3S Divisions are merging operations.)

Health, Housing and Human Services Department

Richard Swift - Director
Jill Smith - Deputy Director
FTE 535.11

Total Request \$ 143,784,532

General Fund Support \$ 9,675,226

CYF / CS Division

Rod Cook -
Division Director
Total Request
\$10,342,583

Gen Fund \$ 2,259,428

Children, Youth & Families

FTE 9.55
Total Request
\$4,999,992

Gen Fund \$ 1,292,482

Weatherization

FTE 12.0
Total Request
\$2,958,566

Gen Fund \$ -

Workforce

FTE 14.0
Total Request
\$2,384,025

Gen Fund \$ 966,946



Children, Youth and Families and Community Solutions Division

Children, Youth & Families

Performance Narrative Statement

The purpose of the Children, Youth, and Families Prevention & Intervention Services program is to prevent drug/alcohol abuse, family violence and school dropout. Total program budget for FY18-19 is \$4,999,992. FY16-17 actual performance rates exceeded their target rate by 5%, obtaining a 75% success rate and 85% success rate in the performance metrics of healthy, stable & attached families and domestic violence clients with a safety plan respectively.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|--------------------|--------------------------------------|--------------------|
| RESULT | % of families that are healthy, stable & attached | 75% | 80% | 96% | 85% |
| RESULT | % of clients with a domestic violence safety plan | 85% | 90% | 90% | 90% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation Oregon Department of Education (ODE) Early Learning Division
Agreement term: October 1, 2017 to September 30, 2019. No match requirement.



Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Adopted Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|-------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | 179,831 | 143,414 | 959,232 | 959,232 | 285,399 | (673,833) | -70.2% |
| Prior Year Revenue | 973,151 | 601,830 | - | 199,961 | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 586,229 | 523,267 | 411,405 | 253,446 | 116,778 | (294,627) | -71.6% |
| State Grants & Revenues | 1,713,844 | 4,003,891 | 4,741,115 | 4,652,510 | 3,001,153 | (1,739,962) | -36.7% |
| Local Grants & Revenues | 153,589 | 95,000 | 80,000 | - | 85,000 | 5,000 | 6.3% |
| Charges for Service | 113,768 | 409,159 | 301,000 | 185,000 | 185,610 | (115,390) | -38.3% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 61,861 | 1,788 | 570 | 2,121 | 570 | - | 0% |
| Interfund Transfers | 1,175,203 | 1,314,461 | 1,547,599 | 1,547,599 | 1,325,482 | (222,117) | -14.4% |
| Operating Revenue | 4,777,645 | 6,949,396 | 7,081,689 | 6,840,637 | 4,714,593 | (2,367,096) | -33.4% |
| Total Rev - Including Beginning Bal | 4,957,476 | 7,092,810 | 8,040,921 | 7,799,869 | 4,999,992 | (3,040,929) | -37.82% |
| Personnel Services | 738,662 | 986,700 | 1,483,244 | 978,529 | 1,253,147 | (230,097) | -15.51% |
| Materials & Services | 2,409,900 | 2,475,970 | 4,427,134 | 667,748 | 2,304,374 | (2,122,760) | -47.95% |
| Special Payments | 1,080,883 | 2,498,730 | 1,825,582 | 5,563,232 | 1,220,545 | (605,037) | -33.14% |
| Indirect Costs (Internal Dept Chgs) | - | 15,536 | 15,000 | 15,000 | 18,828 | 3,828 | 25.52% |
| Cost Allocation Charges | 149,988 | 156,642 | 289,961 | 289,961 | 203,098 | (86,863) | -29.96% |
| Capital Outlay | 20,717 | - | - | - | - | - | 0% |
| Operating Expenditure | 4,400,150 | 6,133,578 | 8,040,921 | 7,514,470 | 4,999,992 | (3,040,929) | -37.82% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 4,400,150 | 6,133,578 | 8,040,921 | 7,514,470 | 4,999,992 | (3,040,929) | -37.82% |
| General Fund Support (if applicable) | 1,326,607 | 1,276,663 | 1,278,438 | 1,278,438 | 1,292,482 | 14,044 | 1.1% |
| Full Time Equiv Pos (FTE) Budgeted | 10.75 | 8.75 | 9.60 | 9.60 | 9.60 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 8.00 | 8.75 | - | 7.75 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | 2.75 | - | - | 1.85 | - | - | - |

Significant Issues and Changes

REVENUE

The FY18-19 budget reflects a decrease (-\$294,627) in federal grant revenue. Oregon Dept of Education reduced the level of funding for six YDC - Prevent-Net programs.

State revenue reflects a decrease (-\$1,739,962). Oregon Dept of Education reduced the level of funding for the second year of the biennium revenue contract. State funds (Unrestricted) from prior year expired DHS contract have reduced.

Charges for services has decreased (-\$115,390). As we contract directly with Oregon Health Authority in FY18-19 and no longer receiving revenue via Behavioral Health

EXPENSES

Personal Services reflects a decrease (-\$230,097). Temporary workers funding level reduced and reduced hours for 1 FTE

Special payments reflects a decrease (-\$605,037). Determination to Vendor from Sub Recipient

Materials & Service increased (\$2,122,760) based on finance changing the contract

Cost allocation charges reduced (-\$86,863) from FY17-18



Children, Youth and Families and Community Solutions Division

Weatherization Program

Performance Narrative Statement

The purpose of the Weatherization Program is to provide energy education, dwelling assessment, and energy efficiency services to lower-income county residents so they can experience decreased energy costs and increased comfort, health, and safety in their homes. Total program budget for FY18-19 is \$2,958,566, which includes the process of closing this program out of Fund 245 and adding it to Fund 246. For FY16-17, the Weatherization Program saved Clackamas County residents a projected first year energy savings of over \$513 on average and 754 County residents received energy education services. Customer feedback for the same time period gave the program a 98% for Satisfaction with Service and 98% for Staff Interaction.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|--------------------|--------------------------------------|--------------------|
| RESULT | Decreased energy costs by an average of 12% or more | N/A | 12% | 20% | 12% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Grant Funds:

Bonneville Power Administration (BPA) - October 1st, 2018 to September 30th, 2019 - \$19,500 (No Match Requirement)

Department of Energy (DOE) - July 1st, 2018 to June 30th, 2019 - \$160,000 (No Match Requirement)

Energy Conservation Helping Oregonians (ECHO) - July 1st, 2018 to June 30th, 2019 - \$1,631,700 (No Match Requirement)

Low-Income Home Energy Assistance Program (LIHEAP) - October 1st, 2018 to December 31, 2019 - \$288,348 (No Match Requirement)

Community Development Block Grant (CDBG) - July 1st, 2018 to June 30th, 2019 - \$70,000 (No Match Requirement)

Children, Youth and Families and Community Solutions

Weatherization Program



Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Adopted Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|-------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | 279,673 | 349,150 | 373,840 | 373,841 | 315,509 | (58,331) | -15.6% |
| Prior Year Revenue | - | 448 | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 568,363 | 498,504 | 537,003 | 431,186 | 467,848 | (69,155) | -12.9% |
| State Grants & Revenues | 1,205,267 | 1,570,165 | 1,757,782 | 1,804,005 | 1,641,700 | (116,082) | -6.6% |
| Local Grants & Revenues | 163,898 | 163,196 | 82,506 | 111,340 | 108,000 | 25,494 | 30.9% |
| Charges for Service | 246,411 | 200,705 | 115,000 | 125,772 | 110,000 | (5,000) | -4.3% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 982 | 1,297 | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | 315,509 | 315,509 | 0% |
| Operating Revenue | 2,184,921 | 2,434,315 | 2,492,291 | 2,472,303 | 2,643,057 | 150,766 | 6.0% |
| Total Rev - Including Beginning Bal | 2,464,594 | 2,783,465 | 2,866,131 | 2,846,144 | 2,958,566 | 92,435 | 3.2% |
| Personnel Services | 884,289 | 947,671 | 1,127,478 | 997,480 | 1,177,495 | 50,017 | 4.4% |
| Materials & Services | 1,125,214 | 1,330,412 | 1,738,653 | 1,372,855 | 1,465,562 | (273,091) | -15.7% |
| Indirect Costs (Internal Dept Chgs) | - | - | - | - | - | - | 0% |
| Cost Allocation Charges | 85,284 | 131,541 | - | 160,300 | - | - | 0% |
| Capital Outlay | 20,657 | - | - | - | - | - | 0% |
| Operating Expenditure | 2,115,444 | 2,409,624 | 2,866,131 | 2,530,635 | 2,643,057 | (223,074) | -7.8% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | 315,509 | 315,509 | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 2,115,444 | 2,409,624 | 2,866,131 | 2,530,635 | 2,958,566 | 92,435 | 3.2% |
| General Fund Support (if applicable) | 0 | 0 | 0 | 0 | 0 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | 10.00 | 13.00 | 12.00 | 12.00 | 12.00 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 9.00 | 10.00 | - | 9.00 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | 1.00 | 3.00 | - | 3.00 | - | - | - |

Significant Issues and Changes

REVENUE

The FY18-19 budget reflects a decrease (-\$53,639) in carry forward fund balance. Policy changes in the Northwest Natural Gas program align it more like the other grant programs as opposed to rebate / leveraged funds which is how it was treated in the past.

Federal Revenue reflects a decrease (-\$69,155). Potential cuts at the federal level in Dept of Energy (DOE) funds.

State Revenue reflects a decrease (-116,082). FY17-18 amended budget included carry over of encumbered Energy Conservation Helping Oregonians (ECHO) funds from FY16-17 which caused a larger than normal program budget for the year. FY18-19 is budgeted at the normal annual allocation.

EXPENSES

Materials & Services reflects a decrease (-\$263,091). Reduction in Contracted Labor costs due to the revenue decreases listed above



Children, Youth and Families and Community Solutions Division

Workforce Program

Performance Narrative Statement

The purpose of the Community Solutions Workforce Program is to provide customized employment services to individuals with barriers to employment, and business partners, so they can obtain and retain meaningful employment through a successful job placement. The program also works closely with business partners to develop relationships, customize services, and foster successful placements. The program budget for FY18-19 is \$2,384,025, which includes the process of closing this program out of Fund 245 and adding it to Fund 246. For FY16-17, 258 participants obtained employment through County-funded programs, including 28 participants in the Corrections Advancement program where the average hourly wage was \$13.89, 24 participants in the Veterans Workforce program where the average hourly wage was \$14.04, and 21 participants in the Employment Investment program where the average hourly wage was \$14.52. In FY16-17, 65% of those who obtained employment through County-funded programs were still employed after 90 days. Customer feedback for the same period gave the program a 94% for Satisfaction with Service and 97% for Staff Interaction.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|--|--------------------|--------------------|--------------------------------------|--------------------|
| RESULT | Number of jobseekers in County-funded programs who retain employment for 90 days out of the number who obtained employment | N/A | 65% | 64% | 55% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Grant Funds:

Community Development Block Grant (CDBG) - July 1st, 2018 to June 30th, 2019 - \$45,000 (No Match Requirement)

Children, Youth and Families and Community Solutions

Workforce Program



Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Adopted Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|-------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | 197,815 | 186,429 | 244,295 | 244,295 | 311,001 | 66,706 | 27.3% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 108,616 | - | - | - | - | - | 0% |
| State Grants & Revenues | 968,406 | 698,207 | 1,109,805 | 708,989 | 553,077 | (556,728) | -50.2% |
| Local Grants & Revenues | - | - | - | - | - | - | 0% |
| Charges for Service | 204,668 | 247,685 | 178,000 | 179,848 | 179,000 | 1,000 | 0.6% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 8,416 | 6,970 | - | (1,000) | - | - | 0% |
| Interfund Transfers | 854,367 | 966,077 | 1,029,946 | 1,029,946 | 1,340,947 | 311,001 | 30.2% |
| Operating Revenue | 2,144,473 | 1,918,939 | 2,317,751 | 1,917,783 | 2,073,024 | (244,727) | -10.6% |
| Total Rev - Including Beginning Bal | 2,342,288 | 2,105,368 | 2,562,046 | 2,162,078 | 2,384,025 | (178,021) | -6.9% |
| Personnel Services | 1,510,281 | 1,259,678 | 1,814,409 | 1,384,492 | 1,380,884 | (433,525) | -23.9% |
| Materials & Services | 273,046 | 252,702 | 320,816 | 207,485 | 284,960 | (35,856) | -11.2% |
| Indirect Costs (Internal Dept Chgs) | 37,069 | 34,387 | 43,421 | 36,000 | 40,000 | (3,421) | -7.9% |
| Cost Allocation Charges | 335,462 | 314,306 | 383,400 | 223,100 | 367,180 | (16,220) | -4.2% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 2,155,858 | 1,861,073 | 2,562,046 | 1,851,077 | 2,073,024 | (489,022) | -19.1% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | 311,001 | 311,001 | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 2,155,858 | 1,861,073 | 2,562,046 | 1,851,077 | 2,384,025 | (178,021) | -6.9% |
| General Fund Support (if applicable) | 791,367 | 903,077 | 966,946 | 966,946 | 966,946 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | 19.50 | 18.50 | 18.00 | 18.00 | 14.00 | -4.00 | -22.2% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 16.50 | 15.00 | - | 12.00 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | 3.00 | 3.50 | - | 6.00 | - | - | - |

Significant Issues and Changes

REVENUE

The FY18-19 budget reflects a decrease (-\$556,728) in State Revenue. State DHS Able Bodied Adults Without Dependents (ABAWD) program ended on 9/30/17 and the State made the decision statewide to contract these services with the Oregon Employment Dept.

