#### CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS

#### **Study Session Worksheet**

Presentation Date: September 19th, 2017 Approx. Start Time: 2:30 pm Approx.

Length: One Hour.

Presentation Title: Equity Pilot Areas – Investment options

**Department:** County Administration/H3S

Presenters: Dan Chandler

Dr. Tia Ho

Other Invitees: Richard Swift

#### WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

Pursuant to Board direction in the 2017 Performance Clackamas Update, we are asking the commission to provide direction on selecting equity pilot areas where the County, acting with its partners, will implement a coordinated strategy to reduce poverty and food insecurity.

#### **EXECUTIVE SUMMARY:**

In July, 2017 the Board of Commissioners approved a new strategic plan. The Board of Commissioners adopted a set of milestones, community indicators and goals across 5 Areas of Strategic Focus:

- Build public trust through good government.
- Grow a vibrant economy.
- Build a strong infrastructure.
- Ensure safe, healthy and secure communities.
- Honor, utilize, promote and invest in our natural resources.

Among those goals were the following:

• By September 2017, Clackamas County will identify equity pilot areas where the county will focus efforts to reduce poverty and food insecurity.

- By February of 2018, there will be a coordinated and focused strategy to reduce the poverty rate in each equity pilot area by 10%.
- By February 2018, there will be a focused and coordinated strategy to reduce food insecurity by 10% in each equity pilot area.

This policy session is to assist the Board with identification and designation of equity pilot areas.

In the attached presentation, staff has done two key things:

- 1. Identified some of the interventions and policy levers that may help assist in beginning to alleviate poverty and food insecurity.
- 2. Provided maps of the highest concentrations of overall poverty, childhood poverty and SNAP benefits.

Is this item in your current budget? X NO

#### STRATEGIC PLAN ALIGNMENT

How does this item align with the County's Performance Clackamas goals?

This item is a direct implementation step of the three goals mentioned above.

#### **LEGAL/POLICY REQUIREMENTS:**

#### **STAFF RECOMMENDATION:**

Poverty and food insecurity are complex issues, with as many variables as there are people experiencing them. Staff knows that every area will require different strategies.

Staff recommends as follows:

- 1. For FY 18/19 and following, focus small grants on efforts that will achieve Measurable results in the 16 identified poverty intersection areas, and other areas that meet two of the three criteria. Consider expanding grants program.
- 2. Select no more than four areas for county departments and partners to develop coordinated strategies to reduce poverty and food insecurity. For city areas, talk with city partners to determine their interest and capacity. For unincorporated areas, consider combining areas with similar characteristics. Consider the following types of areas.

- a. Urban City
- b. Rural City
- c. Rural Unincorporated
- d. Urban Unincorporated

#### **ATTACHMENTS:**

- Power Point with maps. a.
- Data tables of selected areas. b.

<u>SUBMITTED BY:</u>
Division Director/Head Approval
Department Director/Head Approval
County Administrator Approval
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For information on this issue or copies of attachments, please contact Dan Chandler @ 503-742-5394

