



**DAN JOHNSON**  
DIRECTOR

DEPARTMENT OF TRANSPORTATION AND DEVELOPMENT  
DEVELOPMENT SERVICES BUILDING  
150 BEAVERCREEK ROAD OREGON CITY, OR 97045

June 22, 2023

BCC Agenda Date/Item: \_\_\_\_\_

Board of County Commissioners  
Clackamas County

**Approval of a Board Order adopting Solid Waste Management Fee increases.  
Estimated additional revenue from franchisee fees is \$66,000-105,000.  
No County General Funds are involved.**

<b>Previous Board Action/Review</b>	Policy Session: June 7, 2023 Discussed at Issues: June 20, 2023		
<b>Performance Clackamas</b>	Ensure Safe, Healthy and Secure Communities: Recycling programs help to honor and protect our natural resources and garbage service supports healthy communities and builds public trust. Additionally, the annual review process provides assurance that customers are provided fair value for the services they receive.		
<b>Counsel Review</b>	Yes – (6/12/23-JM)	<b>Procurement Review</b>	NA
<b>Contact Person</b>	Rick Winterhalter, Sr. Sustainability Analyst	<b>Contact Phone</b>	503-742-4466

**EXECUTIVE SUMMARY:**

On June 7, 2023, a Board Policy Session presented the findings of the County’s annual solid waste fee review, and fee increase recommendation from the Solid Waste Commission. In the Policy Session the Board approved the Solid Waste Commission’s recommended fee increase, to be effective July 1, 2023.

Staff is seeking approval of a Board Order approving Solid Waste Management fee increases, as recommended by the Solid Waste Commission. The Board Order is attached, along with Exhibit A – the proposed Clackamas County Fee Schedule for Waste and Recycling Collection

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Services (effective July 1, 2023), and Exhibit B – the proposed Fee Schedule for Waste and Recycling Transfer Services (effective July 1, 2023) for rates at the Clackamas County transfer station.

### **Overview**

The Sustainability & Solid Waste Program, which is part of the Department of Transportation and Development (DTD), is responsible for managing the County's Integrated Solid Waste Collection System. This work includes an annual review of the production records of the seven parent companies holding Board approved solid waste collection franchises.

The purpose of the review is to ensure that solid waste collection services are provided to residents and businesses safely, cost-effectively, efficiently, and in a manner, that supports the benefits of recovering materials from the system. The review is used to establish the fees charged for the variety of services the County requires our franchised collectors to offer, and to ensure a fair return to the collectors. For details on the annual review, refer to the June 7, 2023 Policy Session Worksheet and packet provided as Board Order Exhibit C.

### **Solid Waste Commission Recommendation**

The Solid Waste Commission, the County's formal advisory body reflecting public participation in managing the solid waste system, met on May 17, 2023 to consider the Annual Review and the proposed fee increases. The Commission voted 4-0-1 (abstain) to accept the review, and recommended the proposed fee increases be forwarded to the Board for consideration.

### **June 7, 2023 Board Policy Session**

On June 7, 2023 the Department of Transportation and Development presented a Policy Session to present the finding of the County's annual solid waste fee review, and the fee increase recommendation from the Solid Waste Commission. During the Policy Session the Board approved a fee increase effective July 1, 2023, as approved and recommended by the Solid Waste Commission.

### **RECOMMENDATION:**

Staff respectfully recommends the Board of County Commissioners approve the attached Board Order adopting the Solid Waste Management Fee Schedules as recommended by the Solid Waste Commission and approved in the June 7, 2023 Policy Session.

Respectfully submitted,

*Dan Johnson*

Dan Johnson, Director  
Department of Transportation & Development

Attachments:

- Board Order, with referenced Exhibits
- Attachment A – June 7, 2023 Policy Session packet

**BEFORE THE BOARD OF COUNTY COMMISSIONERS  
OF CLACKAMAS COUNTY, STATE OF OREGON**

In The Matter of Approving the  
Clackamas County Fee Schedule  
for Waste and Recycling Collection  
and Transfer Services to be  
uniformly applied by the Franchised  
Solid Waste Companies



Board Order No. \_\_\_\_\_

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**Whereas**, This matter coming before the Board of County Commissioners at this time, and it appearing to the Board that an application has been received by the Solid Waste Commission for a Waste Management Fee adjustment for the franchised collectors and transfer station operator, and

**Whereas** It further appearing to the Board that the Solid Waste Commission, at a meeting on May 17, 2023 reviewed the application and supporting data received by the Commission for a Waste Management Fee adjustment for the franchised solid waste collectors and transfer station operator within the County, and made their findings as follows:

1. That a Waste Management Fee adjustment has been requested by the franchisees; and
2. That it is the County's responsibility to ensure the solid waste collection and transfer system recovers the cost of providing service; and
3. That no general operating cost adjustment in Waste Management Fees be established for infectious waste collection service; and
4. That operating costs such as labor, repair and maintenance of vehicles and equipment and insurance are increasing; and
5. That the rate per ton on disposed waste is increasing effective July 1, 2023; and
6. That the Waste Management Fees be adjusted for a majority of the classes of residential and commercial can/cart service; for container collection service, for drop box service and for miscellaneous services in all fee zones as set forth in Exhibit A of this Order; and
7. That the Waste Management Fees be adjusted for a majority of the transfer services at the Clackamas County Garbage & Recycling Transfer Station as set forth in Exhibit B of this Order; and
8. That this request is just and reasonable under Chapter 10.03 of the Clackamas County Code; and

**BEFORE THE BOARD OF COUNTY COMMISSIONERS  
OF CLACKAMAS COUNTY, STATE OF OREGON**

In The Matter of Approving the  
Clackamas County Fee  
Schedule for Waste and  
Recycling Collection and  
Transfer Services to be uniformly  
applied by the Franchised Solid  
Waste Companies



Board Order No. \_\_\_\_\_

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**Whereas,** The Board having considered the investment in facilities and equipment; the services of management; methods of storage, collection, transportation and disposal; the length of haul to disposal facilities; the cost of the disposal; reasonable return to the owners of the business; the future service demands of the area or site which must be anticipated in equipment, facilities, personnel or land; extra charge for special pickups or pickups on days where service is not normally provided on a route; extra charges where the type of character of waste or solid waste, including but not limited to, wastes with peculiarly offensive odors, that requires special handling or service; the extra cost for providing the opportunity to recycle; and extra charges for providing janitorial services on the premises where service is provided; we do adopt the findings of the Solid Waste Commission as our own findings and do further find that the Waste Management Fee adjustments as set out herein are just, fair and reasonable to provide the required services to the public; and

**NOW THEREFORE, the Clackamas County Board of County Commissioners orders as follows:**

1. That the foregoing recommendations be adopted and that the franchised collectors and transfer station operator be granted a Waste Management Fee adjustment, as shown on Exhibit A and Exhibit B, according to the recommendations and made effective July 1, 2023.

**DATED** this \_\_\_\_\_ day of June, 2023.

**BOARD OF COUNTY COMMISSIONERS**

\_\_\_\_\_  
Chair

\_\_\_\_\_  
Recording Secretary

# Clackamas County Fee Schedule For Waste and Recycling Collection Services

Effective: July 1, 2023

U R B A N	<b>Residential Service</b>		<b>Monthly Fee</b>	<b>Fee per Pick Up</b>	<b>At House Service<sup>2</sup></b>
	<b>Weekly Pick Up<sup>1</sup> - one cart each for garbage, yard debris and recycling</b>				
	20 gallon cart/can		\$ 32.00		\$ 36.00
	32 gallon cart/can		\$ 37.10		\$ 41.10
	60 gallon cart		\$ 48.55		N/A
	90 gallon cart		\$ 57.60		N/A
	Occasional extra garbage - 35 gallon			\$ 6.05	\$ 6.95
	Occasional extra yard debris - 35 gallon			\$ 3.00	
	<b>Monthly Pick Up<sup>4</sup> - one cart/can of garbage; weekly recycling included</b>				
	32 gallon cart/can		\$ 17.90		\$ 18.90
	Occasional extra garbage - 32 gallon			\$ 6.05	\$ 6.95
	<b>On-Call Pick Up<sup>4</sup> - one cart/can of garbage</b>				
	32 gallon cart/can			\$ 17.60	N/A
	<b>Other Services and Fees</b>				
	Recycling only - weekly		\$ 7.70		N/A
	Yard debris subscription <sup>3</sup> - weekly		\$ 6.30		N/A
	Yard debris Permanent 2nd Cart		\$ 4.75		N/A
	Distance fees		Table 2		
	Terrain fee		\$ 4.15		
	<b>Multifamily Service - for shared containers see commercial fees.</b>				
	<b>Weekly Pick Up<sup>1</sup> - one cart/can of garbage and recycling</b>				
	Central billing	20 gallon	\$ 27.50		\$ 29.50
		32 gallon	\$ 32.60		\$ 34.60
	Individual billing	20 gallon	\$ 29.10		\$ 31.10
	32 gallon	\$ 34.20		\$ 36.20	
	Occasional extra garbage - 32 gallon		6.05	\$ 6.95	
	Bulky waste - furniture, appliances etc.		Table 1		
<b>Additional fees - see Tables 1 and 2</b>					