EXPENSES

Personnel Services reflects a decrease (-\$433,525). Reduction of 4.0 FTE due to the loss of the ABAWD funding

Materials & Services reflects a decrease (-\$35,856). Reduction in materials and service expenses from the loss of the ABAWD funding

H3S Indirect Costs reflects a decrease (-\$3,421). Reduction in total FTE leads to a reduction in total Indirect charges

Cost Allocation Charges reflects a decrease (-\$16,220). Reduction in total FTE leads to a reduction in total cost allocation charges

Interfund Transfer (FY18-19) includes \$311,001 to close Community Solutions Fund (245) into Children, Youth & Families Fund (246)



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C O U N T Y



Health Centers Division

Division Purpose Statement

The purpose of the Health Centers is to provide patient-centered health care services to vulnerable populations so they can experience improved physical, dental, and behavioral health wellness.

Health, Housing and Human Services Department

Richard Swift - Director
Jill Smith - Deputy Director
FTE 535.11

Total Request \$ 143,784,532

General Fund Support \$ 9,675,226

Health Centers

Deborah Cockrell - Division
Director
Total Request
\$51,595,429

Gen Fund \$ 567,643

Administration

FTE 32.75
Total Request
\$20,441,426

Gen Fund \$ 567,643

Primary Care

FTE 90.83
Total Request
\$14,127,471

Gen Fund \$ -

Dental

FTE 24
Total Request
\$4,299,417

Gen Fund \$ -

Behavioral Health Clinics

FTE 78.51
Total Request
\$12,727,115

Gen Fund \$ -



Health Centers Division

Administrative Services Program

Performance Narrative Statement

The Administrative Program proposes a budget of \$20,441,426. The purpose of the Administration Program is to provide leadership and direction, policy development, contract and grant coordination, quality management, budget control, fiscal oversight, medical billing, medical records management, and personnel support services to Health Center's management, staff and other key internal and external stakeholders so they can provide high quality and affordable health care to the County's most vulnerable residents.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Expected Performance | FY 18-19 Target |
|--------|--|--------------------|--------------------|-------------------------------------|--------------------|
| RESULT | % of contracts/amendments process within 45 days | 54% | 60% | 55% | 60% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

HRSA330-GY17: 05/01/2018-04/30/2019 = \$2,054,745 (Health Resources and Service Administration)



Health Centers Division

Administrative Services Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | 7,450,077 | 12,792,935 | 14,633,861 | 14,242,734 | 15,882,156 | 1,248,295 | 8.5% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 1,755,737 | 2,085,239 | 2,021,447 | 1,968,089 | 2,054,745 | 33,298 | 1.6% |
| State Grants & Revenues | 243,754 | - | - | - | - | - | 0% |
| Local Grants & Revenues | 485,830 | 332,470 | 156,000 | 290,073 | - | (156,000) | -100.0% |
| Charges for Service | 1,627,292 | 924,825 | 846,735 | 1,210,913 | 1,051,148 | 204,413 | 24.1% |
| Fines & Penalties | - | - | - | - | 12,000 | 12,000 | 0% |
| Other Revenues | 69,302 | 93,326 | 12,000 | 109,763 | - | (12,000) | -100.0% |
| Interfund Transfers | 503,346 | 522,976 | 543,188 | 543,188 | 567,643 | 24,455 | 4.5% |
| Operating Revenue | 4,685,261 | 3,958,836 | 3,579,370 | 4,122,026 | 3,685,536 | 106,166 | 3.0% |
| Total Rev - Including Beginning Bal | 12,135,338 | 16,751,771 | 18,213,231 | 18,364,760 | 19,567,692 | 1,354,461 | 7.4% |
| Personnel Services | 3,074,309 | 2,831,941 | 3,584,981 | 3,720,069 | 3,673,293 | 88,312 | 2.5% |
| Materials & Services | 770,537 | 952,447 | 571,232 | 1,589,590 | 755,698 | 184,466 | 32.3% |
| Indirect Costs (Internal Dept Chgs) | 31,809 | 42,945 | 60,601 | 60,601 | 70,388 | 9,787 | 16.1% |
| Cost Allocation Charges | 208,465 | 129,124 | 146,030 | 146,030 | 59,891 | (86,139) | -59.0% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 4,085,120 | 3,956,457 | 4,362,844 | 5,516,290 | 4,559,270 | 196,426 | 4.5% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | 310,000 | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | 8,083,656 | - | 8,795,657 | 712,001 | 8.8% |
| Contingency | - | - | 6,850,205 | - | 7,086,499 | 236,294 | 3.4% |
| Total Exp - Including Special Categories | 4,395,120 | 3,956,457 | 19,296,705 | 5,516,290 | 20,441,426 | 1,144,721 | 5.9% |
| General Fund Support (if applicable) | 606,589 | 522,976 | 543,188 | 543,188 | 567,643 | 24,455 | 4.5% |
| Full Time Equiv Pos (FTE) Budgeted | 20.25 | 37.50 | 34.00 | 34.00 | 32.75 | (1.25) | -3.7% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 17.25 | 36.00 | - | 33.00 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | 3.00 | 1.50 | - | 1.00 | - | - | - |

Significant Issues and Changes



Health Centers Division

Primary Care Program

Performance Narrative Statement

The Primary Care Program proposes a budget of \$14,127,471. The purpose of the Primary Care Program is to provide patient-centered health care services to vulnerable populations so they can experience improved health. The Primary Care Program provides comprehensive health services at four primary care clinics and two school based health centers.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Expected Performance | FY 18-19 Target |
|--------|---|--------------------|--------------------|-------------------------------------|--------------------|
| RESULT | % of patients with controlled chronic disease. (% = controlled CD / total CD; with the goal of increasing the rate of controlled by 3% per year). | 71% | 75% | 72% | 74% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

HRSA330-GY17: 05/01/2018-04/30/2019 = \$19,271 (Health Resources and Service Administration)

HRSA330-AIMS: 07/01/2018-10/31/2018 = \$83,200 (Health Resources and Service Administration)

OSOW: 01/01/2018-12/31/2018 = \$277,709 (State of Oregon)

SBHC Operations: 07/1/2018-6/30/2019 = \$99,430 (State Pass thru funding from PHD)

SBHC Mental Health Capacity Building: 07/01/2018-06/30/2019=\$144,000 (State Pass thru funding from PHD)



Health Centers Division

Primary Care Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | - | - | 300,000 | 300,000 | - | (300,000) | -100.0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 226,653 | 42,500 | 85,200 | 85,200 | 104,471 | 19,271 | 22.6% |
| State Grants & Revenues | 1,691,000 | 1,069,399 | 915,857 | 1,045,281 | 984,852 | 68,995 | 7.5% |
| Local Grants & Revenues | 1,014,037 | 704,604 | 695,093 | 326,264 | 125,046 | (570,047) | -82.0% |
| Charges for Service | 10,803,019 | 9,498,451 | 9,649,277 | 9,335,732 | 10,421,622 | 772,345 | 8.0% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 399,343 | 22,321 | 7,140 | 9,281 | 12,140 | 5,000 | 70.0% |
| Interfund Transfers | 103,243 | - | - | - | - | - | 0% |
| Operating Revenue | 14,237,295 | 11,337,275 | 11,352,567 | 10,801,758 | 11,648,131 | 295,564 | 2.6% |
| Total Rev - Including Beginning Bal | 14,237,295 | 11,337,275 | 11,652,567 | 11,101,758 | 11,648,131 | (4,436) | 0.0% |
| Personnel Services | 8,283,323 | 8,858,874 | 10,074,299 | 8,787,342 | 11,133,265 | 1,058,966 | 10.5% |
| Materials & Services | 2,269,375 | 1,978,360 | 1,693,540 | 2,075,955 | 1,621,652 | (71,888) | -4.2% |
| Indirect Costs (Internal Dept Chgs) | 156,313 | 142,006 | 143,822 | 143,822 | 174,835 | 31,013 | 21.6% |
| Cost Allocation Charges | 1,069,270 | 1,196,339 | 1,135,919 | 1,135,919 | 1,197,719 | 61,800 | 5.4% |
| Capital Outlay | 13,306 | 17,810 | 90,000 | 90,000 | - | (90,000) | -100.0% |
| Operating Expenditure | 11,791,587 | 12,193,389 | 13,137,580 | 12,233,038 | 14,127,471 | 989,891 | 7.5% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | 406 | 8,668 | - | - | - | - | 0% |
| Interfund Transfers | 1,666,667 | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 13,458,660 | 12,202,057 | 13,137,580 | 12,233,038 | 14,127,471 | 989,891 | 7.5% |
| General Fund Support (if applicable) | - | - | - | - | - | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | 96.80 | 85.65 | 87.39 | 87.39 | 90.83 | 3.44 | 3.9% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 93.30 | 81.45 | - | 85.00 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | 3.50 | 4.20 | - | 2.39 | - | - | - |

Significant Issues and Changes



Health Centers Division

Dental Program

Performance Narrative Statement

The Dental Program proposes a budget of \$4,299,417. The purpose of the Dental Program is to provide dental health care services to people with limited access to dental services so they can experience a transition from urgent care to restoring oral wellness and improved dental health. The Dental Program provides comprehensive dental services at two dental clinics.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Expected Performance | FY 18-19 Target |
|--------|--|--------------------|--------------------|-------------------------------------|--------------------|
| RESULT | % of patients who complete treatment plan within 12 months | Unknown | 20% | 20% | 30% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

HRSA330-GY17: 05/01/2018-04/30/2019 = \$19,231 (Health Resources and Service Administration)



| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | - | 65,544 | - | 391,127 | - | - | 0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 41,149 | 447,551 | - | 230,333 | 19,231 | 19,231 | 0% |
| State Grants & Revenues | 268,627 | 121,964 | - | - | - | - | 0% |
| Local Grants & Revenues | 61,190 | 290,565 | - | - | - | - | 0% |
| Charges for Service | 2,820,315 | 2,725,404 | 3,377,466 | 2,963,369 | 3,785,800 | 408,334 | 12.1% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | - | 17 | - | 70 | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Operating Revenue | 3,191,281 | 3,585,501 | 3,377,466 | 3,193,772 | 3,805,031 | 427,565 | 12.7% |
| Total Rev - Including Beginning Bal | 3,191,281 | 3,651,045 | 3,377,466 | 3,584,899 | 3,805,031 | 427,565 | 12.7% |
| Personnel Services | 1,588,528 | 2,263,704 | 3,092,549 | 2,308,127 | 3,234,502 | 141,953 | 4.6% |
| Materials & Services | 644,518 | 673,459 | 581,572 | 937,082 | 652,749 | 71,177 | 12.2% |
| Indirect Costs (Internal Dept Chgs) | 21,396 | 33,274 | 33,866 | 33,866 | 50,054 | 16,188 | 47.8% |
| Cost Allocation Charges | 135,857 | 264,804 | 265,741 | 265,741 | 362,112 | 96,371 | 36.3% |
| Capital Outlay | 25,352 | 16,792 | - | 6,800 | - | - | 0% |
| Operating Expenditure | 2,415,651 | 3,252,033 | 3,973,728 | 3,551,616 | 4,299,417 | 325,689 | 8.2% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 2,415,651 | 3,252,033 | 3,973,728 | 3,551,616 | 4,299,417 | 325,689 | 8.2% |
| General Fund Support (if applicable) | - | - | - | - | - | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | 11.60 | 18.90 | 23.75 | 23.75 | 24.00 | 0.25 | 1.1% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 8.60 | 17.90 | - | 23.75 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | 3.00 | 1.00 | - | - | - | - | - |

Significant Issues and Changes



Health Centers Division

Behavioral Health Clinic Program

Performance Narrative Statement

The Behavioral Health Program proposes a budget of \$12,727,115. The purpose of the Behavioral Health Clinic Program is to provide specialty behavioral health services to clients and prospective clients diagnosed with mental health or substance use disorders so they can experience reduced mental distress and achieve their individual goals. The Behavioral Health Program provides comprehensive health services at three behavioral health clinics.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Expected Performance | FY 18-19 Target |
|--------|--|--------------------|--------------------|-------------------------------------|--------------------|
| RESULT | % of clients showing improvement in the measurement of their global distress | Unknown | 65% | 64% | 65% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

HRSA330-GY17: 05/01/2018-04/30/2019 = \$80,670 (Health Resources and Service Administration)
SAMHSA: 07/01/2018-09/30/2018 = \$57,639 (Substance Abuse and Mental Health Services Administration)
OR CJC: 07/01/2018-06/30/2019 = \$313,900 (Adult Drug Court and Mental Health Court)



Health Centers Division

Behavioral Health Clinic Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | 36,693 | 88,083 | - | - | - | - | 0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 402,531 | 521,549 | 171,500 | 386,834 | 138,309 | (33,191) | -19.4% |
| State Grants & Revenues | - | - | - | 313,900 | 313,900 | 313,900 | 0% |
| Local Grants & Revenues | 482,212 | 156,259 | 90,000 | 97,011 | 75,000 | (15,000) | -16.7% |
| Charges for Service | 14,826,239 | 13,321,940 | 14,878,668 | 15,904,387 | 16,042,366 | 1,163,698 | 7.8% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 606 | 7,773 | - | 1,668 | 5,000 | 5,000 | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Operating Revenue | 15,711,588 | 14,007,521 | 15,140,168 | 16,703,800 | 16,574,575 | 1,434,407 | 9.5% |
| Total Rev - Including Beginning Bal | 15,748,281 | 14,095,604 | 15,140,168 | 16,703,800 | 16,574,575 | 1,434,407 | 9.5% |
| Personnel Services | 8,144,229 | 8,744,086 | 9,638,458 | 9,528,729 | 10,041,923 | 403,465 | 4.2% |
| Materials & Services | 2,896,042 | 1,217,455 | 942,128 | 1,648,553 | 1,230,719 | 288,591 | 30.6% |
| Indirect Costs (Internal Dept Chgs) | 121,799 | 136,767 | 139,206 | 139,206 | 163,739 | 24,533 | 17.6% |
| Cost Allocation Charges | 918,663 | 884,591 | 1,255,627 | 1,255,627 | 1,290,734 | 35,107 | 2.8% |
| Capital Outlay | 15,469 | 12,343 | - | - | - | - | 0% |
| Operating Expenditure | 12,096,202 | 10,995,242 | 11,975,419 | 12,572,115 | 12,727,115 | 751,696 | 6.3% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | 496,044 | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 12,096,202 | 11,491,286 | 11,975,419 | 12,572,115 | 12,727,115 | 751,696 | 6.3% |
| General Fund Support (if applicable) | - | - | - | - | - | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | 80.94 | 79.89 | 78.60 | 78.60 | 78.51 | (0.09) | -0.1% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 74.94 | 75.89 | - | 67.27 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | 6.00 | 4.00 | - | 11.33 | - | - | - |

Significant Issues and Changes



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CLACKAMAS
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Housing & Community Development Division

Division Purpose Statement

The purpose of the Housing & Community Development Division is to provide public services, homeless and affordable housing, housing rehabilitation, and neighborhood revitalization services to low and moderate income individuals and families so they can feel secure in healthy, safe, stable housing and live in neighborhoods where they have improved access to services.

