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# Transportation and Development

Budget Presentation  
FY24-25





Line of Business Name	Program Name	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	% of	FY24-25 FTE **		
		General Fund (100)	County Fair Fund (201)	Development Svcs Fund (205)	Community Services Fund (208)	Library Network (212)	Road Fund (215)	Total Budget	General Fund Support in Budget *	Total	Total	Filled	Vacant
Administrative Services	Office of the Director				2,039,066		1,934,584	3,973,650	-	0%	9.7	7.7	2.0
Transportation Services	Traffic Safety						6,713,155	6,713,155	-	0%	12.1	12.1	-
	Transportation Engineering & Construction						23,032,347	28,042,857	-	0%	21.2	18.2	3.0
	Transportation Maintenance						52,276,192	52,276,192	-	0%	101.2	89.2	12.0
	Community Road Fund						36,164,159	36,164,159	-	0%	-	-	-
	Damascus Roads						5,549,115	5,549,115	-	0%	-	-	-
	Fleet							8,937,431	-	0%	22.0	20.0	2.0
Community Services	Gladstone Library						2,856,717	2,856,717	-	0%	4.4	4.4	-
	Library Support Services						6,462,025	6,462,025	2,788,550	43%	12.0	11.0	1.0
	Oak Lodge Library						13,007,064	21,220,570	-	0%	5.6	5.6	-
	Code Enforcement	1,415,006						1,415,006	-	0%	7.0	6.0	1.0
	Dog Services	2,704,518						2,704,518	1,699,380	63%	14.0	14.0	-
	Sustainability & Solid Waste	5,741,499						5,741,499	-	0%	12.9	9.2	3.7
	County Parks							12,245,883	-	0%	7.4	7.4	-
	Forestry							2,840,713	-	0%	2.6	1.6	1.0
Property Disposition							2,405,883	-	0%	1.0	1.0	-	
Development Services	County Surveyor	1,274,685						1,274,685	409,816	32%	6.5	5.5	1.0
	Public Land Corner							1,335,779	-	0%	5.5	5.5	-
	Current Planning	3,935,155						3,935,155	2,250,738	57%	14.6	10.6	4.0
	Building Codes				15,152,605			15,152,605	-	0%	43.1	39.1	4.0
	Septic				1,499,462			1,499,462	-	0%	6.3	4.3	2.0
	Development Engineering						3,064,907	3,064,907	-	0%	16.2	16.2	-
Visioning Services	Long Range Planning	1,254,452					2,343,783	3,598,235	515,517	14%	7.7	5.7	2.0
	Regional Policy Coordination						3,451,139	3,451,139	-	0%	4.0	1.0	3.0
	Office of Economic Development				9,332,463			9,332,463	-	0%	5.0	3.0	2.0
TDCS Accounting Programs	County Event Center		8,633,177					13,433,177	-	0%	-	-	-
	Tax Title Land							323,754	-	0%	-	-	-
	\$ Coll On Behalf of Other Agcy	3,250,000						3,250,000	-	0%	-	-	-
	Countywide TSDC							18,814,272	-	0%	-	-	-
	HV Joint Area TSDC							1,480,576	-	0%	-	-	-
<b>TOTAL</b>		19,575,316	8,633,177	16,652,067	11,371,529	22,325,806	134,529,382	279,495,583	7,664,001	3%	341.7	298.0	43.7
<b>FY23-24 Budget (Amended)</b>		20,810,092	7,929,728	19,070,750	10,015,137	22,428,116	128,444,785	277,671,505	7,728,483	3%	342.2	294.0	48.2
<b>\$ Increase (Decrease)</b>		(1,234,776)	703,449	(2,418,683)	1,356,392	(102,310)	6,084,597	1,824,078	(64,482)		(0.5)	4.0	(4.5)
<b>% Increase (Decrease)</b>		-6%	9%	-13%	14%	0%	5%	1%	-1%		0%	1%	-9%

\*General Fund Support is a subsidy, net of any other revenue received by the department.

\*\* FY24-25 FTE aligns to department's final budgeted All Position Report (APOS).



Line of Business Name	Program Name	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	FY24-25	% of	FY24-25 FTE **		
		Property Resources Fund (218)	Countywide Transportation SDC Fund (223)	Public Land Cor Pres Fund (224)	Special Grants Fund (230)	Parks & Forestry Fund (257)	Stone Creek Golf Course (601)	Fleet Services Fund (770)	Total Budget	General Fund Support in Budget *	Total	Total	Filled	Vacant
Administrative Services	Office of the Director							3,973,650	-	0%		9.7	7.7	2.0
Transportation Services	Traffic Safety							6,713,155	-	0%		12.1	12.1	-
	Transportation Engineering & Construction				5,010,510			28,042,857	-	0%		21.2	18.2	3.0
	Transportation Maintenance							52,276,192	-	0%		101.2	89.2	12.0
	Community Road Fund							36,164,159	-	0%		-	-	-
	Damascus Roads							5,549,115	-	0%		-	-	-
	Fleet						8,937,431	8,937,431	-	0%		22.0	20.0	2.0
Community Services	Gladstone Library							2,856,717	-	0%		4.4	4.4	-
	Library Support Services							6,462,025	2,788,550	43%		12.0	11.0	1.0
	Oak Lodge Library				8,213,506			21,220,570	-	0%		5.6	5.6	-
	Code Enforcement							1,415,006	-	0%		7.0	6.0	1.0
	Dog Services							2,704,518	1,699,380	63%		14.0	14.0	-
	Sustainability & Solid Waste							5,741,499	-	0%		12.9	9.2	3.7
	County Parks					4,812,089	7,433,793	12,245,883	-	0%		7.4	7.4	-
	Forestry					2,840,713		2,840,713	-	0%		2.6	1.6	1.0
	Property Disposition	2,405,883						2,405,883	-	0%		1.0	1.0	-
Development Services	County Surveyor							1,274,685	409,816	32%		6.5	5.5	1.0
	Public Land Corner			1,335,779				1,335,779	-	0%		5.5	5.5	-
	Current Planning							3,935,155	2,250,738	57%		14.6	10.6	4.0
	Building Codes							15,152,605	-	0%		43.1	39.1	4.0
	Septic							1,499,462	-	0%		6.3	4.3	2.0
	Development Engineering							3,064,907	-	0%		16.2	16.2	-
Visioning Services	Long Range Planning							3,598,235	515,517	14%		7.7	5.7	2.0
	Regional Policy Coordination							3,451,139	-	0%		4.0	1.0	3.0
	Office of Economic Development							9,332,463	-	0%		5.0	3.0	2.0
TDCS Accounting Programs	County Event Center				4,800,000			13,433,177	-	0%		-	-	-
	Tax Title Land	323,754						323,754	-	0%		-	-	-
	\$ Coll On Behalf of Other Agcy							3,250,000	-	0%		-	-	-
	Countywide TSDC		18,814,272					18,814,272	-	0%		-	-	-
	HV Joint Area TSDC		1,480,576					1,480,576	-	0%		-	-	-
<b>TOTAL</b>		2,729,637	20,294,848	1,335,779	18,024,016	7,652,802	7,433,793	8,937,431	279,495,583	7,664,001	3%	341.7	298.0	43.7
<b>FY23-24 Budget (Amended)</b>		3,075,879	19,699,000	1,448,469	22,304,030	8,604,496	5,950,182	7,890,841	277,671,505	7,728,483	3%	342.2	294.0	48.2
<b>\$ Increase (Decrease)</b>		(346,242)	595,848	(112,690)	(4,280,014)	(951,694)	1,483,611	1,046,590	1,824,078	(64,482)		(0.5)	4.0	(4.5)
<b>% Increase (Decrease)</b>		-11%	3%	-8%	-19%	-11%	25%	13%	1%	-1%		0%	1%	-9%

\*General Fund Support is a subsidy, net of any other revenue received by the department.

\*\* FY24-25 FTE aligns to department's final budgeted All Position Report (APOS).