<sup>1</sup>Greater than one cart/can per week, use multiples of single cart/can fee.

<sup>2</sup> At House Service is when garbage carts/cans are picked up at house instead of curbside/roadside (must be placed within 50 feet of curb/road). This Service is not available for recycling or yard debris.

<sup>3</sup>Available to customers without weekly garbage service. May be billed annually or monthly.

<sup>4</sup>Putrecibles must not be placed in cart/can in excess of 7 days prior to scheduled collection.

**Exhibit A**

Effective: July 1, 2023

U R B A N	<b>Commercial Containers</b> weekly recycling included						
	Stops/ Week	Monthly fee for container size in cubic yards					
		1	Add'l	1 1/3	Add'l	1.5	Add'l
	1	\$118.08	\$103.64	\$148.07	\$129.91	\$159.12	\$140.97
	2	\$228.40	\$201.17	\$288.43	\$254.70	\$310.52	\$274.53
	3	\$338.75	\$297.29	\$428.77	\$378.48	\$461.92	\$408.61
	4	\$449.08	\$396.27	\$569.12	\$502.87	\$613.27	\$541.89
	5	\$559.42	\$492.37	\$709.47	\$626.65	\$764.67	\$678.84
	6	\$669.74	\$590.52	\$849.82	\$749.74	\$916.04	\$811.53
	Stops/ Week	Monthly fee for container size in cubic yards					
2		Add'l	3	Add'l	4	Add'l	
1	\$203.52	\$180.42	\$282.28	\$251.34	\$363.19	\$325.65	
2	\$399.31	\$355.04	\$552.09	\$492.76	\$713.94	\$640.16	
3	\$595.09	\$528.84	\$821.92	\$734.83	\$1,064.70	\$953.84	
4	\$790.88	\$700.31	\$1,091.76	\$978.97	\$1,415.44	\$1,264.90	
5	\$986.69	\$879.17	\$1,361.60	\$1,219.45	\$1,766.20	\$1,582.55	
6	\$1,182.47	\$1,051.21	\$1,631.41	\$1,456.63	\$2,116.95	\$1,896.49	
Stops/ Week	Monthly fee for container size in cubic yards						
	5	Add'l	6	Add'l	8	Add'l	
1	\$441.77	\$417.02	\$513.27	\$484.80	\$644.53	\$611.52	
2	\$869.92	\$821.13	\$1,012.94	\$958.13	\$1,275.44	\$1,210.09	
3	\$1,298.07	\$1,223.08	\$1,512.58	\$1,425.15	\$1,906.36	\$1,808.88	
4	\$1,726.20	\$1,626.71	\$2,012.24	\$1,898.70	\$2,537.28	\$2,405.67	
5	\$2,154.37	\$2,033.30	\$2,511.90	\$2,371.86	\$3,168.19	\$2,995.47	
6	\$2,582.49	\$2,442.44	\$3,011.56	\$2,838.84	\$3,799.11	\$3,598.23	
<b>Commercial Carts/Cans<sup>1</sup></b> - monthly fee; weekly recycling included							
<b>One Stop per Week</b>				<b>One cart/can</b>	<b>Two carts/cans</b>	<b>Each additional</b>	
32 gallon cart/can				\$33.15	\$64.10	\$28.95	
60 gallon cart				\$46.50	N/A	N/A	
90 gallon cart				\$51.45	N/A	N/A	
Occasional extra garbage - 32 gallon				N/A	N/A	\$5.00	
<b>Two Stops per Week</b>							
32 gallon cart/can - 2 stops/wk				\$65.70	\$127.10	\$29.60	
Occasional extra garbage - 32 gallon				N/A	N/A	\$5.00	
<b>Additional fees may apply - see Tables 1, 2 &amp; 3</b>							

<sup>1</sup>The use of a cart and the type of customer using a cart for commercial waste collection services shall be at the discretion of the collector.

## Exhibit A

Effective: July 1, 2023

R U R A L	<b>Residential Service</b>		<b>Monthly Fee</b>	<b>Fee per Pick Up</b>	<b>At House Service<sup>2</sup></b>
	<b>Weekly Pick Up<sup>1</sup> - one cart/can of garbage and recycling</b>				
	20 gallon cart/can		\$29.20		\$33.20
	32 gallon cart/can		\$34.30		\$38.30
	60 gallon cart		\$47.80		N/A
	90 gallon cart		\$55.65		N/A
	Occasional extra garbage - 32 gallon			\$6.10	\$7.00
	<b>Monthly Pick Up<sup>3</sup> - one cart/can garbage; weekly recycling included</b>				
	32 gallon cart/can		\$18.95		\$19.95
	Occasional extra garbage - 32 gallon			\$6.10	\$7.00
	<b>On-Call Pick Up<sup>3</sup> - one cart/can of garbage</b>				
	32 gallon cart/can			\$18.15	N/A
	<b>Other Services and Fees</b>				
	Recycling only - weekly		\$10.75		N/A
	Bulky waste - furniture, appliances etc.			Table 1	
	Distance fees		Table 2		
	Terrain fee		\$4.15		
	<b>Multifamily Service - for shared containers see commercial fees.</b>				
	<b>Weekly Pick Up<sup>1</sup> - one cart/can of garbage and recycling</b>				
	Central billing	20 gallon	\$27.60		\$29.60
		32 gallon	\$32.70		\$34.70
	Individual billing	20 gallon	\$29.20		\$31.20
		32 gallon	\$34.30		\$36.30
Occasional extra garbage - 32 gallon			\$6.10	\$7.00	
Bulky waste - furniture, appliances etc.			Table 1		
<b>Additional fees may apply - see Tables 1 and 2</b>					

<sup>1</sup> Greater than one cart/can per week, use multiples of single cart/can fee.

<sup>2</sup> At House service is when garbage carts/cans are picked up at house instead of roadside (must be within 50 feet of curb/road). At House Service is not available for recycling.

<sup>3</sup> Putrecibles must not be placed in cart/can in excess of 7 days prior to scheduled collection.