Health, Housing, and Human Services Department

Richard Swift - Director
Jill Smith - Deputy Director
FTE 535.11
Total Request \$ 143,784,532
General Fund Support \$ 9,675,226

Housing & Community Development

Chuck Robbins - Division Director
Total Request
\$6,676,585

Gen Fund \$ 77,905

Housing & Community Development

FTE 9.53
Total Request
\$6,676,585

Gen Fund \$ 77,905



Housing & Community Development Division


Performance Narrative Statement

The Housing & Community Development (HCD) Division proposes a budget of \$6,676,585. The purpose of the HCD is to provide decent affordable housing to low and moderate-income people, and to improve the living environment of communities throughout Clackamas County. Utilizing funds primarily from the U.S. Department of Housing and Urban Development (HUD), HCD undertakes a variety of affordable housing, housing rehabilitation, neighborhood improvement, community facility, public works, public services and historic preservation projects. HCD has three general functions: Grant Planning and Administration, Housing Development and Rehabilitation, and Community Development Projects. The measures below are related to the work Housing & Community Development Division performs in the areas of public services, homeless prevention and affordable housing.

The Continuum of Care (CoC) is a group of individuals and organizations which strives to prevent and end homelessness in Clackamas County by strategically planning and implementing housing programs and services for families and individuals that are homeless or at risk of becoming homeless. With funds provided by HUD the CoC supports: 4 Rapid Rehousing programs that provide short-term housing subsidy and case management for homeless families with children; 2 transitional housing programs that work with homeless youth; 7 Permanent Supportive Housing programs that provide on-going housing subsidy and case management for individuals and families with long homeless histories and disabilities; and 3 grants for data collection, program planning and operation of the HUD-required Coordinated Housing Access system.

The Affordable Housing measure is met through the combined efforts of Community Development and the Housing Authority of Clackamas County. Using a combination of CDBG, HOME, State funding, Low Income Housing Tax Credit and Private Activity Bond funds the 18-19 Target is comprised of the following projects: (1) Molalla Gardens - 47 units of family housing in Molalla (20 renovated and 27 new units); (2) Oregon City Vet's Housing - 24 units of housing for vet's and their families; and (3) Rosewood Terrace - 212 units of family housing in Clackamas. We expect the Molalla and Oregon City projects, and about a 100 units of Rosewood Terrace to be completed by June 30, 2019.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--|--|--------------------|--------------------|--------------------------------------|-----------------|
| RESULT | % of houseless individuals served by CoC programs who move to or maintain stable housing | 84% | 87% | 93% | 90% |
|  OUTPUT | # of new affordable units completed | 60 | 100 | 27 | 150 |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

These measures are funded from the following sources: (1) Homeless Programs - Continuum of Care funding from the U.S. Department of Housing and Urban Development (HUD). These are renewable funds. There is a 25% match requirement. HCD uses Emergency Solutions Grant funds as match; (2) Affordable Housing - Primarily from a combination of HUD HOME and Community Development Block Grant funds, and Low Income Housing Tax Credit (LIHTC) funds. The HOME and CDBG funds are part of an annual allocation the County receives from HUD. The HOME program has a 25% match requirement. The match is provided by the housing developer that has applied to the County for these funds. LIHTC funds are granted by the State for a specific housing development. There is no match requirement.



Housing & Community Development Division

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | - | - | - | - | - | - | 0% |
| Prior Year Revenue | 620,035 | 646,034 | 644,914 | 1,472,420 | 684,554 | 39,640 | 6.1% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 2,253,405 | 3,304,550 | 4,900,453 | 4,351,564 | 4,554,126 | (346,327) | -7.1% |
| State Grants & Revenues | - | - | - | - | - | - | 0% |
| Local Grants & Revenues | 729,889 | 127,044 | 700,000 | 700,000 | 700,000 | - | 0% |
| Charges for Service | 297,950 | 209,552 | 210,000 | 180,000 | 185,000 | (25,000) | -11.9% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 840,987 | 424,578 | 550,000 | 446,942 | 475,000 | (75,000) | -13.6% |
| Interfund Transfers | 149,029 | 148,801 | 49,640 | 49,640 | 77,905 | 28,265 | 56.9% |
| Operating Revenue | 4,891,295 | 4,860,559 | 7,055,007 | 7,200,566 | 6,676,585 | (378,422) | -5.4% |
| Total Rev - Including Beginning Bal | 4,891,295 | 4,860,559 | 7,055,007 | 7,200,566 | 6,676,585 | (378,422) | -5.4% |
| Personnel Services | 1,046,646 | 1,077,849 | 1,143,885 | 1,143,885 | 1,199,138 | 55,253 | 4.8% |
| Materials & Services | 2,807,321 | 2,710,618 | 5,096,459 | 4,557,464 | 4,163,899 | (932,560) | -18.3% |
| Indirect Costs (Internal Dept Chgs) | 16,494 | 16,978 | 17,517 | 17,517 | 20,002 | 2,485 | 14.2% |
| Cost Allocation Charges | 161,180 | 160,714 | 207,146 | 207,146 | 245,107 | 37,961 | 18.3% |
| Capital Outlay | 106,650 | 18,719 | 100,000 | 100,000 | 100,000 | - | 0% |
| Operating Expenditure | 4,138,291 | 3,984,878 | 6,565,007 | 6,026,012 | 5,728,146 | (836,861) | -12.7% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | 169,813 | 230,766 | 490,000 | 490,000 | 465,000 | (25,000) | -5.1% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | 483,439 | 483,439 | 0% |
| Total Exp - Including Special Categories | 4,308,104 | 4,215,644 | 7,055,007 | 6,516,012 | 6,676,585 | (378,422) | -5.4% |
| General Fund Support (if applicable) | 149,029 | 48,801 | 49,640 | 49,640 | 77,905 | 28,265 | 56.9% |
| Full Time Equiv Pos (FTE) Budgeted | 9.50 | 9.50 | 9.53 | 9.53 | 9.53 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | 9.50 | 9.50 | - | 9.53 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | - | - | - | - |

Significant Issues and Changes

The most significant issue continues to be the national debate and uncertainty surrounding Community Development Block Grant (CDBG) and HOME funding levels. This budget was based on an estimated 5% reduction in our allocation. The current federal administration has approved increases in the CDBG, HOME ESG and Continuum of Care budgets. Since the amounts cannot be confirmed the budget remains unchanged. However, HCD anticipates the following increases: (1) CDBG - 10%; (2) HOME - 40%; (3) ESG - 10%; and (4) Continuum of Care - 10%.



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Public Health Division

Division Purpose Statement

The purpose of the Public Health Division is to provide environmental health inspections and licenses, policy and assessment, access to care, infectious disease control, and education services to residents and businesses so they can prevent, respond, and take action to ensure healthy, clean, and safe places.

Health, Housing, and Human Services Department

Richard Swift - Director
Jill Smith - Deputy Director
FTE 535.11

Total Request \$ 143,784,532

General Fund Support \$ 9,675,226

Public Health Division

Dawn Emerick - Division Director
Total Request
\$10,728,584

Gen Fund \$ 2,141,696

Administration

FTE 8
Total Request
\$1,168,668

Gen Fund \$ 181,204

Center for Public Health Advancement

FTE 6.58
Total Request
\$2,451,179

Gen Fund \$ 612,428

Environmental Health

FTE 9.6
Total Request
\$1,347,526

Gen Fund \$ -

Infectious Disease Control

FTE 7.75
Total Request
\$1,444,091

Gen Fund \$ 72,911

Healthy, Clean, and Safe Places

FTE 5.42
Total Request
\$929,232

Gen Fund \$ 372,088

Vital Statistics

FTE 3.05
Total Request
\$471,992

Gen Fund \$ -

Access to Care

FTE 15.65
Total Request
\$2,915,896

Gen Fund \$ 903,065



Public Health Division

Administration Program

Performance Narrative Statement

The purpose of the Public Health Administration program is to provide a supporting infrastructure for all public health foundational capabilities and programs residing in the Center for Public Health Advancement, Vital Statistics, Infectious Disease Control and Prevention, Access to Care, and Environmental Health. The services provided include personnel management, fiscal management, budget control, and contract and grant coordination. The budget of \$1,168,668 is comprised of 8 FTE, including the Director and Assistant Director of Public Health. Revenue is generated through Division Indirect charges to Public Health Program and County General Funds.

In FY16-17, 100% of direct contracts, intermediate contracts, and POs were being processed in less than 45 days, surpassing our performance measure goal of processing 85% of contract within 45 days of receipt of the CRF. This success has been due to the PH Contracting Unit is now "only" processing PH contracts, previously the PH Contracting Unit was processing Health Center contracts as well. Also, processing efficiencies were generated when unnecessary steps were removed from contract processes. We'll continue to measure this goal in FY18-19.

In FY16-17 we did not meeting our goal to have complete Individual Development Plans (IDP) for 100% of all current staff members. This goal has been included in Public Health's Workforce Development Strategic plan and we will start measuring in FY18-19, when the IDP has been fully developed.

Key Performance Measures

| | | FY 16-17 Actual | FY17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|-------------------|--------------------------------------|-----------------|
| RESULT | % of contracts (new and renewals) processed within 45 days from Contract Request Form receipt | NA | 85% | 100% | 100% |
| RESULT | % of all current staff members will receive an Individual Development Plan (IDP) | NA | 100% | NA | 100% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

State Funding:

\$32,026 - 10% of PE 44 School Based Health Centers Operation and Mental Health Expansion Funding, allocated to Admin per Oregon Healthy Authority



Public Health Division

Administration Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | - | - | - | - | - | - | 0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | - | - | - | - | - | - | 0% |
| State Grants & Revenues | - | - | - | 27,878 | 32,026 | 32,026 | 0% |
| Local Grants & Revenues | - | - | - | - | - | - | 0% |
| Charges for Service | 509,985 | 723,410 | 745,269 | 714,680 | 955,438 | 210,169 | 28.2% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 1,626 | 2,373 | - | - | - | - | 0% |
| Interfund Transfers | 2,062 | 40,010 | 250,141 | 202,008 | 181,204 | (68,937) | -27.6% |
| Operating Revenue | 513,673 | 765,793 | 995,410 | 944,566 | 1,168,668 | 173,258 | 17.4% |
| Total Rev - Including Beginning Bal | 513,673 | 765,793 | 995,410 | 944,566 | 1,168,668 | 173,258 | 17.4% |
| Personnel Services | 414,206 | 668,667 | 834,571 | 827,994 | 1,056,054 | 221,483 | 26.5% |
| Materials & Services | 98,621 | 89,636 | 147,981 | 103,933 | 95,025 | (52,956) | -35.8% |
| Indirect Costs (Internal Dept Chgs) | 6,480 | 10,472 | 12,858 | 12,639 | 17,589 | 4,731 | 36.8% |
| Cost Allocation Charges | - | - | - | - | - | - | 0% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 519,307 | 768,775 | 995,410 | 944,566 | 1,168,668 | 173,258 | 17.4% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 519,307 | 768,775 | 995,410 | 944,566 | 1,168,668 | 173,258 | 17.4% |
| General Fund Support (if applicable) | 766 | 40,010 | 250,141 | 202,008 | 181,204 | (68,937) | -27.6% |
| Full Time Equiv Pos (FTE) Budgeted | - | 5.74 | 8.00 | 8.00 | 8.00 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 5.74 | - | 7.00 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | (0.00) | - | 1.00 | - | - | - |

Significant Issues and Changes

Increase in Revenue & Expense

1. Moved the Senior Public Health Program Manager (Assistant Public Health Director) to Admin program, increasing Division Indirect Costs to programs.



Public Health Division

Vital Statistics Program

Performance Narrative Statement

The Vital Statistics Program provides birth and death certificate services to families and funeral homes so they can establish their identification or settle an estate. The budget of \$471,992 is comprised of 3.05 FTE, and includes front office reception in the PSB building for Public Health and Health Center's Admin unit. Revenue is generated through Birth and Death Certificate fees.