## 30-Transportation & Development (DTD) / 215-Road Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	51,627,826	53,138,868	48,147,496	55,451,564	56,620,668	8,473,172	18%	53,406,086	6%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	40,272,526	50,802,374	50,369,906	45,694,336	46,708,882	(3,661,024)	-7%	45,589,745	2%
Charges, Fees, License, Permits	16,178,150	14,846,316	15,714,296	16,072,259	15,790,096	75,800	0%	15,698,908	1%
Revenue from Bonds & Other Debts	1,204	-	-	-	-	-	-	401	-100%
All Other Revenue Resources	441,814	3,309,415	706,789	2,017,466	1,539,374	832,585	118%	1,922,898	-20%
Other Interfund Transfers	-	432,429	5,593,315	7,050,949	5,010,532	(582,783)	-10%	2,494,459	101%
General Fund Support	165,105	-	257,961	257,961	-	(257,961)	-100%	141,022	-100%
<b>Operating Revenue</b>	<b>57,058,799</b>	<b>69,390,533</b>	<b>72,642,267</b>	<b>71,092,970</b>	<b>69,048,884</b>	<b>(3,593,383)</b>	<b>-5%</b>	<b>65,847,434</b>	<b>5%</b>
<b>Total Revenue</b>	<b>108,686,625</b>	<b>122,529,401</b>	<b>120,789,763</b>	<b>126,544,535</b>	<b>125,669,553</b>	<b>4,879,790</b>	<b>4%</b>	<b>119,253,520</b>	<b>5%</b>
Personnel Services	15,461,529	16,276,034	20,300,921	18,016,457	20,899,056	598,135	3%	16,584,673	26%
Materials and Services	14,435,855	20,681,758	26,988,870	27,439,546	26,559,411	(429,459)	-2%	20,852,386	27%
Capital Outlay	19,286,611	24,294,780	32,123,518	17,981,735	28,861,928	(3,261,590)	-10%	20,521,042	41%
<b>Operating Expenditure</b>	<b>49,183,994</b>	<b>61,252,571</b>	<b>79,413,309</b>	<b>63,437,739</b>	<b>76,320,395</b>	<b>(3,092,914)</b>	<b>-4%</b>	<b>57,958,101</b>	<b>32%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	5,083,357	4,441,310	6,158,754	5,081,400	5,679,400	(479,354)	-8%	4,868,689	17%
Transfers	1,280,406	1,383,956	2,567,585	1,404,727	3,063,835	496,250	19%	1,356,363	126%
Contingency	-	-	17,215,024	-	17,000,000	(215,024)	-1%	-	-
Reserve for Future Expenditures	-	-	15,435,092	-	23,605,922	8,170,830	53%	-	-
<b>Total Expense</b>	<b>55,547,757</b>	<b>67,077,837</b>	<b>120,789,764</b>	<b>69,923,866</b>	<b>125,669,552</b>	<b>4,879,788</b>	<b>4%</b>	<b>64,183,153</b>	<b>96%</b>
<b>Revenues Less Expenses</b>	<b>53,138,868</b>	<b>55,451,564</b>	<b>-</b>	<b>56,620,669</b>	<b>-</b>			<b>55,070,367</b>	

### 30-Transportation & Development (DTD) / 230-Special Grants Fund

#### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End		FY24-25 Budget	\$ FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	176,770	84,633	1,534,635	4,971,510	4,971,510	3,436,875	224%	1,744,304	185%
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	39,000	39,000	39,000	-	0%	13,000	200%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>176,770</b>	<b>84,633</b>	<b>1,573,635</b>	<b>5,010,510</b>	<b>5,010,510</b>	<b>3,436,875</b>	<b>218%</b>	<b>1,757,304</b>	<b>185%</b>
<b>Total Revenue</b>	<b>176,770</b>	<b>84,633</b>	<b>1,573,635</b>	<b>5,010,510</b>	<b>5,010,510</b>	<b>3,436,875</b>	<b>218%</b>	<b>1,757,304</b>	<b>185%</b>
Personnel Services	176,770	-	-	-	-	-	-	58,923	-100%
Materials and Services	-	84,633	441,400	-	-	(441,400)	-100%	28,211	-100%
Capital Outlay	-	-	1,132,235	5,010,510	5,010,510	3,878,275	343%	1,670,170	200%
<b>Operating Expenditure</b>	<b>176,770</b>	<b>84,633</b>	<b>1,573,635</b>	<b>5,010,510</b>	<b>5,010,510</b>	<b>3,436,875</b>	<b>218%</b>	<b>1,757,304</b>	<b>185%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>176,770</b>	<b>84,633</b>	<b>1,573,635</b>	<b>5,010,510</b>	<b>5,010,510</b>	<b>3,436,875</b>	<b>218%</b>	<b>1,757,304</b>	<b>185%</b>
<b>Revenues Less Expenses</b>	-	-	-	-	-	-	-	-	-

### 30-Transportation & Development (DTD) / 770-Fleet Services Fund

#### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End		Budget	\$ FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	423,968	445,579	471,387	100,461	320,128	(151,259)	-32%	323,336	-1%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	154,200	93,219	590,000	435,800	283%	31,073	1799%
Charges, Fees, License, Permits	6,313,107	6,195,014	7,224,550	7,350,032	7,984,303	759,753	11%	6,619,385	21%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	20,239	45,827	40,704	122,165	43,000	2,296	6%	62,743	-31%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>6,333,346</b>	<b>6,240,841</b>	<b>7,419,454</b>	<b>7,565,416</b>	<b>8,617,303</b>	<b>1,197,849</b>	<b>16%</b>	<b>6,713,201</b>	<b>28%</b>
<b>Total Revenue</b>	<b>6,757,314</b>	<b>6,686,420</b>	<b>7,890,841</b>	<b>7,665,877</b>	<b>8,937,431</b>	<b>1,046,590</b>	<b>13%</b>	<b>7,036,537</b>	<b>27%</b>
Personnel Services	2,612,521	2,749,246	3,082,323	2,727,428	3,245,116	162,793	5%	2,696,398	20%
Materials and Services	3,689,211	3,823,820	4,204,717	4,595,093	5,146,048	941,331	22%	4,036,041	28%
Capital Outlay	9,507	12,893	100,000	23,229	55,210	(44,790)	-45%	15,210	263%
<b>Operating Expenditure</b>	<b>6,311,239</b>	<b>6,585,958</b>	<b>7,387,040</b>	<b>7,345,749</b>	<b>8,446,374</b>	<b>1,059,334</b>	<b>14%</b>	<b>6,747,649</b>	<b>25%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	503,801	-	491,057	(12,744)	-3%	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>6,311,239</b>	<b>6,585,958</b>	<b>7,890,841</b>	<b>7,345,749</b>	<b>8,937,431</b>	<b>1,046,590</b>	<b>13%</b>	<b>6,747,649</b>	<b>32%</b>
<b>Revenues Less Expenses</b>	<b>446,076</b>	<b>100,461</b>	<b>-</b>	<b>320,128</b>	<b>-</b>			<b>288,888</b>	

# 30-Transportation & Development (DTD) [50-History] / 208-Community Services Fund

## Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End		\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	745,943	1,002,242	1,197,898	1,202,915	1,056,720	(141,178)	-12%	983,700	7%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	1,257,519	905,228	994,820	994,820	982,346	(12,474)	-1%	1,052,522	-7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	18,500	-	-	-	6,167	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	92,039	92,039	-	(92,039)	-100%	30,680	-100%
<b>Operating Revenue</b>	<b>1,257,519</b>	<b>905,228</b>	<b>1,086,859</b>	<b>1,105,359</b>	<b>982,346</b>	<b>(104,513)</b>	<b>-10%</b>	<b>1,089,369</b>	<b>-10%</b>
<b>Total Revenue</b>	<b>2,003,462</b>	<b>1,907,470</b>	<b>2,284,757</b>	<b>2,308,274</b>	<b>2,039,066</b>	<b>(245,691)</b>	<b>-11%</b>	<b>2,073,069</b>	<b>-2%</b>
Personnel Services	831,666	583,733	686,490	456,557	781,587	95,097	14%	623,985	25%
Materials and Services	169,554	120,822	719,616	794,997	930,578	210,962	29%	361,791	157%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expenditure</b>	<b>1,001,220</b>	<b>704,555</b>	<b>1,406,106</b>	<b>1,251,554</b>	<b>1,712,165</b>	<b>306,059</b>	<b>22%</b>	<b>985,776</b>	<b>74%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	135,900	-	256,000	120,100	88%	-	-
Reserve for Future Expenditures	-	-	742,750	-	70,901	(671,849)	-90%	-	-
<b>Total Expense</b>	<b>1,001,220</b>	<b>704,555</b>	<b>2,284,756</b>	<b>1,251,554</b>	<b>2,039,066</b>	<b>(245,690)</b>	<b>-11%</b>	<b>985,776</b>	<b>107%</b>
<b>Revenues Less Expenses</b>	<b>1,002,242</b>	<b>1,202,915</b>	<b>-</b>	<b>1,056,720</b>	<b>-</b>			<b>1,087,292</b>	