**Exhibit A**

Effective: July 1, 2023

<b>R U R A L</b>	<b>Commercial Containers</b> weekly recycling included						
	Stops/ Week	Monthly fee for container size in cubic yards					
		1	Add'l	1 1/3	Add'l	1.5	Add'l
	1	\$135.60	\$ 130.90	\$ 169.22	\$ 164.06	\$ 188.61	\$ 182.97
	2	\$261.76	\$ 253.16	\$ 328.19	\$ 318.89	\$ 365.96	\$ 355.86
	3	\$387.86	\$ 375.46	\$ 487.10	\$ 473.65	\$ 543.43	\$ 528.78
	4	\$514.02	\$ 497.77	\$ 646.15	\$ 628.50	\$ 720.78	\$ 701.58
	5	\$640.12	\$ 620.07	\$ 805.10	\$ 783.25	\$ 898.10	\$ 874.55
	6	\$775.73	\$ 750.98	\$ 974.24	\$ 947.35	\$ 1,086.73	\$ 1,057.48
	Stops/ Week	Monthly fee for container size in cubic yards					
2		Add'l	3	Add'l	4	Add'l	
1	\$241.21	\$ 234.76	\$ 344.96	\$ 336.96	\$ 447.62	\$ 438.17	
2	\$469.57	\$ 457.92	\$ 673.93	\$ 659.58	\$ 876.43	\$ 859.48	
3	\$697.73	\$ 680.88	\$ 1,002.93	\$ 982.08	\$ 1,305.26	\$ 1,280.81	
4	\$925.93	\$ 903.88	\$ 1,331.91	\$ 1,304.76	\$ 1,734.08	\$ 1,702.13	
5	\$1,154.26	\$ 1,126.96	\$ 1,660.86	\$ 1,627.01	\$ 2,162.83	\$ 2,123.28	
6	\$1,395.46	\$ 1,361.76	\$ 2,005.78	\$ 1,964.23	\$ 2,610.56	\$ 2,561.41	
Stops/ Week	Monthly fee for container size in cubic yards						
	5	Add'l	6	Add'l	8	Add'l	
1	\$549.17	\$ 538.42	\$ 652.63	\$ 640.28	\$ 851.23	\$ 836.53	
2	\$1,076.86	\$ 1,057.49	\$ 1,280.66	\$ 1,258.66	\$ 1,673.58	\$ 1,647.48	
3	\$1,604.51	\$ 1,576.51	\$ 1,908.58	\$ 1,876.93	\$ 2,495.86	\$ 2,458.36	
4	\$2,132.23	\$ 2,095.63	\$ 2,536.56	\$ 2,495.31	\$ 3,318.10	\$ 3,269.20	
5	\$2,659.86	\$ 2,614.66	\$ 3,164.55	\$ 3,113.65	\$ 4,140.43	\$ 4,080.03	
6	\$3,209.00	\$ 3,153.05	\$ 3,816.26	\$ 3,753.06	\$ 4,991.66	\$ 4,916.66	
<b>Commercial Carts/Cans</b> <sup>1</sup> - monthly fee; weekly recycling included							
<b>One Stop per Week</b>				<b>One cart/can</b>	<b>Two carts/cans</b>	<b>Each additional</b>	
32 gallon cart/can				\$ 34.30	\$ 67.20	\$ 32.05	
60 gallon cart				\$ 47.80	N/A	N/A	
90 gallon cart				\$ 55.65	N/A	N/A	
Occasional extra garbage - 32 gallon				N/A	N/A	\$ 5.25	
<b>Two Stops per Week</b>							
32 gallon cart/can - 2 stops/wk				\$ 67.85	\$ 132.95	\$ 30.75	
Occasional extra garbage - 32 gallon				N/A	N/A	\$ 5.25	
<b>Additional fees may apply - see Tables 1, 2 &amp; 3</b>							

<sup>1</sup>The use of a cart and the type of customer using a cart for commercial waste collection services shall be at the discretion of the collector.



## Exhibit A

Effective: July 1, 2023

D I S T R I C T  R U R A L	<b>Residential Service</b>		<b>Monthly Fee</b>	<b>Fee per Pick Up</b>	<b>At House Service<sup>2</sup></b>
	<b>Weekly Pick Up<sup>1</sup> - one cart/can of garbage and recycling</b>				
	20 gallon cart/can		\$34.40		\$38.40
	32 gallon cart/can		\$39.80		\$43.80
	60 gallon cart		\$52.10		N/A
	90 gallon cart		\$59.95		N/A
	Occasional extra garbage - 35 gallon			\$6.65	\$7.55
	<b>Monthly Pick Up<sup>3</sup> - one cart/can; weekly recycling included</b>				
	32 gallon cart/can		\$20.60		\$21.60
	Occasional extra garbage - 32 gallon			\$6.65	\$7.55
	<b>On-Call Pick Up<sup>3</sup> - one cart/can of garbage</b>				
	32 gallon cart/can			\$18.50	N/A
	<b>Other Services and Fees</b>				
	Recycling only - weekly		\$10.90		N/A
	Bulky waste - furniture, appliances etc.			Table 1	
	Distance fees		Table 2		
	Terrain fee		\$4.15		
	<b>Multifamily Service - for shared containers see commercial fees.</b>				
	<b>Weekly Pick Up<sup>1</sup> - one cart/can of garbage and recycling</b>				
	Central billing	20 gallon	\$32.80		\$34.80
		32 gallon	\$38.20		\$40.20
	Individual billing	20 gallon	\$34.40		\$36.40
		32 gallon	\$39.80		\$41.80
	Occasional extra garbage - 32 gallon			\$6.65	\$7.55
	Bulky waste - furniture, appliances etc.			Table 1	
	<b>Additional fees may apply - see Tables 1, 2 &amp; 3</b>				

<sup>1</sup>Greater than one cart/can per week, use multiples of single cart/can fee.

<sup>2</sup> At House service is when garbage carts/cans are picked up at house instead of curbside/roadside (must be within 50 feet of curb/road). At House Service is not available for recycling.

<sup>3</sup>Putrecibles must not be placed in cart/can in excess of 7 days prior to scheduled collection.

**Exhibit A**

Effective: July 1, 2023

D I S T A N T  R U R A L	<b>Commercial Containers</b> includes weekly recycling						
	<b>Stops/ Week</b>	<b>Monthly fee based on size in cubic yards</b>					
		<b>1</b>	<i>Addt'/</i>	<b>1 1/3</b>	<i>Addt'/</i>	<b>1.5</b>	<i>Addt'/</i>
	<b>1</b>	\$150.98	\$ 146.28	\$ 186.97	\$ 181.81	\$ 207.58	\$ 201.93
	<b>2</b>	\$284.28	\$ 275.68	\$ 355.46	\$ 346.16	\$ 395.60	\$ 385.50
	<b>3</b>	\$417.50	\$ 405.10	\$ 523.87	\$ 510.42	\$ 583.78	\$ 569.13
	<b>4</b>	\$550.80	\$ 534.55	\$ 692.42	\$ 674.77	\$ 771.83	\$ 752.63
	<b>5</b>	\$684.03	\$ 663.98	\$ 860.89	\$ 839.04	\$ 959.87	\$ 936.32
	<b>6</b>	\$826.78	\$ 802.03	\$ 1,039.53	\$ 1,012.63	\$ 1,159.18	\$ 1,129.93
	<b>Stops/ Week</b>	<b>Monthly fee based on size in cubic yards</b>					
		<b>2</b>	<i>Addt'/</i>	<b>3</b>	<i>Addt'/</i>	<b>4</b>	<i>Addt'/</i>
	<b>1</b>	\$263.73	\$ 257.28	\$ 374.60	\$ 366.60	\$ 484.40	\$ 474.95
	<b>2</b>	\$506.35	\$ 494.70	\$ 724.98	\$ 710.63	\$ 941.75	\$ 924.80
	<b>3</b>	\$748.78	\$ 731.93	\$ 1,075.38	\$ 1,054.53	\$ 1,399.12	\$ 1,374.67
	<b>4</b>	\$991.25	\$ 969.20	\$ 1,425.77	\$ 1,398.62	\$ 1,856.47	\$ 1,824.52
	<b>5</b>	\$1,233.85	\$ 1,206.55	\$ 1,776.11	\$ 1,742.26	\$ 2,313.76	\$ 2,274.21
	<b>6</b>	\$1,489.32	\$ 1,455.62	\$ 2,142.43	\$ 2,100.88	\$ 2,790.02	\$ 2,740.87
	<b>Stops/ Week</b>	<b>Monthly fee based on size in cubic yards</b>					
		<b>5</b>	<i>Addt'/</i>	<b>6</b>	<i>Addt'/</i>	<b>8</b>	<i>Addt'/</i>
	<b>1</b>	\$593.08	\$ 582.33	\$ 703.68	\$ 691.33	\$ 916.55	\$ 901.85
	<b>2</b>	\$1,156.45	\$ 1,137.08	\$ 1,374.52	\$ 1,352.52	\$ 1,795.97	\$ 1,769.87
<b>3</b>	\$1,719.76	\$ 1,691.76	\$ 2,045.23	\$ 2,013.58	\$ 2,675.32	\$ 2,637.82	
<b>4</b>	\$2,283.16	\$ 2,246.56	\$ 2,716.02	\$ 2,674.77	\$ 3,554.64	\$ 3,505.74	
<b>5</b>	\$2,846.45	\$ 2,801.25	\$ 3,386.81	\$ 3,335.91	\$ 4,434.03	\$ 4,373.63	
<b>6</b>	\$3,431.26	\$ 3,375.31	\$ 4,081.33	\$ 4,018.13	\$ 5,342.33	\$ 5,267.33	
<b>Commercial Carts/Cans<sup>1</sup></b> - monthly fee; weekly recycling included							
<b>One Stop per Week</b>				<b>One cart/can</b>	<b>Two carts/cans</b>	<b>Each additional</b>	
32 gallon cart/can				\$39.80	\$78.90	\$38.80	
60 gallon cart				\$52.10	N/A	N/A	
90 gallon cart				\$59.95	N/A	N/A	
Occasional extra garbage- 32 gallon				N/A	N/A	\$6.00	
<b>Two Stops per Week</b>							
32 gallon cart/can - 2 stops/wk				\$78.90	\$156.35	\$38.20	
Occasional extra garbage - 32 gallon				N/A	N/A	\$6.00	
<b>Additional fees may apply</b> - see Tables 1, 2 & 3							