In FY17-18, the Vital Statistics team processed 97% of all death certificated within 24 hours, which surpasses the 95% goal identified as a key performance measure. Those not processed in the 24 hours were usually due to Funeral Home mistakes and State delays. We'll continue to measure this in FY18-19.

Key Performance Measures

| | | FY 16-17 Actual | FY17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|--|--------------------|-------------------|--------------------------------------|-----------------|
| RESULT | % of death certificates processed same day received (within 24 hours). | NA | 95% | 97% | 95% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation **Mandates for Local Public Health in Oregon:**
1. Vital Statistics (Birth & Death Certificates)



Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | 13,990 | - | - | - | - | - | 0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | 663 | - | - | - | - | - | 0% |
| Federal Grants & Revenues | - | - | - | - | - | - | 0% |
| State Grants & Revenues | - | - | - | - | - | - | 0% |
| Local Grants & Revenues | - | - | - | - | - | - | 0% |
| Charges for Service | 396,694 | 379,193 | 383,398 | 422,716 | 471,992 | 88,594 | 23.1% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | - | - | - | - | - | - | 0% |
| Interfund Transfers | 174,475 | - | - | - | - | - | 0% |
| Operating Revenue | 571,832 | 379,193 | 383,398 | 422,716 | 471,992 | 88,594 | 23.1% |
| Total Rev - Including Beginning Bal | 585,822 | 379,193 | 383,398 | 422,716 | 471,992 | 88,594 | 23.1% |
| Personnel Services | 430,941 | 167,490 | 241,212 | 256,881 | 278,357 | 37,145 | 15.4% |
| Materials & Services | 56,475 | 155,212 | 51,649 | 73,580 | 79,874 | 28,225 | 54.6% |
| Indirect Costs (Internal Dept Chgs) | 38,042 | 22,124 | 35,281 | 39,402 | 65,265 | 29,984 | 85.0% |
| Cost Allocation Charges | 57,697 | 30,326 | 49,016 | 49,852 | 45,495 | (3,521) | -7.2% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 583,155 | 375,152 | 377,158 | 419,715 | 468,991 | 91,833 | 24.3% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | 4,769 | 3,001 | 6,240 | 3,001 | 3,001 | (3,239) | -51.9% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 587,924 | 378,153 | 383,398 | 422,716 | 471,992 | 88,594 | 23.1% |
| General Fund Support (if applicable) | 174,475 | 0 | 0 | 0 | 0 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | - | 3.05 | 3.05 | 3.05 | 3.05 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 3.05 | - | 2.05 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 1.00 | - | - | - |

Significant Issues and Changes



Infectious Disease Control and Prevention Program

Performance Narrative Statement

The Infectious Disease Control and Prevention Program is to provide, in partnership with the healthcare community, disease monitoring, prevention, investigation, and control services to the residents of Clackamas County so they can be protected from the spread of infectious diseases of public health significance. The budget of \$1,444,091 is comprised of 7.75 FTE. Revenue is generated through federal, state, and local grant funding; most notable in FY18-19 the inclusion of the Early Intervention and Outreach grant (HIV). We also anticipate Point of Care services fees to be generated in FY18-19 as a result of FY17-18 negotiations with HealthShare and CareOregon.

Calendar year 2017, 77.4% of gonorrhea cases were treated with appropriate antibiotics, which better than anticipated at 70%. Calendar Year 2017, 27% of gonorrhea cases had full case management, which is lower than the 50% anticipated because current staffing does not allow for investigation on all gonorrhea cases. However, with the Early Intervention and Outreach grant we expect to increase Disease Intervention Specialist Staff and increase the number of investigations. 50% of gonorrhea cases with full case management will be measured in FY18-19.

Key Performance Measures

| | | FY 16-17 Actual | FY17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|--|--------------------|-------------------|--------------------------------------|-----------------|
| RESULT | % of gonorrhea cases treated with appropriate antibiotics (per Centers for Disease Control and Prevention guidelines). | NA | 70% | 77% | 70% |
| RESULT | % of gonorrhea cases with full case management | NA | 50% | 27% | 50% |

Program includes:

Mandated Services ☐ Y

Shared Services ☐ N

Grant Funding ☐ Y

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Mandates for Local Public Health in Oregon:

1. Infectious/Communicable Disease Investigation
2. Tuberculosis Case Management

Grant Funding:

Federal Funding:

\$6,552 PE03 TB Case Management
\$70,528 PE07 HIV Prevention Services

State Funding:

\$484,952 – PE01 State Support for Public Health CD/IDCP Services
\$10,149 – PE03 TB Case Management
\$47,018 – PE07 HIV Prevention Services

Local Gov't Other Agencies:

\$628,303 – Early Intervention and Outreach HIV funding coming through Multnomah County from the State



Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|-----------------------------|----------------------------------|
| Beginning Balance | - | - | - | - | - | - | 0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 92,836 | 69,491 | 337,856 | 131,086 | 77,080 | (260,776) | -77.2% |
| State Grants & Revenues | 553,421 | 497,584 | 537,931 | 542,164 | 542,164 | 4,233 | 0.8% |
| Local Grants & Revenues | - | - | 243,930 | 124,372 | 628,303 | 384,373 | 157.6% |
| Charges for Service | - | 32,228 | 132,383 | 29,658 | - | (132,383) | -100.0% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 8,372 | 5,250 | 10,811 | 10,346 | 123,633 | 112,822 | 1043.6% |
| Interfund Transfers | 160,923 | 304,149 | 272,995 | 319,050 | 72,911 | (200,084) | -73.3% |
| Operating Revenue | 815,552 | 908,702 | 1,535,906 | 1,156,676 | 1,444,091 | (91,815) | -6.0% |
| Total Rev - Including Beginning Bal | 815,552 | 908,702 | 1,535,906 | 1,156,676 | 1,444,091 | (91,815) | -6.0% |
| Personnel Services | 500,807 | 551,657 | 897,935 | 622,318 | 912,524 | 14,589 | 1.6% |
| Materials & Services | 122,867 | 121,648 | 343,810 | 247,938 | 149,787 | (194,023) | -56.4% |
| Indirect Costs (Internal Dept Chgs) | 60,133 | 72,868 | 101,757 | 95,773 | 171,796 | 70,039 | 68.8% |
| Cost Allocation Charges | 54,014 | 71,384 | 89,404 | 90,042 | 116,891 | 27,487 | 30.7% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 737,821 | 817,557 | 1,432,906 | 1,056,071 | 1,350,998 | (81,908) | -5.7% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | 80,107 | 91,156 | 103,000 | 100,605 | 93,093 | (9,907) | -9.6% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 817,928 | 908,713 | 1,535,906 | 1,156,676 | 1,444,091 | (91,815) | -6.0% |
| General Fund Support (if applicable) | 160,923 | 304,149 | 272,995 | 319,050 | 72,911 | -246,139 | -73.3% |
| Full Time Equiv Pos (FTE) Budgeted | - | 5.26 | 7.75 | 7.75 | 7.75 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 5.26 | - | 6.75 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 1.00 | - | - | - |

Significant Issues and Changes

Increase in Revenue & Expense

1. Increase in Revenue and Expense: FY18-19 will be the first full year of the Early Intervention and Outreach grant (HIV)
2. Added 2 FTE (Disease Intervention Specialist and Lead Disease Intervention Specialist) to program due to Early Intervention and Outreach grant (HIV)



Public Health Division

Access to Care Program

Performance Narrative Statement

The Access to Care Program is to provide coordinated opportunities for care, referrals, education, and support services to eligible residents so they can get the care they need to improve their health. The following programs reside in Access to Care: field Nursing Services; Reproductive Health; School Based Health Centers; Immunization; Dental Services Coordination; Women Infants and Children (WIC); and WIC Peer Counseling. The budget of \$2,915,896 is comprised of 15.65 FTE. Revenue is generated through federal, state, and fee for services through the Maternal Child Health program.

This programs key performance measure is to increase the percentage of WIC-eligible pregnant women enrolled in the WIC Program during the first trimester of pregnancy by 5%. For Calendar year 2017, trimester of enrollment data was released from State WIC in January 2018, we anticipate additional data for FY17-18 by mid-April 2018. From January 2016 to January 2017, we have increased first trimester enrollment by 1%; from 37% in 2016 to 38% in 2017. We are conducting a Lean Workflow Activity in April 2018 to begin systems work, which will also affect this measurement.

Key Performance Measures

| | | FY 16-17 Actual | FY17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|-------------------|--------------------------------------|-----------------|
| RESULT | Increase the percentage of WIC-eligible pregnant women enrolled in the WIC Program during the first trimester of pregnancy by 5%. | NA | 5% | 1% | 5% |

Program includes:

| | |
|-------------------|--------------------------------|
| Mandated Services | <input type="text" value="Y"/> |
| Shared Services | <input type="text" value="N"/> |
| Grant Funding | <input type="text" value="Y"/> |

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Mandates for Local Public Health in Oregon:

1. Immunization Services
2. Maternal and Child Health Services
3. Reproductive Health/Family Planning
4. Women Infant and Children Services

Grant Funding:

Federal Funding:

\$62,000 CaCoon through Oregon Health Science University
 \$150,637 PE42 Maternity Child Health (MCH)
 \$34,625 – PE41 Reproductive Health
 \$45,138 – PE 43 Immunization Services
 \$947,617 – PE40 Women, Infants, and Children (WIC)

State Funding:

\$52,935 - PE42 Maternity Child Health (MCH)
 \$ 528,674 – School Based Health Centers (SBHC) Operation & Mental Health Funding
 \$45,138 – PE 43 Immunization Services



| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | 2,692 | - | - | - | - | - | 0% |
| Prior Year Revenue | | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 1,160,898 | 1,226,873 | 1,239,948 | 1,239,947 | 1,240,017 | 69 | 0.0% |
| State Grants & Revenues | 765,801 | 720,690 | 658,773 | 630,895 | 626,747 | (32,026) | -4.9% |
| Local Grants & Revenues | 41,600 | | - | - | - | - | 0% |
| Charges for Service | 289,004 | 417,564 | 317,249 | 282,401 | 146,067 | (171,182) | -54.0% |
| Fines & Penalties | | | - | - | - | - | 0% |
| Other Revenues | 20 | 898 | 1,795 | 1,795 | - | (1,795) | -100.0% |
| Interfund Transfers | 1,264,435 | 1,105,011 | 834,133 | 887,070 | 903,065 | 68,932 | 8.3% |
| Operating Revenue | 3,521,758 | 3,471,036 | 3,051,898 | 3,042,108 | 2,915,896 | (136,002) | -4.5% |
| Total Rev - Including Beginning Bal | 3,524,450 | 3,471,036 | 3,051,898 | 3,042,108 | 2,915,896 | (136,002) | -4.5% |
| Personnel Services | 2,044,602 | 1,978,064 | 1,766,861 | 1,763,342 | 1,585,774 | (181,087) | -10.2% |
| Materials & Services | 1,013,776 | 884,544 | 732,668 | 712,738 | 757,010 | 24,342 | 3.3% |
| Indirect Costs (Internal Dept Chgs) | 245,498 | 261,283 | 254,777 | 270,963 | 337,071 | 82,294 | 32.3% |
| Cost Allocation Charges | 258,545 | 298,155 | 297,592 | 295,065 | 236,041 | (61,551) | -20.7% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 3,562,421 | 3,422,046 | 3,051,898 | 3,042,108 | 2,915,896 | (136,002) | -4.5% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 3,562,421 | 3,422,046 | 3,051,898 | 3,042,108 | 2,915,896 | (136,002) | -4.5% |
| General Fund Support (if applicable) | 1,264,435 | 1,105,011 | 834,133 | 887,070 | 903,065 | 68,932 | 8.3% |
| Full Time Equiv Pos (FTE) Budgeted | - | 16.14 | 15.65 | 15.65 | 15.65 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 16.14 | - | 12.65 | - | - | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 3.00 | - | - | |

Significant Issues and Changes

Decrease in Revenue & Expense

1. Modernizing Maternal Child Health program resulting in the redistribution of 1 FTE to the Infectious Disease program
2. We are not filling CHN vacancy (retirement) in Immunization Program
3. Reducing temporary services in Women, Infants, and Children (WIC) program because of the decreasing caseloads
4. Closing 2 Women, Infants, and Children (WIC) clinics: Gladstone and Happy Valley



The Center for Public Health Advancement

Performance Narrative Statement

The Center for Public Health Advancement is to provide health data information, policy development and recommendations, research, emergency preparedness, and public health communications and messaging services to county and community partners so they can access the tools they need to improve the identified health priorities within the 10 health equity zones. The budget of \$2,451,179 is comprised of 6.58 FTE. Revenue is comprised of federal, state, and local funding, along with system enhancement/cost saving fees.

A key performance measure for this unit is a 90% response time compliance achieved every month, measured separately for Priority 1, Priority 2 and Priority 3 calls for ambulance service providers. In FY 15-16: all agencies met greater than 90% compliance for all priority calls each month. In FY 16-17: all agencies met greater than 90% compliance for all priority areas each month (Exceptions: AMR did not meet Priority 1 calls for June 2017; TVFR did not meet Priority 2 and 3 calls for August 2016 and December 2016). FY17-18 projected performance is that all agencies will meet greater than 90% compliance for all priority areas each month (Exceptions: AMR did not meet Priority 1 calls for January 2018; TVFR did not meet Priority 2 and 3 calls for September 2017; Lake Oswego did not meet Priority 1 calls for March 2017). We'll continue to measure this in FY18-19.