## 50-Transportation & Development (DTD) [60-History] / 100-General Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	3,413,874	3,057,647	3,509,792	3,114,075	2,812,839	(696,953)	-20%	3,195,199	-12%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	649,836	791,057	779,088	1,039,726	812,064	32,976	4%	826,873	-2%
Charges, Fees, License, Permits	2,781,339	2,483,996	1,877,333	1,767,480	2,220,976	343,643	18%	2,344,272	-5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	2,164,646	2,292,644	2,226,121	2,287,479	2,315,764	89,643	4%	2,248,256	3%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	4,138,810	3,624,649	1,627,428	1,675,428	1,699,380	71,952	4%	3,146,296	-46%
<b>Operating Revenue</b>	<b>9,734,631</b>	<b>9,192,346</b>	<b>6,509,970</b>	<b>6,770,113</b>	<b>7,048,184</b>	<b>538,214</b>	<b>8%</b>	<b>8,565,697</b>	<b>-18%</b>
<b>Total Revenue</b>	<b>13,148,505</b>	<b>12,249,993</b>	<b>10,019,762</b>	<b>9,884,189</b>	<b>9,861,023</b>	<b>(158,739)</b>	<b>-2%</b>	<b>11,760,895</b>	<b>-16%</b>
Personnel Services	6,655,422	5,659,637	4,700,753	4,244,982	4,964,621	263,868	6%	5,520,013	-10%
Materials and Services	3,379,052	3,049,018	2,584,285	2,624,462	2,904,898	320,613	12%	3,017,510	-4%
Capital Outlay	869	13,555	-	32,000	50,000	50,000	-	15,475	223%
<b>Operating Expenditure</b>	<b>10,035,343</b>	<b>8,722,210</b>	<b>7,285,038</b>	<b>6,901,443</b>	<b>7,919,518</b>	<b>634,480</b>	<b>9%</b>	<b>8,552,999</b>	<b>-7%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	45,000	-	76,000	169,907	182,093	106,093	140%	71,636	154%
Contingency	-	-	699,335	-	630,364	(68,971)	-10%	-	-
Reserve for Future Expenditures	-	-	1,959,390	-	1,129,049	(830,341)	-42%	-	-
<b>Total Expense</b>	<b>10,080,343</b>	<b>8,722,210</b>	<b>10,019,763</b>	<b>7,071,350</b>	<b>9,861,024</b>	<b>(158,739)</b>	<b>-2%</b>	<b>8,624,634</b>	<b>14%</b>
<b>Revenues Less Expenses</b>	<b>3,068,161</b>	<b>3,527,783</b>	<b>-</b>	<b>2,812,838</b>	<b>-</b>			<b>3,136,261</b>	

\*General Fund Departments: Starting in FY20-21, amounts in Revenue Less Expenses will be moved into Non-Departmental at year-end.



# 50-Transportation & Development (DTD) / 212-Library Services

## Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	5,741,828	8,173,996	6,818,540	7,620,887	8,603,829	1,785,289	26%	7,178,904	20%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,297,174	2,742,118	4,011,957	4,011,870	2,790,955	(1,221,002)	-30%	4,017,054	-31%
Charges, Fees, License, Permits	1,142,817	192,503	215,154	217,100	225,600	10,446	5%	517,473	-56%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	750,946	1,093,235	989,103	1,198,929	1,344,322	355,219	36%	1,014,370	33%
Other Interfund Transfers	-	-	7,616,673	2,677,451	6,572,549	(1,044,124)	-14%	892,484	636%
General Fund Support	3,153,818	2,906,620	2,776,689	2,776,689	2,788,550	11,861	0%	2,945,709	-5%
<b>Operating Revenue</b>	<b>10,344,754</b>	<b>6,934,476</b>	<b>15,609,576</b>	<b>10,882,038</b>	<b>13,721,976</b>	<b>(1,887,600)</b>	<b>-12%</b>	<b>9,387,090</b>	<b>46%</b>
<b>Total Revenue</b>	<b>16,086,583</b>	<b>15,108,472</b>	<b>22,428,116</b>	<b>18,502,925</b>	<b>22,325,806</b>	<b>(102,310)</b>	<b>0%</b>	<b>16,565,993</b>	<b>35%</b>
Personnel Services	3,036,768	3,203,475	3,463,004	3,417,048	3,608,083	145,080	4%	3,219,097	12%
Materials and Services	3,083,249	2,270,550	2,545,539	2,429,021	2,674,088	128,549	5%	2,594,273	3%
Capital Outlay	942,570	1,960,759	13,252,949	3,978,026	11,886,478	(1,366,471)	-10%	2,293,785	418%
<b>Operating Expenditure</b>	<b>7,062,587</b>	<b>7,434,784</b>	<b>19,261,492</b>	<b>9,824,095</b>	<b>18,168,649</b>	<b>(1,092,843)</b>	<b>-6%</b>	<b>8,107,155</b>	<b>124%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	850,000	52,802	67,000	75,000	75,000	8,000	12%	325,934	-77%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	957,954	-	1,981,869	1,023,915	107%	-	-
Reserve for Future Expenditures	-	-	2,141,671	-	2,100,288	(41,383)	-2%	-	-
<b>Total Expense</b>	<b>7,912,587</b>	<b>7,487,586</b>	<b>22,428,117</b>	<b>9,899,095</b>	<b>22,325,806</b>	<b>(102,311)</b>	<b>0%</b>	<b>8,433,089</b>	<b>165%</b>
<b>Revenues Less Expenses</b>	<b>8,173,996</b>	<b>7,620,886</b>	<b>-</b>	<b>8,603,830</b>	<b>-</b>			<b>8,132,904</b>	

## 50-Transportation & Development (DTD) / 257-Parks & Forestry Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End		Budget	\$ FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	3,636,132	3,096,275	3,162,124	2,988,722	2,736,078	(426,046)	-13%	3,240,376	-16%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	603,975	1,089,828	951,787	552,962	1,102,350	150,563	16%	748,922	47%
Charges, Fees, License, Permits	1,063,060	1,236,403	1,126,750	1,230,760	1,273,400	146,650	13%	1,176,741	8%
Revenue from Bonds & Other Debts	556,939	250,000	594,020	597,892	325,894	(268,126)	-45%	468,277	-30%
All Other Revenue Resources	279,089	361,848	2,068,815	451,430	1,514,080	(554,735)	-27%	364,122	316%
Other Interfund Transfers	45,000	275,000	701,000	701,000	701,000	-	0%	340,333	106%
General Fund Support	153,910	202,934	-	-	-	-	-	118,948	-100%
<b>Operating Revenue</b>	<b>2,701,973</b>	<b>3,416,013</b>	<b>5,442,372</b>	<b>3,534,044</b>	<b>4,916,724</b>	<b>(525,648)</b>	<b>-10%</b>	<b>3,217,343</b>	<b>53%</b>
<b>Total Revenue</b>	<b>6,338,104</b>	<b>6,512,288</b>	<b>8,604,496</b>	<b>6,522,766</b>	<b>7,652,802</b>	<b>(951,694)</b>	<b>-11%</b>	<b>6,457,720</b>	<b>19%</b>
Personnel Services	1,550,666	1,588,855	1,771,501	1,667,184	1,917,089	145,589	8%	1,602,235	20%
Materials and Services	1,488,699	1,195,506	1,607,441	1,445,493	1,718,785	111,344	7%	1,376,566	25%
Capital Outlay	202,463	739,206	1,051,999	274,010	2,203,274	1,151,275	109%	405,227	444%
<b>Operating Expenditure</b>	<b>3,241,829</b>	<b>3,523,567</b>	<b>4,430,941</b>	<b>3,386,688</b>	<b>5,839,148</b>	<b>1,408,207</b>	<b>32%</b>	<b>3,384,028</b>	<b>73%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	400,000	400,000	400,000	-	0%	133,333	200%
Contingency	-	-	623,983	-	527,729	(96,254)	-15%	-	-
Reserve for Future Expenditures	-	-	3,149,571	-	885,925	(2,263,646)	-72%	-	-
<b>Total Expense</b>	<b>3,241,829</b>	<b>3,523,567</b>	<b>8,604,495</b>	<b>3,786,688</b>	<b>7,652,802</b>	<b>(951,693)</b>	<b>-11%</b>	<b>3,517,361</b>	<b>118%</b>
<b>Revenues Less Expenses</b>	<b>3,096,275</b>	<b>2,988,722</b>	<b>-</b>	<b>2,736,078</b>	<b>-</b>			<b>2,940,358</b>	