<sup>1</sup>The use of a cart and the type of customer using a cart for commercial waste shall be at the discretion of the collector.

## Exhibit A

Effective: July 1, 2023

M O U N T A I N	<b>Residential Service</b>		<b>Monthly Fee</b>	<b>Fee per Pick Up</b>	<b>At House Service<sup>2</sup></b>
	<b>Weekly Pick Up<sup>1</sup> - one can of garbage and recycling</b>				
	20 gallon can		\$35.65		\$39.65
	32 gallon can		\$41.05		\$45.05
	Occasional extra - 32 gallon			\$6.65	\$7.45
	<b>Monthly Pick Up<sup>3</sup> - one can; weekly recycling included</b>				
	32 gallon can		\$20.90		\$21.90
	Occasional extra - 32 gallon			\$6.65	\$7.55
	<b>On-Call Pick Up<sup>3</sup> - one can of garbage</b>				
	32 gallon can			\$18.80	N/A
	<b>Other Services and Fees</b>				
	Recycling only - weekly		\$10.90		N/A
	Bulky waste - furniture, appliances etc.			Table 1	
	Distance fees		Table 2		
	Terrain Fee		\$4.15		
	<b>Multifamily Service - for shared containers see commercial fees.</b>				
	<b>Weekly Pick Up<sup>1</sup> - one cart/can of garbage and recycling</b>				
	Central billing	20 gallon	\$34.05		\$36.05
		32 gallon	\$39.45		\$41.45
	Individual billing	20 gallon	\$35.65		\$37.65
		32 gallon	\$41.05		\$43.05
	Occasional extra - 32 gallon			\$6.65	\$7.55
	Bulky waste - furniture, appliances etc.			Table 1	
<b>Additional fees may apply - see Tables 1, 2 &amp; 3</b>					

<sup>1</sup>Greater than one can per week, use multiples of single can fee.

<sup>2</sup> Cans picked up at house instead of roadside or curb (must be within 50 feet of roadside or curb). Path must be unobstructed to cans: no snow, no cars.

<sup>3</sup>Putrecibles must not be placed in cart/can in excess of 7 days prior to scheduled collection.

**Exhibit A**

Effective: July 1, 2023

M O U N T A I N	<b>Commercial Containers</b> includes weekly recycling						
	<b>Stops/ Week</b>	<b>Monthly fee for container size in cubic yards</b>					
		<b>1</b>	<i>Add'l</i>	<b>1 1/3</b>	<i>Add'l</i>	<b>1.5</b>	<i>Add'l</i>
	<b>1</b>	\$170.03	\$ 165.33	\$ 212.38	\$ 207.22	\$ 236.16	\$ 230.51
	<b>2</b>	\$322.38	\$ 313.78	\$ 406.26	\$ 396.96	\$ 452.76	\$ 442.66
	<b>3</b>	\$474.66	\$ 462.26	\$ 600.08	\$ 586.63	\$ 669.52	\$ 654.87
	<b>4</b>	\$627.01	\$ 610.76	\$ 794.03	\$ 776.38	\$ 886.14	\$ 866.94
	<b>5</b>	\$779.29	\$ 759.24	\$ 987.90	\$ 966.05	\$ 1,102.76	\$ 1,079.21
	<b>6</b>	\$941.09	\$ 916.34	\$ 1,191.95	\$ 1,165.05	\$ 1,330.65	\$ 1,301.40
	<b>Stops/ Week</b>	<b>Monthly fee for container size in cubic yards</b>					
		<b>2</b>	<i>Add'l</i>	<b>3</b>	<i>Add'l</i>	<b>4</b>	<i>Add'l</i>
	<b>1</b>	\$301.83	\$ 295.38	\$ 431.76	\$ 423.76	\$ 560.61	\$ 551.16
	<b>2</b>	\$582.56	\$ 570.91	\$ 839.29	\$ 824.94	\$ 1,094.17	\$ 1,077.22
	<b>3</b>	\$863.09	\$ 846.24	\$ 1,246.85	\$ 1,226.00	\$ 1,627.74	\$ 1,603.29
	<b>4</b>	\$1,143.67	\$ 1,121.62	\$ 1,654.39	\$ 1,627.24	\$ 2,161.30	\$ 2,129.35
	<b>5</b>	\$1,424.37	\$ 1,397.07	\$ 2,061.89	\$ 2,028.04	\$ 2,694.80	\$ 2,655.25
	<b>6</b>	\$1,717.94	\$ 1,684.24	\$ 2,485.37	\$ 2,443.82	\$ 3,247.27	\$ 3,198.12
	<b>Commercial Cans</b> - monthly fee; weekly recycling included						
	<b>One Stop per Week</b>				<b>One cart/can</b>	<b>Two carts/cans</b>	<b>Each additional</b>
32 gallon can				\$41.05	\$81.40	\$40.05	
Occasional extra - 35 gallon				N/A	N/A	\$6.00	
<b>Two Stops per Week</b>							
32 gallon can - 2 stops/wk				\$81.40	\$161.35	\$39.45	
Occasional extra - 35 gallon				N/A	N/A	\$6.00	
<b>Additional fees may apply</b> - see Tables 1, 2 & 3							

**Table 1**

<b>Miscellaneous Services</b>		
<b>Bulky Waste</b> - appliances, furniture, etc.		
<i>Fee based on weight and special handling needs. If not easily accessible, hourly fee also applies.</i>		
Minimum fee	\$5.00	
Maximum fee	\$40.00	
Coolant removal fee	\$30.00	<i>Applies to refrigerators, freezers and air conditioners even if refrigerant is removed.</i>
<b>Clean Up Containers</b>		
Each collection charged at 33% of regular container fee (see commercial containers).		
Handling fee	\$20.00	<i>only charged for first collection.</i>
Container rent is charged when container is kept longer than 5 working days with no collection. <sup>1</sup>		
< 3 cubic yard	\$2.10	rent per day
3 cubic yards	\$3.10	rent per day
4 cubic yards	\$4.10	rent per day
<i>For larger containers, see Drop Box, Table 4</i>		
<b>Tire Handling Fee</b> - charged in addition to disposal fees		
On rim	\$5.50	
Off rim	\$2.00	
<i>Tires greater than 18 inch diameter are subject to a special handling fee.</i>		
<b>Occasional Extra Garbage Bag</b> - 35 gallon maximum,		
Light	\$3.00	<i>does not require extra trip</i>
Heavy	\$5.05	<i>curbside/roadside and requires extra trip</i>
At House	\$5.85	<i>picked up at house (50 ft max from curb/road)</i>
<b>Hourly handling fee</b> - charged in addition to disposal fees		
1 truck, 1 person	\$73.00	per hour
1 truck, 2 people	\$105.00	per hour
<b>Other Fees</b>		
Gate fee	\$4.00	
Reinstatement fee	\$5.00	<i>When service is reinstated after it has been stopped for non-payment or if customer stops and starts service more than once in a calendar year.</i>
Cart redelivery	\$10.00	<i>If cart picked up then service restarted within 12 months.</i>

<sup>1</sup> Rent shall not exceed \$20.00 per container in a 30 day period.

