

**CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS**  
**Sitting/Acting as Clackamas County Budget Committee**

**Policy Session Worksheet**

**Presentation Date:** November 30, 2016 **Approx Start Time:** 1:30 **Approx Length:** 2.0 hours

**Presentation Title:** Quarterly General County Budget Committee Meeting

**Department:** Finance & County Administration

**Presenters:** Don Krupp, County Administrator, Laurel Butman, Deputy County Administrator, Nancy Artmann, Sheriff's Office, Diane Padilla, Budget Office

**Other Invitees:** Community members of Budget Committee

**WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?**

This is an informational meeting regarding budget monitoring for FY 2016-17 and issues affecting FY 2016-17 and future years

**EXECUTIVE SUMMARY:** This meeting will follow the agenda included in this packet.

**FINANCIAL IMPLICATIONS (current year and ongoing):**

N/A, no budget deliberations

Is this item in your current budget?       YES       NO

What is the cost?      \$

What is the funding source?

**STRATEGIC PLAN ALIGNMENT:**

- *How does this item align with your Department's Strategic Business Plan goals?*

Further Finance Department goals of:

Policy session packets and staff reports submitted by deadline  
100 Percent of budgets with expenditures not exceeding appropriations  
Budget to actual reports provided to County Administrator

- *How does this item align with the County's Performance Clackamas goals?*

Further Countywide goal of Building Public Trust through Good Government.

By 2017, all Commission-managed departments will have completed customer focused, outcome-based Strategic Business Plans, to include customer service and satisfaction measures.

By 2018, 100 percent of County Budget will be attached to measurable customer results.

By 2020, Clackamas County will achieve the Strategic Results in the Strategic Plan.

**LEGAL/POLICY REQUIREMENTS:**

The County is required to establish a budget committee pursuant to ORS 294.414.

**PUBLIC/GOVERNMENTAL PARTICIPATION:**

The presence of the budget committee ensures public participation in the budget process.

**OPTIONS:** N/A, information only

**RECOMMENDATION:** N/A, information only

**ATTACHMENTS:**

1. Attachment A: Meeting Agenda
2. Attachment B: Budget Meeting Calendar
3. Attachment C: General Fund 5 Year Forecast
4. Attachment D: Sheriff Department Funds 5 Year Forecast (3 Documents)
5. Attachment E: Sheriff Department PowerPoint Forecast Presentation
6. Attachment F: Budget to Actual Comparison FY 14-15 and FY 15-16
7. Attachment G: Sheriff's Office Position Changes 6/30/11 through 6/30/16

**SUBMITTED BY:**

Division Director/Head Approval \_\_\_\_\_ DP  
Department Director/Head Approval \_\_\_\_\_ MG  
County Administrator Approval \_\_\_\_\_ LB

For information on this issue or copies of attachments, please contact Diane Padilla @ 503-742-5425
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## ATTACHMENT A

### Quarterly Budget Committee Meeting

Wednesday, November 30, 2016 ~ 1:30 – 3:30 p.m.

PSB Hearing Room

#### Budget Committee:

**Public members:** Jeff Caton, Eric Hofeld, Ed Mura, Wilda Parks and Tom Feely

**Board members:** Chair John Ludlow and Commissioners Jim Bernard, Paul Savas, Martha Schrader, and Tootie Smith

**Staff:** Administrator Don Krupp, Laurel Butman, Marc Gonzales, Christa Wolfe, Nancy Artmann and Diane Padilla

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1. Welcome and Introductions 1:30 – 1:40 (All)
2. Administrator's Report: 1:40-3:00 (Don Krupp)
  - Budget Calendar
  - General Fund 5 Year Forecast
  - Sheriff Department Funds 5 Year Forecast
  - Budget to Actual Comparison FY 14-15 and FY 15-16
3. Discussion 3:00 – 3:30 (All)
4. Adjourn 3:30 (All)

## Attachment B

BUDGET CALENDAR  
2017-18

Date	Responsible	Action
01/18	BudCom/Adm	Budget Committee quarterly meeting 9:30 – 11:30 am
04/05	BudCom/Adm	Budget Committee quarterly meeting 9:30 – 11:30 am
05/11	BudOfc	Budget materials distributed to committee members and posted on County website
05/30	BudCom	General County Budget Committee session begins 8:30 am
05/31	BudCom	General County Budget Committee session begins 8:30 am Public Testimony begins 5:30 pm
06/01	BudCom	General County Budget Committee session begins 8:30 am
06/05	BudCom	General County Budget Committee session begins 8:30 am
06/06	BudCom	Budget Committee session as determined
06/07	BudCom	Budget Committee session as determined
06/08	BudCom	Budget Committee session as determined
06/29	BCC	Board of County Commissioners hearing and adoption of budget Note: separate but related action – adopt fee schedule
07/06	BudOfc	Budget documents filed with Assessor and Clerk

## **Attachment C**

### **Clackamas County General Fund Five Year Forecast - November 2016**

#### **General Assumptions:**

**The five-year forecast is based on currently available information and will need to be updated regularly if it is to remain relevant.**

**Service levels and staffing continue at current levels**

**In the absence of a more specific basis, revenues and expenditures are adjusted per estimated change in Portland-Salem CPI-U as published by the Oregon Office of Economic Analysis. For 2017 - 2021 it ranges from 2.4% to 2.5%.**

**Operating subsidy transfers continue at current levels adjusted for same growth rate as other costs.**

**Cost of living adjustment for personnel services per CPI**

**Assessed value growth: 4.70% for FY 15-16 and FY 16-17; increasing steadily to 5.25% for FY21**

**Projection focuses on operating revenue vs. operating expenditure. Beginning fund balance, contingency and reserves not included.**

**Damascus disincorporation activities are revenue neutral for current year and going forward**

**General Obligation bond issuance and debt service are revenue neutral**

**General Fund  
Five Year Forecast - November 2016**

	<b>FY 10-11</b>	<b>FY 11-12</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>	<b>FY 20-21</b>
Beginning Fund Bal	20,072,410	14,751,526	15,494,182	22,377,891	24,027,417	27,247,690	24,756,089	22,058,935	19,973,017	19,447,740	19,258,937
Damascus Rev - yr 1 reimb, ptax, shared rev	0	0	0	0	0	0	1,121,203	834,020	870,680	909,386	951,900
GO Bond Rev - proceeds, debt svc	0	0	0	0	0	0	67,100,000	7,600,000	7,600,000	7,600,000	7,600,000
Prior Yr Rev	0	0	0	0	0	0	0	0	0	0	0
Property Tax	92,050,732	94,162,547	96,327,611	102,180,627	106,735,943	111,269,171	116,925,000	122,421,000	128,360,802	134,657,592	141,599,803
Franchise/Filing Fees	1,613,601	1,629,586	1,728,701	1,807,623	1,879,919	1,951,318	2,084,000	2,135,850	2,186,870	2,239,115	2,294,843
Federal (Timber, PILT)	4,245,344	1,296,834	1,308,911	1,493,045	1,689,883	1,753,961	523,000	536,075	548,941	562,115	576,168
State (Shared Revs, Grant, St Ct FY13)	5,161,069	4,389,832	4,936,335	5,153,495	4,329,105	4,855,197	4,787,550	4,394,489	4,499,716	4,607,470	4,722,406
Local (Contract)	29,116	2,919	3,852	5,425	3,767	1,083	353,000	361,825	370,509	379,401	388,886
Chg for Svc (Recording/Alloc Costs)	14,244,481	14,200,670	15,429,179	14,338,541	15,591,058	16,277,246	16,568,210	16,982,415	17,389,993	17,807,353	18,252,537
Fines & Penalties (St Court until FY13)	378,379	345,773	59,167	4,991	398	61	500	513	525	537	551
Misc Rev (Salary Reimb/Interest)	15,118,634	16,194,462	16,473,202	17,727,078	17,300,832	17,229,584	19,410,064	20,634,591	21,548,571	22,930,424	23,975,843
Loan Proceeds & Repayments *	16,079	111,795	20,079,302	99,956	(120)	410,904	0	0	0	0	0
Interfnd Trnsfr Rev	245,285	698,017	3,058,155	1,268,500	1,728,420	2,582,904	0	0	0	0	0
<b>Operating Revenue</b>	<b>133,102,720</b>	<b>133,032,435</b>	<b>159,404,415</b>	<b>144,079,281</b>	<b>149,259,205</b>	<b>156,331,429</b>	<b>228,872,527</b>	<b>175,900,778</b>	<b>183,376,608</b>	<b>191,693,394</b>	<b>200,362,938</b>
<b>% Change</b>	<b>-3.9%</b>	<b>-0.1%</b>	<b>19.8%</b>	<b>-9.6%</b>	<b>3.6%</b>	<b>4.7%</b>	<b>46.4%</b>	<b>-23.1%</b>	<b>4.3%</b>	<b>4.5%</b>	<b>4.5%</b>
Damascus Exp (yr 1reimb and ongoing)	0	0	0	0	0	0	1,121,203	834,020	870,680	909,386	951,900
GO Bond Exp (radios & debt svc)	0	0	0	0	0	0	67,100,000	7,600,000	7,600,000	7,600,000	7,600,000
Personnel Svc	31,934,588	32,847,939	34,683,711	35,733,947	35,896,679	38,342,201	40,765,131	43,454,641	45,443,710	48,488,105	50,767,141
Matl & Svc	7,338,321	5,503,854	26,611,964	5,740,750	7,173,335	6,153,982	7,745,501	7,939,139	8,129,678	8,324,790	8,532,910
Debt Service	0	0	244,303	244,303	244,303	244,303	244,303	244,303	244,303	1,044,303	244,303
Special Payments	0	0	0	0	0	1,090,776	1,524,168	1,262,272	1,292,567	1,323,588	1,356,678
Operating Subsidy Trans to Depts	93,560,218	87,795,233	84,545,298	93,491,551	95,252,740	104,430,847	104,031,530	107,272,939	110,607,832	114,018,469	117,685,816
Indirect Costs	0	0	0	0	0	55,692	38,966	39,940	40,899	41,880	42,927
Cost Alloc	5,585,909	5,804,924	6,379,770	7,094,888	7,393,222	7,840,794	8,717,879	9,139,442	9,472,217	9,931,675	10,304,521
Cap Outlay	4,568	337,829	55,660	124,316	78,653	664,435	281,000	200,000	200,000	200,000	200,000
<b>Operating Expense</b>	<b>138,423,604</b>	<b>132,289,779</b>	<b>152,520,706</b>	<b>142,429,755</b>	<b>146,038,932</b>	<b>158,823,030</b>	<b>231,569,681</b>	<b>177,986,695</b>	<b>183,901,885</b>	<b>191,882,197</b>	<b>197,686,197</b>
<b>% Change</b>	<b>5.3%</b>	<b>-4.4%</b>	<b>15.3%</b>	<b>-6.6%</b>	<b>2.5%</b>	<b>8.8%</b>	<b>45.8%</b>	<b>-23.1%</b>	<b>3.3%</b>	<b>4.3%</b>	<b>3.0%</b>
Ending Fund Bal	14,751,526	15,494,182	22,377,891	24,027,417	27,247,690	24,756,089	22,058,935	19,973,017	19,447,740	19,258,937	21,935,679
FTE	351.85	350.58	352.46	354.08	354.90	359.20	366.21	363.21	363.21	363.21	363.21
Filled at Year End	325.35	329.08	329.13	324.20	323.40	327.65	334.65	331.65	331.65	331.65	331.65
Vacant at Year End	26.50	21.50	23.33	29.88	31.50	31.55	31.56	31.56	31.56	31.56	31.56