## 50-Transportation & Development (DTD) [60-History] / 230-Special Grants Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year	% Change
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25	Average	from 3-Year Average
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	348,799	307,706	15,930,395	7,439,440	8,213,506	(7,716,889)	-48%	2,698,648	204%
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>348,799</b>	<b>307,706</b>	<b>15,930,395</b>	<b>7,439,440</b>	<b>8,213,506</b>	<b>(7,716,889)</b>	<b>-48%</b>	<b>2,698,648</b>	<b>204%</b>
<b>Total Revenue</b>	<b>348,799</b>	<b>307,706</b>	<b>15,930,395</b>	<b>7,439,440</b>	<b>8,213,506</b>	<b>(7,716,889)</b>	<b>-48%</b>	<b>2,698,648</b>	<b>204%</b>
Personnel Services	211,206	-	-	-	-	-	-	70,402	-100%
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	137,593	307,706	15,930,395	7,439,440	8,213,506	(7,716,889)	-48%	2,628,246	213%
<b>Operating Expenditure</b>	<b>348,799</b>	<b>307,706</b>	<b>15,930,395</b>	<b>7,439,440</b>	<b>8,213,506</b>	<b>(7,716,889)</b>	<b>-48%</b>	<b>2,698,648</b>	<b>204%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>348,799</b>	<b>307,706</b>	<b>15,930,395</b>	<b>7,439,440</b>	<b>8,213,506</b>	<b>(7,716,889)</b>	<b>-48%</b>	<b>2,698,648</b>	<b>204%</b>
<b>Revenues Less Expenses</b>	-	-	-	-	-				

## 50-Transportation & Development (DTD) / 601-Stone Creek Golf Course

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year	% Change
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25	Average	from 3-Year Average
<b>Beginning Fund Balance</b>	2,188,398	2,845,189	2,659,381	3,328,783	3,474,004	814,623	31%	2,787,457	25%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	3,511,023	3,802,537	3,247,600	3,789,630	3,884,800	637,200	20%	3,701,063	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	215,784	59,997	43,201	79,551	74,990	31,789	74%	118,444	-37%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>3,726,808</b>	<b>3,862,533</b>	<b>3,290,801</b>	<b>3,869,181</b>	<b>3,959,790</b>	<b>668,989</b>	<b>20%</b>	<b>3,819,507</b>	<b>4%</b>
<b>Total Revenue</b>	<b>5,915,205</b>	<b>6,707,722</b>	<b>5,950,182</b>	<b>7,197,964</b>	<b>7,433,794</b>	<b>1,483,612</b>	<b>25%</b>	<b>6,606,964</b>	<b>13%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	2,735,454	3,035,584	3,135,783	3,203,960	3,180,057	44,274	1%	2,991,666	6%
Capital Outlay	334,562	68,355	1,650,000	295,000	3,100,000	1,450,000	88%	232,639	1233%
<b>Operating Expenditure</b>	<b>3,070,017</b>	<b>3,103,939</b>	<b>4,785,783</b>	<b>3,498,960</b>	<b>6,280,057</b>	<b>1,494,274</b>	<b>31%</b>	<b>3,224,305</b>	<b>95%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	275,000	225,000	225,000	225,000	-	0%	166,667	35%
Contingency	-	-	939,399	-	928,736	(10,663)	-1%	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>3,070,017</b>	<b>3,378,939</b>	<b>5,950,182</b>	<b>3,723,960</b>	<b>7,433,793</b>	<b>1,483,611</b>	<b>25%</b>	<b>3,390,972</b>	<b>119%</b>
<b>Revenues Less Expenses</b>	<b>2,845,189</b>	<b>3,328,783</b>	<b>-</b>	<b>3,474,004</b>	<b>-</b>			<b>3,215,992</b>	

## 60-Transportation & Development (DTD) / 100-General Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	-	-	998,747	390,362	445,900	(552,847)	-55%	130,121	243%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	261,269	220,301	421,149	159,880	61%	73,434	474%
Charges, Fees, License, Permits	607,328	581,085	2,055,648	2,187,045	2,400,081	344,433	17%	1,125,153	113%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	2,811	494	300	-	-	(300)	-100%	1,102	-100%
Other Interfund Transfers	-	-	-	-	21,092	21,092	-	-	-
General Fund Support	473,385	462,005	2,974,366	2,974,365	3,176,071	201,705	7%	1,303,252	144%
<b>Operating Revenue</b>	<b>1,083,525</b>	<b>1,043,584</b>	<b>5,291,583</b>	<b>5,381,711</b>	<b>6,018,393</b>	<b>726,810</b>	<b>14%</b>	<b>2,502,940</b>	<b>140%</b>
<b>Total Revenue</b>	<b>1,083,525</b>	<b>1,043,584</b>	<b>6,290,330</b>	<b>5,772,073</b>	<b>6,464,293</b>	<b>173,963</b>	<b>3%</b>	<b>2,633,060</b>	<b>146%</b>
Personnel Services	784,732	789,633	3,919,007	3,467,004	3,924,374	5,367	0%	1,680,456	134%
Materials and Services	262,131	254,085	1,776,581	1,859,171	2,420,781	644,200	36%	791,795	206%
Capital Outlay	-	23,212	66,830	-	-	(66,830)	-100%	7,737	-100%
<b>Operating Expenditure</b>	<b>1,046,863</b>	<b>1,066,930</b>	<b>5,762,418</b>	<b>5,326,175</b>	<b>6,345,155</b>	<b>582,737</b>	<b>10%</b>	<b>2,479,989</b>	<b>156%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	369,504	-	119,137	(250,367)	-68%	-	-
Reserve for Future Expenditures	-	-	158,409	-	-	(158,409)	-100%	-	-
<b>Total Expense</b>	<b>1,046,863</b>	<b>1,066,930</b>	<b>6,290,331</b>	<b>5,326,175</b>	<b>6,464,292</b>	<b>173,961</b>	<b>3%</b>	<b>2,479,989</b>	<b>161%</b>
<b>Revenues Less Expenses</b>	<b>36,662</b>	<b>(23,346)</b>	<b>-</b>	<b>445,898</b>	<b>-</b>			<b>153,071</b>	

\*General Fund Departments: Starting in FY20-21, amounts in Revenue Less Expenses will be moved into Non-Departmental at year-end.

## 60-Transportation & Development (DTD) / 205-Development Services Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	10,720,338	11,647,315	11,234,875	10,965,502	8,405,076	(2,829,799)	-25%	11,111,052	-24%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,164	18,180	40,767	23,477	23,719	(17,048)	-42%	14,607	62%
Charges, Fees, License, Permits	10,059,009	8,440,147	7,566,838	7,266,810	7,726,130	159,292	2%	8,588,656	-10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	131,471	385,469	228,270	489,834	497,143	268,873	118%	335,591	48%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>10,192,645</b>	<b>8,843,795</b>	<b>7,835,875</b>	<b>7,780,121</b>	<b>8,246,992</b>	<b>411,117</b>	<b>5%</b>	<b>8,938,854</b>	<b>-8%</b>
<b>Total Revenue</b>	<b>20,912,983</b>	<b>20,491,111</b>	<b>19,070,750</b>	<b>18,745,623</b>	<b>16,652,068</b>	<b>(2,418,682)</b>	<b>-13%</b>	<b>20,049,905</b>	<b>-17%</b>
Personnel Services	6,117,649	6,960,473	7,837,189	6,935,334	7,836,268	(921)	0%	6,671,152	17%
Materials and Services	3,141,264	2,565,010	3,192,490	3,345,213	3,680,545	488,055	15%	3,017,162	22%
Capital Outlay	5,490	125	114,000	60,000	100,000	(14,000)	-12%	21,872	357%
<b>Operating Expenditure</b>	<b>9,264,404</b>	<b>9,525,608</b>	<b>11,143,679</b>	<b>10,340,547</b>	<b>11,616,813</b>	<b>473,134</b>	<b>4%</b>	<b>9,710,186</b>	<b>20%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	2,313,490	-	2,797,366	483,876	21%	-	-
Reserve for Future Expenditures	-	-	5,613,581	-	2,237,888	(3,375,693)	-60%	-	-
<b>Total Expense</b>	<b>9,264,404</b>	<b>9,525,608</b>	<b>19,070,750</b>	<b>10,340,547</b>	<b>16,652,067</b>	<b>(2,418,683)</b>	<b>-13%</b>	<b>9,710,186</b>	<b>71%</b>
<b>Revenues Less Expenses</b>	<b>11,648,579</b>	<b>10,965,503</b>	<b>-</b>	<b>8,405,076</b>	<b>-</b>			<b>10,339,719</b>	