**Table 2**

<b>Distance Fees</b>	
<b>Distance</b>	<b>Monthly Fee</b>
3 - 50 feet	\$ 4.00
51 - 100 feet	\$ 5.60
101 - 200 feet	\$ 6.65
201 - 400 feet	\$ 7.70
401 - 800 feet	\$ 8.75
More than 800 feet	\$ 9.80

Distance fees apply when service is not curbside or roadside as defined.

Distances over 50 feet are considered drive-in only.

Fees for distances over 50 feet also apply to non-urban containers served off public roads.

**Table 3**

<b>Miscellaneous Container Fees</b>
<b>Overweight charges</b> will be applied to containers weighing over 275 pounds per cubic yard. The fee must be mutually agreeable to the customer and collector. The County will act as an arbitrator in the event of a dispute.
<b>Containers that have been compacted</b> are charged 2.2 times the regular container fee for the zone.
<b>Overweight compacted containers</b> weighing over 500 pounds per cubic yard will be charged this fee plus disposal for the excess weight.
<b>Container cleaning fee</b> will be charged for containers needing cleaning more than 2 times in a 12 month period. The fee is the actual cost of cleaning.
<b>Mileage fee</b> applies to Distant Rural and Mountain Fee Zones when containers are located over 26 miles round trip from a disposal site if there are less than seven (7) containers picked up per collection route.

**Table 4**

<b>Drop Boxes and Compactors</b> -Disposal, rental, mileage & other fees are additional	
<b>Open Drop Box</b>	
10-20 cubic yard	\$170.50
Lidded/Specialized-requiring deadhead roundtrip	\$195.50
30 cubic yard	\$180.50
40 cubic yard	\$190.50
<b>Compacted Drop Box</b>	
Less than 25 cubic yards	\$170.50
25 - 34 cubic yards	\$209.50
35 cubic yards and greater	\$238.50
<b>Industrial Special Waste Drop Box</b>	
10-20 cubic yard	\$181.50
30 cubic yard	\$198.50
<b>Other fees</b>	
<b>Rental Fee</b>	
Per day (after 2 working days at one site)	\$7.00
Per month (Occasional Customer collection of less than one load per week)	\$70.00
Per month (Permanent customer)	\$70.00
Per Month Equipment Fee: Lidded/Specialty Drop Box	\$20.00
<b>Delivery Fee<sup>1</sup></b>	
Urban zone	\$40.00
All other zones	\$50.00
<b>Mileage Fee</b>	
Per mile over 18 miles roundtrip from where the truck is stationed (if in Clackamas County, if not then from the Metro South Transfer Station) for a repeat customer and for over 18 miles of truck operation for a one-stop drop box customer.	\$4.70
<b>Multifamily Service Fee - additional fee for communities using compactors and drop boxes to collect garbage. Fee is charged per unit per month.</b>	
5-299 units	\$1.60
300 - 399 units	\$1.45
More than 399 units	\$1.40
<b>Incidental Service Fees</b>	
Stand by time - <i>waiting for box to be cleared, cars to be moved, etc.</i> <sup>2</sup>	\$7.00
Leveling load - <i>if driver must spend time leveling load to safely haul.</i> <sup>2</sup>	\$7.00
Wash out - <i>if requested by customer or box is contaminated.</i>	\$30.00
Compactor turn-around - <i>if repositioning required to enable collection and tip.</i>	\$40.00
Deadhead round trip: <i>specialized boxes that cannot be exchanged .</i>	\$25.00
Dry run - <i>if scheduled collection is prevented because box is blocked or customer is not ready.</i>	\$30.00

<sup>1</sup>For the occasional customer, the delivery charge shall be made for the first drop box at a given location within a 30-day period. For the repeat customer, the delivery charge shall be made for service at different locations.

<sup>2</sup>Charged in 5 minute increments.

Effective: July 1, 2023

**Table 5**

<b>Infectious Waste</b>		
<b>Number of units</b>	<b>Fee per gallon</b>	
	<b>20/21</b>	<b>35/48</b>
1	\$ 81.45	\$ 83.23
2	\$ 61.85	\$ 63.50
3	\$ 54.30	\$ 56.00
4	\$ 49.35	\$ 51.00
5	\$ 46.35	\$ 48.00
6	\$ 44.35	\$ 46.00
7	\$ 41.85	\$ 43.50
8	\$ 40.40	\$ 42.00
9	\$ 37.35	\$ 39.00
10	\$ 35.85	\$ 37.50
11	\$ 34.75	\$ 36.50
12	\$ 33.25	\$ 35.00
13	\$ 32.75	\$ 34.50
14	\$ 32.00	\$ 33.75
15	\$ 31.25	\$ 33.00
16	\$ 26.30	\$ 28.00
17	\$ 26.30	\$ 28.00
18	\$ 26.30	\$ 28.00
19	\$ 26.30	\$ 28.00
20	\$ 26.30	\$ 28.00
60	\$ 17.90	\$ 18.75
75	\$ 17.45	\$ 18.10
90	\$ 12.80	\$ 13.10



**Exhibit B**

<b>Clackamas County Transfer Station Fee Schedule Effective July 1, 2023</b>		
<b>Garbage:</b>	<b>Fee</b>	<b>Minimim</b>
Light Waste or General Garbage (per cubic yard)	\$26.00	\$26.00 <1cuyd
Light can - 32 Gallon	\$8.70	\$26.00 <=3 Cans
Heavy Waste or Demo Debris (per cubic yard)	\$41.20	\$26.00 <1cuyd
Heavy Can - 32 Gallon	\$9.70	\$26.00 <=2 Cans
<b>Tires-price per each tire</b>	<b>On rim</b>	<b>Off rim</b>
Passenger/Lt Truck <=16"	\$5.00	\$3.50
Large Truck/Trailer 17"- 21"	\$16.00	\$10.00
Tires over 21"	Inquire	Inquire
<b>Furniture, Appliances:</b>		
Refrigerators, Freezers, Air conditioners - even if refrigerant is removed	\$22.00 ea	NA
Stuffed Chair/Recliner/ Love seat or Couch	\$12.00 ea	NA
Sectional or Hide a bed	\$17.00 ea	NA
Twin Mattress	\$12.00 ea	\$12.00 Set
Full/Double Mattress	\$12.00 ea	\$17.00 Set
Queen Mattress	\$16.00 ea	\$24.00 Set
King Mattress	\$17.00 ea	\$25.00 Set
<b>Large Loads-by weight</b>	\$75 per ton	NA

# CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS

## Policy Session Worksheet

**Presentation Date:** 6/7/23 **Approx. Start Time:** 10:30 am **Approx. Length:** 30 minutes

**Presentation Title:** Annual Review of Solid Waste Collection Service

**Department:** Transportation and Development

**Presenters:** Dan Johnson, DTD Director; Cheryl Bell, Assistant Director

**Other Invitees:** Rick Winterhalter, Sr. Sustainability Analyst; Beth Vargas Duncan representing the *Clackamas County Refuse & Recycling Association*;

### WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

To take action on the recommendation from the Solid Waste Commission to increase Solid Waste Collection Fees effective July 1, 2023.

### EXECUTIVE SUMMARY:

*The purpose of this policy session is to present the findings of the County's annual solid waste fee review and the fee increase recommendation from the Solid Waste Commission.*

### **Overview**

The Sustainability & Solid Waste Program, which is part of the Department of Transportation and Development (DTD), is responsible for managing the County's Integrated Solid Waste Collection System. This work includes an annual review of the production records of the seven parent companies holding Board approved solid waste collection franchises.