# Equity Pilot Areas: Possibilities for Investment

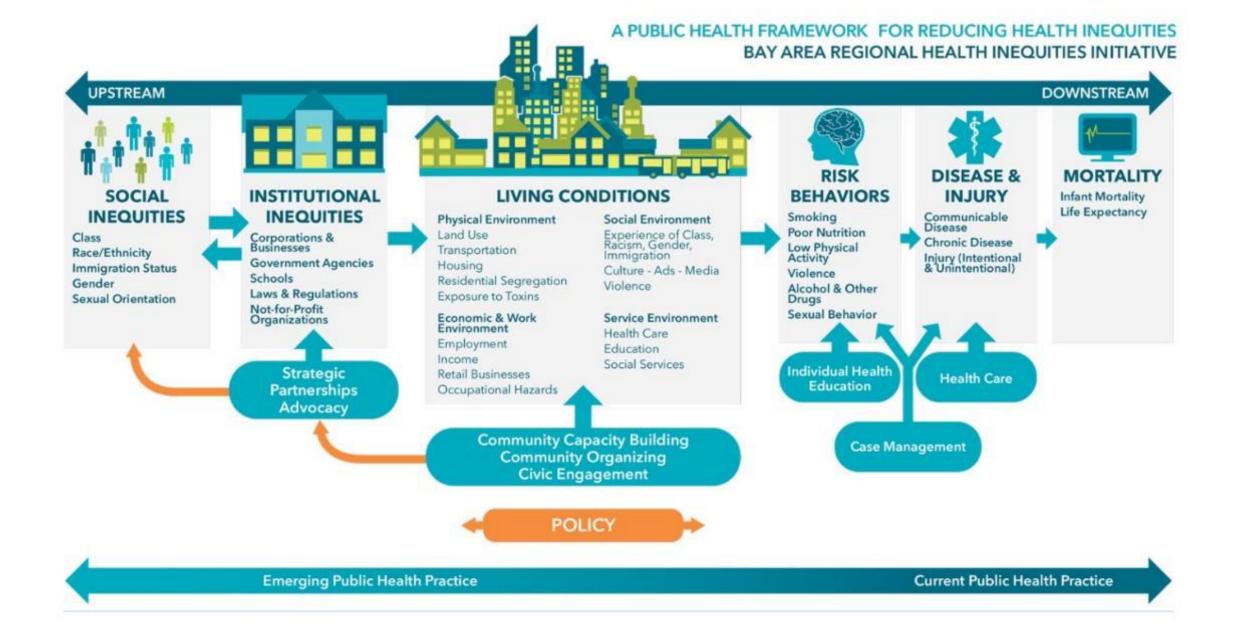






# Purpose today

- By September 2017, Clackamas County will identify equity pilot areas where the county will focus efforts to reduce poverty and food insecurity.
- By February of 2018, there will be a coordinated and focused strategy to reduce the poverty rate in each equity pilot area by 10%.<sup>2</sup>
- By February 2018, there will be a focused and coordinated strategy to reduce food insecurity by 10% in each equity pilot area.



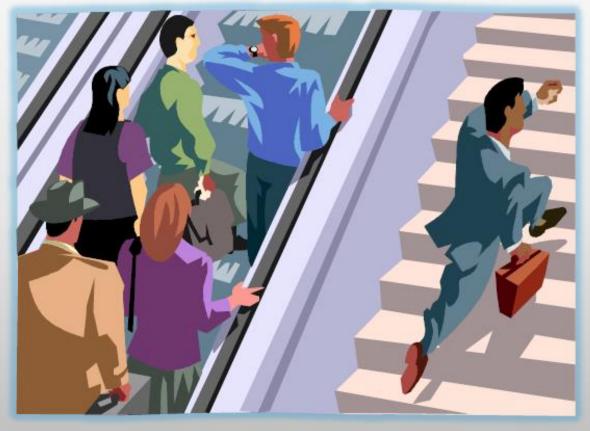
# Opportunity Context Matters

"Opportunity" is a situation or condition that places individuals in a position to be more likely to succeed or excel.

#### Opportunity Structures

- High-quality education
- Healthy and safe environment
- Stable housing
- Food access
- Living wage employment
- Transportation access
- Political empowerment
- Outlets for wealth-building
- Positive social networks

### Our opportunity context matters



Some people ride the "Up" escalator to reach opportunity

Others have to run up the "Down" escalator to get there

Source: Powell, John A. (2010). Growing Together to Expand Opportunity for All, Kirwan Institute, The Ohio State University

### Clackamas County Strategic Plan

- Build public trust through good government
- Grow a vibrant economy
- Build strong infrastructure
- Ensure safe, healthy & secure communities
- Honor, utilize, promote and invest in our natural resources

Performance Clackamas: Poverty reduction and food security

# Areas Are Opportunity for Investment

#### **Examples of Possibilities:**

- Support Small Businesses
- Expand Affordable Housing Access
- Innovate for Food Access
- Tailor Education Supports
- Expand Transportation Access



Photo Source: Matthew Warner



Photo Source: Chris Phan

# Support Small Businesses

#### Microenterprise

- Foster, incubate small businesses (<6 staff)</li>
- Small business loans
- Networking
- Training
- Business planning
- Equipment (i.e. commercial kitchens)
- Help generate higher income than service sector jobs alone