## 60-Transportation & Development (DTD) / 215-Road Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year	% Change
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25	Average	from 3-Year Average
<b>Beginning Fund Balance</b>	979	-	-	-	-	-	-	326	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,550,519	2,967,457	6,819,853	5,048,739	8,076,378	1,256,525	18%	3,522,238	129%
Charges, Fees, License, Permits	694,700	1,022,123	806,669	756,923	761,951	(44,718)	-6%	824,582	-8%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	14,536	-	28,500	17,935	21,500	(7,000)	-25%	10,824	99%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>3,259,755</b>	<b>3,989,580</b>	<b>7,655,022</b>	<b>5,823,597</b>	<b>8,859,829</b>	<b>1,204,807</b>	<b>16%</b>	<b>4,357,644</b>	<b>103%</b>
<b>Total Revenue</b>	<b>3,260,734</b>	<b>3,989,580</b>	<b>7,655,022</b>	<b>5,823,597</b>	<b>8,859,829</b>	<b>1,204,807</b>	<b>16%</b>	<b>4,357,970</b>	<b>103%</b>
Personnel Services	2,647,360	2,901,492	3,607,816	3,094,951	4,018,298	410,482	11%	2,881,268	39%
Materials and Services	611,664	935,986	3,972,204	2,630,271	4,781,531	809,327	20%	1,392,640	243%
Capital Outlay	1,710	112,102	75,000	98,375	60,000	(15,000)	-20%	70,729	-15%
<b>Operating Expenditure</b>	<b>3,260,734</b>	<b>3,949,580</b>	<b>7,655,020</b>	<b>5,823,597</b>	<b>8,859,830</b>	<b>1,204,810</b>	<b>16%</b>	<b>4,344,637</b>	<b>104%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	40,000	-	-	-	-	-	13,333	-100%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>3,260,734</b>	<b>3,989,580</b>	<b>7,655,020</b>	<b>5,823,597</b>	<b>8,859,830</b>	<b>1,204,810</b>	<b>16%</b>	<b>4,357,970</b>	<b>103%</b>
<b>Revenues Less Expenses</b>	-	-	-	-	-	-	-	-	-

## 60-Transportation & Development (DTD) / 224-Public Land Cor Pres Fund

### Summary of Revenue and Expense

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
						\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	791,452	367,136	404,280	486,805	966,611	562,331	139%	548,464	76%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	7,903	88,794	-	29,900	9,967	9,967	-	42,199	-76%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>799,355</b>	<b>455,930</b>	<b>404,280</b>	<b>516,705</b>	<b>976,577</b>	<b>572,297</b>	<b>142%</b>	<b>590,663</b>	<b>65%</b>
<b>Total Revenue</b>	<b>2,308,324</b>	<b>1,927,210</b>	<b>1,448,469</b>	<b>1,458,825</b>	<b>1,335,779</b>	<b>(112,690)</b>	<b>-8%</b>	<b>1,898,120</b>	<b>-30%</b>
Personnel Services	658,485	791,587	858,589	888,358	896,084	37,495	4%	779,477	15%
Materials and Services	168,058	164,583	210,138	211,265	221,028	10,890	5%	181,302	22%
Capital Outlay	10,500	28,919	-	-	-	-	-	13,140	-100%
<b>Operating Expenditure</b>	<b>837,043</b>	<b>985,089</b>	<b>1,068,727</b>	<b>1,099,623</b>	<b>1,117,112</b>	<b>48,385</b>	<b>5%</b>	<b>973,919</b>	<b>15%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	160,309	-	218,667	58,358	36%	-	-
Reserve for Future Expenditures	-	-	219,433	-	-	(219,433)	-100%	-	-
<b>Total Expense</b>	<b>837,043</b>	<b>985,089</b>	<b>1,448,469</b>	<b>1,099,623</b>	<b>1,335,779</b>	<b>(112,690)</b>	<b>-8%</b>	<b>973,919</b>	<b>37%</b>
<b>Revenues Less Expenses</b>	<b>1,471,280</b>	<b>942,121</b>	<b>-</b>	<b>359,202</b>	<b>-</b>			<b>924,201</b>	



## 60-Transportation & Development (DTD) [65-History] / 208-Community Services Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End		\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	4,842,305	5,213,008	5,209,681	6,331,402	6,618,185	1,408,504	27%	5,462,239	21%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,002,721	2,384,398	2,379,532	2,379,532	2,403,327	23,795	1%	3,255,550	-26%
Charges, Fees, License, Permits	17,328	911	10,300	5,000	5,000	(5,300)	-51%	7,746	-35%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	26,233	142,362	130,867	329,267	305,950	175,083	134%	165,954	84%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>5,046,282</b>	<b>2,527,672</b>	<b>2,520,699</b>	<b>2,713,799</b>	<b>2,714,277</b>	<b>193,578</b>	<b>8%</b>	<b>3,429,251</b>	<b>-21%</b>
<b>Total Revenue</b>	<b>9,888,587</b>	<b>7,740,680</b>	<b>7,730,380</b>	<b>9,045,201</b>	<b>9,332,462</b>	<b>1,602,082</b>	<b>21%</b>	<b>8,891,489</b>	<b>5%</b>
Personnel Services	312,731	517,572	1,029,384	652,090	894,707	(134,678)	-13%	494,131	81%
Materials and Services	979,348	663,061	1,176,743	824,926	1,199,183	22,440	2%	822,445	46%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expenditure</b>	<b>1,292,079</b>	<b>1,180,633</b>	<b>2,206,127</b>	<b>1,477,016</b>	<b>2,093,890</b>	<b>(112,238)</b>	<b>-5%</b>	<b>1,316,576</b>	<b>59%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	3,320,500	165,645	1,030,000	950,000	950,000	(80,000)	-8%	1,478,715	-36%
Transfers	63,000	63,000	-	-	-	-	-	42,000	-100%
Contingency	-	-	500,000	-	554,000	54,000	11%	-	-
Reserve for Future Expenditures	-	-	3,994,253	-	5,734,573	1,740,320	44%	-	-
<b>Total Expense</b>	<b>4,675,579</b>	<b>1,409,278</b>	<b>7,730,380</b>	<b>2,427,016</b>	<b>9,332,463</b>	<b>1,602,082</b>	<b>21%</b>	<b>2,837,291</b>	<b>229%</b>
<b>Revenues Less Expenses</b>	<b>5,213,008</b>	<b>6,331,402</b>	<b>-</b>	<b>6,618,185</b>	<b>-</b>			<b>6,054,199</b>	

## 80-Misc/Pass-Through [30-History] / 223-Countywide Transportation SDC Fund

### Summary of Revenue and Expense

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
						\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	18,088,294	18,100,528	17,776,800	18,974,995	18,664,548	887,748	5%	18,387,939	2%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	1,241,867	1,195,856	1,772,200	1,037,000	1,030,300	(741,900)	-42%	1,158,241	-11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	69,338	357,559	150,000	600,000	600,000	450,000	300%	342,299	75%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>1,311,204</b>	<b>1,553,415</b>	<b>1,922,200</b>	<b>1,637,000</b>	<b>1,630,300</b>	<b>(291,900)</b>	<b>-15%</b>	<b>1,500,540</b>	<b>9%</b>
<b>Total Revenue</b>	<b>19,399,499</b>	<b>19,653,943</b>	<b>19,699,000</b>	<b>20,611,995</b>	<b>20,294,848</b>	<b>595,848</b>	<b>3%</b>	<b>19,888,479</b>	<b>2%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	140,971	166,601	370,488	311,488	464,697	94,209	25%	206,353	125%
Capital Outlay	81,339	179,919	-	-	-	-	-	87,086	-100%
<b>Operating Expenditure</b>	<b>222,310</b>	<b>346,520</b>	<b>370,488</b>	<b>311,488</b>	<b>464,697</b>	<b>94,209</b>	<b>25%</b>	<b>293,439</b>	<b>58%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	1,076,661	-	-	-	-	-	-	358,887	-100%
Transfers	-	332,429	3,987,711	1,635,959	2,752,932	(1,234,779)	-31%	656,129	320%
Contingency	-	-	5,500,000	-	5,500,000	-	0%	-	-
Reserve for Future Expenditures	-	-	9,840,801	-	11,577,219	1,736,418	18%	-	-
<b>Total Expense</b>	<b>1,298,971</b>	<b>678,948</b>	<b>19,699,000</b>	<b>1,947,447</b>	<b>20,294,848</b>	<b>595,848</b>	<b>3%</b>	<b>1,308,455</b>	<b>1451%</b>
<b>Revenues Less Expenses</b>	<b>18,100,528</b>	<b>18,974,995</b>	<b>-</b>	<b>18,664,548</b>	<b>-</b>			<b>18,580,024</b>	