The purpose of the review is to ensure that solid waste collection services are provided to residents and businesses safely, cost-effectively, efficiently, and in a manner that supports the benefits of recovering materials from the system. The review is used to establish the fees charged for the variety of services the County requires our franchised collectors to offer, and to ensure a fair return to the collectors. A contracted certified public accountant assists in this review process by reviewing franchisee financial records, creating summaries, and providing analysis.

Historically, the County has recognized the administrative and strategic value of an annual review, coupled with annual adjustments as necessary to keep fees and real costs aligned. These adjustments may come in the form of adding additional collection services, fee increases or a combination of these options. This review model prevents large and unexpected increases for customers that can result from less frequent reviews.

### **Annual Fee Review and Cost Factors**

During the annual review process, franchisees submit detailed reports which are reviewed by staff and the contracted CPA. As questions arise, they are submitted to the franchisees for clarification. Site visits are conducted, as needed, to confirm the validity and accuracy of reported costs. County staff adjust or exclude reported costs as necessary to ensure the costs included in our review are appropriate.

This review includes an assessment of appropriate operating margins. The County's practice, consistent with other communities in Oregon, is to set fees at a level that targets a

10% operating margin, with an acceptable range of 8-12%. The franchised collectors cover costs from their margin, and use this capital to cover taxes, provide reserves for operations and capital purchases, and to provide a return to ownership.

As part of the review, we evaluate costs and test the impact of known costs and potential fee increases or decreases on the operating margins for each service zone, and for the system as a whole. When looking at the annual review results, it is helpful to know that the County is divided into four fee zones:

- Urban (within the Metro Urban Growth Boundary established prior to March 2003)
- Rural
- Distant Rural
- Mountain

Zones are differentiated by services offered (for example, curbside yard debris service is not included in the fee zones outside the Urban zone) and the distances traveled between customers and from disposal sites.

Our review of the allowable costs and revenues for calendar year 2022 showed:

- The margins for the Urban fee zone were within the range at just over 11%
- The margins for the Combined Rural zones were slightly above the range at 12.69%
- The margins for Drop Box services, across all fee zones, falls well below the range at 5.83%. (*Attachment 3*)
- The analysis of all fee zones combined (which we term the 'composite'), revenues provided a system-wide margin of 11.86%, as illustrated in *Attachment 2 (see the 2022 Adjusted Results – Total County)*.

### Cost Increases

Known and measurable cost increases of providing garbage and recycling services, included in our calculations of an estimated margin for 2023, are:

1. Driver labor costs (up 10.6%)
2. Liability insurance (up 15%)
3. An increase to the Metro tip fee and transaction fee on disposed waste effective July 1, 2023, representing an 11.4% increase to disposal costs over the current FY. The FY 23/24 increase is a departure from the fee predictability policy directive established by Metro Council in 2022 that capped increases at 8%.

Estimated increase:

4. Repair and maintenance to trucks and equipment (up 7.5%).

### 23/24 Fee Discussion

When the known, measurable and estimated cost increases listed above and a fee increase are considered, the 2023 estimated margins fall within the acceptable range. There are additional factors and costs anticipated in 2023 that cannot be reliably estimated but can impact the operating margin. These factors include:

- 1) Keeping up with disposal cost increases as they occur to help avoid more significant increases later (for example in 2024 when disposal fees are projected to increase 8% or more).
- 2) Increased costs related to implementation of food waste collection among restaurants, coffee shops and other smaller food businesses in the urban fee zone.

- 3) A number of planned truck replacements in 2022 did not occur due to supply chain issues that affected many parts of the economy, so the depreciation costs associated with new equipment may show up disproportionately on 2023 cost reports.

A fee increase appears warranted in order to give due consideration to all the costs of collection, investment in trucks and equipment, management and administrative costs and allowing a reasonable return for the owner(s) of the collection companies.

A fee increase is proposed and is presented in *Attachment 1*. If the proposed fee increase is approved, the total county system estimated margin would be 9.79% (*Attachment 2*), which is within the acceptable range.

Without a fee increase, the estimated 2023 margin for the entire system is 7.64% (*Attachment 2*) which falls below the acceptable range.

**Transfer Station Fees**

The County’s transfer station, located east of the City of Sandy, is a small drop off facility serving over 35,000 customers a year who drop off trash, metal, electronics and other recyclables.

Over the years there have been minimal fee increases for the transfer station:

- The last operating increase was adopted in 2016.
- An adjustment in 2021 was approved in order to cover the cost of building a new storm water management facility.

The increasing disposal and labor costs affecting the collection companies are also having an impact on the transfer station operations. To account for these costs an approximately 8.3% increase in the minimum, per can and per yard fees is proposed. An increase is also proposed to the handling fees for tires and refrigerant, and for the per ton disposal charge for large loads.

Clackamas County Transfer Station – Current and Proposed Fees

Service	Current	Proposed	Change
Minimum-Household	\$24.00	\$26.00	\$2.00
Per can-Household	\$8.00	\$8.70	\$0.70
Per Ton	\$70.00	\$75.00	\$5.00

*Attachment 4* provides a full fee table for the transfer station, including all current and proposed fees.

**Solid Waste Commission Recommendation**

The Solid Waste Commission, the County’s formal advisory body reflecting public participation in managing the solid waste system, met on May 17, 2023 to consider the Annual Review and the proposed fee increases. The Commission voted 4-0-1 (abstain) to accept the Review, and recommended the fee increases (based upon known and measurable costs) to both the franchised services and the transfer station, to be forwarded to the Board for consideration.

**FINANCIAL IMPLICATIONS (current year and ongoing):**

Is this item in your current budget? **N/A**    YES    NO

What is the cost? \$ **N/A**   What is the funding source? **N/A**

**STRATEGIC PLAN ALIGNMENT:**

- **How does this item align with your Department’s Strategic Business Plan goals?**  
Our Departmental and program mission includes providing franchise oversight of the solid waste system to ensure franchisees have the ability to provide, and customers continue to receive, safe, efficient and timely garbage and recycling services.
- **How does this item align with the County’s Performance Clackamas goals?**  
Every county resident and business has access to safe, convenient garbage and recycling services to *ensure a safe and healthy community*. The annual review provides assurances customers are provided fair value for the services they receive.

**LEGAL/POLICY REQUIREMENTS:**

ORS 459 and 459A authorize the County to franchise solid waste collection services. County Code Chapter 10.03 requires a review of the solid waste collection system to ensure residents and businesses receive timely service at a reasonable cost, and the County’s franchisees are able to provide those services safely, efficiently, and with a reasonable return.

**PUBLIC/GOVERNMENTAL PARTICIPATION:**

The Solid Waste Commission, the County’s formal advisory body reflecting public participation in managing the solid waste system, convened to discuss the Annual Review and make recommendations to the Board. Staff, Bell & Associates, Inc. and the franchisees have participated in the annual review.

**OPTIONS:**

1. Maintain fees at current levels until next year’s annual fee review.
2. Approve fee increases effective July 1, 2023, as approved and recommended by the Solid Waste Commission.
3. Propose an alternative to the proposed increase.

**RECOMMENDATION:**

Staff respectfully recommends Option 2; Approve fee increases effective July 1, 2023, as approved and recommended by the Solid Waste Commission.