FY 12-13: \$20.1 million payment to Trimet for Portland-Milwaukie Light Rail

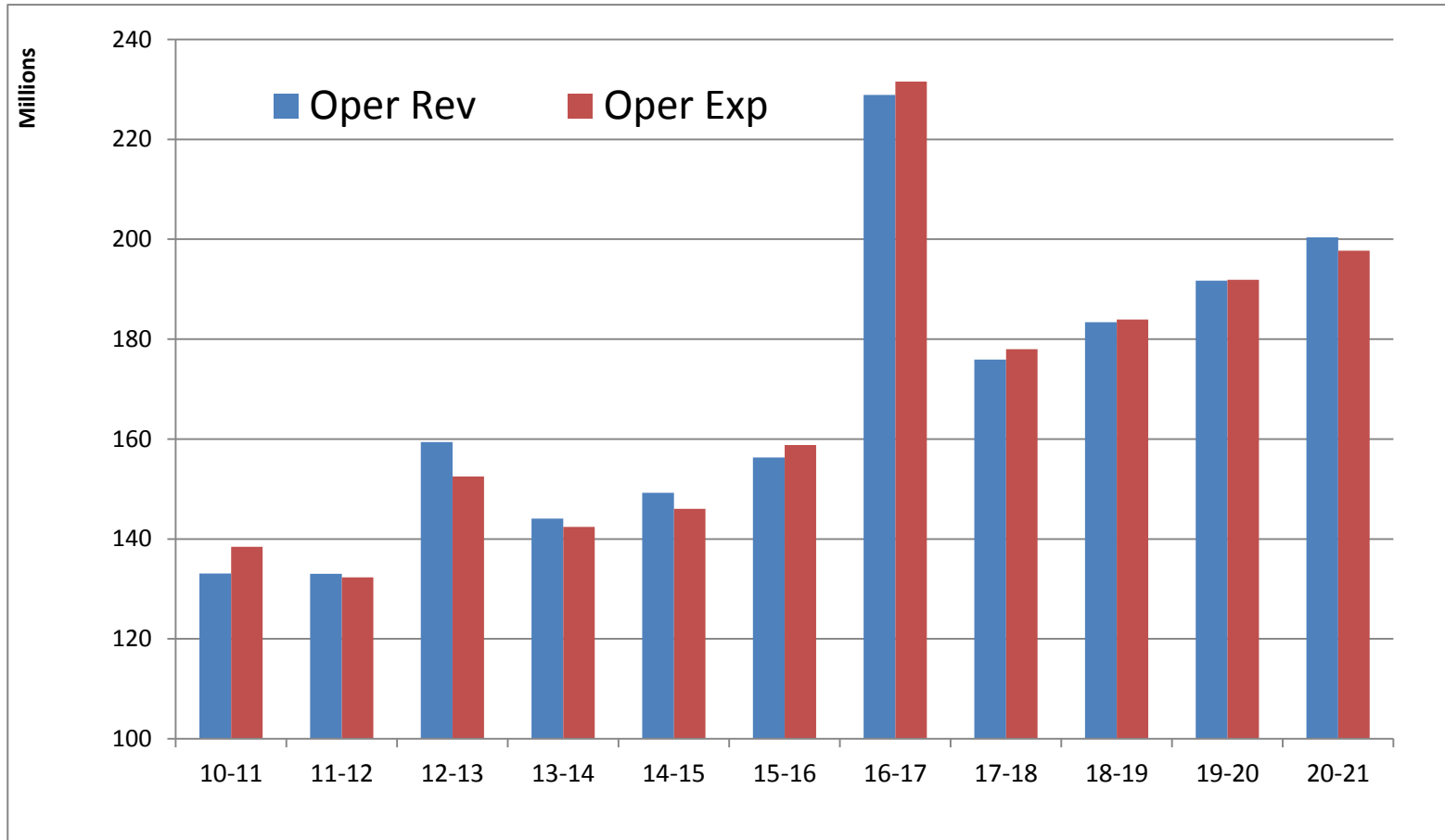
FY 13-14: \$2.5 million loan to Health Housing & Human Services (via interfund transfer)

FY 14-15: \$833k of loan from Health Housing & Human Services repaid (via interfund transfer): Fed forest harvest pmt \$1 million

FY 15-16: \$1.67 million balance of loan from Health Housing & Human Svcs repaid: final federal timber payment \$1 million; \$3.8 million in PLP's approved of which \$1.2 million are ongoing

FY 16-17: \$2.6 million one time PLP funding for FY 15-16 removed; \$1 million one-time and \$1.07 million ongoing PLP's for FY 16-17 added; \$59 million GO bonds added; Damascus added; Cable operation added to PGA

## General Fund - Projected Operating Revenue vs. Operating Expense



	10-11	11-12	12-13	13-14	14-15	15-16	16-17	17-18	18-19	19-20	20-21
Oper Rev	133,102,720	133,032,435	159,404,415	144,079,281	149,259,205	156,331,429	228,872,527	175,900,778	183,376,608	191,693,394	200,362,938
Oper Exp	138,423,604	132,289,779	152,520,706	142,429,755	146,038,932	158,823,030	231,569,681	177,986,695	183,901,885	191,882,197	197,686,197

Revenue does not include carryforward. Expense does not include contingency or reserves.

16-17 includes \$59 million general obligation bond issuance

# **Clackamas County Sheriff FYs 2017-18 to 2021-22 Budget Projections**





- **ELED**

- Remains solvent and allows for growth in upcoming fiscal years

- **Levy**

- Revenue remains relatively flat and does not keep pace with the increase in expense

## **Budget Projection Outcomes**

## ▪ **Operations**

- Revenue remains flat. Expense grows at a much higher rate. Noticeable gap between revenue and expense begins in FY 2017-18

**Budget Projection Outcomes**

- This process confirmed what has been shared by the Sheriff's Office at budget presentations for the past 3 fiscal years
- The Sheriff's Office budget cannot sustain both being fully staffed and the materials and services needed to conduct business
  - This has been the case for several fiscal years but has gone unresolved as CCSO mitigated the gap in revenue by not filling vacant positions

## **What Was Learned?**

- County General Fund to CCSO (as a percent of property tax collections) has gone from 53.5% in FY 2005-06 to 46.2% in FY 2015-16
- The Sheriff's Office received no increase in General Fund contribution during FYs 2009 – 2011
- County General Fund support has not met the need of increased staffing costs (i.e., PERS, medical cost and County approved contract increases)

## **Contributing Factors**

- Revenue and expense used for projections reflect current staffing and service levels
- Projections focus on operating revenue and operating expenditure – beginning fund balance is not included for purposes of this exercise
- Increases to the cost of salaries and fringe benefits are based upon the Levy growth rate of 5%. All other personnel services line items increase at the rate of 3%

## **General Assumptions for Projections**

## ▪ **Revenue Growth:**

- Where possible, revenue growth is based upon actual anticipated figures
- Otherwise, revenue is adjusted by projected CPI rate increases

**General Assumptions for Projections**

## ▪ **Expense Growth:**

- Where amounts can be predicted, expected actuals are used
- CPI is used as the growth factor where information is unknown
- County assessed costs (cost allocations, casualty insurance and worker's compensation) have been increased by 3%

**General Assumptions for Projections**

- The ratio of revenue to expense remains healthy over the projection period and looks positive beyond
- This will allow for the Enhanced Law Enforcement District (ELED) to add a 1.0 FTE Deputy in both Fiscal Years 2018 and 2019

## **Enhanced Law Enforcement District**



▪ **FY 2016-17:**

- Projected Beginning Fund Balance: \$117,833
- Projected Ending Fund Balance: \$165,478

▪ **FY 2021-22:**

- Projected Beginning Fund Balance: \$547,790
- Projected Ending Fund Balance: \$640,006

**Projected ELED Fund Balances**

- Compression continues to impact the ability of the Levy fund to be financially solvent
  
- As with FY 2015-16, materials and services items previously budgeted within the Levy must be absorbed by the Sheriff's Operations Fund
  - This trend will carry-forward into future Fiscal Years

## **Public Safety Local Option Levy**

- **FY 2016-17:**

- Projected Beginning Fund Balance: \$150,188

- Projected Ending Fund Balance: (\$90,988)

- **FY 2021-22:**

- Projected Beginning Fund Balance: (\$2,601,866)

- Projected Ending Fund Balance: (\$3,616,175)

**Projected Levy Fund Balances**

## ▪ **Revenue Trends:**

- Grant award periods are ending. In many instances, funds available for renewal are either significantly less or programs have ended
- Generally speaking, all other revenue sources remain flat

**Sheriff's Operations Fund**

## ▪ **Expenditure Trends:**

- Personnel costs continue to rise at a rate higher than what can be absorbed by the budget
- CCSO's projected medical costs indicate an increase of \$526,860 for the period January – June 2017. The projected increase for FY 2017-18 is \$1,053,720

**Sheriff's Operations Fund**

## ▪ **Expenditure Trends:**

- Materials and services costs will increase throughout operations including the following areas:
  - Replacement of outdated technology
  - Jail medical services contract

**Sheriff's Operations Fund**

- **FY 2016-17:**

- Projected Beginning Fund Balance: \$2,462,852
- Projected Ending Fund Balance: (36,535)