#### Partner for Further Investment

Rural Small Grant Programs (USDA)

- Rural Energy for America Program
- Rural Business Development Grants



Business Incubator Center, CO





# Expand Affordable Housing

# Community Development Corporations

- Affordable Housing Development
- Education, Training, and Homeowner Assistance
- Economic Development
- Community Development
- Asset and Property Management





# Innovate for Food Access

#### **Hood River**

- Region wide
- Cross sector partnership
- Multiple investment sources

#### Veggie Rx Program

- Screening
- Prescription
- Redemption
- Refills





# Tailor Education Supports

## PreventNet Community Schools

- Coordinated services
- Multi-sector approach
- Multiple providers in Clackamas of PreventNet (NW Family Services, Todos Juntos, others)

# Partner with Clackamas Workforce Partnership

# Career and Technical Education

- Engaging, relevant classes related to job opportunities
- Required by state law
- Supports current teens in the short term
- Grants for schools



# Expand Transportation Access

#### **Transit Agencies**

- Canby Area Transit
- Canby Ferry
- · CRC-TMA
- Transportation Reaching People (TRP)
- South Metro Area Rapid Transit
- Fearless Sandy Area Metro (SAM)
- South County Transportation District
- Mt. Hood Express

### Partner to Seek Support Funds

- Assess desire & need by population
- Identify residents not being adequately served
- Trimet fare relief grants example

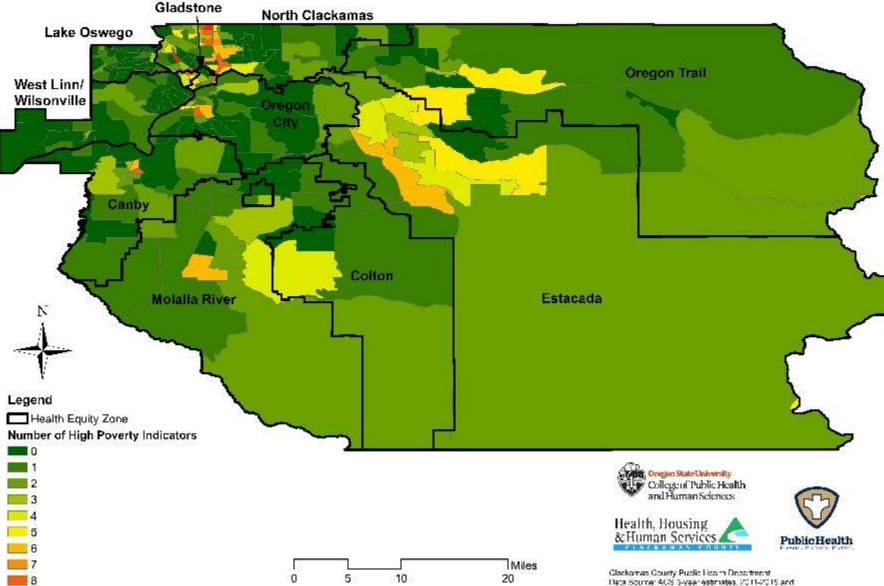


# Summary of Themes

- Investment from various sources to extend what is possible (i.e. it's not just government)
- Leverage county funding, including county grants
- Tailored approach to unique context using data to support making changes
- Engaged community members in leadership roles
- Partnerships with organizations from multiple sectors, systems and cultures
- Connected and coordinated services
- Persistence

