

## Clackamas County Continuum of Care - FY2021 Ranking Process

Clackamas County CoC monitors project performance during APR review prior to submission, through regularly scheduled data quality and bed utilization reports, and as part of the evaluation, review, scoring and ranking process. Before working on updating score cards, Coordinated Entry, PIT count, and equity analysis data was examined to determine local needs. The score cards used for the CoC ranking process are also completed and evaluated by the CoC Steering Committee (CoCSC) in February as part of mid-year program and system performance evaluation. If the CoCSC determines that a program is underperforming the CoCSC will support programs to improve performance, following the CoC Corrective Action Process as per the CoC Bylaws.

At regular CoCSC meetings on 4/8/21 and 8/12/21 the CoCSC updated all five score cards. **Objective Criteria, used in review, ranking and selection** to determine future program success, was different based on the type of score card used:

### For all Score Cards the following revisions were made to align with local and HUD priorities:

- **Added narratives:** Healthcare collaboration, \*ability to serve outside of the urban growth boundary
- **Revised narrative:** Description of equity and inclusion strategies
- **Updated language:** Commitment to using Housing First, Culturally Specific Organization and/or Project is Culturally Specific

### The following elements are within each Score Card:

- **New Project Applications-** basic threshold requirements (such as HMIS, CE, Housing First and Equal Access), HUD application requirements (such as eligible activities, project type), local goals (Increase RRH and Dedicated CH beds, project that serves non-Chronic single adults, commitment to using Housing First approach with no service participation requirements or preconditions, Culturally Specific Organization and/or Culturally Specific Project), and narratives (agency administrative capacity, success with federal grants, experience working with homeless populations, program plans to positively contribute to HUD's System Performance Measures, description of their equity and inclusion strategies, ability to serve outside of the urban growth boundary, and collaboration with healthcare)
- **New Renewal Projects** – This year we did not have any applications in this category
- **First-year Renewal Projects-** This year we did not have any applications in this category
- **Standard Renewal Projects-** unresolved HUD findings, on-time APR submission, eLOCCS drawdown rates, **System Performance:** HMIS data quality, bed utilization rates, exits to permanent housing, and increasing participant incomes, narratives (description of equity and inclusion strategies, ability to serve outside of the urban growth boundary, and collaboration with healthcare)
- **Youth Renewal Projects-** evaluated based on the same criteria as Standard Renewal with 2 exceptions: The income measure was adapted to include increased/maintained income AND/OR attending school or training program

## Clackamas County Continuum of Care - FY2021 Ranking Process

**Up-to-date past performance data** was used for all applications for which the data was available, including all Youth and Standard renewal projects. Data was pulled from projects' most recently completed program year. **Target population, housing component type, number of households to be served, and cost effectiveness** were some of the **objective criteria** included on all score cards. All new and renewal projects were scored on narrative responses related to equity and healthcare collaboration efforts. Potential bonus points were awarded to new and renewal projects that met each of the following criteria:

- 100% Dedicated Chronically Homeless beds or Dedicated PLUS beds
- Increases overall RRH beds
- Committed to using Housing First approach with no service participation requirements or preconditions
- Applicant is a Culturally Specific Organization and/or Project is Culturally Specific

**Bed utilization rates, exits to permanent housing destinations, and increasing participant income, are the factors related to achieving positive housing outcomes and factors related to improving system performance** that were explicitly evaluated using the attached score card. In order to ensure projects are in **compliance with 24 CFR part 578**, eLOCCS drawdown rates and timely APR submittal are considered, while funds recaptured by HUD and monitoring/audit findings are scored. The score card was filled in by CoC staff using HMIS and project application data, and project staff provided answers to the narrative section.

Each of the score cards used is attached below. All new and renewal project applications were submitted through Esnap to the CoC by the deadline set by the CoC, October 12<sup>th</sup>, 2021. The projects included in our FY2021 CoC Application were monitored, evaluated, reviewed, scored, accepted, and ranked on October 21<sup>st</sup>. Minutes of this and other CoCSC meetings are available to the public.