- **FY 2021-22:**

- Projected Beginning Fund Balance: TBD
- Projected Ending Fund Balance: TBD

**Projected Operations Fund Balances**

## ▪ **Adding 6 Deputies to Open 26 Jail Beds**

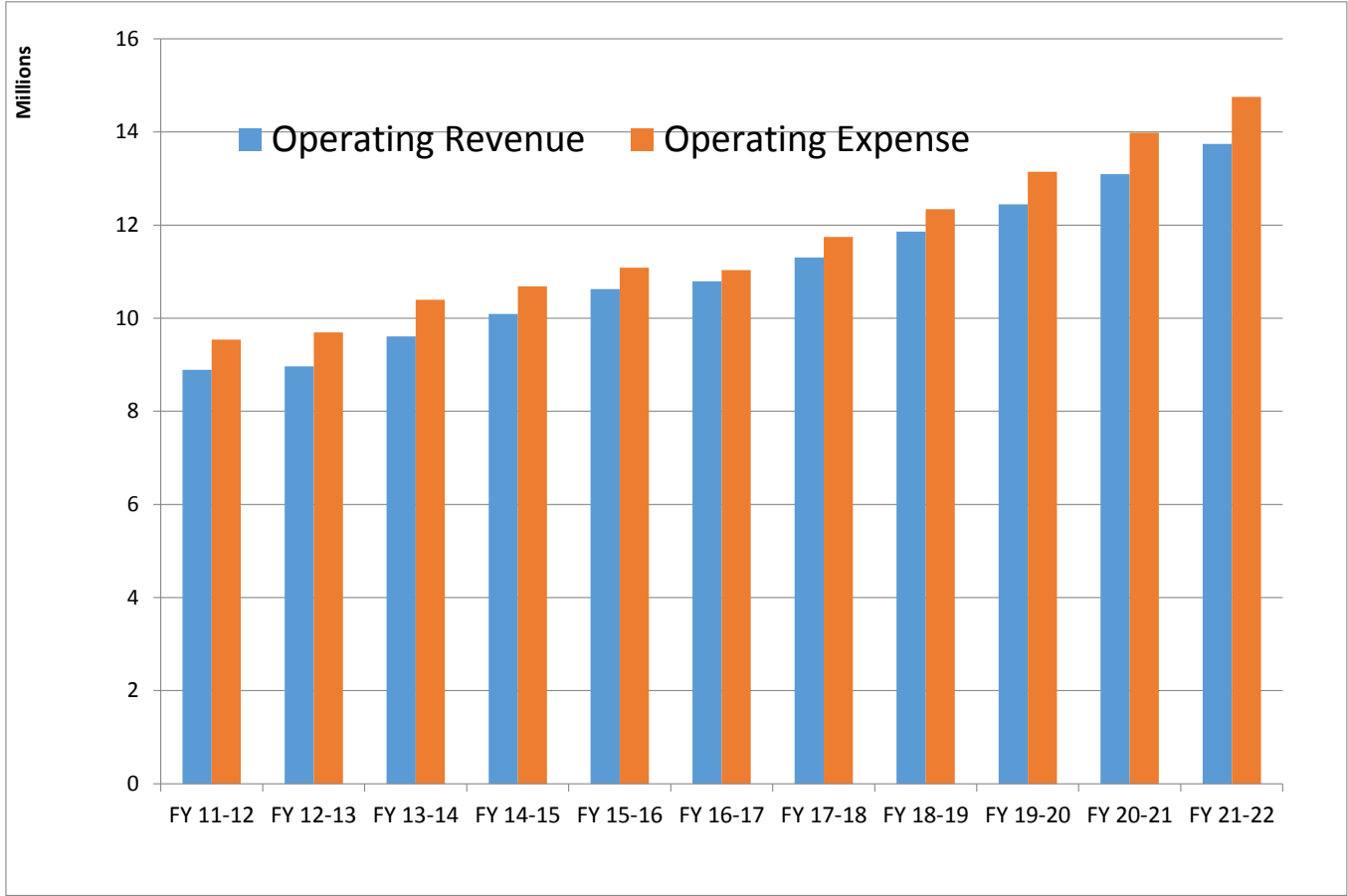
- This was a top priority for Commissioners during the last budget session
- Both County Executive Staff and Commissioners rated this for high consideration during the Policy Level Proposal process
- The cost for these Deputies is not included in projections

## **Future Considerations**





### Public Safety Local Option Levy Fund - Projected Operating Revenue vs. Operating Expense



	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Operating Revenue	8,893,842	8,966,082	9,610,066	10,090,803	10,622,861	10,789,100	11,302,833	11,858,323	12,446,915	13,095,722	13,739,843
Operating Expense	9,539,520	9,692,955	10,395,993	10,682,725	11,085,381	11,030,276	11,743,409	12,339,575	13,146,302	13,985,384	14,754,151

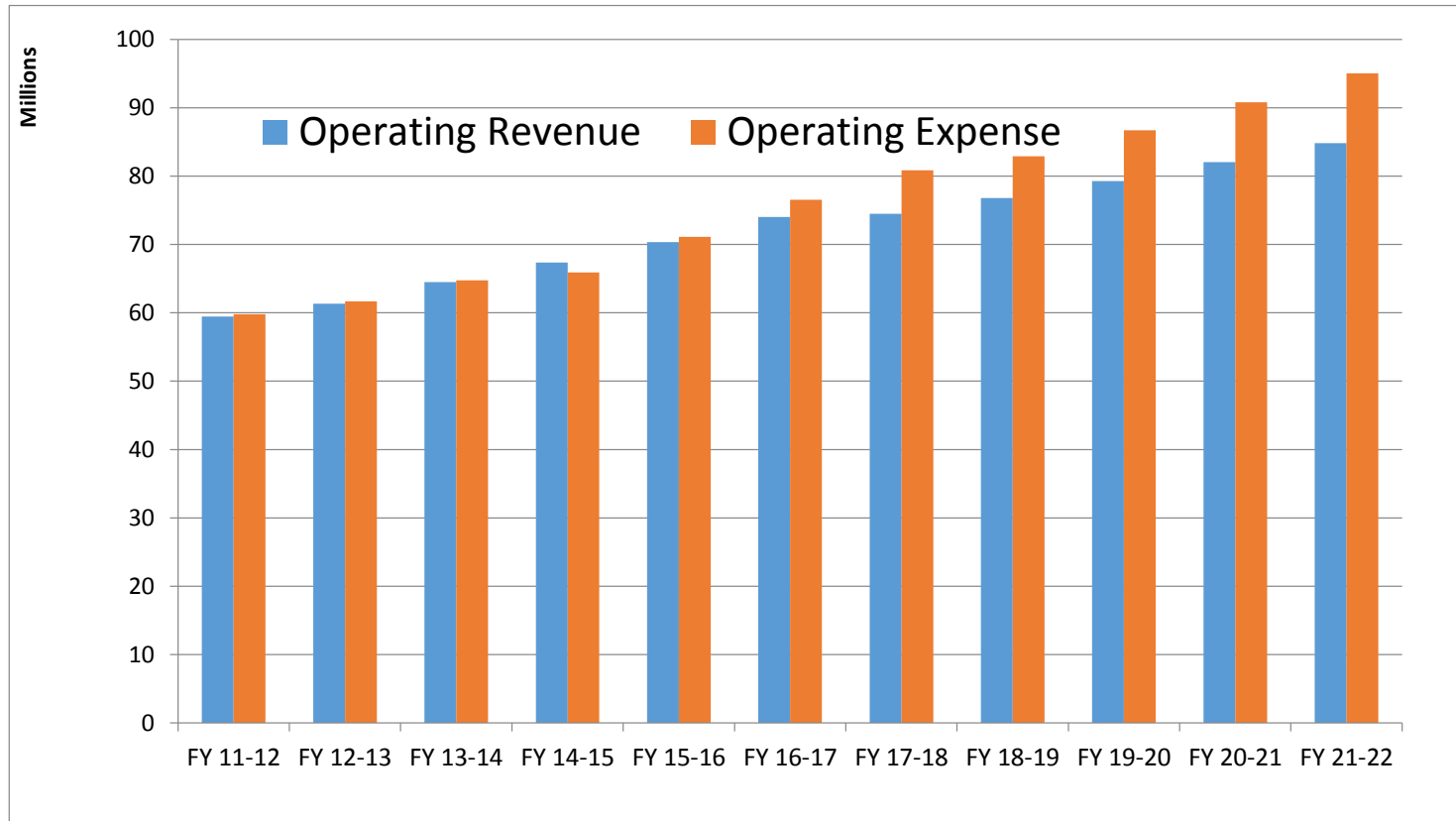
Revenue does not include carryforward. Expense does not include contingency or reserves.

