CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS <u>Study Session Worksheet</u>

10:00

Presentation Date: May 14, 2013 Approx Start Time: 9:30 AM Approx Length: 30 min

Presentation Title: Ag Investment Plan Food System ONEStop - An Oregon Solutions Project

Department: BCS Ag and Forest Economic Development Division

Presenters: Rick Gruen, Manager

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WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

Support to accept Oregon Solutions project support with the Ag Investment Plan's Food System ONEStop project. It is anticipated that the Governor will accept the Oregon Solution's recommendation of the project and identify co-conveners to lead a team of community partners to develop a technical assistance ONEStop, Owner's Manual, and agreements to increase efficiency and collaboration among the partner organizations. This project has an economic development perspective and is intended to assist producers, processors, and distributors of food in Clackamas County.

EXECUTIVE SUMMARY:

The absence of an adequate agriculture and food system infrastructure in our tri-county region impedes the development and growth of a resilient food system economic cluster that is less reliant on imports. The Food System ONEStop can facilitate the creation of a stronger food system cluster industry, align workforce development and job creation, and protect/enhance the regions' strategic foodshed assets by:

- Meeting the growing demand for increased access to diverse technical assistance;
- Closing supply and demand gaps in aggregation, transportation and distribution to meet demand for a year round, consistent supply of healthier, local foods sought by retailers, wholesalers, institutions, restaurants, specialty markets and consumers; and
- Developing regional food system policy that connects the growing of healthy food with the
 eating of it in a manner that meets food access/equity challenges related to hunger and obesity.

The Clackamas County Food System ONEStop concept is conceived as a virtual public, private, non-profit, and academic partnership. The partnership will support the tri-county region's foodshed vision to advance economic development and job creation in the emerging food system cluster. It will also foster community co-benefits such as increased public health, food equity, and environmental stewardship. This innovative partnership will draw from ONEStop partners' diverse expertise – collaboratively implemented – to help producers, processors, and distributors navigate and connect to a set of linked services and resources. These include finance, legal, land use/zoning, regulatory, food policy, sustainable certification, production, marketing, conservation, and education services and resources.

Complementary strategic efforts have already identified major challenges to and opportunities for advancing sustainable regional and county-level foodshed economies and corollary co-benefits.

- The region spends \$4.8 billion on the consumption of food and food related inputs from outside the region.
- We currently import 90%-95% of our food from outside the region.
- Each 1% increase in local food consumption results in \$40 million in regional economic benefit.
- Underutilized agricultural and nursery lands could provide increased production and certainty to meet a large share of the regional food system's demand.
- Oregon ranks 12th in the nation for hunger while, at the same time, 25% of Oregonians are considered obese.

Oregon Solutions would provide ONEStop partners with several outcomes and/or deliverables:

1. Concept Refinement - Concept refinement is critical for building the necessary level and type of

detail to foster producer support for long-term success and ONEStop utilization. This deliverable includes a detailed assessment of needed partners, services, and skills for strengthening the framework to ensure relevancy, efficiency, and effectiveness.

- 2. <u>Memorandum of Understanding (MOU)</u> A Partner MOU will define partners' roles and responsibilities to formalize participation in ONEStop.
- 3. Optional Tasks Depending on Funding Available:
 - a. Owners' Manual Creation of an "Owner's Manual" that details the framework and service delivery mechanisms for accessing or implementing technical assistance, training, education, Research and Development, and other functions through the ONEStop.
 - b. *Pilot Study Group* Hands-on testing and evaluation of the ONEStop programming framework. This test-run will allow adaptive refinements and benchmarking prior to full implementation.

FINANCIAL IMPLICATIONS (current year and ongoing):

The Oregon Solutions Program provides matching funds to support project development and implementation as memorialized in an Intergovernmental Agreement. This comes via an award of matching funds to cover the cost of project management, convening/facilitating, and developing/producing project deliverables. The specific project budget is yet developed, but the initial estimate for the project is \$50,000-60,000. The Oregon Solutions Program would contribute 50% and BCS Ag and Forest Economic Development Division would contribute 50%. The BCS portion would come from the Division's allocated share of lottery dollars provided by BCS Business and Economic Development. The Division has budgeted up to \$30,000 for the cost of the project.

LEGAL/POLICY REQUIREMENTS:

It is our goal to eventually be able to recommend policy changes, revisions, and/or adoptions.

PUBLIC/GOVERNMENTAL PARTICIPATION:

Anticipated Food System ONEStop Partners include, among others:

Clackamas County
Clackamas Soil and Water
Conservation District
EcoTrust/Food Hub
Mercy Corp Northwest
Organically Grown Company
1000 Friends of Oregon
Friends of Family Farmers

Institutional Food Buyers
Alliance
Oregon Food Bank
Oregon State University
Extension Service
Oregon Department of
Agriculture

Clackamas County Tourism and Cultural Affairs Thompson Farms Pitkin-Winterowd Farms Hansen Family Farms Siri & Son Farms Community by Design, LLC

OPTIONS:

- 1. Accept Oregon Solutions' support if the Governor chooses the project.
- Not accept the support.

RECOMMENDATION:

Staff respectfully recommends Option 1 to accept Oregon Solutions' support for the Food System ONEStop if the Governor chooses the project and direct staff to bring forward a memorializing IGA.

SUBMITTED BY:

County Administrator Approval: LSB

For information on this issue or copies of attachments, please contact Rick Gruen @ 503 742 4345

Fiscal Impact Form

RESOURCES:	
s this item in your current work plan and budget?	
⊠ YES □ NO	

START-UP EXPENSES AND STAFFING (if applicable): Covered within current staffing levels

ONGOING OPERATING EXPENSES/SAVINGS AND STAFFING (if applicable): Covered within current staffing levels

<u>ANTICIPATED RESULTS:</u> Creation of a stronger food system cluster industry, align workforce development and job creation, and protect/enhance the regions' strategic foodshed assets

COSTS & BENEFITS: N/A

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Ongoing Annual Costs	- CONTRACTOR - CON				all solutions about	
Ingoing Annual Costs						
	Hours	Start-up Capital	Other Start-up	Annual Operations	Annual Capital	TOTAL
Benefits/Savings:	Hours		1 '		l l	TOTAL