Key Performance Measures

| | | FY 16-17 Actual | FY17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|-------------------|--------------------------------------|-----------------|
| RESULT | % response time compliance achieved every month, measured separately for Priority 1, Priority 2 and Priority 3 calls for ambulance service providers. | NA | 90% | 90% | 90% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Mandates for Local Public Health in Oregon:

1. Emergency Preparedness

Grant Funding:

Federal Funding:

\$164,085 - PE12 Public Health Emergency Preparedness

\$29,111 – City Readiness Initiative funding from Washington County

Local Gov't Other Agencies:

\$12,000 – City of Lake Oswego for Medical Direction

\$150,000 – Public Health Modernization Funding coming through Washington County



Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | 719,049 | 683,757 | 466,322 | 466,322 | 643,678 | 177,356 | 38.0% |
| Prior Year Revenue | | | | | | | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | 238,333 | 211,934 | 193,196 | 193,196 | 193,196 | - | 0% |
| State Grants & Revenues | | - | - | - | - | - | 0% |
| Local Grants & Revenues | 14,294 | 14,000 | 367,558 | 145,183 | 162,000 | (205,558) | -55.9% |
| Charges for Service | 792,263 | 769,374 | 678,363 | 654,153 | 839,877 | 161,514 | 23.8% |
| Fines & Penalties | | | - | - | - | - | 0% |
| Other Revenues | 3,211 | 1,727 | - | 11,723 | - | - | 0% |
| Interfund Transfers | 371,295 | 440,583 | 462,877 | 465,414 | 612,428 | 149,551 | 32.3% |
| Operating Revenue | 1,419,396 | 1,437,618 | 1,701,994 | 1,469,669 | 1,807,501 | 105,507 | 6.2% |
| Total Rev - Including Beginning Bal | 2,138,445 | 2,121,375 | 2,168,316 | 1,935,991 | 2,451,179 | 282,863 | 13.0% |
| Personnel Services | 549,595 | 600,439 | 805,099 | 522,365 | 769,734 | (35,365) | -4.4% |
| Materials & Services | 610,509 | 700,407 | 602,678 | 421,019 | 987,049 | 384,371 | 63.8% |
| Indirect Costs (Internal Dept Chgs) | 39,694 | 79,312 | 76,757 | 80,330 | 143,552 | 66,795 | 87.0% |
| Cost Allocation Charges | 46,480 | 75,107 | 77,348 | 81,533 | 121,882 | 44,534 | 57.6% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 1,246,278 | 1,455,265 | 1,561,882 | 1,105,247 | 2,022,217 | 460,335 | 29.5% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | 210,965 | 269,244 | 218,244 | 187,066 | 402,799 | 184,555 | 84.6% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | 375,383 | - | 26,163 | (349,220) | -93.0% |
| Total Exp - Including Special Categories | 1,457,243 | 1,724,509 | 2,155,509 | 1,292,313 | 2,451,179 | 295,670 | 13.7% |
| General Fund Support (if applicable) | 362,209 | 504,129 | 462,877 | 465,414 | 612,428 | 149,551 | 32.3% |
| Full Time Equiv Pos (FTE) Budgeted | - | 4.23 | 6.58 | 6.58 | 6.58 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 4.23 | - | 5.94 | - | - | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 0.64 | - | - | |

Significant Issues and Changes

Increase in Revenue & Expense

1. Public Health Modernization Grant
2. 1 Public Health Data Analyst FTE
3. Build Public Health Informatics infrastructure: HCI dashboard
4. 1 Emergency Medical Services FTE, shared with CCOM
5. First Watch database/program included in Ambulance Cost Savings/Enhancement Fee program



Healthy, Clean, and Safe Places Program

Performance Narrative Statement

The Healthy, Clean, and Safe Places Program is to provide collaborative policy and systems assessment, development, and implementation services to family and community leaders so they can take action to support healthy, clean, and safe places to live, work, and play. This includes Tobacco Prevention, Tobacco Retail Licensing, Health Impact Assessment, and Opioid Misuse and Prevention programs. The budget of \$929,232 is comprised of 5.42 FTE. Revenue is comprised of federal, state, and internal county service fees.

By 2022, this program wants 10 tobacco-free property policies passed in Clackamas County, an increase in two policies per year. If the Board of Health passes a county-wide Tobacco Retail License in 2018, the measure will be revised to align with the program's priorities. Between 2008 and 2016, six of 17 jurisdictions in Clackamas County passed tobacco-free property policies.

Clackamas County Opioid prescriptions per capita decreased 2% annually from 213 fills per 1,000 residents beginning 12/31/16 (move towards the current state average): The 2016 4th quarter prescription rate for the state was 201 fills per 1,000 residents; and the 2017 4th quarter prescription rate for Clackamas County was 197 fills per 1,000 residents while the state average is 182 fills per 1,000 residents (a 7.5% decrease).

Key Performance Measures

| | | FY 16-17 Actual | FY17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|--|--------------------|-------------------|--------------------------------------|-------------------|
| RESULT | # tobacco-free property policies passed in Clackamas County by 2022 (an increase in two policies per year) | NA | 5 | NA | 2 (or 10 by 2022) |
| RESULT | Opioid prescriptions per capita decreased annually (%) | NA | 1% | 7.5% | 2% |

Program includes:

Mandated Services ☐ Y

Shared Services ☐ N

Grant Funding ☐ Y

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Mandates for Local Public Health in Oregon:

1. Tobacco

Grant Funding:

Federal Funding:

\$95,000 – PE27 Oregon Prescription Drug Overdose Prevention

State Funding:

\$218,629– PE13 Tobacco Prevention & Education

Local Gov't Other Agencies:

\$7,947 – Kaiser Permanente, Screen & Intervene



Healthy, Clean, and Safe Places Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | - | - | - | - | - | - | 0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | 31,717 | 38,899 | - | (31,717) | -100.0% |
| Federal Grants & Revenues | 103,002 | 255,888 | 239,898 | 111,417 | 95,000 | (144,898) | -60.4% |
| State Grants & Revenues | 227,303 | 228,108 | 228,630 | 228,630 | 218,629 | (10,001) | -4.4% |
| Local Grants & Revenues | 89,368 | 87,616 | 90,772 | 93,001 | 7,947 | (82,825) | -91.2% |
| Charges for Service | - | - | 8,560 | 18,154 | 235,568 | 227,008 | 2652.0% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 2,113 | - | - | 20,000 | - | - | 0% |
| Interfund Transfers | 8,171 | 76,092 | 241,812 | 188,415 | 372,088 | 130,276 | 53.9% |
| Operating Revenue | 429,957 | 647,704 | 841,389 | 698,516 | 929,232 | 87,843 | 10.4% |
| Total Rev - Including Beginning Bal | 429,957 | 647,704 | 841,389 | 698,516 | 929,232 | 87,843 | 10.4% |
| Personnel Services | 262,431 | 313,615 | 464,174 | 484,276 | 654,192 | 190,018 | 40.9% |
| Materials & Services | 68,858 | 113,684 | 67,144 | 55,839 | 74,461 | 7,317 | 10.9% |
| Indirect Costs (Internal Dept Chgs) | 31,511 | 41,425 | 76,645 | 74,675 | 118,759 | 42,114 | 54.9% |
| Cost Allocation Charges | 28,445 | 37,716 | 65,026 | 59,726 | 81,820 | 16,794 | 25.8% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 391,245 | 506,440 | 672,989 | 674,516 | 929,232 | 256,243 | 38.1% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | 141,729 | 168,400 | 24,000 | - | (168,400) | -100.0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 391,245 | 648,169 | 841,389 | 698,516 | 929,232 | 87,843 | 10.4% |
| General Fund Support (if applicable) | 8,171 | 76,092 | 241,812 | 188,415 | 372,088 | 130,276 | 53.9% |
| Full Time Equiv Pos (FTE) Budgeted | - | 5.42 | 5.42 | 5.42 | 5.42 | 0.00 | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 5.42 | - | 4.42 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 1.00 | - | - | - |

Significant Issues and Changes

Increase in Revenue & Expense

1. Health Impact Assessment FTE - shared with DTD
2. Opioid support funding from Sheriffs Department
3. Tobacco Retail Licensing Assessment and Planning



Public Health Division

Environmental Health Program

Performance Narrative Statement

The purpose of the Environmental Health Program is to provide environmental health inspections, licenses, and education services to restaurants, childcare providers, lodging, pools, and small drinking water systems so they can continue to operate in a healthy and safe manner for the public. The budget of \$1,347,526 is comprised of 9.60 FTE. Revenue is mainly comprised of inspection/licensing fees and some federal and state funding for the State Drinking Water Program.

In alignment with the Oregon Health Authority's IGA requirements, Environmental Health must complete 90% of routine licensed facility inspections within a calendar year. In 2017, licensed facility completion rates were as follows: Food service 96%, Hotels 100%, Organized Camps 92%, RV Parks 100%, School Cafeterias 100%, public pools & spas 90% = an overall completion rate of 95%.

Key Performance Measures

| | | FY 16-17 Actual | FY17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|-------------------|--------------------------------------|-----------------|
| Result | % of routine licensed facility inspections within the 10 health equity zones will be completed within a calendar year | NA | 90% | 95% | 95% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Grant Funding:

Federal Funding:

\$40,093 – PE50 Safe Drinking Water Program

State Funding:

\$100,283 – PE50 Safe Drinking Water Program



Public Health Division
Environmental Health Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|----------------------------|----------------------------|--|--|---|---|---|
| Beginning Balance | - | - | - | - | - | - | 0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | 970,842 | 1,020,013 | 1,156,228 | 1,209,185 | 1,200,051 | 43,823 | 3.8% |
| Federal Grants & Revenues | 23,000 | 118,770 | 100,283 | 103,047 | 100,283 | - | 0% |
| State Grants & Revenues | 147,475 | 31,458 | 47,192 | 47,192 | 47,192 | - | 0% |
| Local Grants & Revenues | - | - | - | - | - | - | 0% |
| Charges for Service | - | 75,082 | - | - | - | - | 0% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | 2,426 | 17,864 | - | 11 | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Operating Revenue | 1,143,743 | 1,263,187 | 1,303,703 | 1,359,435 | 1,347,526 | 43,823 | 3.4% |
| Total Rev - Including Beginning Bal | 1,143,743 | 1,263,187 | 1,303,703 | 1,359,435 | 1,347,526 | 43,823 | 3.4% |
| Personnel Services | 723,600 | 770,290 | 789,873 | 847,293 | 851,883 | 62,010 | 7.9% |
| Materials & Services | 148,484 | 208,308 | 169,912 | 154,908 | 116,566 | (53,346) | -31.4% |
| Indirect Costs (Internal Dept Chgs) | 83,421 | 101,748 | 118,358 | 134,464 | 205,857 | 87,499 | 73.9% |
| Cost Allocation Charges | 88,551 | 124,752 | 150,602 | 152,770 | 123,220 | (27,382) | -18.2% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | 1,044,056 | 1,205,098 | 1,228,745 | 1,289,435 | 1,297,526 | 68,781 | 5.6% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | 87,762 | 58,184 | 87,765 | 70,000 | 50,000 | (37,765) | -43.0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | 1,131,818 | 1,263,282 | 1,316,510 | 1,359,435 | 1,347,526 | 31,016 | 2.4% |
| General Fund Support (if applicable) | 0 | 0 | 0 | 0 | 0 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | - | - | 9.60 | 9.60 | 9.60 | - | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | - | - | 8.60 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 1.00 | - | - | - |

Significant Issues and Changes

Flat Funding

- 1 Vacant Environmental Health Specialist 1 FTE will not be filled



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Social Services Division

Division Purpose Statement

The purpose of the Social Services Division is to provide case management, financial support, information and referral, meaningful opportunities, and advocacy services to older adults, people with disabilities, Veterans, low income and houseless persons so they can meet their basic needs, receive benefits they have earned, have choice in their life decisions and successfully engage in their community.

Health, Housing and Human Services Department

Richard Swift - Director

Jill Smith - Deputy Director

FTE 535.11

Total Request \$ 143,784,532

General Fund Support \$ 9,675,226

Social Services Division

Brenda Durbin -

Division Director

Total Request

\$31,246,673

Gen Fund \$ 3,055,485

Administration

FTE 14.0

Total Request

\$4,998,329

Gen Fund \$ 1,462,596

Housing Support

FTE 14.73

Total Request

\$5,275,717

Gen Fund \$ 851,442

Developmental Disabilities

FTE 59.70

Total Request

\$10,000,142

Gen Fund \$ -

Oregon Project Independence

FTE 3.5

Total Request

\$552,080

Gen Fund \$ -

Volunteer Connection

FTE 9.60

Total Request

\$2,036,530

Gen Fund \$ 118,396

Aging and Disability Resource Connection

FTE 4.5

Total Request

\$2,458,398

Gen Fund \$ 124,965

Veterans Services

FTE 5.27

Total Request

\$779,766

Gen Fund \$ 498,086

Energy Assistance

FTE 9.0

Total Request

\$5,145,711

Gen Fund \$ -



Social Services Division
Administration Program

Performance Narrative Statement

The Administration Program proposes a budget of \$4,998,329, which will allow a continuation of current services levels. The purpose of the Social Services Administration Program is to provide contract and grant coordination, compliance and quality management oversight, budget control and fiscal management, personnel, and general support services to Social Services management and staff and other key internal and external stakeholders so they can provide high quality services to the County's vulnerable residents. The FY 18/19 budget includes a one FTE increase for the Administration Program which will help ensure that MFR goals are achieved.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|--------------------|--------------------------------------|-----------------|
| RESULT | Percentage of contracts (new and renewals) processed within 45 days of request. | No Data | No Target | | In Development |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below
For help with shared services, see AOC Shared State-County Services page on intranet
If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Most of the funding for Social Services Administration is derived from Indirect Rates charged to all of the grants that fund the programs operated by Social Services. This includes funds from the Developmentally Disabled Program, which is a shared service. The Mt. Hood Express funds are also included in this program area. Social Services has received funds to support the Mt. Hood Express for ten years. The required match for these funds is \$79,692, which is met with County General Fund and private donations.