**Attachment E-2**

**Clackamas County Sheriff Revenue and Expense  
Five-Year Projections 11/23/2016**

	<b>FY 11-12</b>	<b>FY 12-13</b>	<b>FY 13-14</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>	<b>FY 20-21</b>	<b>FY 21-22</b>
<b>Beginning Fund Balance</b>	2,697,223	2,337,675	2,025,529	1,792,112	3,254,974	2,462,852	TBD	TBD	TBD	TBD	TBD
<b>Revenue</b>											
Prior Yr Rev	2,098	203,192	915	8,713	-	-	-	-	-	-	-
Property Tax	374	37	277	-	-	500	513	525	537	551	564
Fees & Permits	255,302	518,845	598,642	612,434	682,032	611,000	671,338	431,671	432,011	442,366	442,717
		103.23%	15.38%	2.30%	11.36%	-10.41%	9.88%	-35.70%	0.08%	2.40%	0.08%
Federal	1,192,158	964,473	1,173,404	1,208,251	859,216	1,283,278	1,030,202	1,047,315	1,053,746	1,079,081	1,104,185
		-19.10%	21.66%	2.97%	-28.89%	49.35%	-19.72%	1.66%	0.61%	2.40%	2.33%
State	151,862	192,441	228,364	307,502	158,849	97,750	100,194	102,598	105,061	107,687	110,272
		26.72%	18.67%	34.65%	-48.34%	-38.46%	2.50%	2.40%	2.40%	2.50%	2.40%
Local (Contract)	7,702,729	8,090,889	7,912,173	8,243,366	8,590,076	8,996,483	8,018,459	8,184,862	8,354,737	8,529,739	8,706,818
		5.04%	-2.21%	4.19%	4.21%	4.73%	-10.87%	2.08%	2.08%	2.09%	2.08%
Chg for Svc	2,362,301	2,562,490	2,093,703	2,234,214	2,282,612	2,253,719	2,280,862	2,341,714	2,404,845	2,470,317	2,535,209
		8.47%	-18.29%	6.71%	2.17%	-1.27%	1.20%	2.67%	2.70%	2.72%	2.63%
Fines & Penalties	38,993	34,178	31,201	63,955	81,831	78,500	80,463	82,394	84,371	86,480	88,556
Misc Rev (Salary Reimb/Event/Recovery)	4,875,065	4,876,199	5,391,029	5,402,248	5,677,927	5,588,800	5,805,333	6,168,318	6,397,289	6,809,520	7,156,410
		0.02%	10.56%	0.21%	5.10%	-1.57%	3.87%	6.25%	3.71%	6.44%	5.09%
Proceeds (Auction/Sale)	16,666	24,525	40,537	53,257	26,363	25,000	25,500	26,087	26,661	27,274	27,929
Interfnd Trnsfr Rev (Gen Fund Support)	42,854,077	43,879,195	47,048,831	49,237,474	51,985,096	55,096,524	56,500,252	58,426,661	60,419,338	62,516,515	64,649,883
<b>Operating Revenue</b>	<b>59,451,625</b>	<b>61,346,465</b>	<b>64,519,076</b>	<b>67,371,415</b>	<b>70,344,001</b>	<b>74,031,554</b>	<b>74,513,114</b>	<b>76,812,145</b>	<b>79,278,595</b>	<b>82,069,531</b>	<b>84,822,541</b>
<b>% Change</b>		<b>3.2%</b>	<b>5.2%</b>	<b>4.4%</b>	<b>4.4%</b>	<b>5.2%</b>	<b>0.7%</b>	<b>3.1%</b>	<b>3.2%</b>	<b>3.5%</b>	<b>3.4%</b>
<b>Expense</b>											
Personnel Svc	44,337,015	46,903,454	49,552,751	49,682,823	53,677,484	56,799,437	59,202,685	61,983,760	64,866,040	67,938,893	71,154,777
		5.79%	5.65%	0.26%	8.04%	5.82%	4.23%	4.70%	4.65%	4.74%	4.73%
Matl & Svc	10,806,562	10,292,769	11,166,006	11,735,060	12,792,104	14,928,283	16,732,111	15,875,216	16,656,472	17,505,336	18,399,625
		-4.75%	8.48%	5.10%	9.01%	16.70%	12.08%	-5.12%	4.92%	5.10%	5.11%
Special Payments	-	-	-	-	50,022	55,000	56,375	57,728	59,113	60,591	62,046
Interfnd Trnsfr Exp	1,267,058	1,265,458	851,471	1,651,432	1,511,184	1,509,109	1,550,972	1,596,185	1,641,776	1,689,698	1,738,290
Cost Allocation	3,152,256	2,637,616	2,677,152	2,745,901	2,784,758	3,121,586	3,215,234	3,311,691	3,411,041	3,513,373	3,618,774
Capital Outlay	248,285	559,315	505,104	93,340	320,579	117,526	120,784	82,590	82,911	83,242	83,583
<b>Operating Expense</b>	<b>59,811,176</b>	<b>61,658,612</b>	<b>64,752,484</b>	<b>65,908,556</b>	<b>71,136,131</b>	<b>76,530,941</b>	<b>80,878,160</b>	<b>82,907,170</b>	<b>86,717,353</b>	<b>90,791,134</b>	<b>95,057,094</b>
<b>% Change</b>		<b>3.1%</b>	<b>5.0%</b>	<b>1.8%</b>	<b>7.9%</b>	<b>7.6%</b>	<b>5.7%</b>	<b>2.5%</b>	<b>4.6%</b>	<b>4.7%</b>	<b>4.7%</b>
<b>Ending Fund Balance</b>	<b>2,337,672</b>	<b>2,025,528</b>	<b>1,792,121</b>	<b>3,254,970</b>	<b>2,462,844</b>	<b>(36,535)</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>

## Sheriff Operating Fund - Projected Operating Revenue vs. Operating Expense

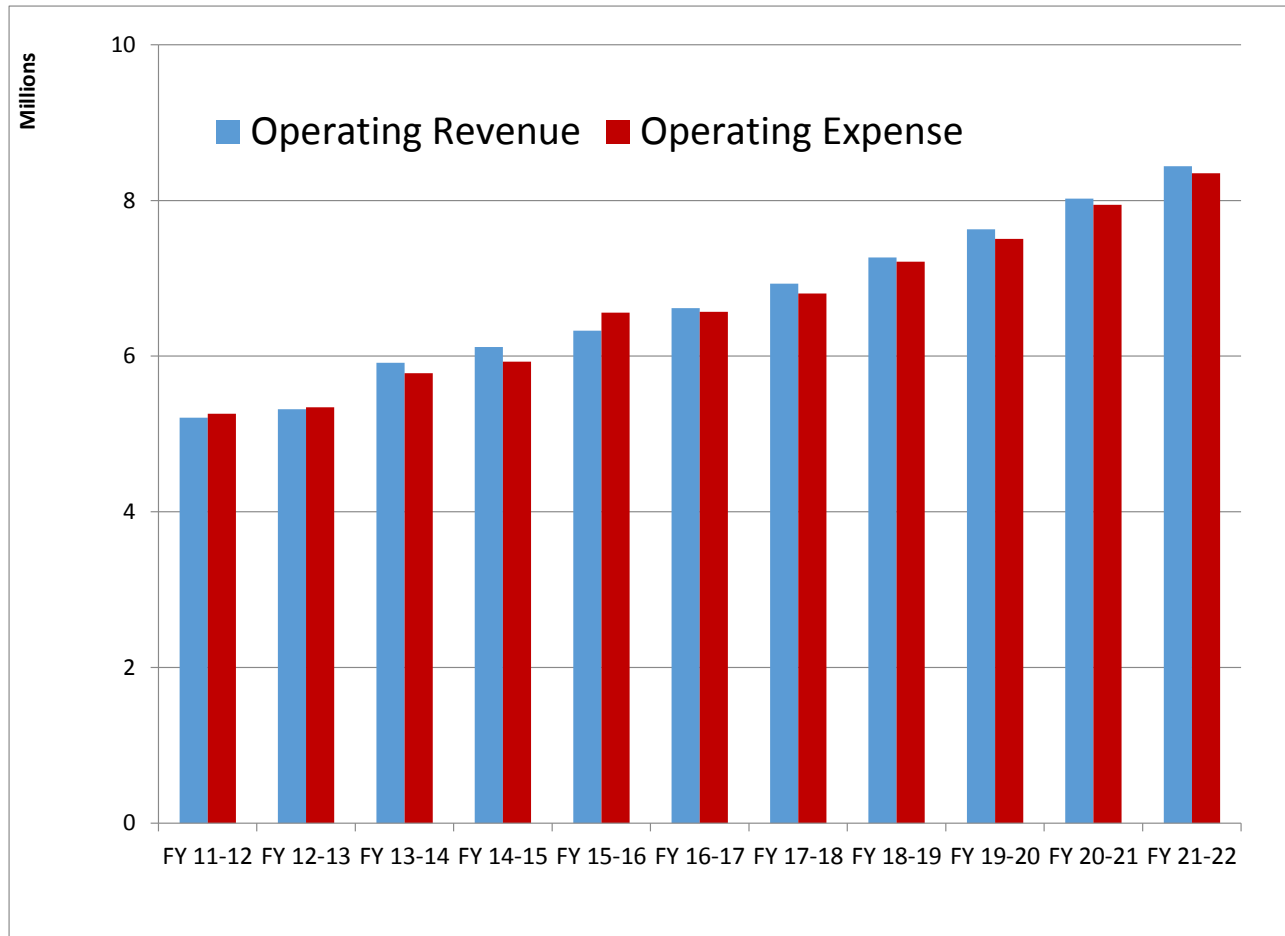


	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Operating Revenue	59,451,625	61,346,465	64,519,076	67,371,415	70,344,001	74,031,554	74,513,114	76,812,145	79,278,595	82,069,531	84,822,541
Operating Expense	59,811,176	61,658,612	64,752,484	65,908,556	71,136,131	76,530,941	80,878,160	82,907,170	86,717,353	90,791,134	95,057,094

*Note: Revenue does not include carryover funds.*



### Enhanced Law Enforcement District - Projected Operating Revenue vs. Operating Expense



	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Operating Revenue	5,210,094	5,319,155	5,912,908	6,118,663	6,327,023	6,617,064	6,930,255	7,269,001	7,627,803	8,023,258	8,439,531
Operating Expense	5,258,526	5,341,101	5,782,324	5,927,663	6,557,406	6,569,419	6,806,087	7,214,277	7,504,628	7,943,013	8,347,314

Revenue does not include carryforward. Expense does not include contingency or reserves.

**Attachment F**

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>All Departments</b>								
Fund Bal at End of Prior Yr	102,486,396	102,644,949	158,553	0%	127,792,759	128,467,343	674,584	1%
Prior Year Revenues	4,676,311	5,345,402	669,091	14%	4,613,208	3,026,669	-1,586,539	-34%
Taxes	114,205,141	116,760,870	2,555,729	2%	121,288,064	121,754,463	466,399	0%
Licenses & Permits	12,474,782	15,084,478	2,609,696	21%	17,581,432	21,411,755	3,830,323	22%
Grant Revenues	617,037	60,000	-557,037	-90%	100,000	40,000	-60,000	-60%
Federal Revenues	26,798,456	24,567,235	-2,231,221	-8%	25,145,252	19,015,018	-6,130,234	-24%
State Revenues	91,267,631	88,419,027	-2,848,604	-3%	111,428,818	99,735,662	-11,693,156	-10%
Local Government & Other Agencies	17,427,317	17,808,937	381,620	2%	18,997,820	18,258,126	-739,694	-4%
Matching Funds	972,849	1,202,312	229,463	24%	891,692	1,060,475	168,783	19%
Charges for Services	100,006,782	104,637,190	4,630,408	5%	115,551,541	113,578,720	-1,972,821	-2%
Fines & Penalties	4,872,580	5,042,826	170,246	3%	4,837,978	5,168,141	330,163	7%
Miscellaneous Revenue	47,356,341	47,981,141	624,800	1%	59,583,905	56,516,015	-3,067,890	-5%
Miscellaneous Sales	34,100	36,829	2,729	8%	33,000	449,427	416,427	1262%
Other Financing Sources	6,729,859	6,887,647	157,788	2%	3,996,802	3,366,276	-630,526	-16%
Interfund Transfers	112,667,562	107,011,727	-5,655,835	-5%	120,852,412	116,985,206	-3,867,206	-3%
Revenue Summary	642,593,144	643,490,570	897,426	0%	732,694,683	708,833,296	-23,861,387	-3%
Personnel Services	225,135,158	211,031,626	-14,103,532	-6%	241,243,298	225,112,869	-16,130,429	-7%
Materials & Services	167,398,655	142,935,794	-24,462,861	-15%	187,194,490	150,017,384	-37,177,106	-20%
Debt Service	14,134,330	13,134,854	-999,476	-7%	14,322,677	13,649,178	-673,499	-5%
Special Payments	2,743,024	82,807	-2,660,217	0%	16,916,254	9,760,811	-7,155,443	-42%
Interfund Transfer	112,667,561	107,011,727	-5,655,834	-5%	120,852,412	117,077,612	-3,774,800	-3%
Indirect Costs	4,130,361	4,109,590	-20,771	-1%	6,614,152	6,263,693	-350,459	-5%
Cost Allocation Charges	24,447,548	24,435,609	-11,939	0%	24,433,958	24,123,869	-310,089	-1%
Capital Outlay	31,311,656	12,938,038	-18,373,618	-59%	35,224,798	21,217,943	-14,006,855	-40%
Reserve for Future Expenditures	20,672,929	0	-20,672,929	-100%	28,651,082	0	-28,651,082	-100%
Contingency	39,951,922	0	-39,951,922	-100%	57,241,562	0	-57,241,562	-100%
Expenditure Summary	642,593,144	515,680,045	-126,913,099	-20%	732,694,683	567,223,359	-165,471,324	-23%