# Map 1: Broad View of 9 Poverty Indicators

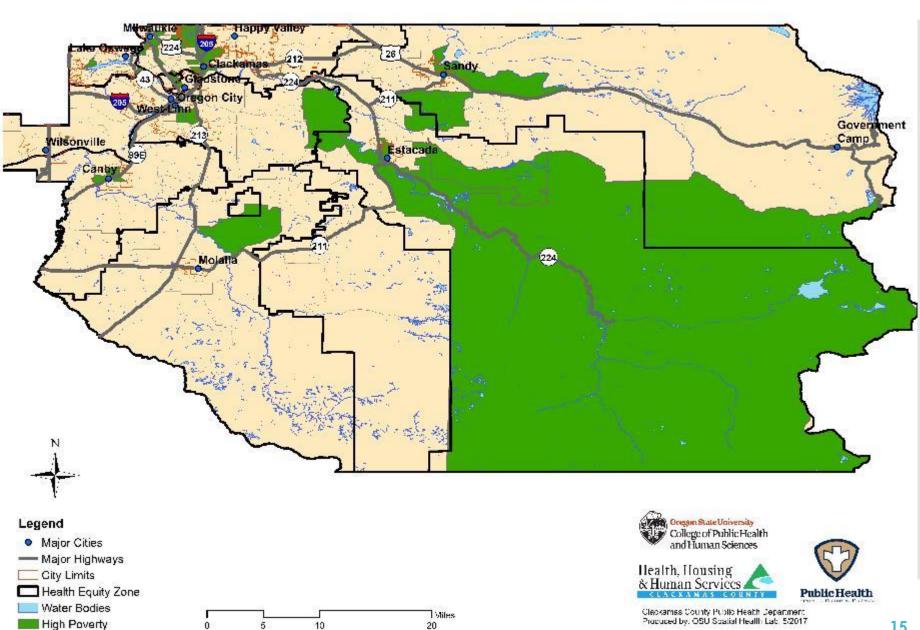
#### Number of High Poverty Indicators per Census Block Group by Health Equity Zone



Clackamas County Public Health Department Produced by, OSU Spatial Health Lab, 5/2017