### New Project Applications

Extensive outreach was done to encourage new applicants. We received the following new project applications:

**One DV Bonus Projects:** The CoCSC recognizes the particular vulnerability of abuse/victimization or a history of victimization/abuse, domestic violence, and sexual assault that folks served through victim service providers have experienced and encouraged new applicants to apply for programs with a target population of DV survivors, including survivors of sexual assault. CoC received one joint project application from two victim service providers (VSP). The new Joint TH/RRH Project **increases culturally specific programming**, which is a local community goal. This project is ranked as a DV Bonus Project. The CoC has a long-standing relationship with victim service providers in our region, and has a specific method for evaluating projects submitted by VSPs. Once the blank score card was finalized by CoCSC, it was emailed to VSPs to fill in using data generated from their comparable database. This project was screened for the **degree to which it improved safety for the population served**. The narratives in their application and score card clearly demonstrated the deep thinking and commitment each organization has for the safety of their participants.

## Clackamas County Continuum of Care - FY2021 Ranking Process

**One CoC Bonus Project:** New Applicant Bridges to Change was chosen for the CoC Bonus because of their **collaboration with healthcare** including mental health and substance use disorders, **increase in permanent supportive housing for vulnerable populations**, effective treatment through **peer support**. While this is clean and sober living, this project follows a **Housing First approach**. Staff work with participants in developing a treatment plan and sobriety is not a precondition to obtaining or maintaining housing. Note: While initially this project ranked higher through the scoring process than Shelter + Care, the CoCSC opted to rank this project lower in order to prioritize a longstanding renewal project that has historically ranked in Tier 1.

**Three New Reallocated Projects:** One new Parrott Creek TH/RRH and two new Clackamas Women's Services (CWS) Expansion projects were selected for reallocated funds this year. Reallocated funds previously awarded to a transitional housing project will be used to support this joint component TH/RRH project. Unaccompanied Youth and Young Adults (YYA) are a particularly vulnerable population, and largely underrepresented in our homeless services system. While YHDP projects have increased our county's youth housing services, we recognize that there is still a need for additional services tailored to youth and young adults (YYA). This project will increase youth services, accounting for youth choice, and further support local and HUD goals of **servicing vulnerable community members**. In-house behavioral healthcare supports as well as connections to outside providers, including Care Oregon contribution, supports **healthcare collaboration** goals. This project upholds a strong **commitment to equity**, hiring a BIPOC Housing Engagement hiring BIPOC housing engagement/housing navigator and Native American Cultural Ecologist (which supports local and HUD goals of increased collaboration with tribes). CWS submitted two new Expansion projects, which were accepted and ranked by the CoCSC. These new projects (CWS SSO CE, and CWS PSH) will support increased access and essential long term housing options for some of our most vulnerable populations (DV survivors).

### **Renewal Project Applications:**

**Eleven Ranked Renewal Projects** The CoCSC received 11 renewal applications. Each were evaluated on performance, their ability to positively contribute to local and HUD priorities and meet the needs of the community.

**Three Projects Ranked but Not Scored:** There were a few projects that could not be evaluated or had outcomes that could not be compared with the other CoC projects. **Coordinated Housing Access (CHA)**, **CWS Coordinated Entry** and **Homeless Management Information System (HMIS)** could not be evaluated in a meaningful way to compare with the other projects because these projects do not serve participants in the same way as TH, RRH or PSH projects. CHA, our Coordinated Entry, screens for the other programs and HMIS is used to collect and analyze data. For Coordinated Entry and HMIS, The CoCSC decided that projects which are necessary for the success of the whole continuum need to be included at the top of Tier 1.

## Clackamas County Continuum of Care - FY2021 Ranking Process

**Projects Accepted but Not Ranked:** Recognizing that YHDP has entered into the CoC Competition noncompetitively this year, the CoCSC chose to accept, but not to score these projects. The CoCSC is working to develop scoring criteria for these projects which will be implemented by FY2022 NOFO. The CoC Planning application was also accepted but not ranked or scored.

\*ability to serve outside of the urban growth boundary – In May 2020, voters in greater Portland approved Measure 26-210 to fund services for people experiencing or at risk of homelessness within the urban growth boundary. Clackamas County is estimated to receive over \$25million annually to serve people experiencing homelessness within the metro area. While CoC funds will still be utilized in all areas of the county, we want to ensure that there is adequate capacity to serve rural communities.

**Rejected or Reduced Projects:** No projects were rejected or reduced during the FY2021 Ranking Process.