Social Services Division

Administration Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | - | | | | | - | 0% |
| Prior Year Revenue | - | 985,381 | 1,075,091 | 1,078,424 | 935,198 | (139,893) | -13.0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | - | 310,511 | 356,132 | 256,132 | 416,539 | 60,407 | 17.0% |
| State Grants & Revenues | - | 62,467 | 111,728 | 111,728 | 14,540 | (97,188) | -87.0% |
| Local Grants & Revenues | - | 54,240 | 106,969 | 60,860 | 79,692 | (27,277) | -25.5% |
| Charges for Service | - | 1,552,914 | 1,545,430 | 1,545,430 | 1,999,764 | 454,334 | 29.4% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | - | 41,276 | 105,000 | 105,000 | 90,000 | (15,000) | -14.3% |
| Interfund Transfers | - | 1,272,036 | 1,209,411 | 1,209,411 | 1,462,596 | 253,185 | 20.9% |
| Operating Revenue | - | 4,278,825 | 4,509,761 | 4,366,985 | 4,998,329 | 488,568 | 10.8% |
| Total Rev - Including Beginning Bal | - | 4,278,825 | 4,509,761 | 4,366,985 | 4,998,329 | 488,568 | 10.8% |
| Personnel Services | - | 2,025,108 | 1,771,063 | 1,671,063 | 1,570,735 | (200,328) | -11.3% |
| Materials & Services | - | 820,703 | 1,312,143 | 1,202,236 | 1,785,209 | 473,066 | 36.1% |
| Indirect Costs (Internal Dept Chgs) | - | - | 284,196 | - | 568,740 | 284,544 | 100.1% |
| Cost Allocation Charges | - | 357,923 | 385,979 | 558,488 | 414,547 | 28,568 | 7.4% |
| Capital Outlay | - | - | - | - | 15,000 | 15,000 | 0% |
| Operating Expenditure | - | 3,203,734 | 3,753,381 | 3,431,787 | 4,354,231 | 600,850 | 16.0% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | 756,380 | - | 644,098 | (112,282) | -14.8% |
| Total Exp - Including Special Categories | - | 3,203,734 | 4,509,761 | 3,431,787 | 4,998,329 | 488,568 | 10.8% |
| General Fund Support (if applicable) | 0 | 1,272,036 | 1,209,411 | 1,209,411 | 1,462,596 | 253,185 | 20.9% |
| Full Time Equiv Pos (FTE) Budgeted | - | 13.00 | 13.00 | 13.00 | 14.00 | 1.00 | 7.7% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | 13.00 | - | 12.00 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 1.00 | - | - | - |

Significant Issues and Changes

Social Services will be adding one FTE to the the Administration Program in order to manage the increased workload due to additional funding and contracts.



Social Services Division
Developmental Disabilities Program

Performance Narrative Statement

The Developmental Disabilities Program proposes a budget of \$10,000,142, which is a significant increase from the prior year that will allow the program to maintain the increase in FTE that occurred in FY 17/18. The purpose of the Developmental Disabilities Program is to provide coordination of chosen home and community-based social services to individuals with intellectual and/or developmental disabilities so they can have control and choice over their own life and achieve their desired goals. The Developmental Disabilities Program provides case management to 70 percent of the county residents with intellectual and/or developmental disabilities who are enrolled in case management service. Five non-profit brokerage organizations serve the remaining 30 percent. A newly developed client feedback mechanism will allow the Program to report on the MFR goal for the FY 19/20 budget.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|--------------------|--------------------------------------|-----------------|
| RESULT | Percentage of customers who say they achieve their goals. (New Measure) | No Data | No Target | | In Development |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below
For help with shared services, see AOC Shared State-County Services page on intranet
If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Clackamas County operates the program for people with Developmental and Intellectual Disabilities in partnership with the State of Oregon.



Social Services Division

Developmental Disabilities Program

Budget Summary

| | FY 15-16 ACTUALS | FY 16-17 ACTUALS | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|---------------------|---------------------|-------------------------------|-----------------------------------|--------------------------------|-----------------------------|-------------------------------------|
| Beginning Balance | | | | | - | - | 0% |
| Prior Year Revenue | | 831,499 | 1,034,629 | 1,073,400 | 2,020,000 | 985,371 | 95.2% |
| Taxes | | - | - | - | - | - | 0% |
| Licenses & Permits | | - | - | - | - | - | 0% |
| Federal Grants & Revenues | | - | - | - | - | - | 0% |
| State Grants & Revenues | | 5,729,650 | 7,700,693 | 7,700,693 | 7,980,142 | 279,449 | 3.6% |
| Local Grants & Revenues | | - | - | - | - | - | 0% |
| Charges for Service | | - | - | - | - | - | 0% |
| Fines & Penalties | | - | - | - | - | - | 0% |
| Other Revenues | | - | - | - | - | - | 0% |
| Interfund Transfers | | 30,000 | 30,000 | 30,000 | - | (30,000) | -100.0% |
| Operating Revenue | | 6,591,149 | 8,765,322 | 8,804,093 | 10,000,142 | 1,234,820 | 14.1% |
| Total Rev - Including Beginning Bal | | 6,591,149 | 8,765,322 | 8,804,093 | 10,000,142 | 1,234,820 | 14.1% |
| Personnel Services | | 3,328,075 | 5,744,595 | 4,764,610 | 5,891,528 | 146,933 | 2.6% |
| Materials & Services | | 388,191 | 808,324 | 504,379 | 832,074 | 23,750 | 2.9% |
| Indirect Costs (Internal Dept Chgs) | | 1,230,327 | 1,246,011 | 1,014,484 | 1,230,348 | (15,663) | -1.3% |
| Cost Allocation Charges | | 609,927 | 673,129 | 500,620 | 645,414 | (27,715) | -4.1% |
| Capital Outlay | | - | - | - | 5,000 | 5,000 | 0% |
| Operating Expenditure | | 5,556,520 | 8,472,059 | 6,784,093 | 8,604,364 | 132,305 | 1.6% |
| Debt Service | | - | - | - | - | - | 0% |
| Special Payments | | - | - | - | - | - | 0% |
| Interfund Transfers | | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | | - | - | - | - | - | 0% |
| Contingency | | - | 293,263 | - | 1,395,778 | 1,102,515 | 375.9% |
| Total Exp - Including Special Categories | | 5,556,520 | 8,765,322 | 6,784,093 | 10,000,142 | 1,234,820 | 14.1% |
| General Fund Support (if applicable) | | 30,000 | 30,000 | 30,000 | 0 | (30,000) | -100.0% |
| Full Time Equiv Pos (FTE) Budgeted | | - | 59.70 | 59.70 | 59.70 | 0.00 | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | | - | - | 53.70 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | | - | - | 6.00 | - | - | - |

Significant Issues and Changes

Staff positions added during the 17/18 FY will be filled by the end of June.



Social Services Division

Volunteer Connection Program

Performance Narrative Statement

The Volunteer Connection Program proposes a budget of \$2,036,530, which will allow a continuation of current service levels. The purpose of the Volunteer Connection Program is to create meaningful volunteer opportunities that increase the capacity to provide independent living supports to older adults and persons with disabilities, increasing or maintaining their livelihood and independence. Volunteer Connection is comprised of six programs: Retired Senior Volunteer Program (RSVP), Family Caregiver Support Program, Money Management Program, Transportation Reaching People Program, Senior Companion Program and Senior Health Insurance Benefits Assistance. Participant surveys indicate that the program is close to achieving the MFR goal that volunteers are finding meaning in their service.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|--|--------------------|--------------------|--------------------------------------|-----------------|
| RESULT | Percentage of volunteers who feel their service is meaningful. | 91% | 95% | 90% | 95% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

| Explanation | Grant | Length | Match & Source |
|-------------|-----------------------------------|--|---|
| | RSVP | Over 20 years | \$29,040 County General Fund |
| | Senior Medicare Patrol | Over 10 years | |
| | SHIBA | Over 10 years | |
| | Money Management/Community Health | 6 years | |
| | Money Management/MHS | 6 years | |
| | Oregon Money Management Program | 4 years | |
| | Senior Companion Program | Over 20 years | \$61,872 (\$41,447 County General Fund; \$20,425 in kind) |
| | Care Oregon | 2 years | |
| | Special Needs Transportation | A number of grants are under the umbrella of SNT - some have been in effect for over 15 years, two are new in 16/17. | \$3,000 TriMet |
| | Older American's Act | Over 25 years | \$7,767 in kind |
| | Community Services Block Grant | Over 25 years | |



Social Services Division

Volunteer Connection Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Balance | - | - | | | | - | 0% |
| Prior Year Revenue | - | 185,316 | 349,590 | 355,402 | 248,725 | (100,865) | -28.9% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | - | 595,119 | 307,429 | 307,429 | 377,825 | 70,396 | 22.9% |
| State Grants & Revenues | - | 380,304 | 962,330 | 962,330 | 940,856 | (21,474) | -2.2% |
| Local Grants & Revenues | - | 400,018 | 299,446 | 299,446 | 257,228 | (42,218) | -14.1% |
| Charges for Service | - | - | - | - | 78,500 | 78,500 | 0% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | - | 10,643 | - | 26,890 | 15,000 | 15,000 | 0% |
| Interfund Transfers | - | 138,054 | 107,394 | 107,394 | 118,396 | 11,002 | 10.2% |
| Operating Revenue | - | 1,709,454 | 2,026,189 | 2,058,891 | 2,036,530 | 10,341 | 0.5% |
| Total Rev - Including Beginning Bal | - | 1,709,454 | 2,026,189 | 2,058,891 | 2,036,530 | 10,341 | 0.5% |
| Personnel Services | - | 730,311 | 954,751 | 960,563 | 932,351 | (22,400) | -2.3% |
| Materials & Services | - | 389,153 | 564,038 | 402,705 | 730,009 | 165,971 | 29.4% |
| Indirect Costs (Internal Dept Chgs) | - | 908 | 38,678 | 38,678 | 25,110 | (13,568) | -35.1% |
| Cost Allocation Charges | - | - | 2,164 | 2,164 | 24,086 | 21,922 | 1013.0% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | - | 1,120,372 | 1,559,631 | 1,404,110 | 1,711,556 | 151,925 | 9.7% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | 239,492 | 466,558 | 406,056 | 324,974 | (141,584) | -30.3% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | - | 1,359,864 | 2,026,189 | 1,810,166 | 2,036,530 | 10,341 | 0.5% |
| General Fund Support (if applicable) | 0 | 138,054 | 107,394 | 107,394 | 118,396 | 11,002 | 10.2% |
| Full Time Equiv Pos (FTE) Budgeted | - | - | 11.60 | 11.60 | 9.60 | -2.00 | -17.2% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | - | - | 10.60 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 1.00 | - | - | - |

Significant Issues and Changes



Social Services Division

Veterans Service Program

Performance Narrative Statement

The Veterans Service Program proposes a budget of \$779,766, which will allow the program to expand capacity with the hiring of a fourth Veterans Service Officer in FY 17/18. The purpose of the Veterans Service Program is to provide VA claims consultation and representation services to Clackamas County Veterans and their eligible dependents so they can obtain the maximum federal and state benefits to which they are entitled. Clackamas County has more than 35,000 known veterans, Oregon's third largest veteran population. Many veterans are not accessing Veterans Administration benefit and may be unaware of the benefits they have earned. Clackamas County accredited Veterans Service Officers expedite access to needed benefits and increase the positive outcome of benefit claims, appeals and application for veterans. The Veterans Service Program regularly meets its MFR goal, resulting in a 12 to 1 return on the county's annual investment.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|-----------------|--------------------------------------|-----------------|
| RESULT | Amount of new claim dollars granted to Clackamas County Veterans. | \$10,599,336 | \$10,000,000 | \$10,000,000 | \$10,000,000 |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation The County Veterans Service Office receives a grant from the Oregon Department of Veterans Affairs that covers 25% of the cost of the service. County General Fund supplies 75% of the funds required to operate the service. The program has a \$45,844 maintenance of effort requirement, which is included in the 75% County General Fund allotment.



Social Services Division

Veterans Service Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | - | - | - | - | - | - | 0% |
| Prior Year Revenue | - | - | - | - | - | - | 0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | - | - | - | - | - | - | 0% |
| State Grants & Revenues | - | 183,375 | 281,680 | 281,680 | 281,680 | - | 0% |
| Local Grants & Revenues | - | - | - | - | - | - | 0% |
| Charges for Service | - | - | - | - | - | - | 0% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | 428,619 | 477,363 | 477,363 | 498,086 | 20,723 | 4.3% |
| Operating Revenue | - | 611,994 | 759,043 | 759,043 | 779,766 | 20,723 | 2.7% |
| Total Rev - Including Beginning Bal | - | 611,994 | 759,043 | 759,043 | 779,766 | 20,723 | 2.7% |
| Personnel Services | - | 420,784 | 531,195 | 531,195 | 558,241 | 27,046 | 5.1% |
| Materials & Services | - | 36,858 | 54,947 | 54,947 | 51,341 | (3,606) | -6.6% |
| Indirect Costs (Internal Dept Chgs) | - | 85,419 | 107,271 | 107,271 | 108,365 | 1,094 | 1.0% |
| Cost Allocation Charges | - | 68,933 | 65,630 | 65,630 | 61,819 | (3,811) | -5.8% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | - | 611,994 | 759,043 | 759,043 | 779,766 | 20,723 | 2.7% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | - | 611,994 | 759,043 | 759,043 | 779,766 | 20,723 | 2.7% |
| General Fund Support (if applicable) | 0 | 428,619 | 477,363 | 477,363 | 498,086 | 20,723 | 4.3% |
| Full Time Equiv Pos (FTE) Budgeted | - | - | 4.20 | 4.20 | 5.27 | 1.07 | 25.5% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | - | - | 4.20 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | - | - | - | - |

Significant Issues and Changes

The FY 18/19 budget includes the addition of a fourth Veterans Service Officer that was added during the 17/18 fiscal year.



