

# Housing Authority

2021-2022 BUDGET PRESENTATION



### 2020 Major Accomplishments

| AREA   | DESCRIPTION  |  |  |  |  |
|--|--|--|--|--|--|
| New Services for People Experiencing<br>Homelessness | The Housing Authority of Clackamas County (HACC) received \$1.3 million from Kaiser/HealthShare for a pilot project known as Metro 300. This funding supports services for 80 disabled seniors who are literally homeless. The funding provides case management services and ensures that disabled neighbors have the help they need to remain housed and healthy. HACC continues to plan for the most streamlined and effective ways to implement similar programing with Metro Measure 26-210 funding. |  |  |  |  |
| Additional HUD Rent Assistance Funding               | HACC successfully applied for and received new Foster Youth to Independence tenant-based rental assistance to serve 25 youth graduating out of foster care. HACC was also awarded an additional 78 Mainstream and 25 Veteran Administration Supportive Housing (VASH) vouchers.  |  |  |  |  |
| Affordable Housing Development                       | Awarded a total of \$44,233,000 in Metro Affordable Housing Bonds and 125 project-based vouchers to three projects proposed for development in Happy Valley, Oregon City, and unincorporated Clackamas County. These three projects will provide a total of 413 units, of those 153 units will be reserved households at or below 30% AMI.   |  |  |  |  |
| Hillside Manor Substantial Rehabilitation            | Hillside Manor was approved by HUD to transition our of Public Housing into a new financing structure in spring 2020. The building is currently undergoing a substantial rehabilitation ensuring it will provide safe affordable housing for 60 more years. Construction is slated for completion in s summer 2021.  |  |  |  |  |

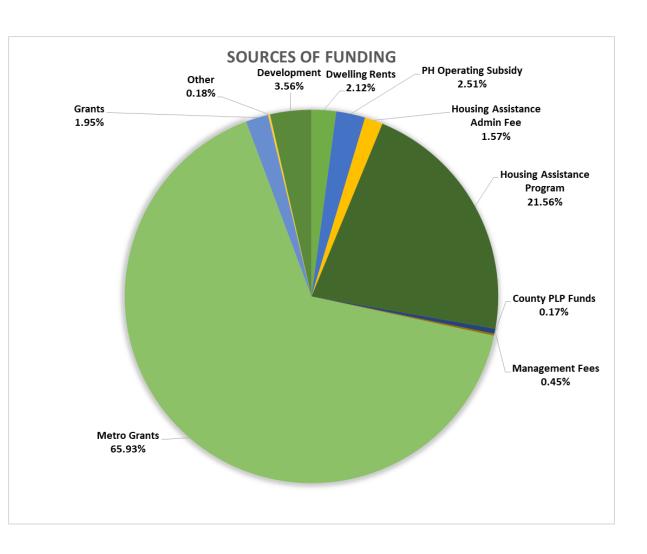
#### Performance Clackamas Results Measures (Examples)

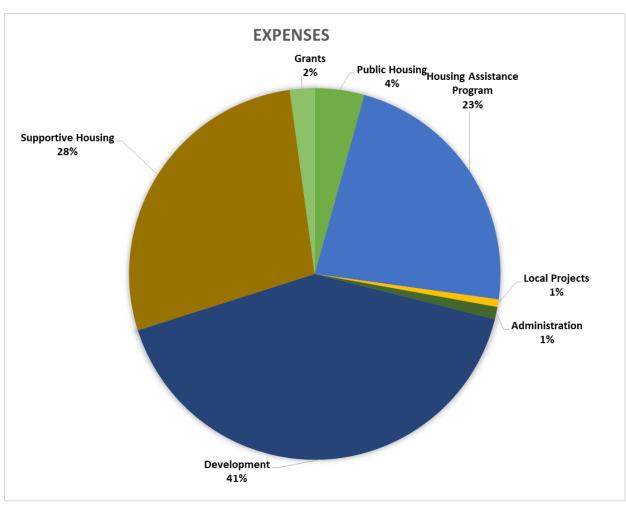
| Line of Business/Program                 | Results Measure  | FY 19-20<br>Actual | FY 20-21<br>Target | FY 20-21<br>Projected<br>Performance | FY 21-22<br>Target |
|--|--|--------------------|--------------------|--------------------------------------|--------------------|
| Housing Authority of Clackamas County    | Percent of households maintain stable housing for at least 24 months   | 98%                | 90%                | 95%                                  | NA                 |
| Housing Authority of Clackamas<br>County | By 2025, 1,500 affordable housing units will be developed (H3S/HACC has lead responsibility for 800 units affordable to households earning 60% of Area Median Income or less). |                    |                    |                                      |                    |
|  | Pre-Development  | 48                 | 861                | 861                                  | 500                |
|  | Under Construction   | 100                | 200                | 200                                  | 413                |
|  | Completed Units  |                    | 236                | 236                                  | 384                |