## 80-Misc/Pass-Through [50-History] / 201-County Fair Fund

### Summary of Revenue and Expense

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
	Actuals	Actuals	Amended Budget	Projected Year-End		Budget	\$ FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	456,009	802,293	324,162	956,273	807,533	483,371	149%	738,192	9%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	251,231	640,909	5,121,744	3,176,499	1,998,412	(3,123,332)	-61%	1,356,213	47%
Charges, Fees, License, Permits	685,844	749,405	725,500	725,500	725,500	-	0%	720,250	1%
Revenue from Bonds & Other Debts	-	-	-	-	1,856,423	1,856,423	-	-	-
All Other Revenue Resources	1,118,720	1,325,560	1,169,092	1,129,563	2,629,563	1,460,471	125%	1,191,281	121%
Other Interfund Transfers	516,588	553,266	589,230	589,230	615,745	26,515	5%	553,028	11%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>2,572,383</b>	<b>3,269,139</b>	<b>7,605,566</b>	<b>5,620,792</b>	<b>7,825,643</b>	<b>220,077</b>	<b>3%</b>	<b>3,820,772</b>	<b>105%</b>
<b>Total Revenue</b>	<b>3,028,393</b>	<b>4,071,433</b>	<b>7,929,728</b>	<b>6,577,065</b>	<b>8,633,176</b>	<b>703,448</b>	<b>9%</b>	<b>4,558,963</b>	<b>89%</b>
Personnel Services	628,983	777,765	807,000	827,000	863,495	56,495	7%	744,583	16%
Materials and Services	1,478,389	1,662,743	1,608,625	1,714,755	1,707,740	99,115	6%	1,618,629	6%
Capital Outlay	116,630	674,651	5,243,577	3,227,777	5,461,668	218,091	4%	1,339,686	308%
<b>Operating Expenditure</b>	<b>2,224,002</b>	<b>3,115,159</b>	<b>7,659,202</b>	<b>5,769,532</b>	<b>8,032,903</b>	<b>373,701</b>	<b>5%</b>	<b>3,702,898</b>	<b>117%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	2,097	-	2,000	-	-	(2,000)	-100%	699	-100%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	268,526	-	600,274	331,748	124%	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>2,226,099</b>	<b>3,115,159</b>	<b>7,929,728</b>	<b>5,769,532</b>	<b>8,633,177</b>	<b>703,449</b>	<b>9%</b>	<b>3,703,597</b>	<b>133%</b>
<b>Revenues Less Expenses</b>	<b>802,293</b>	<b>956,273</b>	<b>-</b>	<b>807,533</b>	<b>-</b>			<b>855,367</b>	

## 80-Misc/Pass-Through [50-History] / 218-Property Resources Fund

### Summary of Revenue and Expense

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
						\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	2,495,487	2,418,425	2,380,168	2,294,653	2,361,588	(18,580)	-1%	2,402,855	-2%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	300,000	400,000	-	-	(400,000)	-100%	100,000	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	225,237	150,859	295,711	360,145	247,194	(48,517)	-16%	245,414	1%
Other Interfund Transfers	-	-	-	378,949	120,854	120,854	-	126,316	-4%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>225,237</b>	<b>450,859</b>	<b>695,711</b>	<b>739,095</b>	<b>368,048</b>	<b>(327,663)</b>	<b>-47%</b>	<b>471,730</b>	<b>-22%</b>
<b>Total Revenue</b>	<b>2,720,724</b>	<b>2,869,284</b>	<b>3,075,879</b>	<b>3,033,748</b>	<b>2,729,637</b>	<b>(346,242)</b>	<b>-11%</b>	<b>2,874,585</b>	<b>-5%</b>
Personnel Services	85,839	163,449	175,412	174,684	185,830	10,417	6%	141,324	31%
Materials and Services	216,461	411,181	621,300	118,526	170,717	(450,583)	-73%	248,723	-31%
Capital Outlay	-	-	5,000	-	-	(5,000)	-100%	-	-
<b>Operating Expenditure</b>	<b>302,299</b>	<b>574,630</b>	<b>801,712</b>	<b>293,210</b>	<b>356,547</b>	<b>(445,166)</b>	<b>-56%</b>	<b>390,047</b>	<b>-9%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	249,047	-	-	(249,047)	-100%	-	-
Transfers	-	-	-	378,949	120,854	120,854	-	126,316	-4%
Contingency	-	-	756,391	-	742,188	(14,203)	-2%	-	-
Reserve for Future Expenditures	-	-	1,268,729	-	1,510,048	241,319	19%	-	-
<b>Total Expense</b>	<b>302,299</b>	<b>574,630</b>	<b>3,075,879</b>	<b>672,160</b>	<b>2,729,637</b>	<b>(346,243)</b>	<b>-11%</b>	<b>516,363</b>	<b>429%</b>
<b>Revenues Less Expenses</b>	<b>2,418,425</b>	<b>2,294,653</b>	<b>-</b>	<b>2,361,588</b>	<b>-</b>			<b>2,358,222</b>	

**80-Misc/Pass-Through [60-History] / 100-General Fund  
Summary of Revenue and Expense**

	FY21-22	FY22-23	FY23-24	FY23-24	FY24-25	Budget-to-Budget Changes:		3-Year	% Change
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$ FY23-24 to FY24-25	% FY23-24 to FY24-25	Average	from 3-Year Average
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	52,950	-	16,300	-	-	-	23,083	-100%
Charges, Fees, License, Permits	2,906,010	2,691,160	4,500,000	1,625,000	3,250,000	(1,250,000)	-28%	2,407,390	35%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>2,906,010</b>	<b>2,744,110</b>	<b>4,500,000</b>	<b>1,641,300</b>	<b>3,250,000</b>	<b>(1,250,000)</b>	<b>-28%</b>	<b>2,430,473</b>	<b>34%</b>
<b>Total Revenue</b>	<b>2,906,010</b>	<b>2,744,110</b>	<b>4,500,000</b>	<b>1,641,300</b>	<b>3,250,000</b>	<b>(1,250,000)</b>	<b>-28%</b>	<b>2,430,473</b>	<b>34%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expenditure</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	2,906,010	2,744,110	4,500,000	1,641,300	3,250,000	(1,250,000)	-28%	2,430,473	34%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>2,906,010</b>	<b>2,744,110</b>	<b>4,500,000</b>	<b>1,641,300</b>	<b>3,250,000</b>	<b>(1,250,000)</b>	<b>-28%</b>	<b>2,430,473</b>	<b>34%</b>
<b>Revenues Less Expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>				

## 8007-Misc/Pass-Through / 230-Special Grants Fund

### Summary of Revenue and Expense

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	Budget-to-Budget Changes:		3-Year Average	% Change from 3-Year Average
						\$ FY23-24 to FY24-25	% FY23-24 to FY24-25		
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	4,800,000	-	4,800,000	-	0%	-	-
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	<b>4,800,000</b>	-	<b>4,800,000</b>	-	<b>0%</b>	-	-
<b>Total Revenue</b>	-	-	<b>4,800,000</b>	-	<b>4,800,000</b>	-	<b>0%</b>	-	-
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	4,800,000	-	4,800,000	-	0%	-	-
<b>Operating Expenditure</b>	-	-	<b>4,800,000</b>	-	<b>4,800,000</b>	-	<b>0%</b>	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>4,800,000</b>	-	<b>4,800,000</b>	-	<b>0%</b>	-	-

**Revenues Less Expenses**

-                      -                      -                      -                      -

Significant  
Changes  
from  
FY23-24  
Budget

Program	Change(s)
Long Range Planning	<p>\$1M of additional State Highway Fund will support work on the Transportation System Plan Update.</p> <p>Secured \$513k in grant funding to support: I205 Multiuse Path Alternatives Access study, Travel Options Plan, ZDO Diagnostics Report, and equitable engagement framework for the Transportation System Plan.</p>
Libraries (Gladstone & Oak Lodge)	<p>The new Gladstone Library is slated to open by September 2024; finalizing construction of the library resulted in a \$6.7M reduction in this program budget.</p> <p>Construction for the new Oak Lodge Library is underway; expected to be completed by Spring 2025, resulting in the need to carry forward the \$21M construction budget.</p>
Parks (County Parks & Stone Creek)	<p>County Parks is tapping into alternative funding, and investing Capital Repair &amp; Replace reserve funding, resulting in an increase of \$2.7M in Capital Outlay for FY24/25.</p>
Transportation (All programs)	<p>There are 86 projects in various phases of Planning, Design &amp; Construction during FY 24/25. Programs estimate more than \$48M in system investments; an increase of \$13M from F23/24 estimates.</p>



# Administrative Services

## Office of the Director

### Purpose Statement

Provide leadership, strategic direction + prioritization, financial management + communication services

### Performance Narrative Statement

DTD Administration coordinates the budget process for 33 Performance Clackamas programs within the department, six of which are pass-through programs with no Performance Clackamas plan. This includes each of the programs within this budget, plus our Urban Renewal, Street Lighting and Library District programs. Staff in this work group provide managerial oversight, financial monitoring, human resources coordination and support services, coordinate the annual review of our strategic plan update, lead policy coordination, plus transportation services and development services at a local and regional level in support of local goals.