Social Services Division

Housing Support Program

Performance Narrative Statement

The Housing Support Program proposes a budget of \$5,275,717, an increase in current service levels in EHA, SHAP and the Housing our Families Program funds, which will allow an increase in housing prevention programming. The purpose of the Housing Support Program is to provide housing stabilization and supportive services to people who are homeless or at risk of becoming homeless so they can obtain and maintain permanent housing. The program offers an array of housing support options, including rapid rehousing, permanent supportive housing, information and referral and case management to vulnerable veterans and families experiencing homelessness in our communities. The programs regularly meet the MFR goal related to housing retention after program exit. The MFR goal is based on federal funders expectations.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|--------------------|--------------------------------------|--------------------|
| RESULT | Percentage of households who have retained permanent housing six months after program completion. | 81% | 65% | 65% | 65% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

| Explanation | Grant | Length | Match & Source |
|-------------|---------------------------------------|---------------|---|
| | Homeless Count | Over 10 years | |
| | Veterans Rental Assistance | Two years | |
| | Coordinated Housing Access | Three years | \$7,982 CDBG Housing Rights & Resources |
| | Housing our Hero's | Two years | \$75,503 (\$31,439 County General Fund; \$25,879 EHA; \$18,185 EHA Vets Document Recording Fee revenue) |
| | Housing Vets First | Three years | |
| | Public Housing Case Management | Two year | |
| | Hope 2 | 5 years | \$18,000 CSBG |
| | Hope 1 | Over 10 years | \$59,142 CSBG & EHA |
| | Jackson Street | Two years | \$13,400 Jackson Reserves |
| | Housing our Families | Two year | \$38,932 EHA |
| | Community Services Block Grant (CSBG) | Over 25 years | |
| | State Homeless Assistance Program | Over 20 years | |
| | Emergency Housing Account (EHA) | Over 20 years | |
| | Bridges to Housing | 8 years | |
| | Rent Well | Over 10 years | \$29,552 County General Fund |
| | Rent Well Corrections | Two year | |
| | Housing Stabilization Program | Over 15 years | |
| | Housing Rights & Responsibilities | Over 15 years | \$28,000 EHA |



Social Services Division

Housing Support Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | - | | | | | - | 0% |
| Prior Year Revenue | - | 273,548 | 450,686 | 450,686 | 407,448 | (43,238) | -9.6% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | - | 558,861 | 764,223 | 764,223 | 1,211,931 | 447,708 | 58.6% |
| State Grants & Revenues | - | 1,141,422 | 1,138,614 | 1,138,614 | 1,660,444 | 521,830 | 45.8% |
| Local Grants & Revenues | - | 24,132 | - | - | - | - | 0% |
| Charges for Service | - | 658,860 | 1,245,922 | 1,245,922 | 1,144,452 | (101,470) | -8.1% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | - | 6,750 | - | - | - | - | 0% |
| Interfund Transfers | - | 774,000 | 950,990 | 950,990 | 851,442 | (99,548) | -10.5% |
| Operating Revenue | - | 3,437,573 | 4,550,435 | 4,550,435 | 5,275,717 | 725,282 | 15.9% |
| Total Rev - Including Beginning Bal | - | 3,437,573 | 4,550,435 | 4,550,435 | 5,275,717 | 725,282 | 15.9% |
| Personnel Services | - | 954,321 | 1,352,659 | 1,390,000 | 1,646,240 | 293,581 | 21.7% |
| Materials & Services | - | 1,756,633 | 2,767,113 | 2,496,717 | 3,203,063 | 435,950 | 15.8% |
| Indirect Costs (Internal Dept Chgs) | - | 93,780 | 127,748 | 125,248 | 199,543 | 71,795 | 56.2% |
| Cost Allocation Charges | - | 26,800 | 68,706 | 68,706 | 61,972 | (6,734) | -9.8% |
| Capital Outlay | - | 31,058 | - | - | - | - | 0% |
| Operating Expenditure | - | 2,862,592 | 4,316,226 | 4,080,671 | 5,110,818 | 794,592 | 18.4% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | 124,295 | 93,316 | 62,316 | 93,316 | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | 140,893 | - | 71,583 | (69,310) | -49.2% |
| Total Exp - Including Special Categories | - | 2,986,887 | 4,550,435 | 4,142,987 | 5,275,717 | 725,282 | 15.9% |
| General Fund Support (if applicable) | 0 | 774,000 | 790,990 | 790,990 | 851,442 | 60,452 | 7.6% |
| Full Time Equiv Pos (FTE) Budgeted | - | - | 13.30 | 13.30 | 14.73 | 1.43 | 10.8% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | - | - | 11.30 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 2.00 | - | - | - |

Significant Issues and Changes

Increased funding from the state allowed the agency to contract for homeless prevention and rapid rehousing services. These services will come on-line in FY 17/18 and will continue at least through the 18/19 FY, and longer if the level of state funding remains constant. The agency is currently in the process of granting funds to support homeless unaccompanied youth and to support a Home Share program.



Social Services Division

Oregon Project Independence Program

Performance Narrative Statement

The Oregon Project Independence Program proposes a budget of \$552,080, an increase from current service levels. The purpose of the Oregon Project Independence Program is to provide needs assessment, information, service coordination, and advocacy services to persons 60 years of age or older with physical or cognitive challenges who meet eligibility criteria so they can eliminate or reduce risks to their safety and independence. OPI provides housekeeping and personal care services to county residents who, with this assistance, can remain in their homes longer and defer or avoid accessing Medicaid long term care services. The program regularly meets its MFR goal, thereby reducing the number of residents accessing Medicaid Long Term Services and Supports and increasing quality of life for program participants.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|--------------------|--------------------------------------|-----------------|
| RESULT | Percentage of clients who did not transition to Medicaid services when exiting the program. | 67% | 65% | 65% | 65% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation Oregon Project Independence is funded by State General Funds. These funds have been received for over 30 years.



Social Services Division

Oregon Project Independence Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | - | - | | | | - | 0% |
| Prior Year Revenue | - | 67,106 | 50,130 | 50,130 | | (50,130) | -100.0% |
| Taxes | - | - | - | - | | - | 0% |
| Licenses & Permits | - | - | - | - | | - | 0% |
| Federal Grants & Revenues | - | - | - | - | | - | 0% |
| State Grants & Revenues | - | 441,590 | 460,080 | 460,080 | 552,080 | 92,000 | 20.0% |
| Local Grants & Revenues | - | - | - | - | | - | 0% |
| Charges for Service | - | - | - | - | | - | 0% |
| Fines & Penalties | - | - | - | - | | - | 0% |
| Other Revenues | - | 9,844 | - | - | | - | 0% |
| Interfund Transfers | - | - | - | - | | - | 0% |
| Operating Revenue | - | 518,540 | 510,210 | 510,210 | 552,080 | 41,870 | 8.2% |
| Total Rev - Including Beginning Bal | - | 518,540 | 510,210 | 510,210 | 552,080 | 41,870 | 8.2% |
| Personnel Services | - | 213,480 | 281,915 | 281,915 | 384,380 | 102,465 | 36.3% |
| Materials & Services | - | 225,147 | 228,295 | 228,295 | 167,700 | (60,595) | -26.5% |
| Indirect Costs (Internal Dept Chgs) | - | 29,783 | - | - | | - | 0% |
| Cost Allocation Charges | - | - | - | - | | - | 0% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | - | 468,410 | 510,210 | 510,210 | 552,080 | 41,870 | 8.2% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | - | 468,410 | 510,210 | 510,210 | 552,080 | 41,870 | 8.2% |
| General Fund Support (if applicable) | 0 | 0 | 0 | 0 | 0 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | - | - | 3.50 | 3.50 | 3.50 | 0.00 | 0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | - | - | 3.50 | - | | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | - | - | | |

Significant Issues and Changes

Temporary staff have been hired to bring on additional clients from the wait list.



Social Services Division

Aging and Disability Resource Connection Program

Performance Narrative Statement

The Aging and Disability Resource Connection Program proposes a budget of \$2,458,398, an increase from current services levels. The purpose of the Aging and Disability Resource Connection Program is to provide needs assessment, information, service coordination, and advocacy services to older adults, persons with disabilities, vulnerable individuals and other interested parties so they can get information they need to achieve their desired outcomes. The ADRC is a free service open to all Clackamas County older residents and people with disabilities regardless of their income and offers local expertise in accessing health and wellness programs, transportation services, food resources, Medicaid programs and benefits, and other key resources. This program includes an options counseling service and care transitions services. The budget increase is due to increased funding for the care transitions program, which assists people in making a successful transition from hospital to home, thus avoiding rehospitalization. The program regularly meets its MFR goal, reflecting staff's commitment to person-centered service.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|---|--------------------|--------------------|--------------------------------------|-----------------|
| RESULT | Percentage of people whose goals have been met. | 75% | 75% | 76% | 75% |

Program includes:

| | |
|-------------------|----------------------------------|
| Mandated Services | <input type="text" value="No"/> |
| Shared Services | <input type="text" value="No"/> |
| Grant Funding | <input type="text" value="Yes"/> |

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation The Information and Referral function of the ADRC is funded by two federal grants, the Older Americans' Act and the Community Services Block Grant. These funds have been received by the agency for over 30 years. The required match is \$170,603, \$99,185 of which is in kind and \$71,418 is County General Fund. Other component programs of the ADRC are more recent, and are detailed below.

| Grant | Length |
|--------------------------------|---------------|
| Care Transitions | three years |
| Options Counseling | Four years |
| Older Americans Act | Over 25 years |
| Community Services Block Grant | Over 25 years |



Social Services Division

Aging and Disability Resource Connection Program

Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Beginning Balance | - | - | | | - | - | 0% |
| Prior Year Revenue | - | 136,326 | 112,756 | 112,756 | - | (112,756) | -100.0% |
| Taxes | - | - | | - | - | - | 0% |
| Licenses & Permits | - | - | | - | - | - | 0% |
| Federal Grants & Revenues | - | 1,849,764 | 1,730,099 | 1,730,099 | 1,887,576 | 157,477 | 9.1% |
| State Grants & Revenues | - | 232,958 | 243,188 | 243,188 | 376,481 | 133,293 | 54.8% |
| Local Grants & Revenues | - | 45,635 | 69,376 | 69,376 | 69,376 | - | 0% |
| Charges for Service | - | - | | - | - | - | 0% |
| Fines & Penalties | - | - | | - | - | - | 0% |
| Other Revenues | - | - | | - | - | - | 0% |
| Interfund Transfers | - | 140,415 | 170,094 | 170,094 | 124,965 | (45,129) | -26.5% |
| Operating Revenue | - | 2,405,098 | 2,325,513 | 2,325,513 | 2,458,398 | 132,885 | 5.7% |
| Total Rev - Including Beginning Bal | - | 2,405,098 | 2,325,513 | 2,325,513 | 2,458,398 | 132,885 | 5.7% |
| Personnel Services | - | 581,953 | 628,906 | 628,906 | 783,708 | 154,802 | 24.6% |
| Materials & Services | - | 1,078,188 | 1,093,638 | 1,093,638 | 1,022,402 | (71,236) | -6.5% |
| Indirect Costs (Internal Dept Chgs) | - | 116,331 | 85,308 | 85,308 | 91,164 | 5,856 | 6.9% |
| Cost Allocation Charges | - | - | 1,190 | 1,190 | 9,957 | 8,767 | 736.7% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | - | 1,776,472 | 1,809,042 | 1,809,042 | 1,907,231 | 98,189 | 5.4% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | 515,870 | 516,471 | 516,471 | 551,167 | 34,696 | 6.7% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | - | 2,292,342 | 2,325,513 | 2,325,513 | 2,458,398 | 132,885 | 5.7% |
| General Fund Support (if applicable) | 0 | 140,415 | 170,094 | 170,094 | 124,965 | (45,129) | -26.5% |
| Full Time Equiv Pos (FTE) Budgeted | - | - | 5.00 | 5.00 | 4.50 | -0.50 | -10.0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | - | - | 4.00 | - | - | |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | 1.00 | - | - | |

Significant Issues and Changes

The state of Oregon has approved a protocol that will allow Social Services to match state funds with federal Medicaid funds. This new funding source will allow some of the Older Americans Act funding, previously used to support ADRC services, to be allocated to other programs, including the transportation program, thereby providing more stability for those programs.



Social Services Division

Energy Assistance Program

Performance Narrative Statement

The Energy Assistance Program proposes a budget of \$5,145,711, a reduction in funding from the prior year. The purpose of the Energy Assistance Program is to provide eligibility determination, financial assistance, and education services to income eligible households in Clackamas County so they can reduce their energy expenses. The program assists with winter heating, including oil, natural gas, electricity, wood, propane and pellets. This year the program is launching a summer program to assist vulnerable households with cooling costs. Because of the program's extensive outreach efforts, the program is serving more and more clients prior to utility shut-off, thus helping clients avoid costly utility reconnection services. The program continues to explore ways to connect with clients prior to their energy being shut off. The success of these efforts are reflected in the fact that the program regularly achieves its MFR goals.