### Program Profile: 2021-22 Summary

| Line of Business                   | Program                                     | Total Funds<br>(\$ millions) | % County<br>General Funds | % Restricted<br>Funds | Mandate:<br>Fed/State/Cty/<br>IGA/None | % Program<br>Operated by<br>County | Metrics:<br>% Target<br>Meet/Exceed or<br>Improve |
|------------------------------------|---|------------------------------|---------------------------|-----------------------|--|------------------------------------|---|
| Housing & Community<br>Development | Housing Authority<br>of Clackamas<br>County | \$ 89,085,477                | 0%                        | 100%                  | Fed, State, &<br>IGA                   | 10%                                | 57%   |

#### 2021/22 Revenue and Expenses





#### Summary of Revenue & Expenses

|                                       | FY 18-19<br>Actual | FY 19-20<br>Actual | FY 20-21<br>Budget | FY 20-21<br>Projected<br>Year End | FY 21-22<br>Proposed<br>Budget | Chg from<br>Prior Yr<br>Budget | % Chg<br>from<br>Prior Yr<br>Budget |
|---------------------------------------|--------------------|--------------------|--------------------|-----------------------------------|--------------------------------|--------------------------------|-------------------------------------|
| Dwelling rent                         | 2,662,491          | 2,611,629          | 1,983,473          | 1,814,147                         | 2,034,452                      | 50,979                         | 2.6%                                |
| Operating subsidy                     | 2,764,117          | 3,546,506          | 3,468,120          | 3,574,612                         | 3,510,000                      | 41,880                         | 1.2%                                |
| Housing assistance payments           | 16,420,233         | 18,245,085         | 16,169,002         | 18,440,160                        | 19,206,368                     | 3,037,366                      | 18.8%                               |
| Interest income                       | 88,422             | 74,225             | 500                | 5,589                             | 500                            | -                              | 0%                                  |
| County/PLP funds                      | -                  | -                  | 240,960            | 640,960                           | 150,000                        | (90,960)                       | -37.7%                              |
| Grant revenue                         | 3,039,452          | 4,132,605          | 2,271,161          | 2,498,693                         | 1,735,327                      | (535,834)                      | -23.6%                              |
| Metro Bond Funds                      | -                  | -                  | -                  | -                                 | 34,233,000                     | 34,233,000                     | 0%                                  |
| Metro Supportive Housing              | -                  | -                  | -                  | -                                 | 24,500,000                     | 24,500,000                     | 0%                                  |
| Other/In-kind                         | 1,566,492          | 10,465,267         | 2,949,851          | 2,958,263                         | 3,715,830                      | 765,979                        | 26.0%                               |
| Total Revenue                         | 26,541,207         | 39,075,317         | 27,083,067         | 29,932,424                        | 89,085,477                     | 62,002,410                     | 228.9%                              |
| Personnel Services                    | 4,562,934          | 5,302,697          | 5,206,380          | 5,342,936                         | 9,071,388                      | 3,865,008                      | 74.2%                               |
| Materials & Services                  | 4,203,931          | 6,182,578          | 3,976,390          | 3,768,609                         | 4,223,132                      | 246,742                        | 6.2%                                |
| Housing assistance payments           | 15,425,227         | 17,795,330         | 16,613,002         | 19,232,485                        | 19,206,368                     | 2,593,366                      | 15.6%                               |
| Depreciation/Cap. Ex.                 | 737,218            | 719,385            | 1,234,615          | 1,234,615                         | 1,239,275                      | 4,660                          | 0.4%                                |
| Expenditures                          | 24,929,310         | 29,999,990         | 27,030,387         | 29,578,645                        | 33,740,162                     | 6,709,775                      | 24.8%                               |
| Debt Service                          | -                  | -                  | 13,700             | 11,170                            | 13,700                         | -                              | 0%                                  |
| Metro Supportive Housing              | -                  | -                  | -                  | -                                 | 20,305,856                     | 20,305,856                     | 0%                                  |
| Metro Bond                            | -                  | -                  | -                  | -                                 | 34,233,000                     | 34,233,000                     | 0%                                  |
| Grant expense - Local                 | -                  | 6,045              | -                  | -                                 | -                              | -                              | 0%                                  |
| Extraordinary expense                 | 84,018             | (18,488)           | -                  | -                                 | -                              | -                              | 0%                                  |
| Contingency                           | -                  | -                  | -                  | -                                 | 792,759                        | 792,759                        | 0%                                  |
| Total Exp - Including Other Categorie | 25,013,328         | 29,987,547         | 27,044,087         | 29,589,815                        | 89,085,477                     | 62,041,390                     | 353.5%                              |
| Net Change in Ending Balance          | 1,527,879          | 9,087,770          | 38,980             | 342,609                           | 0                              | (38,980)                       |                                     |

