

CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS

Policy Session Worksheet

Presentation Date: March 16, 2021 **Approx. Start Time:** 1:30 **Approx. Length:** 30 min.

Presentation Title: Clackamas County Performance Clackamas 2021 Update

Department: County Administration

Presenters: Gary Schmidt

Other Invitees: Cindy Becker

WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

Final approval of the County's Performance Clackamas Strategic Business Plan 2021 Update.

EXECUTIVE SUMMARY:

In January 2021, the Board of County Commissioners developed a draft update to the County's Performance Clackamas Strategic Business Plan. Recommended revisions were brought to the March 2nd Policy Session whereupon the Board requested additional changes. The purpose of this Policy Session is to review the additional changes and to seek Board approval for all Strategic Results wording.

FINANCIAL IMPLICATIONS (current year and ongoing): N/A

Is this item in your current budget? YES

What is the cost? \$ N/A

What is the funding source?

STRATEGIC PLAN ALIGNMENT:

- How does this item align with your Department's Strategic Business Plan goals? **N/A**
- How does this item align with the County's Performance Clackamas goals?

All of them. This is the County's Strategic Plan.

LEGAL/POLICY REQUIREMENTS: N/A

PUBLIC/GOVERNMENTAL PARTICIPATION: N/A

OPTIONS:

- Option 1: Accept all of the recommendations in the attached chart
- Option 2: Accept some of recommendations and request changes in the attached chart
- Option 3: Accept none of recommendations in the attached chart

RECOMMENDATION:

Option 1: Accept all of the recommendations in the attached chart.

ATTACHMENTS:

The attached spreadsheet has three tabs:

- Revisions from the March 2nd Policy session
- Definition of affordable housing
- Display of all of the Strategic Results with recommended revisions

SUBMITTED BY:

Division Director/Head Approval _____

Department Director/Head Approval _____

County Administrator Approval _____

For information on this issue or copies of attachments, please contact Gary Schmidt @ 503-655-8581
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BCC Strategic Results 2021-25

Priority	Board Language	Revision 1	Revision 2	Comments on Revision 2
Grow A Vibrant Economy	By 20XX, X% increase in the number of businesses in Clackamas County operating in a supportive environment (2-3 yrs)	By 2024, 75% of businesses in Clackamas County will report operating in a supportive environment	By 2024, 75% of businesses working with Clackamas County report a business-friendly environment that supports stability and growth.	Business-friendly environment is more understandable and measurable
Grow A Vibrant Economy	By 20XX, X% increase in family wage jobs in Clackamas County (3-5 yrs)	By 2026, 15% increase in jobs that meet the self-sufficiency standard wage in Clack. Cty	No change recommended	No change was recommended as the self-sufficiency std is a national standard that measures the amount of funds needed by a family to meet basic needs without public subsidies
Ensure Safe, Healthy, and Secure Communities	By 20XX, X# affordable housing units will be developed outside of the Urban Growth Boundary (2-3	By 2024, 200 affordable housing units will be developed outside of the Metro Urban Growth Boundary	Keep existing Strategic Result: By 2025, 1,500 affordable housing units will be developed. These units will be stratified across Area Median Income (AMI) ranges follows: 700 units at 61-110% AMI and 800 units at 0-60% AMI	*It is recommended that the Board continue with this Result. The Board's suggested language change of adding households that do not spend more than 30% of their income is essentially the same group of people as the current metric addresses. It's just shown as a percentage rather than a number.

*Change recommended by Commissioner Fischer

By 2025, x% of households are able to obtain housing at 30% of their gross/net? household income.

FROM ECONORTHWEST

Defining Affordable Housing

When discussing affordable housing, one of the first questions asked is “what is affordable housing?”

At the broadest level, affordable housing refers to a household’s ability to find housing within its financial means. A number of indicators exist that can be used to determine whether housing is affordable. One indicator is cost burden: households that spend more than 30% of their income on housing and certain utilities are considered to experience cost burden. Any household that pays more than 30% experiences cost burden and does not have affordable housing. Thus, affordable housing applies to all households in the community.

