

# CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS

## Policy Session Worksheet

**Presentation Date:** Oct. 27, 2020 **Approx. Start Time:** 1:30 **Approx. Length:** 1 hour

**Presentation Title:** Performance Clackamas: Update

**Department:** H3S, DTD, BCS, Community Corrections, PGA, County Administration

**Presenters:** Vahid Brown and Brenda Durbin, H3S

**Other Invitees:** Jill Smith, Dan Johnson, Sarah Eckman, Malcolm McDonald, Sue Hildick, Emily Klepper, Abby Ahern

### **WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?**

This is an update to the Board for discussion, no action is requested.

### **EXECUTIVE SUMMARY:**

Early in 2020, Implementation Teams were formed to address each of the Boards' Strategic Initiatives. Teams consist primarily of staff from multiple departments who are involved with planning and implementation. Due to COVID, work has been delayed; however, Teams have reconvened and are moving ahead with their work.

These update sessions provide an opportunity for the Board to review progress towards achieving the Initiatives including:

- discussing activities to date
- identifying what is working and any barriers
- recommending changes, if needed, and
- describing next steps in the months ahead.

This session will review two interrelated Initiatives from the Board's *Ensure Safe, Healthy and Secure Communities* priority:

- By 2023, 30% reduction of chronically homeless people on the Coordinated Housing Access waitlist.
- By 2023, 30% reduction in the homeless children and youth (24 and under) on the Coordinated Housing Access waitlist.

**FINANCIAL IMPLICATIONS (current year and ongoing):** N/A

Is this item in your current budget?  YES  NO

What is the cost? \$

What is the funding source?

### **STRATEGIC PLAN ALIGNMENT:**

- How does this item align with your Department's Strategic Business Plan goals?
- How does this item align with the County's Performance Clackamas goals?

This is a review of departmental work on the Performance Clackamas goals

**LEGAL/POLICY REQUIREMENTS:** N/A

**PUBLIC/GOVERNMENTAL PARTICIPATION:** Involves several departments along with regional and non-profit partners.

**OPTIONS:** N/A

**RECOMMENDATION:** N/A

**ATTACHMENTS:** Performance Clackamas Review Form, infographic with baseline numbers.

**SUBMITTED BY:**

Division Director/Head Approval \_\_\_\_\_  
Department Director/Head Approval \_\_\_\_\_  
County Administrator Approval \_\_\_\_\_



For information on this issue or copies of attachments, please contact Vahid Brown @ 971-334-9870

## BCC GOAL:

### Strategic Result(s)

Reduce chronic homelessness as evidenced by:

By 2023, 30% reduction of chronically homeless people on the Coordinated Housing Access waitlist.

By 2023, 30% reduction in the homeless children and youth (24 and under) on the Coordinated Housing Access waitlist.

### Team Members/Department (\*Co-Chairs)

Vahid Brown*	Sue Hildick	Emily Klepper
Brenda Durbin*	Sarah Eckman	Malcolm McDonald
Jill Smith	Dan Johnson	

### Key Strategies

Maximize opportunities to increase permanent supportive housing (PSH) resources with Metro Supportive Housing Services (SHS) Measure and Affordable Housing Bond funds.

Implement youth homeless services continuum through the Youth Homelessness Demonstration Program (YHDP)

Develop strong network of community based organizations (CBOs) with a focus on Equity

Use best practices to ensure ongoing tenancy: wraparound support services, easy access to behavioral and physical health support; community building, etc.