#### High Population in Poverty by Health Equity Zone

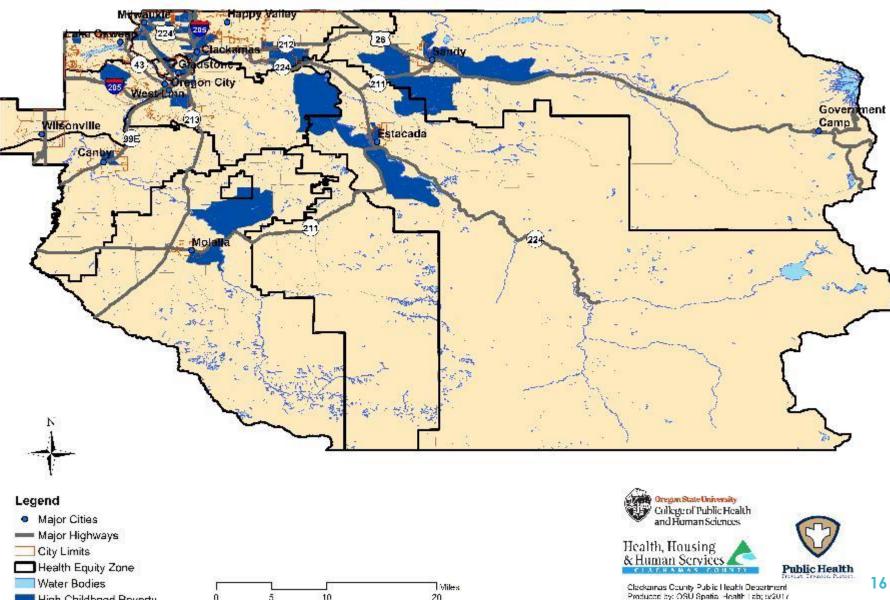
Map 2: Overall Poverty



# Map 3: Children in Poverty

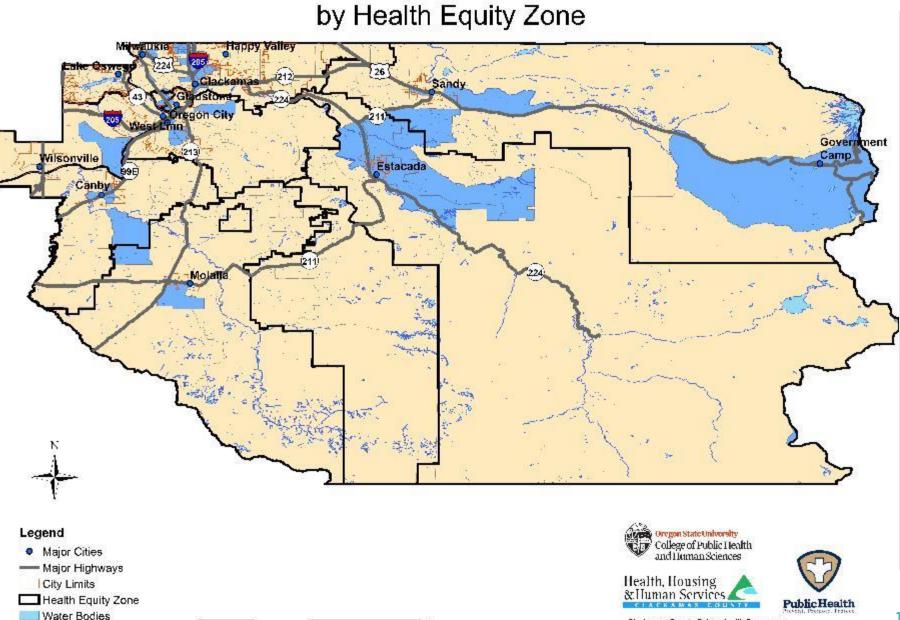
High Childhood Poverty

#### High Percentage of Children in Poverty by Health Equity Zone



Map 4: Food Insecurity (SNAP)

High SNAP recipients



High Number of Households Receiving SNAP benefits

Clackamas County Public Tealth Department Produced by: OSU Spatial Lealth Lab: 5/2017

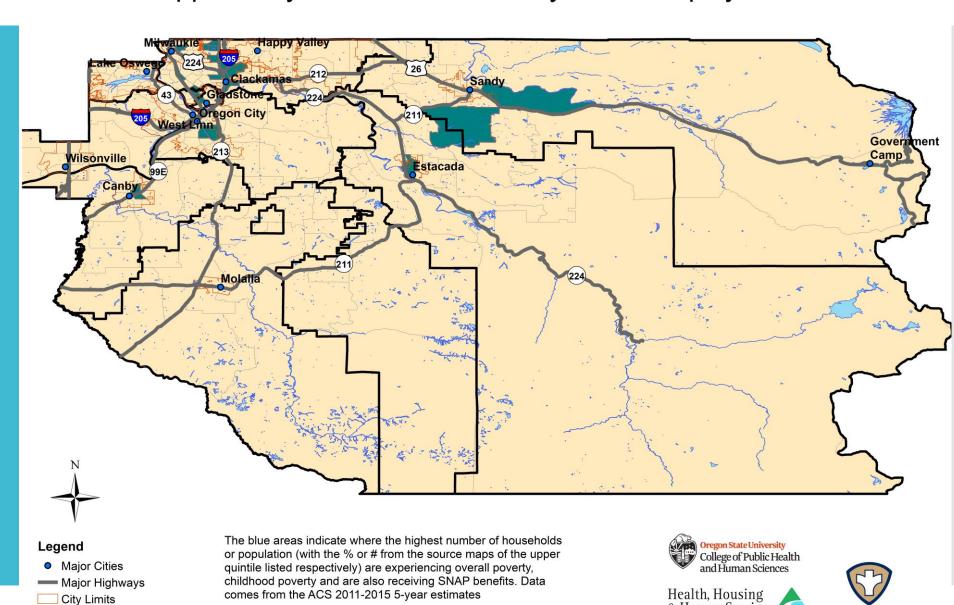
#### Opportunity Investment Areas by Health Equity Zone

Map 5: Areas Where 3 Poverty Indicators Are Highest

Health Equity Zone

Water Bodies

High Poverty Intersection



& Human Services

Clackamas County Public Health Department Produced by: OSU Spatial Health Lab; 5/2017

