

# CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS

## Policy Session Worksheet

**Presentation Date:** 9/9/2020    **Approx. Start Time:** 1:30 pm    **Approx. Length:** 1 hour

**Presentation Title:** Board Priorities

**Department:** County Administration

**Presenters:** Gary Schmidt

### **WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?**

What policy priorities and initiatives do the Board of County Commissioners want to accomplish by the end of this calendar year, December 31, 2020?

### **EXECUTIVE SUMMARY:**

In January 2020 the Board of County Commissioners revised and updated the County's Performance Clackamas Strategic Plan. In that plan, the Board agreed to five strategic priorities and 12 results. Those priorities and results are summarized here and the full list is the attachment:

#### **Grow a Vibrant Economy**

- By 2024 80% of employers with an adequately trained work force
- By 2024, 80% of businesses seeking to locate or expand in the county have serviceable properties
- By 2024, 75% of participants in Community Prosperity pilots have access to healthy foods

#### **Build a Strong Infrastructure**

- By 2024, funding for the Sunrise Gateway corridor phase II is committed
- By 2024, funding for Interstate 205 widening and improvements is committed

#### **Ensure Safe, Healthy and Secure Communities**

- By 2024, 80% of victims of domestic violence will not experience further abuse
- By 2025, 1,500 affordable housing units will be developed
- By 2023, 30% reduction of chronically homeless people on the access waitlist
- By 2023, 30% reduction in homeless child and youth on the access waitlist

#### **Honor, Utilize, Promote and Invest in our Natural Resources**

- By 2022, a Climate Action Plan is adopted with goal of being carbon neutral by 2050

**Build Public Trust through Good Government**

- By 2023 build a new county courthouse
- By 2021, the county’s budget will be 100% tied to results

The Board has also directed staff to work on several other initiatives, including:

- Implementing recommendations of the Housing Affordability and Homelessness Task Force (namely a Construction Excise Tax)
- Determining the future of the Veterans Village (2-year pilot project ends October 2020)
- Short term rentals next steps
- Internet Service Provider next steps
- NCPRD District Advisory Board bylaws completion
- Tobacco Retail License next steps
- Careers to Construction Project (C2P2) next steps
- Reimagine Oregon commitments
- Implementing Supportive Housing Services programs
- Implementing the Children’s Safety Levy program, should voters approve
- Implementing Metro’s Get Moving 2020, should voters approve
- Implementing the Metro Housing Bond
- Building 2 libraries: Gladstone and Oak Lodge

Today the Board is asked to narrow down this priority list, including the Board’s Performance Clackamas strategic priorities and results, and determine what can realistically be accomplished in the next four months. This will also require a determination of what items on the priority list will be removed or put on hold.

**FINANCIAL IMPLICATIONS (current year and ongoing):**

Is this item in your current budget?       YES       NO

What is the cost?    \$ Cost varies by item      What is the funding source?      N/A

**STRATEGIC PLAN ALIGNMENT:**

This session aligns with all of the County’s Performance Clackamas goals.

**LEGAL/POLICY REQUIREMENTS:**

N/A

**PUBLIC/GOVERNMENTAL PARTICIPATION:**

N/A

**OPTIONS:**

1. Determine the top three or four priorities the Board would like to focus on during the remainder of this calendar year.
2. Make no priority list.

**RECOMMENDATION:**

Staff recommends option #1: determine the top three or four priorities the Board would like to focus on during the remainder of this calendar year.

**ATTACHMENTS:**

1. Clackamas County Performance Clackamas Strategic Plan 2020

**SUBMITTED BY:**

Division Director/Head Approval \_\_\_\_\_

Department Director/Head Approval \_\_\_\_\_

County Administrator Approval \_\_\_s/Gary Schmidt\_\_\_\_\_

For information on this issue or copies of attachments, please contact Gary Schmidt @ 503-742-5908
--

# Performance Clackamas

**Clackamas County Strategic Plan**

*January 2020 Update*

Commissioner  
Sonya Fischer

Commissioner  
Ken Humberston

**Chair**  
**Jim Bernard**

Commissioner  
Paul Savas

Commissioner  
Martha Schrader

# Strategic Priority: Build Public Trust through Good Government

Public trust is the currency of good government. Clackamas County will design and deliver services that make a difference and measure our effectiveness in terms of results for our customers. We will listen, be accountable and deliver what we promise. When we allocate resources, they will be tied to results that matter. Updating the County Courthouse will ensure that key public safety services are safe and accessible to all residents.

## Results

- By 2023, build a new County Courthouse
- By 2021, the county's budget will be 100% tied to results with transparency to the public.



# Strategic Priority: Grow a Vibrant Economy

The future prosperity of County residents will be built on good paying jobs that support families, housing affordability, a growing diverse qualified workforce, capital investments that grow current businesses, and on the availability of lands where new businesses can easily locate and expand within the County.