- DTD Administration continues to assess general fund reduction options throughout the organization, these funds provide vital support to a number of the department's community facing programs, which provide needed services to the residents of Clackamas County. The assessment has included a review of the services provided by the department to determine those required by state or local statute and prioritized by the Board of County Commissioners, and available funding mechanisms, to right-size service delivery to available funding.

- Following the feedback from the Employee Engagement survey and as a part of the BCS/DTD merger, DTD Administration has focused on refining department structure. The department is adding specificity to program definitions and grouping programs that more efficiently align within shared lines of business.

- DTD is Identifying administrative efficiencies and defining departmental expectations and aligning policies and practices.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, 75% programs with a 2-5 year work plan in place <sup>1</sup>	59%	63%	75%	70%	81%
OUTPUT	# employee performance evaluations completed	259	217	295	ANNUAL MEASURE	294
CUSTOMER SERVICE	90% of people surveyed will continue to report they were happy with the level of service received from all programs	96%	94%	90%	94%	90%
RATIO	Office of the Director FTE : Department FTE	6 FTE : 308.74 FTE	8.7 FTE : 299.74 FTE	9.7 FTE : 348.24 FTE	7.7 FTE : 308 FTE	9.7 FTE : 346.24 FTE
RATIO	Office of the Director Budget : Department Budget <sup>3</sup>	\$3.77 M : \$281.7 M	\$3.72 M : \$301.2 M	\$4.33 M : \$344.5 M	\$4.29 M : \$337.7 M	\$3.97 M : \$345.97 M
RATIO	# employee performance evaluations completed : # employee performance evaluations due <sup>2</sup>	95%	217 : 258	295 : 346	ANNUAL MEASURE	294 : 346

<sup>1</sup> DTD/BCS merger effective FY 2022-23.

<sup>2</sup> Previously reported as a percentage; beginning FY 2023/24 this will be reported as an output/ratio.

<sup>3</sup> Finance prepared a supplemental budget to recognize ARPA lost revenue funds in FY21/22; this was removed from the results.

#### Program includes:

Mandated Services

Shared Services

Grant Funding



**Explanation** Road official. Budget development. EOC support. Collective bargaining. Fiscal review/reporting.





	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>1,000</b>	-	<b>1,197,898</b>	<b>1,202,915</b>	<b>1,116,725</b>	<b>(81,173)</b>	<b>-7%</b>	<b>401,305</b>	<b>178%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	49,608	195,784	95,565	17,296	218,793	123,228	129%	87,562	150%
Charges, Fees, License, Permits, Fines	1,729,797	1,615,080	2,685,640	2,705,640	2,606,132	(79,508)	-3%	2,016,839	29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	700	5,712	-	18,513	32,000	32,000	-	8,308	285%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	350,000	350,000	-	(350,000)	-100%	116,667	-100%
<b>Operating Revenue</b>	<b>1,780,105</b>	<b>1,816,577</b>	<b>3,131,205</b>	<b>3,091,449</b>	<b>2,856,925</b>	<b>(274,280)</b>	<b>-9%</b>	<b>2,229,377</b>	<b>28%</b>
<b>Total Revenue</b>	<b>1,781,105</b>	<b>1,816,577</b>	<b>4,329,103</b>	<b>4,294,364</b>	<b>3,973,650</b>	<b>(355,453)</b>	<b>-8%</b>	<b>2,630,682</b>	<b>51%</b>
Personnel Services	1,112,348	1,084,201	1,902,489	1,674,656	2,035,978	133,489	7%	1,290,402	58%
Materials and Services	668,757	732,376	1,487,959	1,502,982	1,589,679	101,720	7%	968,038	64%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>1,781,105</b>	<b>1,816,577</b>	<b>3,390,448</b>	<b>3,177,639</b>	<b>3,625,657</b>	<b>235,209</b>	<b>7%</b>	<b>2,258,440</b>	<b>61%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	21,092	21,092	-	-	-
Reserve for Future Expenditures	-	-	742,750	-	70,901	(671,849)	-90%	-	-
Contingency	-	-	195,905	-	256,000	60,095	31%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,781,105</b>	<b>1,816,577</b>	<b>4,329,103</b>	<b>3,177,639</b>	<b>3,973,650</b>	<b>(355,453)</b>	<b>-8%</b>	<b>2,258,440</b>	<b>76%</b>
<b>Revenues Less Expenses</b>	-	-	-	1,116,725	-	-	-	372,242	-

Notes:

Refining line of business structure to more accurately reflect needs of Community Services under DTD. Identifying administrative efficiencies. Defining departmental expectations and aligning policies and practices. Vacant Financial Analyst was moved out of BCS Admin to DTD Admin and will be incorporated into the DTD Financial Team as a broader-based department support position. In year two of a 3-year phased plan for redistributing fund balance from the BCS Indirect Model to BCS programs.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>302,894</b>	<b>484,519</b>	-	-	-	-	-	<b>262,471</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	615,226	407,711	-	-	-	-	-	340,979	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>615,226</b>	<b>407,711</b>	-	-	-	-	-	<b>340,979</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>918,120</b>	<b>892,230</b>	-	-	-	-	-	<b>603,450</b>	<b>-100%</b>
Personnel Services	323,532	184,222	-	-	-	-	-	169,251	-100%
Materials and Services	110,069	62,723	-	-	-	-	-	57,597	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>433,601</b>	<b>246,944</b>	-	-	-	-	-	<b>226,848</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>433,601</b>	<b>246,944</b>	-	-	-	-	-	<b>226,848</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>484,519</b>	<b>645,286</b>	-	-	-	-	-	<b>376,602</b>	

Notes:  
Program was moved from the BCS Office of the Director program (500101) to the DTD Office of the Director program (300101) as part of the DTD/BCS reorganization.



**500102-Financial Management & Analysis**  
 BCC Priority Alignment: **Accountable Government**

**Budget Summary**

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>443,049</b>	<b>517,723</b>	-	-	-	-	-	<b>320,257</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	642,293	497,517	-	-	-	-	-	379,937	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>642,293</b>	<b>497,517</b>	-	-	-	-	-	<b>379,937</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>1,085,342</b>	<b>1,015,240</b>	-	-	-	-	-	<b>700,194</b>	<b>-100%</b>
Personnel Services	508,134	399,512	-	-	-	-	-	302,549	-100%
Materials and Services	59,485	58,099	-	-	-	-	-	39,195	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>567,619</b>	<b>457,611</b>	-	-	-	-	-	<b>341,743</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>567,619</b>	<b>457,611</b>	-	-	-	-	-	<b>341,743</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>517,723</b>	<b>557,629</b>	-	-	-	-	-	<b>358,451</b>	

Notes:  
 Program was moved from the BCS Financial Management & Analysis program (500102) to the DTD Office of the Director program (300101) as part of the DTD/BCS reorganization.



# Transportation Services

## Traffic Safety

### Purpose Statement

Provide traffic operations + engineering services, safety-related education, and commercial vehicle inspections

### Performance Narrative Statement

The Traffic Safety Program supports both infrastructure and non-infrastructure efforts in traffic safety and operations. All of this work is completed using a Safe System Approach and working with Public Health.

- Non-infrastructure work includes outreach to educate and improve safety culture through area high schools, safety outreach at the County Fair and various safety campaigns, focused on youth, pedestrian safety and other DUII.
- Infrastructure related traffic operations work includes signing, striping, speed zoning, signal operations, advanced transportation technology and management, motor carrier education/enforcement.
- Safety analysis includes the use of Vision Zero Suite software allowing for full and comprehensive road network screening, diagnostics evaluation, countermeasure performance testing and benefit-to-cost ratio analysis. This provides a thoughtful and strategic approach to safety investments on our road system.

More than \$4.3M is programmed for 16 of the DTD projects in the Traffic Safety program:

- 4 HB2017 Safety Projects
- 12 Road Fund Safety Projects

These projects and services all contribute to providing a safe transportation system and work toward our Department Strategic Goal of eliminating fatal and serious injury crashes in Clackamas County by 2035. Achieving these targets will also promote the Board's strategic priorities of building a strong infrastructure and ensuring safe, healthy and secure communities.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2035, reduce the number of fatalities resulting from crashes on roads in Clackamas County to zero <sup>1</sup>	30 [2021]	23 [2022]	0	15 [2023]	0
OUTPUT	# of service requests closed (speed zones, vegetation, signing, guard rail, etc.)	607	765	700	273	300
CUSTOMER SERVICE	# of speed zone reductions completed annually	3	4	10	3	8
RATIO	# temporary radar speed feedback sign placements : # temporary radar speed feedback sign requests <sup>2</sup>	15 : 10	9 : 7	16 : 10	6 : 4	10 : 6

<sup>1</sup> Data reported by calendar year.

<sup>2</sup> Previously reported # of requests; not # of placements.