**Attachment F**

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>General Fund Combined</b>								
Fund Bal at End of Prior Yr	24,027,415	24,027,415	0	0%	27,247,686	27,247,686	0	0%
Prior Year Revenues	0	0	0	0%	0	0	0	0%
Taxes	104,420,000	106,735,943	2,315,943	2%	110,724,500	111,269,171	544,671	0%
Licenses & Permits	1,748,000	1,879,919	131,919	8%	1,857,850	1,951,318	93,468	5%
Federal Revenues	221,000	1,689,883	1,468,883	665%	980,821	1,753,962	773,141	79%
State Revenues	4,859,613	4,329,106	-530,507	-11%	4,026,900	4,855,196	828,296	21%
Local Government & Other Agencies	4,800	3,767	-1,033	-22%	2,000	1,083	-917	-46%
Matching Funds	0	0	0	0%	0	0	0	0%
Charges for Services	15,610,411	15,591,057	-19,354	0%	15,632,675	16,411,843	779,168	5%
Fines & Penalties	20,000	398	-19,602	0%	500	61	-439	-88%
Miscellaneous Revenue	18,536,653	17,300,832	-1,235,821	-7%	18,780,876	17,413,107	-1,367,769	-7%
Miscellaneous Sales	0	0	0	0%	0	411,307	411,307	0%
Other Financing Sources	100	-120	-220	-220%	100	-403	-503	-503%
Interfund Transfers	3,295,087	1,728,420	-1,566,667	-48%	2,582,904	2,582,905	1	0%
Revenue Summary	172,743,079	173,286,620	543,541	0%	181,836,812	183,897,236	2,060,424	1%
Personnel Services	39,234,243	35,896,679	-3,337,564	-9%	40,647,206	38,342,201	-2,305,005	-6%
Materials & Services	6,929,827	7,173,335	243,508	4%	6,929,654	6,153,982	-775,672	-11%
Debt Service	244,303	244,303	0	0%	244,303	244,303	0	0%
Special Payments	0	0	0	0%	1,631,038	1,090,776	-540,262	0%
Interfund Transfer	95,152,740	95,252,740	100,000	0%	104,430,847	104,430,847	0	0%
Indirect Costs	0	0	0	0%	55,692	55,692	0	0%
Cost Allocation Charges	7,393,222	7,393,222	0	0%	7,840,794	7,840,795	1	0%
Capital Outlay	232,500	78,653	-153,847	-66%	60,000	664,435	604,435	1007%
Reserve for Future Expenditures	11,160,850	0	-11,160,850	-100%	12,011,843	0	-12,011,843	-100%
Contingency	12,395,394	0	-12,395,394	-100%	7,985,435	0	-7,985,435	-100%
Expenditure Summary	172,743,079	146,038,932	-26,704,147	-15%	181,836,812	158,823,031	-23,013,781	-13%



Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>County Administration</b>								
Charges for Services	1,735,207	1,735,209	2	0%	1,665,323	1,665,321	-2	0%
Miscellaneous Revenue	0	1,038	1,038	0%	0	175	175	0%
Interfund Transfers	0	0	0	0%	0	0	0	0%
Revenue Summary	1,735,207	1,736,247	1,040	0%	1,665,323	1,665,496	173	0%
Personnel Services	2,539,284	2,358,726	-180,558	-7%	2,580,045	2,547,622	-32,423	-1%
Materials & Services	283,667	268,936	-14,731	-5%	330,413	310,750	-19,663	-6%
Cost Allocation Charges	793,373	793,373	0	0%	769,440	769,440	0	0%
Expenditure Summary	3,616,324	3,421,035	-195,289	-5%	3,679,898	3,627,812	-52,086	-1%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Assessor</b>								
State Revenues	1,650,000	1,420,762	-229,238	-14%	1,400,000	1,421,213	21,213	2%
Charges for Services	0	0	0	0%	0	0	0	0%
Miscellaneous Revenue	565,000	755,454	190,454	34%	650,000	905,543	255,543	39%
Interfund Transfers	0	0	0	0%	0	0	0	0%
Revenue Summary	2,215,000	2,176,216	-38,784	-2%	2,050,000	2,326,756	276,756	14%
Personnel Services	5,263,075	4,877,028	-386,047	-7%	5,487,494	5,270,552	-216,942	-4%
Materials & Services	1,163,826	1,072,102	-91,724	-8%	1,155,821	1,081,973	-73,848	-6%
Special Payments					70,000	69,950	-50	0%
Cost Allocation Charges	758,459	758,459	0	0%	668,895	668,895	0	0%
Expenditure Summary	7,185,360	6,707,589	-477,771	-7%	7,382,210	7,091,370	-290,840	-4%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Disaster Management (prev Emerg Mgt)</b>								
Fund Bal at End of Prior Yr	807,138	785,989	-21,149	-3%	958,919	958,919	0	0%
Prior Year Revenues	0	0	0	0%	0	0	0	0%
Grant Revenues	0	0	0	0%	0	0	0	0%
Federal Revenues	567,875	594,571	26,696	5%	518,160	280,942	-237,218	-46%
Local Government & Other Agencies	10,000	36,131	26,131	261%	10,000	25,990	15,990	160%
Charges for Services	500	1,908	1,408	282%	500	203	-297	-59%
Miscellaneous Revenue	1,800	28,509	26,709	1484%	1,800	26,608	24,808	1378%
Interfund Transfers	1,703,161	1,703,161	0	0%	1,793,911	1,793,911	0	0%
Revenue Summary	3,090,474	3,150,269	59,795	2%	3,283,290	3,086,573	-196,717	-6%
Personnel Services	1,478,300	1,413,082	-65,218	-4%	1,518,436	1,476,688	-41,748	-3%
Materials & Services	780,363	532,325	-248,038	-32%	761,420	463,436	-297,984	-39%
Special Payments					50,000	0	-50,000	-100%
Cost Allocation Charges	240,628	240,628	0	0%	249,713	249,713	0	0%
Capital Outlay	0	5,315	5,315	0%	40,000	0	-40,000	0%
Reserve for Future Expenditures	0	0	0	0%	0	0	0	0%
Contingency	591,183	0	-591,183	-100%	663,721	0	-663,721	-100%
Expenditure Summary	3,090,474	2,191,350	-899,124	-29%	3,283,290	2,189,837	-1,093,453	-33%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Emergency Communications</b>								
Fund Bal at End of Prior Yr	963,181	1,114,394	151,213	16%	1,390,681	1,390,681	0	0%
Federal Revenues	0	73,386	73,386	0%	0	0	0	0%
State Revenues	1,441,700	1,421,872	-19,828	-1%	1,511,700	1,512,437	737	0%
Local Government & Other Agencies	18,580	18,580	0	0%	19,143	19,190	47	0%
Charges for Services	4,859,409	4,848,013	-11,396	0%	4,994,848	4,995,379	531	0%
Miscellaneous Revenue	13,200	15,695	2,495	19%	13,200	21,010	7,810	59%
Interfund Transfers					45,590	45,590	0	0%
Other Financing Sources	0	0	0	0%	0	0	0	0%
Revenue Summary	7,296,070	7,491,940	195,870	3%	7,975,162	7,984,287	9,125	0%
Personnel Services	5,373,413	5,133,255	-240,158	-4%	5,684,715	5,364,443	-320,272	-6%
Materials & Services	693,513	661,554	-31,959	-5%	478,087	460,436	-17,651	-4%
Special Payments					315,000	266,936		
Cost Allocation Charges	306,450	306,450	0	0%	311,254	311,254	0	0%
Capital Outlay	20,000	0	-20,000	0%	20,000	0	-20,000	-100%
Reserve for Future Expenditures	602,694	0	-602,694	-100%	693,034	0	-693,034	-100%
Contingency	300,000	0	-300,000	0%	473,072	0	-473,072	-100%
Expenditure Summary	7,296,070	6,101,259	-1,194,811	-16%	7,975,162	6,403,069	-1,524,029	-20%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Counsel</b>								
Local Government & Other Agencies	4,800	3,767	-1,033	-22%	2,000	1,083	-917	-46%
Charges for Services	826,750	856,337	29,587	4%	859,300	1,032,725	173,425	20%
Miscellaneous Revenue					1,000			
Interfund Transfers	0	0	0	0%	0	0	0	0%
Revenue Summary	831,550	860,104	28,554	3%	862,300	1,033,808	172,508	20%
Personnel Services	1,933,515	1,817,461	-116,054	-6%	1,941,920	1,818,590	-123,330	-6%
Materials & Services	141,060	99,900	-41,160	-29%	277,483	135,417	-142,066	-51%
Cost Allocation Charges	109,668	109,668	0	0%	109,093	109,093	0	0%
Capital Outlay					55,000	4,167		-92%
Expenditure Summary	2,184,243	2,027,029	-157,214	0	2,383,496	2,067,267	-265,396	-13%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Clerk</b>								
Fund Bal at End of Prior Yr	736,215	727,662	-8,553	-1%	593,293	616,422	23,129	4%
Charges for Services	2,988,129	3,087,078	98,949	3%	3,113,415	3,643,563	530,148	17%
Miscellaneous Revenue	225,000	261,229	36,229	16%	100,000	61,304	-38,696	-39%
Other Financing Sources	0	-267	-267	0%	0	-403	-403	0%
Interfund Transfers	0	0	0	0%	0	0	0	0%
Revenue Summary	3,949,344	4,075,702	126,358	3%	3,806,708	4,320,886	514,178	14%
Personnel Services	1,651,947	1,575,839	-76,108	-5%	1,694,248	1,657,580	-36,668	-2%
Materials & Services	881,092	722,304	-158,788	-18%	1,021,382	700,532	-320,850	-31%
Cost Allocation Charges	388,405	388,405	0	0%	422,632	422,632	0	0%
Capital Outlay	50,000	0	-50,000	-100%	5,000	395,181	390,181	7804%
Reserve for Future Expenditures	261,023	0	-261,023	-100%	360,293	0	-360,293	-100%
Contingency	19,537	0	-19,537	-100%	0	0	0	
Expenditure Summary	3,252,004	2,686,548	-565,456	-17%	3,503,555	3,175,925	-327,630	-9%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Treasurer</b>								
Charges for Services	289,500	317,834	28,334	10%	284,500	347,523	63,023	22%
Miscellaneous Revenue					6,616	6,616		
Other Financing Sources	0	0	0	0%	0	0	0	0%
Interfund Transfers	0	0	0	0%	0	0	0	0%
Revenue Summary	289,500	317,834	28,334	10%	291,116	354,139	63,023	22%
Personnel Services	591,805	558,160	-33,645	-6%	713,258	676,555	-36,703	-5%
Materials & Services	60,842	58,174	-2,668	-4%	91,856	86,518	-5,338	-6%
Cost Allocation Charges	48,319	48,319	0	0%	52,795	52,795	0	0%
Expenditure Summary	700,966	664,653	-36,313	-5%	857,909	815,868	-42,041	-5%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Sheriff</b>								
Fund Bal at End of Prior Yr	4,550,657	4,435,299	-115,358	-3%	5,922,781	5,922,782	1	0%
Prior Year Revenues	0	10,942	10,942	0%	0	0	0	0%
Taxes	9,785,141	10,024,928	239,787	2%	10,563,564	10,485,292	-78,272	-1%
Licenses & Permits	479,804	612,434	132,630	28%	596,500	682,032	85,532	14%
Federal Revenues	1,681,659	1,630,098	-51,561	-3%	948,753	1,231,175	282,422	30%
State Revenues	7,774,044	7,687,400	-86,644	-1%	10,051,657	9,774,399	-277,258	-3%
Local Government & Other Agencies	8,733,790	8,352,765	-381,025	-4%	8,907,275	8,683,976	-223,299	-3%
Charges for Services	2,281,633	2,686,042	404,409	18%	2,430,227	2,543,693	113,466	5%
Fines & Penalties	795,455	807,474	12,019	2%	805,000	819,234	14,234	2%
Miscellaneous Revenue	5,761,052	5,588,595	-172,457	-3%	5,644,875	5,888,547	243,672	4%
Other Financing Sources	15,000	53,257	38,257	255%	20,000	26,363	6,363	32%
Interfund Transfers	53,118,272	53,118,272	0	0%	56,173,814	56,173,814	0	0%
Revenue Summary	94,976,507	95,007,506	30,999	0%	102,064,446	102,231,307	166,861	0%
Personnel Services	70,826,871	67,596,391	-3,230,480	-5%	74,949,074	73,014,201	-1,934,873	-3%
Materials & Services	18,295,598	15,864,761	-2,430,837	-13%	20,552,721	17,538,344	-3,014,377	-15%
Debt Service	0	0	0	0%	0	0	0	0%
Special Payments					166,577	174,099		
Interfund Transfer	1,651,383	1,651,432	49	0%	1,511,428	1,511,184	-244	0%
Cost Allocation Charges	3,834,717	3,834,717	0	0%	3,989,848	3,989,848	0	0%
Capital Outlay	194,052	137,425	-56,627	-29%	545,327	420,097	-125,230	-23%
Reserve for Future Expenditures	100,000	0	-100,000	-100%	11,061	0	-11,061	-100%
Contingency	73,886	0	-73,886	-100%	338,410	0	-338,410	-100%
Expenditure Summary	94,976,507	89,084,726	-5,891,781	-6%	102,064,446	96,647,773	-5,424,195	-5%