**ATTACHMENTS:**

1. Proposed Fee Changes 2023 (Table)
2. Composite and Rate of Return by Zone – With & Without Proposed Fee Increase
3. Drop Box Countywide Composite
4. Transfer Station – Proposed Fees

**SUBMITTED BY:**

Division Director/Head Approval \_\_\_\_\_

Department Director/Head Approval *\_ Dan Johnson*

County Administrator Approval \_\_\_\_\_

Urban		Adjustment		
Current Fee	Service Level	Proposed	\$	%
\$ 30.90	20 gal Singlefamily	\$ 32.00	1.10	3.6%
\$ 35.60	32 gal	\$ 37.10	1.50	4.2%
\$ 46.45	60 gal	\$ 48.55	2.10	4.5%
\$ 54.85	90 gal	\$ 57.60	2.75	5.0%
\$ 16.55	On Call	\$ 17.60	1.05	6.3%
\$ 17.30	Monthly	\$ 17.90	0.60	3.5%
\$ 26.40	20 gal Multifamily	\$ 27.50	1.10	4.2%
\$ 31.10	32 gal	\$ 32.60	1.50	4.8%
\$ 31.65	32 gal Commercial	\$ 33.15	1.50	4.7%
\$ 44.40	60 gal	\$ 46.50	2.10	4.7%
\$ 48.70	90 gal	\$ 51.45	2.75	5.6%
\$ 7.55	Recycling Only	\$ 7.70	0.15	2.0%
\$ 6.15	YD Subscription	\$ 6.30	0.15	2.4%
\$ 4.60	YD 2nd Cart	\$ 4.75	0.15	3.3%
Urban		Adjustment		
Current Fee	Service Level	Proposed	\$	%
\$ 112.62	1 yard weekly	\$ 118.08	5.46	4.8%
\$ 192.61	2 yard weekly	\$ 203.52	10.91	5.7%
\$ 377.49	2 yard 2x weekly	\$ 399.31	21.82	5.8%
\$ 670.29	4 yard 2x weekly	\$ 713.94	43.65	6.5%

Rural		Adjustment		
Current Fee	Service Level	Proposed	\$	%
\$ 28.10	20 gal Singlefamily	\$ 29.20	1.10	3.9%
\$ 32.80	32 gal	\$ 34.30	1.50	4.6%
\$ 45.70	60 gal	\$ 47.80	2.10	4.6%
\$ 52.90	90 gal	\$ 55.65	2.75	5.2%
\$ 17.10	On Call	\$ 18.15	1.05	6.1%
\$ 17.90	Monthly	\$ 18.95	1.05	5.9%
\$ 26.50	20 gal Multifamily	\$ 27.60	1.10	4.2%
\$ 31.20	32 gal	\$ 32.70	1.50	4.8%
\$ 32.80	32 gal Commercial	\$ 34.30	1.50	4.6%
\$ 45.70	60 gal	\$ 47.80	2.10	4.6%
\$ 52.90	90 gal	\$ 55.65	2.75	5.2%
\$ 10.30	Recycling Only	\$ 10.75	0.45	4.4%
Rural		Adjustment		
Current Fee	Service Level	Proposed	\$	%
\$ 129.45	1 yard weekly	\$ 135.60	6.15	4.8%
\$ 228.91	2 yard weekly	\$ 241.21	12.30	5.4%
\$ 444.98	2 yard 2x weekly	\$ 469.57	24.59	5.5%
\$ 827.24	4 yard 2x weekly	\$ 876.43	49.19	5.9%

Distant Rural		Adjustment		
Current Fee	Service Level	Proposed	\$	%
\$ 33.15	20 gal Singlefamily	\$ 34.40	1.25	3.8%
\$ 38.15	32 gal	\$ 39.80	1.65	4.3%
\$ 49.85	60 gal	\$ 52.10	2.25	4.5%
\$ 57.05	90 gal	\$ 59.95	2.90	5.1%
\$ 17.65	On Call	\$ 18.50	0.85	4.8%
\$ 19.75	Monthly	\$ 20.60	0.85	4.3%
\$ 31.55	20 gal Multifamily	\$ 32.80	1.25	4.0%
\$ 36.55	32 gal	\$ 38.20	1.65	4.5%
\$ 38.15	32 gal Commercial	\$ 39.80	1.65	4.3%
\$ 49.85	60 gal	\$ 52.10	2.25	4.5%
\$ 57.05	90 gal	\$ 59.95	2.90	5.1%
\$ 10.70	Recycling Only	\$ 10.90	0.20	1.9%
Distant Rural		Adjustment		
Current Fee	Service Level	Proposed	\$	%
\$ 144.83	1 yard weekly	\$ 150.98	6.15	4.2%
\$ 251.43	2 yard weekly	\$ 263.73	12.30	4.9%
\$ 481.76	2 yard 2x weekly	\$ 506.35	24.59	5.1%
\$ 892.56	4 yard 2x weekly	\$ 941.75	49.19	5.5%

Mountain		Adjustment		
Current Rate	Service Level	Proposed	\$	%
\$ 34.40	20 gal Singlefamily	\$ 35.65	1.25	3.6%
\$ 39.40	32 gal	\$ 41.05	1.65	4.2%
\$ 17.95	On Call	\$ 18.80	0.85	4.7%
\$ 20.05	Monthly	\$ 20.90	0.85	4.2%
\$ 32.80	20 gal Multifamily	\$ 34.05	1.25	3.8%
\$ 37.80	32 gal	\$ 39.45	1.65	4.4%
\$ 39.40	32 gal Commercial	\$ 41.05	1.65	4.2%
\$ 10.70	Recycling Only	\$ 10.90	0.20	1.9%
Mountain		Adjustment		
Current Rate	Service Level	Proposed	\$	%
\$ 163.88	1 yard weekly	\$ 170.03	6.15	3.8%
\$ 289.53	2 yard weekly	\$ 301.83	12.30	4.2%
\$ 557.97	2 yard 2x weekly	\$ 582.56	24.59	4.4%
\$ 1,044.98	4 yard 2x weekly	\$ 1,094.17	49.19	4.7%

Open Box	Current	Proposed	\$Change	% Change
10 and 20 cu.yd	\$159.50	\$170.50	\$11.00	6.90%
30 cu.yd	\$169.50	\$180.50	\$11.00	6.49%
40 cu.yd	\$179.50	\$190.50	\$11.00	6.13%

## Fee Zone Composite

### 2022 Adjusted Results

	Urban		Combined Rural		Total County
<b>Collection &amp; Service Revenues</b>	<b>23,723,060</b>		<b>17,038,873</b>		<b>40,761,933</b>
<b>Direct Costs of Operations</b>	<b>17,467,630</b>	<b>% of revenue</b>	<b>12,410,629</b>	<b>% of revenue</b>	<b>29,878,259</b>
Disposal Expense	7,279,101	31%	3,972,930	23%	11,252,031
Labor Expense	5,185,317	22%	3,977,501	23%	9,162,818
Truck Expense	2,824,449	12%	2,576,377	15%	5,400,826
Equipment Expense	819,147	3%	590,830	3%	1,409,977
Franchise Fees	1,033,389	4%	846,059	5%	1,879,448
Other Direct Expense	326,227	1%	446,932	3%	773,159
<b>Indirect Costs of Operations</b>	<b>3,614,270</b>		<b>2,559,775</b>		<b>6,174,045</b>
Management Expense	956,705	4%	541,805	3%	1,498,510
Administrative Expense	731,497	3%	786,180	5%	1,517,677
Other Overhead Expenses	1,926,068	8%	1,231,790	7%	3,157,858
<b>Total Cost</b>	21,081,900		14,970,404		36,052,304
<b>Less Unallowable Costs</b>	<b>30,236</b>		<b>93,461</b>		<b>123,697</b>
<b>Allowable Costs</b>	21,051,664		14,876,943		35,928,607
<b>Franchise Income</b>	2,671,396		2,161,930		4,833,326
<b>Return on revenues</b>	<b>11.26%</b>		<b>12.69%</b>		<b>11.86%</b>

### 2023 Estimated Results *With an Increase*

	Urban		Combined Rural		Total County
<b>Collection &amp; Service Revenues</b>	<b>23,961,184</b>		<b>17,190,356</b>		<b>41,151,540</b>
<b>Rate Increase</b>	<b>597,680</b>		<b>385,917</b>		<b>983,597</b>
<b>Direct Costs of Operations</b>	<b>18,695,271</b>		<b>13,249,041</b>		<b>31,944,312</b>
Disposal Expense	7,919,900		4,370,830		12,290,730
Labor Expense	5,622,542		4,315,659		9,938,201
Truck Expense	2,962,160		2,671,157		5,633,317
Equipment Expense	819,147		590,830		1,409,977
Franchise Fees	1,045,295		853,633		1,898,928
Other Direct Expense	326,227		446,932		773,159
<b>Indirect Costs of Operations</b>	<b>3,628,701</b>		<b>2,574,309</b>		<b>6,203,010</b>
Management Expense	960,842		544,921		1,505,763
Administrative Expense	736,126		792,551		1,528,677
Other Overhead Expenses	1,931,733		1,236,837		3,168,570
<b>Total Cost</b>	22,323,972		15,823,350		38,147,322
<b>Less Unallowable Costs</b>	<b>44,916</b>		<b>93,461</b>		<b>138,377</b>
<b>Allowable Costs</b>	22,279,056		15,729,889		38,008,945
<b>Franchise Income</b>	2,279,808		1,846,384		4,126,192
<b>Return on revenues</b>	<b>9.28%</b>		<b>10.50%</b>		<b>9.79%</b>