**Public Health** 

### Map 6: Close Up View of Intersection Areas

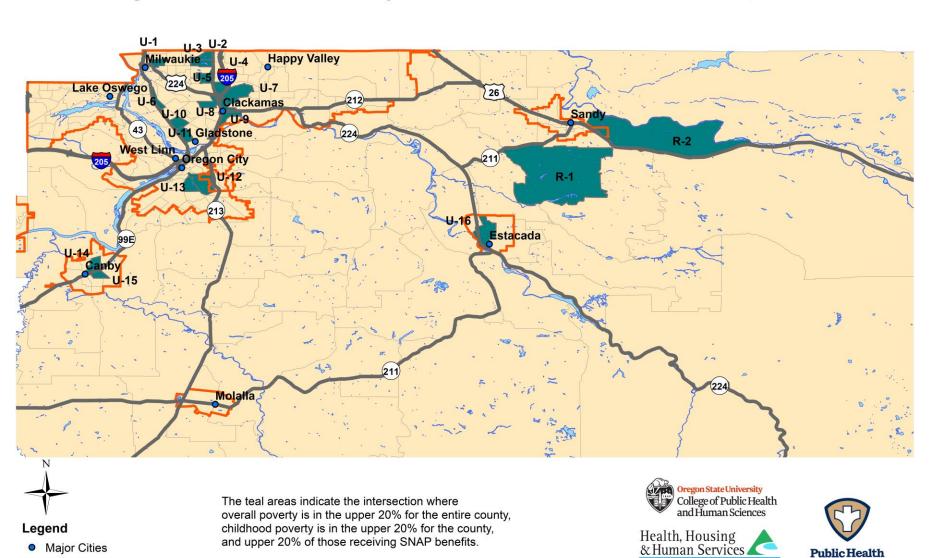
Major Highways

Water Bodies

Urban Growth Boundary- 2015

High Poverty Intersection

#### Intersection of High Poverty Indicators including Overall Poverty, High Childhood Poverty, and Number of SNAP Recipients



Clackamas County Public Health Department

Produced by: OSU Spatial Health Lab; 9/2017

Data Source: ACS 5-year estimates, 2011-2015 and Clackamas County Public Health Department

# THANK YOU!

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#### **Equity Areas Descriptors**

These areas are census tracts. References to a City refer to a city within which the census tract lies.

Maps provided by Oregon State University through partnership with Clackamas County Public Health Division

						# of Households			
		Number of	% Non	% in	% Child	Receiving	%	% No HS	Life
ID	Population	Households	English	Poverty	Poverty	SNAP	Unemployed	Diploma	Expectancy
Rural									
Unincorporated									
R-1	1750	601	5.99	23.65	23.01	130	25.45	25.42	70.14
R-2	1854	633	14.38	19.63	13.06	150	13.53	28.01	74.24
Urban Cities									
U-1 (Milwaukie)	1535	770	19.74	19.37	17.78	235	4.42	27	68.69
Urban									
Unincorporated									
Areas									
U-2	1137	518	12.55	34.65	29.94	195	15.12	33.72	67.1
U-3	998	427	3.98	17.34	22.75	126	17.78	31.04	71.41
U-4	2955	1036	22.49	37.01	28.7	278	5.44	41.88	69.06
U-5	1907	746	10.45	22.26	25.16	252	17.46	25.65	72.62
U-6	1106	437	27.69	18.98	12.18	142	26.7	37.4	70.83
U-7	2672	952	22.16	18.3	13.23	261	4.78	32.76	58.95
U-8	2275	837	8.48	28.61	26.17	325	10.74	30.9	75.99
U-9	1919	837	15.65	24.86	24.11	322	14.09	35.55	67.78
U-10	2706	1004	16.13	24.84	20.39	403	12.06	34.92	71.6
U-11	2690	1057	12.58	20.79	17.56	271	7.12	38.13	71.24
U-12	2860	1035	8.89	29.56	22.04	368	10.49	29.35	79.28
U-13	2084	674	19.73	22.33	22.92	312	10.65	34.14	74.43
Rural Cities									
U-14 (Canby)	1967	688	16.86	21.91	17.77	201	12.64	29.34	70.19
U-15(Canby)	2227	743	35.94	36.01	31.25	226	11.13	33.73	72.25
U-16 (Estacada)	1675	690	5.22	28	19.74	258	12.06	45.59	73.57