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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>District Attorney</b>								
Fund Bal at End of Prior Yr	541,287	541,286	-1	0%	654,724	654,724	0	0%
Prior Year Revenues	0	1,496	1,496		744	3,684	2,940	0%
Federal Revenues	1,644,059	1,300,762	-343,297	-21%	1,443,049	1,242,529	-200,520	-14%
State Revenues	878,893	840,130	-38,763	-4%	818,292	853,344	35,052	4%
Charges for Services	294,498	339,953	45,455	15%	296,456	342,185	45,729	15%
Miscellaneous Revenue	20,000	20,691	691	3%	20,000	19,813	-187	-1%
Interfund Transfers	8,713,066	8,713,066	0	0%	9,044,708	9,044,708	0	0%
Revenue Summary	12,091,803	11,757,384	-334,419	-3%	12,277,973	12,160,987	-116,986	-1%
Personnel Services	9,185,145	8,876,752	-308,393	-3%	9,921,321	9,082,739	-838,582	-8%
Materials & Services	2,024,644	1,436,625	-588,019	-29%	1,539,765	1,421,109	-118,656	-8%
Cost Allocation Charges	716,016	716,016	0	0%	736,887	736,887	0	0%
Capital Outlay	165,998	73,267	-92,731	-56%	80,000	5,619	-74,381	-93%
Expenditure Summary	12,091,803	11,102,660	-989,143	-8%	12,277,973	11,246,354	-1,031,619	-8%

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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Justice Court</b>								
Fund Bal at End of Prior Yr	195,087	-53,227	-248,314	-127%	916,237	916,237	0	0%
Federal Revenues	0	0	0	0%	0	0	0	0%
Fines & Penalties	3,924,125	4,056,719	132,594	3%	3,895,000	4,166,525	271,525	7%
Miscellaneous Revenue	5,000	3,098	-1,902	-38%	500	11,604	11,104	2221%
Other Financing Sources	0	-2,170	-2,170		0	-1,635	-1,635	0%
Revenue Summary	4,124,212	4,004,420	-119,792	-3%	4,811,737	5,092,731	280,994	6%
Personnel Services	917,192	838,859	-78,333	-9%	985,509	832,265	-153,244	-16%
Materials & Services	2,053,313	1,815,767	-237,546	-12%	746,975	586,287	-160,688	-22%
Special Payments					1,345,000	1,243,444		
Interfund Transfer	225,087	225,087	0	0%	916,237	916,237	0	0%
Cost Allocation Charges	208,471	208,471	0	0%	208,815	208,815	0	0%
Capital Outlay	0	0	0	0%	345,000	0	-345,000	0%
Contingency	720,149	0	-720,149	-100%	264,201	0	-264,201	-100%
Expenditure Summary	4,124,212	3,088,184	-1,036,028	-25%	4,811,737	3,787,048	-923,133	-21%

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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Juvenile</b>								
Fund Bal at End of Prior Yr	2,202,647	2,202,647	0	0%	2,393,248	2,393,248	0	0%
Prior Year Revenues	0	0	0	0%	266,956	0	-266,956	0%
Grant Revenues	17,435	0	-17,435	-100%	0	0	0	
Federal Revenues	146,284	620,220	473,936	324%	462,197	365,351	-96,846	-21%
State Revenues	1,625,632	1,280,605	-345,027	-21%	1,411,008	1,425,333	14,325	1%
Local Government & Other Agencies	125,173	107,230	-17,943	-14%	150,971	89,551	-61,420	-41%
Charges for Services	337,526	549,272	211,746	63%	385,506	367,909	-17,597	-5%
Fines & Penalties	0	0	0	0%	0	0	0	0%
Miscellaneous Revenue	3,500	31,848	28,348	810%	3,500	7,368	3,868	111%
Interfund Transfers	6,783,559	6,783,559	0	0%	7,457,583	7,457,583	0	0%
Revenue Summary	11,241,756	11,575,381	333,625	3%	12,530,969	12,106,343	-424,626	-3%
Personnel Services	5,419,289	5,300,189	-119,100	-2%	5,864,908	5,590,446	-274,462	-5%
Materials & Services	5,177,826	3,390,601	-1,787,225	-35%	5,922,235	3,606,142	-2,316,093	-39%
Special Payments					36,560	36,042		-1%
Cost Allocation Charges	489,641	489,641	0	0%	552,266	552,266	0	0%
Capital Outlay	5,000	1,702	-3,298	-66%	5,000	680	-4,320	-86%
Contingency	150,000	0	-150,000	-100%	150,000	0	-150,000	-100%
Expenditure Summary	11,241,756	9,182,133	-2,059,623	-18%	12,530,969	9,785,576	-2,744,875	-22%

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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Public and Government Affairs</b>								
Fund Bal at End of Prior Yr	545,707	483,707	-62,000	-11%	398,278	398,278	0	0%
State Revenues					0	500,000	500,000	
Local Government & Other Agencies	274,000	328,913	54,913	20%	330,000	324,155	-5,845	-2%
Charges for Services	1,188,740	1,189,116	376	0%	1,199,533	1,179,743	-19,790	-2%
Miscellaneous Revenue	500,480	370,322	-130,158	-26%	581,453	418,241	-163,212	-28%
Miscellaneous Sales	0	0	0	0%	0	82	82	0%
Interfund Transfers	671,980	671,980	0	0%	693,746	693,746	0	0%
Revenue Summary	3,180,907	3,044,038	-136,869	-4%	3,203,010	3,514,245	311,235	10%
Personnel Services	2,219,272	1,930,532	-288,740	-13%	2,398,664	2,147,394	-251,270	-10%
Materials & Services	1,276,506	1,036,083	-240,423	-19%	1,210,611	994,937	-215,674	-18%
Interfund Transfer	0	0	0	0%	0	0	0	0%
Cost Allocation Charges	194,796	194,796	0	0%	207,541	207,541	0	0%
Capital Outlay	151,575	24,179	-127,396	-84%	182,160	101,383	-80,777	-44%
Reserve for Future Expenditures	0	0	0	0%	61,290	0	-61,290	0%
Contingency	0	0	0	0%	0	0	0	0%
Expenditure Summary	3,842,149	3,185,590	-656,559	-17%	4,060,266	3,451,255	-609,011	-15%