#### Department Summary by Fund



**Housing Authority** 

#### Department Budget Summary by Fund

| Line of Business                      |        | FY 21/22 | FY 21/22                  | FY 21/22              | FY 21/22  General Fund Subsidy |
|---------------------------------------|--------|----------|---------------------------|-----------------------|--------------------------------|
| Program                               |        | FTE      | Housing Authority<br>Fund | Total Proposed Budget | Included in Proposed Budget**  |
| 1 Togrum                              |        | 116      | i uilu                    | Total Troposed budget | Duuget                         |
| Housing & Community Development       |        |          |                           |                       |                                |
| Housing Authority of Clackamas County |        | 70.00    | 89,085,477                | 89,085,477            | -                              |
|                                       |        |          |                           |                       |                                |
|                                       | TOTAL_ | 70.00    | 89,085,477                | 89,085,477            | -                              |
|                                       |        |          |                           |                       |                                |
| FY 20/21 Budget                       |        | 44.00    | 27,044,087                | 27,044,087            | -                              |
| \$ Increase (Decrease)                |        | 26.00    | 62,041,390                | 62,041,390            | -                              |
| % Increase (Decrease)                 |        | 59.09%   | 229.41%                   | 229.41%               | -                              |

<sup>\*\*</sup> General Fund subsidy is support from unrestricted General Fund revenues, primarily property tax

Subsidy does not include resources generated by operations such as charges for service (including costs allocated to users) and grants

### Significant Policy and/or Financial Issues

| DESCRIPTION   | IMPACT  |
|---|---|
| Aging Public Housing Stock with inadequate funding to retain/maintain structures.   | Prioritize the need to work with Housing Authority Board and develop policy and a strategic plan for the repositioning of our Public Housing portfolio in 2021. |
| Metro Affordable Housing Bond and the Metro<br>Supportive Housing Measure have provided funding<br>opportunities to both develop affordable housing, and<br>provide rent assistance and wrap around services. | Aligning these resources (via strategic planning) to ensure the housing and services developed assist those most in need.                                       |

## **End of Presentation**

Thank you