Key Performance Measures

| | | FY 16-17 Actual | FY 17-18 Target | FY 17-18 Projected Performance | FY 18-19 Target |
|--------|--|--------------------|--------------------|--------------------------------------|-----------------|
| RESULT | Percentage of client contacts made prior to utility disconnection. | 88% | 85% | 85% | 85% |

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

| | | |
|-------------|---|---------------|
| Explanation | Low Income Household Energy Assistance Program (LIHEAP) | Over 25 years |
| | Oregon Energy Assistance Program (OEAP) | Over 10 years |
| | Heat Oregon | Over 10 years |
| | Oregon Low Income Gas Assistance Program (OLGA) | Over 15 years |



Social Services Division

Energy Assistance Program

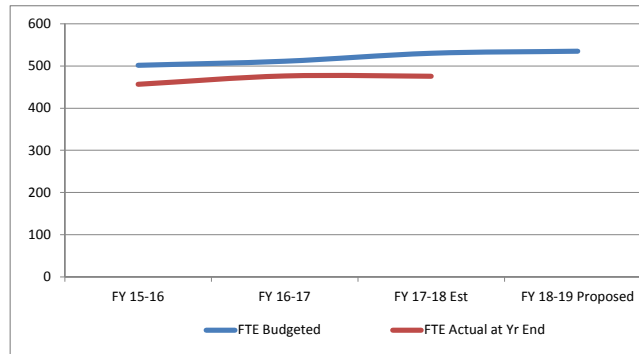
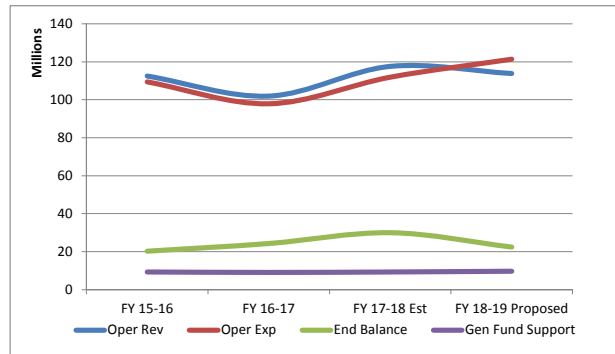
Budget Summary

| | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Amended Budget | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|-----------------------------|-------------------------------------|
| Beginning Balance | - | - | - | - | - | - | 0% |
| Prior Year Revenue | - | - | 12,164 | 12,164 | - | (12,164) | -100.0% |
| Taxes | - | - | - | - | - | - | 0% |
| Licenses & Permits | - | - | - | - | - | - | 0% |
| Federal Grants & Revenues | - | 1,422,249 | 2,069,990 | 2,052,213 | 1,601,210 | (468,780) | -22.6% |
| State Grants & Revenues | - | 2,719,766 | 3,472,295 | 3,676,405 | 3,510,744 | 38,449 | 1.1% |
| Local Grants & Revenues | - | 38,977 | 15,848 | 15,848 | 33,757 | 17,909 | 113.0% |
| Charges for Service | - | - | - | - | - | - | 0% |
| Fines & Penalties | - | - | - | - | - | - | 0% |
| Other Revenues | - | - | - | - | - | - | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Operating Revenue | - | 4,180,992 | 5,570,297 | 5,756,630 | 5,145,711 | (424,586) | -7.6% |
| Total Rev - Including Beginning Bal | - | 4,180,992 | 5,570,297 | 5,756,630 | 5,145,711 | (424,586) | -7.6% |
| Personnel Services | - | 661,778 | 1,054,333 | 1,154,333 | 1,002,160 | (52,173) | -4.9% |
| Materials & Services | - | 3,281,311 | 4,281,917 | 4,368,250 | 3,883,060 | (398,857) | -9.3% |
| Indirect Costs (Internal Dept Chgs) | - | 135,912 | 138,885 | 138,885 | 164,400 | 25,515 | 18.4% |
| Cost Allocation Charges | - | 88,183 | 95,162 | 95,162 | 87,391 | (7,771) | -8.2% |
| Capital Outlay | - | - | - | - | - | - | 0% |
| Operating Expenditure | - | 4,167,184 | 5,570,297 | 5,756,630 | 5,137,011 | (433,286) | -7.8% |
| Debt Service | - | - | - | - | - | - | 0% |
| Special Payments | - | 1,644 | - | - | 8,700 | 8,700 | 0% |
| Interfund Transfers | - | - | - | - | - | - | 0% |
| Reserve for Future Expenditures | - | - | - | - | - | - | 0% |
| Contingency | - | - | - | - | - | - | 0% |
| Total Exp - Including Special Categories | - | 4,168,828 | 5,570,297 | 5,756,630 | 5,145,711 | (424,586) | -7.6% |
| General Fund Support (if applicable) | 0 | 0 | 0 | 0 | 0 | - | 0% |
| Full Time Equiv Pos (FTE) Budgeted | - | - | 6.00 | 6.00 | 9.00 | 3.00 | 50.0% |
| Full Time Equiv Pos (FTE) Filled at Yr End | - | - | - | 6.00 | - | - | - |
| Full Time Equiv Pos (FTE) Vacant at Yr End | - | - | - | - | - | - | - |

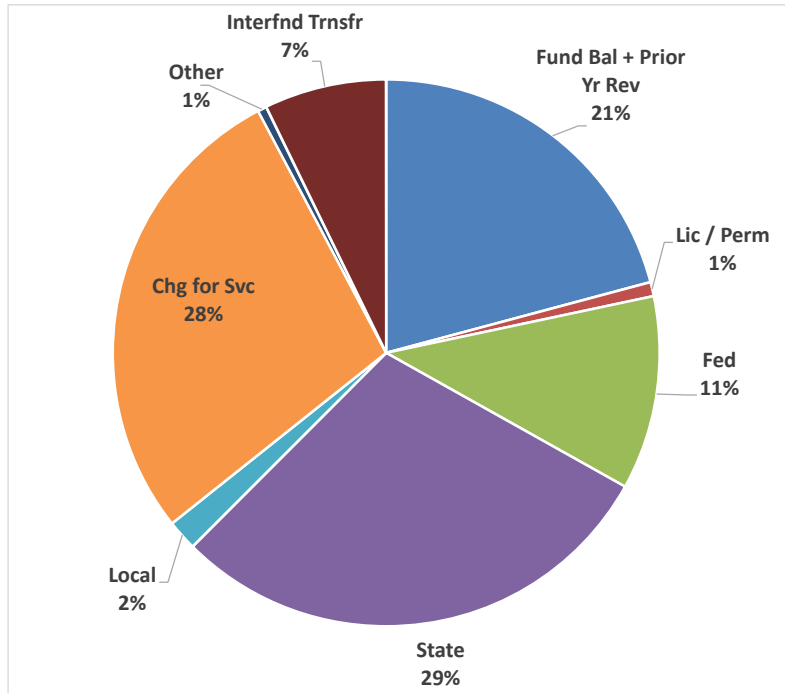
Significant Issues and Changes

**Health Housing & Human Services All Funds Combined
Summary of Revenue and Expense**

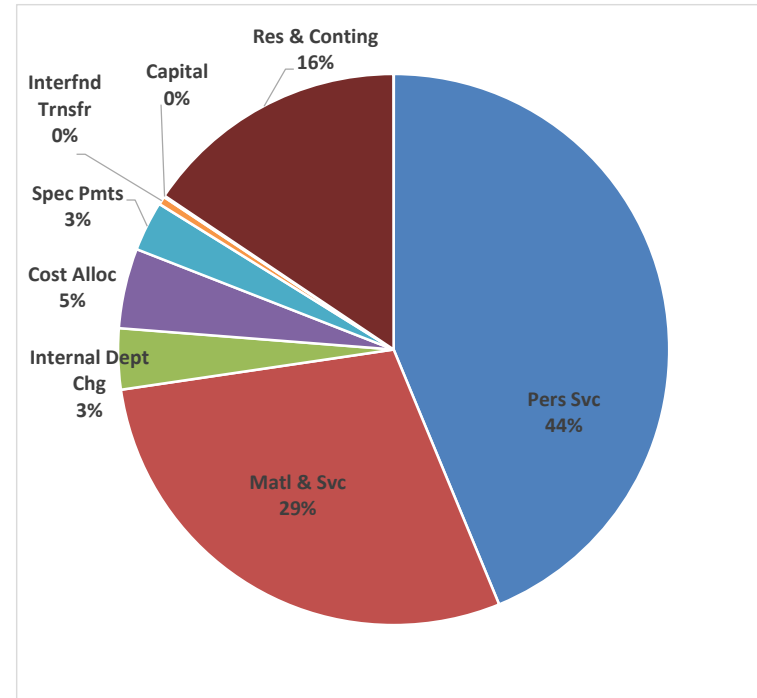
| | FY 15-16 | FY 16-17 | FY 17-18 Amended Budgeted | FY 17-18 Projected Year End | FY 18-19 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|------------------------------|--------------------------------|-----------------------------|-----------------------------|-------------------------------|
| Beginning Balance | 17,140,973 | 20,223,886 | 24,269,904 | 24,269,906 | 29,963,435 | 5,693,531 | 23.5% |
| Prior Year Revenue | 2,792,169 | 2,699,882 | 5,826,456 | 6,901,840 | 0 | -5,826,456 | -100.0% |
| Taxes | | | | | | 0 | 0% |
| Licenses & Permits | 971,505 | 1,020,013 | 1,187,945 | 1,248,084 | 1,200,051 | 12,106 | 1.0% |
| Federal Grants & Revenues | 12,274,117 | 14,711,308 | 16,523,349 | 15,291,440 | 16,466,780 | -56,569 | -0.3% |
| State Grants & Revenues | 44,626,034 | 36,615,276 | 44,703,730 | 43,701,312 | 42,233,203 | -2,470,527 | -5.5% |
| Local Grants & Revenues | 4,381,568 | 2,873,473 | 3,608,680 | 2,842,624 | 2,596,349 | -1,012,331 | -28.1% |
| Charges for Service | 36,489,562 | 33,775,713 | 36,810,921 | 36,818,494 | 40,177,675 | 3,366,754 | 9.1% |
| Fines & Penalties | 7,117 | 0 | | | | 0 | 0% |
| Other Revenues | 1,562,214 | 892,675 | 807,225 | 965,770 | 749,303 | -57,922 | -7.2% |
| Interfund Transfers | 9,389,776 | 9,342,254 | 9,815,587 | 9,815,586 | 10,397,736 | 582,149 | 5.9% |
| Operating Revenue | 112,494,062 | 101,930,594 | 119,283,893 | 117,585,150 | 113,821,097 | -5,462,796 | -4.6% |
| % Change | NA | -9.4% | 17.0% | 15.4% | -3.2% | | |
| Personnel Services | 46,588,803 | 49,409,394 | 60,335,681 | 54,784,323 | 62,901,548 | 2,565,867 | 4.3% |
| Materials & Services | 48,465,007 | 33,358,858 | 41,988,117 | 36,846,124 | 41,584,948 | -403,169 | -1.0% |
| Indirect Costs (Internal Dept Chgs) | 3,103,924 | 3,365,416 | 4,337,389 | 3,549,851 | 5,126,152 | 788,763 | 18.2% |
| Cost Allocation Charges | 5,587,129 | 5,996,119 | 6,735,607 | 6,735,607 | 6,747,444 | 11,837 | 0.2% |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0% |
| Special Payments (other governments & agencies) | 3,531,099 | 5,424,180 | 5,966,524 | 9,250,988 | 4,203,049 | -1,763,475 | -29.6% |
| Interfund Transfers | 1,714,060 | 233,886 | 522,161 | 527,927 | 691,868 | 169,707 | 32.5% |
| Capital Outlay | 421,126 | 96,723 | 190,000 | 196,800 | 120,000 | -70,000 | -36.8% |
| Operating Expenditure | 109,411,148 | 97,884,576 | 120,075,479 | 111,891,620 | 121,375,009 | 1,299,530 | 1.1% |
| % Change | NA | -10.5% | 22.7% | 14.3% | 8.5% | | |
| Reserve for Future Expenditures | 0 | 0 | 8,083,656 | 0 | 8,795,657 | 712,001 | 8.8% |
| Contingency | 0 | 0 | 15,394,662 | 0 | 13,613,866 | -1,780,796 | -11.6% |
| Total Expenditure | 109,411,148 | 97,884,576 | 143,553,797 | 111,891,620 | 143,784,532 | 230,735 | 5.2% |
| Ending Balance (if applicable) (includes Reserve & Contingency) | 20,223,887 | 24,269,904 | 23,478,318 | 29,963,436 | 22,409,523 | -1,068,795 | -4.6% |
| General Fund Support (if applicable) | 9,279,384 | 9,045,368 | 9,273,426 | 9,273,425 | 9,675,226 | 401,800 | 4.3% |
| Full Time Equiv Positions (FTE) Budgeted | 501.7 | 511.4 | 530.2 | | 535.1 | 4.9 | 0.9% |
| Full Time Equiv Positions (FTE) Filled at Yr End | 456.7 | 476.4 | | 475.7 | | | |
| Full Time Equiv Positions (FTE) Vacant at Yr End | 45.0 | 35.0 | | 54.5 | | | |



Health Housing & Human Services All Funds Combined FY 18-19 Proposed Budget



Resources



Requirements