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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Employee Services</b>								
Fund Bal at End of Prior Yr	10,177,499	10,298,971	121,472	1%	6,858,505	6,858,504	-1	0%
Charges for Services	9,347,478	9,219,643	-127,835	-1%	13,432,526	13,317,707	-114,819	-1%
Miscellaneous Revenue	14,921,624	14,996,430	74,806	1%	29,632,267	27,373,988	-2,258,279	-8%
Interfund Transfers	0	0	0	0%	750,000	750,000	0	0%
Revenue Summary	34,446,601	34,515,044	68,443	0%	50,673,298	48,300,199	-2,373,099	-5%
Personnel Services	4,130,284	4,011,137	-119,147	-3%	4,679,377	4,425,073	-254,304	-5%
Materials & Services	23,934,066	23,337,210	-596,856	-2%	34,505,712	35,262,000	756,288	2%
Special Payments					258,000	132,078	-125,922	-49%
Cost Allocation Charges	353,398	353,398	0	0%	360,407	360,407	0	0%
Reserve for Future Expenditures	989,395	0	-989,395	-100%	5,765,907	0	-5,765,907	-100%
Contingency	5,288,427	0	-5,288,427	-100%	5,617,336	0	-5,617,336	-100%
Expenditure Summary	34,695,570	27,701,745	-6,993,825	-20%	51,186,739	40,179,558	-11,007,181	-22%

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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Finance</b>								
Fund Bal at End of Prior Yr	10,381,341	10,567,616	186,275	2%	10,598,397	10,598,645	248	0%
Federal Revenues	224,000	150,924	-73,076	0%	0	1,338	1,338	
Charges for Services	15,430,598	13,392,639	-2,037,959	-13%	14,992,148	13,016,728	-1,975,420	-13%
Fines & Penalties	0	0	0	0%	0	0	0	0%
Miscellaneous Revenue	2,423,321	2,564,428	141,107	6%	2,488,091	2,559,332	71,241	3%
Other Financing Sources	40,100	50,083	9,983	25%	40,100	40,662	562	1%
Interfund Transfers	3,750,000	3,750,049	49	0%	6,218,427	6,218,175	-252	0%
Revenue Summary	32,249,360	30,475,739	-1,773,621	-5%	34,337,163	32,434,880	-1,902,283	-6%
Personnel Services	8,532,746	7,514,148	-1,018,598	-12%	8,980,612	8,299,797	-680,815	-8%
Materials & Services	12,114,372	9,409,031	-2,705,341	-22%	12,177,895	8,974,571	-3,203,324	-26%
Interfund Transfer	0	0	0	0%	183,411	183,403	-8	0%
Cost Allocation Charges	821,133	821,133	0	0%	851,917	851,917	0	0%
Capital Outlay	10,862,973	3,493,352	-7,369,621	-68%	12,480,092	6,491,902	-5,988,190	-48%
Reserve for Future Expenditures	659,990	0	-659,990	-100%	1,561,120	0	-1,561,120	-100%
Contingency	901,590	0	-901,590	-100%	145,448	0	-145,448	-100%
Expenditure Summary	33,892,804	21,237,664	-12,655,140	-37%	36,380,495	24,801,590	-11,578,905	-32%

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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Technology Services</b>								
Fund Bal at End of Prior Yr	2,410,931	2,410,932	1	0%	2,513,249	2,513,247	-2	0%
Prior Year Revenues	0	0	0	0%	0	0	0	0%
Licenses & Permits	0	16,388	16,388	0%	22,000	13,897	-8,103	0%
Federal Revenues	0	0	0	0%	0	0	0	0%
State Revenues	35,000	61,600	26,600	76%	35,000	69,649	34,649	99%
Charges for Services	13,018,900	13,660,507	641,607	5%	14,962,189	14,961,128	-1,061	0%
Miscellaneous Revenue	813,481	373,599	-439,882	-54%	949,625	352,093	-597,532	-63%
Interfund Transfers	35,000	35,000	0	0%	50,453	50,453	0	0%
Revenue Summary	16,313,312	16,558,026	244,714	2%	18,532,516	17,960,467	-572,049	-3%
Personnel Services	7,393,162	7,371,012	-22,150	0%	7,947,174	7,925,627	-21,547	0%
Materials & Services	4,916,945	3,706,597	-1,210,348	-25%	4,699,632	3,567,568	-1,132,064	-24%
Special Payments					21,000	18,048	-2,952	-14%
Interfund Transfer	0	0	0	#DIV/0!	0	0	0	0%
Indirect Costs	1,213,651	1,213,651	0	0%	1,259,882	1,259,882	0	0%
Cost Allocation Charges	471,984	471,984	0	0%	396,437	396,437	0	0%
Capital Outlay	1,950,499	1,281,534	-668,965	-34%	3,304,811	1,859,018	-1,445,793	-44%
Reserve for Future Expenditures	161,775	0	-161,775	0%	598,284	0	-598,284	-100%
Contingency	205,296	0	-205,296	-100%	305,296	0	-305,296	-100%
Expenditure Summary	16,313,312	14,044,778	-2,268,534	-14%	18,532,516	15,026,580	-3,505,936	-19%

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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Transportation and Development</b>								
Fund Bal at End of Prior Yr	19,791,148	19,791,147	-1	0%	28,006,856	28,006,855	-1	0%
Prior Year Revenues	367,499	701,372	333,873	0%	285,138	2,351	-282,787	-99%
Licenses & Permits	9,504,300	11,864,264	2,359,964	25%	14,132,652	17,912,455	3,779,803	27%
Federal Revenues	3,815,290	2,515,645	-1,299,645	-34%	2,023,836	1,988,667	-35,169	-2%
State Revenues	30,310,800	25,779,425	-4,531,375	-15%	40,288,233	33,351,389	-6,936,844	-17%
Local Government & Other Agencies	1,715,729	1,754,895	39,166	2%	1,014,161	556,731	-457,430	-45%
Matching Funds	0	0	0	0%	0	0	0	0%
Charges for Services	6,661,622	7,922,509	1,260,887	19%	7,967,639	8,354,632	386,993	5%
Fines & Penalties	72,500	110,081	37,581	52%	120,128	159,939	39,811	33%
Miscellaneous Revenue	2,228,920	3,082,920	854,000	38%	533,893	888,602	354,709	66%
Miscellaneous Sales	13,500	11,684	-1,816	-13%	8,500	10,715	2,215	26%
Other Financing Sources	1,147,121	1,124,731	-22,390	-2%	468,238	268,749	-199,489	-43%
Interfund Transfers	10,225,385	7,528,238	-2,697,147	-26%	11,467,035	9,619,227	-1,847,808	-16%
Revenue Summary	85,853,814	82,186,911	-3,666,903	-4%	106,316,309	101,120,312	-5,195,997	-5%
Personnel Services	25,788,550	23,698,419	-2,090,131	-8%	27,831,344	25,219,153	-2,612,191	-9%
Materials & Services	17,230,075	13,584,410	-3,645,665	-21%	21,752,630	13,819,715	-7,932,915	-36%
Debt Service	4,431,836	3,878,815	-553,021	-12%	4,378,751	4,365,753	-12,998	0%
Special Payments					137,500	53,862		-61%
Interfund Transfer	5,605,595	2,908,448	-2,697,147	-48%	5,432,414	3,584,606	-1,847,808	-34%
Indirect Costs					1,911,943	1,899,887		-1%
Cost Allocation Charges	3,859,714	3,859,716	2	0%	3,001,142	2,807,347	-193,795	-6%
Capital Outlay	14,880,322	6,641,472	-8,238,850	-55%	14,586,681	10,530,465	-4,056,216	-28%
Reserve for Future Expenditures	3,100,000	0	-3,100,000	-100%	3,950,000	0	-3,950,000	-100%
Contingency	11,457,007	0	-11,457,007	-100%	23,837,508	0	-23,837,508	-100%
Expenditure Summary	86,353,099	54,571,280	-31,781,819	-37%	106,819,913	62,280,788	-44,455,487	-42%



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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Health, Housing and Human Services</b>								
Fund Bal at End of Prior Yr	6,973,313	7,283,450	310,137	4%	17,055,477	17,797,790	742,313	4%
Prior Year Revenues	3,834,356	4,584,024	749,668	20%	3,678,547	2,975,457	-703,090	-19%
Licenses & Permits	818,670	835,458	16,788	2%	1,085,217	971,505	-113,712	-10%
Grant Revenues	599,602	60,000	-539,602	-90%	100,000	40,000	-60,000	-60%
Federal Revenues	18,370,151	15,544,406	-2,825,745	-15%	18,175,767	12,121,215	-6,054,552	-33%
State Revenues	41,785,424	44,771,007	2,985,583	7%	50,193,711	45,207,951	-4,985,760	-10%
Local Government & Other Agencies	2,503,914	3,324,774	820,860	33%	3,510,175	3,204,307	-305,868	-9%
Matching Funds	972,849	1,202,312	229,463	24%	891,692	1,027,261	135,569	15%
Charges for Services	31,678,814	35,781,672	4,102,858	13%	37,470,630	36,488,285	-982,345	-3%
Fines & Penalties	0	1,907	1,907	0%	0	7,117	7,117	0%
Miscellaneous Revenue	826,916	922,161	95,245	12%	197,005	403,619	206,614	105%
Other Financing Sources	560,020	609,532	49,512	9%	570,040	867,292	297,252	52%
Interfund Transfers	9,513,704	9,032,555	-481,149	-5%	9,395,384	9,389,776	-5,608	0%
Revenue Summary	118,437,733	123,953,258	5,515,525	5%	142,323,645	130,501,575	-11,822,070	-8%
Personnel Services	46,398,769	43,327,099	-3,071,670	-7%	52,927,287	46,588,803	-6,338,484	-12%
Materials & Services	55,908,550	52,428,921	-3,479,629	-6%	62,693,563	48,292,410	-14,401,153	-23%
Special Payments					3,751,036	3,531,099	-219,937	-6%
Interfund Transfer	3,804,342	2,015,903	-1,788,439	-47%	1,719,667	1,806,465	86,798	5%
Indirect Costs	2,916,710	2,895,939	-20,771	-1%	3,442,327	3,103,924	-338,403	-10%
Cost Allocation Charges	5,423,105	5,411,164	-11,941	0%	5,703,423	5,587,129	-116,294	-2%
Capital Outlay	809,325	733,260	-76,065	-9%	596,460	421,126	-175,334	-29%
Reserve for Future Expenditures	321,977	0	-321,977	-100%	321,977	0	-321,977	-100%
Contingency	2,854,955	0	-2,854,955	-100%	11,167,905	0	-11,167,905	-100%
Expenditure Summary	118,437,733	106,812,286	-11,625,447	-10%	142,323,645	109,330,956	-32,992,689	-23%