## Results

- By 2024, 80% of employers within targeted clusters surveyed will report that an adequately trained workforce is available to fill their family wage jobs.
- By 2024, 80% of businesses that pay family wage jobs seeking to locate or expand in Clackamas County will find serviceable commercial or industrial properties which meet their particular business needs.
- By 2024, 75% of participants in the Community Prosperity pilots have experienced improvement in financial stability and access to affordable, healthy foods.

# Strategic Priority: Build a Strong Infrastructure

Ensure long-term investments in infrastructure that will support the diverse needs of Clackamas County residents, including: a thriving economy, living wage jobs, housing and transportation alternatives, and a healthy environment.

## Results

- By 2024, funding for the next Phase (from 122nd-172nd) of the Sunrise Gateway multimodal corridor improvements will be committed from federal, state, and/or regional funding sources.
- By 2024, funding for the Interstate 205 (I-205) Widening and Seismic Improvements Project, including the Abernethy Bridge, will be committed from federal, state, and/or regional funding sources.



# Strategic Priority: Ensure Safe, Healthy and Secure Communities

A focus on the well-being of all our families and communities reflects the best of our character. Investments in providing services to those needing care, addressing hunger, homelessness, addictions, behavioral health needs, and reducing crime, are key to making our communities safe. These efforts, combined with success in creating jobs and addressing homelessness, will give definition to the County’s efforts to alleviate poverty and will help ensure the safety, health, and security of our residents.

## Results

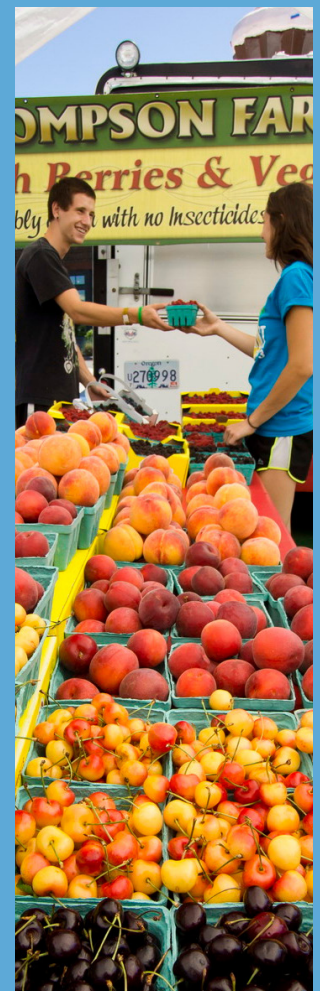
- By 2024, 80% of victims of domestic violence will not experience further abuse following their initial report.
- By 2025, 1,500 affordable housing units will be developed\*. Those units will be stratified across Area Median Income (AMI) ranges as shown above.

Lead responsibility	Units	AMI
All County	700	61-110%
Mostly H3S	800	0-60%

*\* Included in the overall count are rehabbed units, and units at various construction phases (Viable, Committed, In Development, and Completed).*

Reduce chronic homelessness as evidenced:

- By 2023, 30% reduction of chronically homeless people on the Coordinated Housing Access waitlist.
- By 2023, 30% reduction in homeless children and youth (24 and under) on the Coordinated Housing Access waitlist.





# Strategic Priority: Honor, Utilize, Promote and Invest in our Natural Resources

The abundant natural resources in both urban and rural areas of Clackamas County provide extraordinary economic and recreational opportunities. A balanced sustainable approach to our natural resources will generate prosperity and help secure and conserve those resources for future generations.

## Result

- By January 2022, a Climate Action plan is adopted for our community with specific recommendations to reach the goal of being carbon neutral by 2050.



# Policy Perspectives

Moving forward, four important lenses will be applied to decisions the County makes regarding policy, operations, budget and purchases. Applying these lenses will enhance the strategic results:

- Equity, Diversity, and Inclusion
- Carbon Neutrality, including developing and implementing a Climate Action Plan
- Healthy and Active Lifestyle, guiding housing, transportation, and land use policies and decisions
- Family Stability, including an emphasis on issues of domestic violence, homelessness and workforce development



## Key Initiatives

In addition to the Priorities and Results in the Strategic Plan, the County will provide leadership to develop policies and partnerships for Key Initiatives as follows:

- Being a catalyst and a convener to stimulate the development of Workforce Housing for those with 60% or less of the Area Median Income.
- Growing the Mass Timber industry in Clackamas County, which creates family wage jobs.
- Making high speed internet available throughout the County.
- Pollination Policy Initiative, including a hub to share information to government and private landowners.

Board decisions will be informed by managing for results performance information for ongoing operations.