## Fee Zone Composite

### 2022 Adjusted Results

	Urban		Combined Rural		Total County
<b>Collection &amp; Service Revenues</b>	<b>23,723,060</b>		<b>17,038,873</b>		<b>40,761,933</b>
<b>Direct Costs of Operations</b>	<b>17,467,630</b>	<b>% of revenue</b>	<b>12,410,629</b>	<b>% of revenue</b>	<b>29,878,259</b>
Disposal Expense	7,279,101	37%	3,972,930	23%	11,252,031
Labor Expense	5,185,317	20%	3,977,501	23%	9,162,818
Truck Expense	2,824,449	12%	2,576,377	15%	5,400,826
Equipment Expense	819,147	3%	590,830	3%	1,409,977
Franchise Fees	1,033,389	4%	846,059	5%	1,879,448
Other Direct Expense	326,227	1%	446,932	3%	773,159
<b>Indirect Costs of Operations</b>	<b>3,614,270</b>		<b>2,559,775</b>		<b>6,174,045</b>
Management Expense	956,705	3%	541,805	3%	1,498,510
Administrative Expense	731,497	3%	786,180	5%	1,517,677
Other Overhead Expenses	1,926,068	7%	1,231,790	7%	3,157,858
<b>Total Cost</b>	<b>21,081,900</b>		<b>14,970,404</b>		<b>36,052,304</b>
<b>Less Unallowable Costs</b>	<b>27,633</b>		<b>93,461</b>		<b>121,094</b>
<b>Allowable Costs</b>	<b>21,054,267</b>		<b>14,876,943</b>		<b>35,931,210</b>
<b>Franchise Income</b>	<b>2,668,793</b>		<b>2,161,930</b>		<b>4,830,723</b>
<b>Return on revenues</b>	<b>11.26%</b>		<b>12.69%</b>		<b>11.86%</b>

### 2023 Estimated Results *Without an Increase*

	Urban		Combined Rural		Total County
<b>Collection &amp; Service Revenues</b>	<b>23,961,184</b>		<b>17,190,356</b>		<b>41,151,540</b>
<b>Rate Increase</b>					
<b>Direct Costs of Operations</b>	<b>18,695,271</b>		<b>13,249,041</b>		<b>31,944,312</b>
Disposal Expense	7,919,900		4,370,830		12,290,730
Labor Expense	5,622,542		4,315,659		9,938,201
Truck Expense	2,962,160		2,671,157		5,633,317
Equipment Expense	819,147		590,830		1,409,977
Franchise Fees	1,045,295		853,633		1,898,928
Other Direct Expense	326,227		446,932		773,159
<b>Indirect Costs of Operations</b>	<b>3,628,701</b>		<b>2,574,309</b>		<b>6,203,010</b>
Management Expense	960,842		544,921		1,505,763
Administrative Expense	736,126		792,551		1,528,677
Other Overhead Expenses	1,931,733		1,236,837		3,168,570
<b>Total Cost</b>	<b>22,323,972</b>		<b>15,823,350</b>		<b>38,147,322</b>
<b>Less Unallowable Costs</b>	<b>44,916</b>		<b>93,461</b>		<b>138,377</b>
<b>Allowable Costs</b>	<b>22,279,056</b>		<b>15,729,889</b>		<b>38,008,945</b>
<b>Franchise Income</b>	<b>1,682,128</b>		<b>1,460,467</b>		<b>3,142,595</b>
<b>Return on revenues</b>	<b>7.02%</b>		<b>8.50%</b>		<b>7.64%</b>

## *Drop Box: Total County-No Disposal*

	<b>Adjusted Drop Box (no disposal)</b>	<b>Proposed Increase Drop Box (no disposal)</b>	<b>No Increase Drop Box (no disposal)</b>
<b>Collection &amp; Service Revenues</b>	<b>4,122,646</b>	<b>4,329,544</b>	<b>4,329,544</b>
<b>Rate Increase</b>		<b>108,257</b>	
Direct Costs of Operations	<b>3,442,748</b>	<b>3,696,097</b>	<b>3,696,097</b>
Disposal Expense		0	0
Labor Expense	1,666,672	1,807,980	1,807,980
Truck Expense	1,115,547	1,155,568	1,155,568
Equipment Expense	152,146	152,146	152,146
Franchise Fees	313,005	385,025	385,025
Other Direct Expense	195,378	195,378	195,378
Indirect Costs of Operations	<b>444,615</b>	<b>446,122</b>	<b>446,122</b>
Management Expense	115,787	116,276	116,276
Administrative Expense	79,291	79,814	79,814
Other Overhead Expenses	249,537	250,032	250,032
<b>Total Cost</b>	3,887,363	4,142,219	4,142,219
<b>Less Unallowable Costs</b>	<b>4,916</b>	<b>5,332</b>	<b>5,332</b>
<b>Allowable Costs</b>	3,882,447	4,136,887	4,136,887
<b>Franchise Income</b>	240,199	300,914	192,657
<b>Return on revenues</b>	<b>5.83%</b>	<b>6.78%</b>	<b>4.45%</b>

Clackamas County Transfer Station Current & Proposed Fees As of January 1, 2021						
	Current Fees		Proposed		Proposed Increase	
Garbage:	Fee	Minimim	Fee	Minimim	Fee	Minimim
Light Waste or General Garbage (per cubic yard)	\$24.00	\$24.00 <1cuyd	\$26.00	\$26.00 <1cuyd	\$2.00	\$2.00
Light can - 32 Gallon	\$8.00	\$24.00 <=3 Cans	\$8.70	\$26.00 <=3 Cans	\$0.70	\$2.00
Heavy Waste or Demo Debris (per cubic yard)	\$38.00	\$24.00 <1cuyd	\$41.20	\$26.00 <1cuyd	\$3.20	\$2.00
Heavy Can - 32 Gallon	\$9.00 ea	\$24.00 <=2 Cans	\$9.70	\$26.00 <=2 Cans	\$0.70	\$2.00
<b>Tires</b>	<b>On rim</b>	<b>Off rim</b>	<b>On rim</b>	<b>Off rim</b>		
Passenger/Lt Truck <=16"	\$3.85 ea	\$2.50 ea	\$5.00 ea	\$3.50 ea	\$1.15	\$1.00
Large Truck/Trailer 17"-21"	\$14.50 ea	\$8.50 ea	\$16.00 ea	\$10.00 ea	\$1.50	\$1.50
Tires over 21"	Inquire	Inquire	Inquire	Inquire		
<b>Furniture, Appliances:</b>						
Refrigerators, Freezers, Air conditioners - even if refrigerant is removed	\$20.00 ea	NA	\$22.00 ea	NA	\$2.00	
Stuffed Chair/Recliner/ Love seat or Couch	\$12.00 ea	NA	\$12.00 ea	NA	No Change	
Sectional or Hide a bed	\$17.00 ea	NA	\$17.00 ea	NA	No Change	
Twin Mattress	\$12.00 ea	\$12.00 Set	\$12.00 ea	\$12.00 Set	No Change	
Full/Double Mattress	\$12.00 ea	\$17.00 Set	\$12.00 ea	\$17.00 Set	No Change	
Queen Mattress	\$16.00 ea	\$24.00 Set	\$16.00 ea	\$24.00 Set	No Change	
King Mattress	\$17.00 ea	\$25.00 Set	\$17.00 ea	\$25.00 Set	No Change	
<b>Large Loads</b>	\$70 per ton	NA	\$75 per ton	NA	\$5.00	
may be weighed						