In developing policies to support development of “affordable housing,” cities and counties generally focus effort on supporting housing affordable to households with low- and moderate incomes.

In much of our work, we use the following definitions of affordable housing:

- Government-subsidized affordable housing is housing that is affordable to households with income below 60% of the Median Family Income (MFI), as defined by HUD. In Clackamas County, a household with 60% of MFI has an annual income of \$48,840 and can afford monthly housing costs of \$1,220. Developing new housing affordable at this rent level is not financially feasible without subsidy, such as Federal or State government subsidy.
- Naturally-occurring affordable housing (e.g., market-rate affordable housing) is housing that is affordable to households with income above 60% of the Median Family Income (MFI), as defined by HUD. In Clackamas County, a household with 60% to 120% of MFI has an annual income of \$48,840 to \$97,680 and can afford monthly housing costs of \$1,220 to \$2,440. Developing housing affordable in this price range is generally ECONorthwest Clackamas County HNA – Affordable Housing Tools 2 difficult for cities and is especially challenging in the existing housing market in the Portland Region.

BCC Strategic Results 2021-25

Priority	Board Original Language	Revised Language
Build Public Trust through Good Government	By 20XX, The County’s budget will be structurally sound, sustainable, and 100% tied to results (2-3 yrs)	By July 1, 2022, The County’s budget will be structurally sound, sustainable, and 100% tied to results
Build Public Trust through Good Government	By 20XX, County policies, decisions, and Board deliberations will be accessible, transparent, equitable, and inclusive (3-5 yrs)	By 2024, County policies and decisions, service delivery, and Board deliberations will be equitable, inclusive, and transparent.
Grow A Vibrant Economy	By 20XX, X% increase in the number of businesses in Clackamas County operating in a supportive environment (2-3 yrs)	By 2024, 75% of businesses working with Clackamas County report a business-friendly environment that supports stability and growth.
Grow A Vibrant Economy	By 20XX, X% increase in family wage jobs in Clackamas County (3-5 yrs)	By 2026, 15% increase in jobs that meet the self-sufficiency standard wage in Clackamas County
Build a Strong Infrastructure	By 20XX, Funding will be secured for the next phase (from 122 nd -172 nd) of the Sunrise Gateway multimodal corridor improvements will be committed from federal, state, and regional funding sources	By 2024, Funding for the next phase (from 122 nd -172 nd) of the Sunrise Gateway multimodal corridor improvements will be committed from federal, state, regional, and local funding sources
Build a Strong Infrastructure	By 20XX, X% County residents and businesses have access to safe and affordable water, multimodal transportation including roads, sewer, and broadband services (3-5 yrs)	By 2026, 100% of County residents and businesses - where served - have access to safe and affordable infrastructure: multimodal transportation including roads, sewer and broadband services
Ensure Safe, Healthy, and Secure Communities	By 20XX, X# affordable housing units will be developed outside of the Urban Growth Boundary (2-3	By 2025, 1,500 affordable housing units will be developed. These units will be stratified across Area Median Income (AMI) ranges as follows: 700 units at 61-110% AMI and 800 units at 0-60% AMI
Ensure Safe, Healthy, and Secure Communities	By 20XX, Funding for the County’s Courthouse, Jail and Law Enforcement operations will be identified from federal, state, regional, and local sources (3-5 yrs)	By 2025, new and existing funding for the County’s Courthouse, Jail and Law Enforcement operations will be identified from federal, state, local, regional, and local funding sources.
Honor, Utilize, Promote and Invest in our Natural Resources	By 20XX, the Climate Action Plan is adopted for our community with Specific Recommendations to reach the goal of being carbon neutral by 2050	By 2023, the Climate Action Plan is adopted for our community with Specific Recommendations to reach the goal of being carbon neutral by 2050
Honor, Utilize, Promote and Invest in our Natural Resources	By 20XX, X% increase in food production and food production acres from agricultural land in Clackamas County (3-5	By 2026, 10% increase in food production and food production acres from agricultural land in Clackamas County