Emergency shelter system developed as “front door” to PSH programs (navigation centers; example of COVID-19 round one motel voucher program)

Planning for investments in housing and homeless services system across the County, including the non-Metro rural areas

### Related Metrics

Baseline CHA 2019, measured against CHA quarterly reports, placements off waitlist vs inflow

Unit count 0-30% AMI (project-based and tenant-based vouchers), including dedicated PSH units

Long term success in maintaining housing

### Activities Completed to Date

Metro 300 implementation – nearing full utilization (= 80 households placed in permanent housing)

SHS Local Implementation Plan (LIP) preparation underway – completed contract with engagement providers

Metro Bond developments – Bond resources awarded for the development of 461 units – including 201 units at 30% AMI and below

PBVs – 173 project-based vouchers (PBVs) awarded to support units affordable to households at 30% AMI and below to be developed with Metro Bond funding
Completion of YHDP Coordinated Community Plan (CCP) to end youth and young adult homelessness in Clackamas County
Grantees selected for 2 YHDP funded projects: 1. Diversion, Prevention, and Access Project, 2. Joint Component transitional housing-rapid rehousing project
Establishment of Youth Action Board (YAB)
Integrated multiple domestic violence (DV) providers into the Coordinated Housing Access system
Created 10 preference section 8 vouchers for PSH “move-on” – transition to rent support voucher by households no longer needing intensive supportive services
Contract awarded for engagement and analysis services to develop recommendations for utilizing existing funding to meet the housing and homeless services needs of non-Metro areas of the County

### Activities Planned for FY 21

<b>Q1: July-September</b>	<b>Q2: October-December</b>	<b>Q3: January-March</b>	<b>Q4: April-June</b>
Supportive Housing Services Local Implementation Plan (SHS LIP) development	SHS LIP completion	SHS Implementation (LIP approval)	SHS Implementation begins
Implementation of 2 YHDP funded projects	SHS local task force meets	Contracted engagement for non-Metro areas of County conducted	Metro Bond: Construction starts on the Webster Road Redevelopment project (48 units at 30% AMI and below – including 12 dedicated PSH units)
	SHS community engagement conducted	Metro Bond: Construction starts on Fuller Station Project (100 units – includes 25 PSH units at 30% AMI and below)	Equity analysis of homeless service system report delivery
	YHDP funded projects execute grant agreement with HUD (October)	Acquisition/rehab of property for use as permanent shelter	Engagement report with recommendations for funding housing services in non-Metro areas
	Begin training drop-in centers, schools, and other system partners to conduct Coordinated Housing Access (CHA) assessments	Develop youth and young adult (YYA) Street Outreach Team	Support Youth Action Board (YAB) in hosting public awareness event
	Begin design and implement of changes to CHA system to be more accessible for unaccompanied youth.	Development of By-Name list for identifying homeless and at-risk youth (ages 14-24)	Planning to connect CoC funds to SHS funds where appropriate, to begin shifting CoC focus to rural county

		Support Youth Action Board (YAB) in hosting public awareness event	
		Intensive CoC outreach and connections with rural county begin	

**Overall Status/Progress**

<b>What's Working Well</b>	<b>Barriers/Challenges</b>
Increasing coordination among H3S divisions and across County Departments	Potential impacts from COVID-19 and wildfires
Shelter -> housing strategy: successes of Veterans Village and COVID-19 motel shelter project in Summer 2020	SHS funds services in Metro boundary only
Youth Action Board (YAB) meets frequently to support YHDP funded projects, to look at larger system planning for ending youth homelessness in Clackamas County.	Technological challenges to meeting due to COVID-19 Connecting/engaging with youth at a time when they are not able to access normal gathering sites.
YHDP Strategic Planning Group continues to meet frequently to make progress on goals of CCP	Capacity related to SHS implementation – staff and CBO partners

**Changes recommended due to COVID or other factors**

<b>Recommended Change</b>	<b>Reason</b>
None at this time	

## Where were we in 2019?

*Chronically homeless*

**452 households**

*Families with children*

**243 households**

*Youth (under age 25)*

**55 households**

## Who was served?

7/1/2019 - 6/30/2020

*Chronically homeless*

**191 households**

*Families with children*

**199 households**

*Youth (under age 25)*

**25 households**

## Who is waiting now?

*Chronically homeless*

**178 households**

*Families with children*

**201 households**

*Youth (under age 25)*

**51 households**

**What is our PSH  
unit inventory?**

**267  
units**

**264  
units**