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	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Business and Community Services</b>								
Fund Bal at End of Prior Yr	14,358,023	14,530,516	172,493	1%	17,741,904	17,742,097	193	0%
Prior Year Revenues	0	0	0	0%	0	0	0	0%
Licenses & Permits	30,008	6,340	-23,668	-79%	21,063	27,487	6,424	30%
Federal Revenues	126,638	91,992	-34,646	-27%	58,850	76,086	17,236	29%
State Revenues	2,388,750	2,120,724	-268,026	-11%	2,968,832	2,593,962	-374,870	-13%
Local Government & Other Agencies	121,000	22,350	-98,650	-82%	252,000	754,500	502,500	199%
Matching Funds	0	0	0	0%	0	0	0	0%
Charges for Services	5,431,384	5,360,530	-70,854	-1%	6,902,590	6,755,252	-147,338	-2%
Fines & Penalties	60,500	66,248	5,748	10%	17,350	15,265	-2,085	-12%
Miscellaneous Revenue	860,179	962,830	102,651	12%	951,000	1,142,280	191,280	20%
Miscellaneous Sales	20,600	25,146	4,546	22%	24,500	27,405	2,905	12%
Other Financing Sources	4,967,618	5,052,500	84,882	2%	2,898,324	2,165,323	-733,001	-25%
Interfund Transfers	5,416,683	4,570,334	-846,349	-16%	4,885,745	3,265,745	-1,620,000	-33%
Revenue Summary	33,781,383	32,809,510	-971,873	-3%	36,722,158	34,565,402	-2,156,756	-6%
Personnel Services	5,948,237	5,371,425	-576,812	-10%	5,384,941	4,663,775	-721,166	-13%
Materials & Services	14,364,640	6,852,868	-7,511,772	-52%	11,369,264	7,927,136	-3,442,128	-30%
Debt Service	0	0	0		0	0	0	
Special Payments	2,741,439	0	-2,741,439	0%	8,139,104	2,947,524	-5,191,580	-64%
Interfund Transfer	2,453,000	1,606,651	-846,349	-35%	1,933,000	313,000	-1,620,000	-84%
Cost Allocation Charges	721,718	721,718	0	0%	549,755	549,755	0	0%
Capital Outlay	2,221,912	514,750	-1,707,162	-77%	2,979,267	732,149	-2,247,118	-75%
Reserve for Future Expenditures	1,144,000	0	-1,144,000	-100%	1,233,500	0	-1,233,500	-100%
Contingency	4,186,437	0	-4,186,437	-100%	5,133,327	0	-5,133,327	-100%
Expenditure Summary	33,781,383	15,067,412	-18,713,971	-55%	36,722,158	17,133,339	-19,588,819	-53%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Tourism and Cultural Affairs</b>								
Fund Bal at End of Prior Yr	490,986	658,446	167,460	34%	539,892	539,892	0	0%
Local Government & Other Agencies	62,517	62,517	0	0%	189,815	175,000	-14,815	-8%
Charges for Services					49,005	36,898		
Miscellaneous Revenue	9,500	15,279	5,779	61%	9,500	21,340	11,840	125%
Interfund Transfers	3,621,120	3,556,549	-64,571	-2%	4,560,707	4,167,168	-393,539	-9%
Revenue Summary	4,184,123	4,292,791	108,668	3%	5,348,919	4,940,298	-396,514	-8%
Personnel Services	1,088,337	1,052,842	-35,495	-3%	1,232,581	1,171,175	-61,406	-5%
Materials & Services	2,742,672	2,700,057	-42,615	-2%	3,429,151	2,824,647	-604,504	-18%
Special Payments					52,000	0	-52,000	-100%
Contingency	353,114	0	-353,114	-100%	635,187	0	-635,187	-100%
Expenditure Summary	4,184,123	3,752,899	-431,224	-10%	5,348,919	3,995,822	-1,353,097	-25%

Attachment F

	Year Ended June 30, 2015				Year Ended June 30, 2016			
	FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget	FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
<b>Budget to Actual Comparison</b>								
<b>Non-Departmental and Pass-Through</b>								
Fund Bal at End of Prior Yr	27,477,900	26,866,112	-611,788	-2%	31,250,318	31,159,023	-91,295	0%
Prior Year Revenues	357,792	47,568	-310,224	-87%	381,823	45,176	-336,647	-88%
Taxes	104,420,000	106,735,943	2,315,943	2%	110,724,500	111,269,171	544,671	0%
Licenses & Permits	1,642,000	1,750,144	108,144	7%	1,724,000	1,804,378	80,378	5%
Grant Revenues	0	0	0	0%	0	0	0	0%
Federal Revenues	222,500	2,045,231	1,822,731	819%	1,514,640	1,707,714	193,074	13%
State Revenues	3,377,388	3,035,503	-341,885	-10%	2,750,385	3,059,200	308,815	11%
Local Government & Other Agencies	3,857,814	3,797,015	-60,799	-2%	4,612,280	4,423,643	-188,637	-4%
Charges for Services	3,636,094	3,688,928	52,834	1%	4,545,206	4,529,846	-15,360	0%
Fines & Penalties	20,000	398	-19,602	0%	500	61	-439	-88%
Miscellaneous Revenue	18,177,368	17,986,983	-190,385	-1%	17,799,580	16,407,932	-1,391,648	-8%
Miscellaneous Sales	0	0	0	0%	0	411,225	411,225	0%
Other Financing Sources	0	-19	-19	#DIV/0!	100	-75	-175	0%
Interfund Transfers	9,115,632	7,548,965	-1,566,667	-17%	8,315,309	8,315,310	1	0%
Revenue Summary	172,304,488	173,502,771	1,198,283	1%	183,618,641	183,132,604	-486,037	0%
Personnel Services	18,455,965	16,559,289	-1,896,676	-10%	18,520,390	17,340,391	-1,179,999	-6%
Materials & Services	3,355,085	3,448,173	93,088	3%	2,477,874	1,963,456	-514,418	-21%
Debt Service	9,702,494	9,256,039	-446,455	-5%	9,943,926	9,283,425	-660,501	-7%
Special Payments	1,585	82,807	81,222	0%	2,574,477	1,287,731	-1,286,746	-50%
Interfund Transfer	98,928,154	98,963,583	35,429	0%	109,156,255	108,762,716	-393,539	0%
Cost Allocation Charges	4,707,553	4,707,553	0	0%	5,291,698	5,291,698	0	0%
Capital Outlay	0	31,783	31,783	0%	0	256,156	256,156	0%
Reserve for Future Expenditures	13,332,075	0	-13,332,075	-100%	14,094,616	0	-14,094,616	-100%
Contingency	12,850,341	0	-12,850,341	-100%	8,510,151	0	-8,510,151	-100%
Expenditure Summary	161,333,252	133,049,227	-28,284,025	-18%	170,569,387	144,185,573	-26,383,814	-15%

Attachment F

Year Ended June 30, 2015

Year Ended June 30, 2016

**Budget to Actual Comparison**

FY 14-15 Budget	FY 14-15 Actual	Over / Under Budget	Percent Over / Under Budget
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FY 15-16 Budget	FY 15-16 Actual	Over / Under Budget	Percent Over / Under Budget
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## Attachment G

### Sheriff's Office Position Changes 6/30/11 through 6/30/16

Date	Position change	Total FTE	Funding Source
6/30/2011	Total CCSO FTE	450.00	
7/1/2011	Added 1.0 FTE Alarm Ordinance Coordinator		Self-funded Through Assessed Fees and Fines
	Eliminated:		
	1 CSO		
	2 Deputies		
	1 Vehicle Ordinance Specialist		
	3 Recruit Deputies		
	1 Evidence Technician		
	1 Detective		
	2 Office Specialist 2		
	1 Jail Health Program Coordinator		
	1 Office Specialist 1		
	2 Community Health Nurse 2		
	1 Sheriff's Administrative Specialist		
	Net Reduction of 15.0 FTE	435.00	
11/1/2011	Eliminated 1 Nurse Practitioner	434.00	
	Eliminated 2 Office Specialist 1	432.00	
	Eliminated 6 Community Health Nurse 2	426.00	
12/1/2011	Added .50 FTE Detective for PSU	426.50	County General Fund via Commission Direction
1/1/2012	Added 2.25 FTE (3 Deputies @ .75 FTE each) for TriMet	428.75	TriMet Funded
7/1/2012	Added .75 FTE Deputies to make TriMet positions full time	429.50	TriMet Funded
	Added .50 FTE Detective to make PSU Detective full time	430.00	Sheriff's Operations Fund
8/1/2012	Added 1.0 FTE Microcomputer Specialist Senior	431.00	Public Safety Local Option Levy
4/1/2013	Added .50 FTE Lieutenant for Contract Cities	431.50	City of Happy Valley Funded
7/1/2013	Added 1.00 FTE Lieutenant for Family Justice Center	432.50	Sheriff's Operations Fund
	Added 1.0 FTE SAS in Civil for Foreclosure Processing	433.50	Sheriff's Operations Fund
	Added 1.0 FTE Deputy in Civil for Justice Court	434.50	Sheriff's Operations Fund
	Added 2.0 Deputies in ELED Funded by Additional Tax Revenue	436.50	Enhanced Law Enforcement District
7/1/2014	Added .75 FTE Publications/Communication Specialist to Convert Prior Temp Position	437.25	Sheriff's Operations Fund
	Added 1.0 FTE Deputy in ELED Funded by Additional Tax Revenue	438.25	Enhanced Law Enforcement District
1/1/2015	Added .75 FTE Office Specialist 2 in Admin to Convert Prior Temp Position	439.00	Sheriff's Operations Fund
8/1/2015	Added 1.0 FTE Patrol Sergeant for Wilsonville	440.00	City of Wilsonville Funded
11/1/2015	Added 1.0 FTE Strategic Policy & Legal Liaison	441.00	Sheriff's Operations Fund
1/15/2016	Added .50 FTE Lieutenant for Contract Cities	441.50	City of Happy Valley Funded
3/1/2016	Added 1.0 Office Specialist 2 in Investigations for Family Justice Center	442.50	County Policy Level Proposal
3/12/2016	Added 2.0 FTE Deputies for TriMet Patrol	444.50	Funded by TriMet
5/1/2016	Added 1.0 FTE Administrative Analyst 2 for Family Justice Center	445.50	County Policy Level Proposal
5/1/2016	Added .75 FTE Administrative Analyst 2 for Finance	446.25	Sheriff's Operations Fund
10/1/2016	Added .25 FTE to make Current Admin OS2 1.0 FTE	446.50	Sheriff's Operations Fund

Net of FTE Added Since 11/01/2011	20.50
FTE Paid from General County Funds	10.50
FTE Paid by Other Agencies	10.00