#### Program includes:

Mandated Services  Yes

Shared Services  Yes

Grant Funding  Yes



**Explanation** Mandated Services: The Traffic Safety Program is mandated by the Federal Highway Administration (FHWA) to have a Traffic Safety Action Plan (TSAP) and an Intelligent Transportation System (ITS) Plan.

Shared Services: Infrastructure development is a state/county shared service.

Grant Funding: Safe Communities grant is on a 12 month cycle ending with the Federal Fiscal Year (September 30) and requires a 20% match, funded by County Road Fund.



300302-Traffic Safety

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	89,112	-	-	-	-	-	-	29,704	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,950,020	3,647,153	6,197,782	5,136,548	6,431,513	233,731	4%	3,911,240	64%
Charges, Fees, License, Permits, Fines	235,609	173,829	327,900	255,090	246,642	(81,258)	-25%	221,509	11%
Revenue from Bonds & Other Debts	-	8,350	-	3,326	-	-	-	3,892	-100%
All Other Revenue Resources	-	840	59,500	87,500	15,000	(44,500)	-75%	29,447	-49%
Other Interfund Transfers	-	100,000	-	12,000	20,000	20,000	-	37,333	-46%
General Fund Support	165,105	-	-	-	-	-	-	55,035	-100%
<b>Operating Revenue</b>	<b>3,350,734</b>	<b>3,930,173</b>	<b>6,585,182</b>	<b>5,494,464</b>	<b>6,713,155</b>	<b>127,973</b>	<b>2%</b>	<b>4,258,457</b>	<b>58%</b>
<b>Total Revenue</b>	<b>3,439,846</b>	<b>3,930,173</b>	<b>6,585,182</b>	<b>5,494,464</b>	<b>6,713,155</b>	<b>127,973</b>	<b>2%</b>	<b>4,288,161</b>	<b>57%</b>
Personnel Services	1,554,295	1,786,870	1,986,763	2,217,796	2,105,510	118,747	6%	1,852,987	14%
Materials and Services	858,928	1,000,531	1,553,376	2,273,152	2,365,284	811,908	52%	1,377,537	72%
Capital Outlay	1,026,623	1,142,772	3,045,043	1,003,516	2,242,361	(802,682)	-26%	1,057,637	112%
<b>Operating Expense</b>	<b>3,439,846</b>	<b>3,930,173</b>	<b>6,585,182</b>	<b>5,494,464</b>	<b>6,713,155</b>	<b>127,973</b>	<b>2%</b>	<b>4,288,161</b>	<b>57%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>3,439,846</b>	<b>3,930,173</b>	<b>6,585,182</b>	<b>5,494,464</b>	<b>6,713,155</b>	<b>127,973</b>	<b>2%</b>	<b>4,288,161</b>	<b>57%</b>
<b>Revenues Less Expenses</b>	-	-	-	-	-	-	-	-	-

Notes:

Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY 2024/2025. More than \$4.3M is programmed for 16 of the DTD projects in the Traffic Safety program: - 4 HB2017 Safety Projects - 12 Road Fund Safety Projects. The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.



# Transportation Services

## Transportation Engineering & Construction

### Purpose Statement

Provide survey + design, right-of-way, construction + project management services

### Performance Narrative Statement

The Transportation Engineering & Construction Program projects are a portion of more than 300 needed transportation projects identified in the Board adopted Transportation System Plan. In the development of the plan, community members agreed that the transportation system in Clackamas County should be well-designed and maintained and provide safety, flexibility, mobility, accessibility and connectivity for people, goods and services; is tailored to our diverse geographies; and supports future needs and land use plans. The resources from this program will help to achieve this for communities in Clackamas County.

More than \$20.6M is programmed for 24 of the DTD projects in the Transportation Engineering & Construction program:

- 10 Bridge Projects
- 4 Road Projects
- 1 Safety Projects
- 4 Storm Drain Projects; including two ARPA funded storm water projects.
- 5 Bike/Ped Projects
- The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.

These investments in our transportation infrastructure will generate commercial enterprise and jobs, and ensure services are accessible to all residents of Clackamas County, as highlighted in the Board's strategic plan. The work performed in this program also directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure."

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	Complete Thiessen and El Camino ARPA funded storm drainage projects by 2025	NEW	NEW	15%	31%	50%
OUTPUT	# projects managed	36	36	34	36	36
OUTPUT	# road miles transferred	0.82	1.19	1.00	0.00	1.25
CUSTOMER SERVICE	90% completed Capital Improvement Plan (CIP) contracts completed before original contract completion date	71%	55%	90%	86%	90%
RATIO	# completed Capital Improvement Plan (CIP) contracts coming in under 110% of original contract value : # of completed CIP contracts <sup>1</sup>	89%	86%	23 : 25	13 : 14	90%

<sup>1</sup> Previously reported as a percentage; beginning FY 2023/24 this will be reported as an output/ratio.

#### Program includes:

- Mandated Services  Yes
- Shared Services  Yes
- Grant Funding  Yes



**Explanation** Mandated Services: The Transportation Construction Program is mandated to spend 1% of state gas tax funds received by the County on facilities for pedestrians and bicyclists (ORS 366.514).

Shared Services: Infrastructure development is a state/county shared service.

Grant Funding: The Transportation Construction Program receives project-specific grant funding through ODOT which terminates with the completion of each project and generally requires a 10.27% match provided by County Road Fund, Transportation System Development Charges and/or Urban Renewal Funds.



300303-Transportation Engineering & Construction

BCC Priority Alignment: Strong Infrastructure

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>41,132</b>	-	-	-	-	-	-	<b>13,711</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	9,412,284	14,585,124	21,984,876	18,393,433	26,428,565	4,443,689	20%	14,130,280	87%
Charges, Fees, License, Permits, Fines	897,303	891,355	929,024	1,205,000	997,866	68,842	7%	997,886	0%
Revenue from Bonds & Other Debts	-	6,991	-	5,000	-	-	-	3,997	-100%
All Other Revenue Resources	-	337,154	39,000	80,307	39,000	-	0%	139,154	-72%
Other Interfund Transfers	-	2,050	434,362	317,436	577,426	143,064	33%	106,495	442%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>10,309,587</b>	<b>15,822,674</b>	<b>23,387,262</b>	<b>20,001,176</b>	<b>28,042,857</b>	<b>4,655,595</b>	<b>20%</b>	<b>15,377,812</b>	<b>82%</b>
<b>Total Revenue</b>	<b>10,350,719</b>	<b>15,822,674</b>	<b>23,387,262</b>	<b>20,001,176</b>	<b>28,042,857</b>	<b>4,655,595</b>	<b>20%</b>	<b>15,391,523</b>	<b>82%</b>
Personnel Services	2,922,557	3,218,343	3,733,840	3,570,004	3,881,151	147,312	4%	3,236,968	20%
Materials and Services	1,834,521	2,277,170	6,019,834	3,952,326	6,120,600	100,766	2%	2,688,005	128%
Capital Outlay	5,593,641	10,327,225	13,633,588	12,478,846	18,041,106	4,407,518	32%	9,466,571	91%
<b>Operating Expense</b>	<b>10,350,719</b>	<b>15,822,738</b>	<b>23,387,262</b>	<b>20,001,176</b>	<b>28,042,857</b>	<b>4,655,596</b>	<b>20%</b>	<b>15,391,544</b>	<b>82%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>10,350,719</b>	<b>15,822,738</b>	<b>23,387,262</b>	<b>20,001,176</b>	<b>28,042,857</b>	<b>4,655,596</b>	<b>20%</b>	<b>15,391,544</b>	<b>82%</b>
<b>Revenues Less Expenses</b>	-	(64)	-	-	-	-	-	(21)	-

Notes:

Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY 2024/2025. More than \$20.6M is programmed for 24 of the DTD projects in the Transportation Engineering & Construction program: - 10 Bridge Projects - 4 Road Projects - 1 Safety Projects - 4 Storm Drain Projects; including two ARPA funded storm water projects. - 5 Bike/Ped Projects. The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.



# Transportation Services

## Transportation Maintenance

### Purpose Statement

Maintain + repair, preserve, and provide emergency response services for the transportation system

### Performance Narrative Statement

The majority of the funding for this program comes from the Oregon State Highway Fund (includes money from state gas tax, truck weight mile fees, and vehicle registration fees).

Over the next year, the revenue for this program will provide the resources needed to perform paving and other surface treatments, including 3 paving packages totaling 4.5 miles, 1 chip seal package totaling 47.5 miles and 1 slurry package totaling 6.1 miles. Transportation Maintenance has developed a 5 year maintenance and rehabilitation plan providing guidance for a total of 58.1 miles of roadway to be resurfaced in 24/25.

While some roads will be improved above a PCI of 70, other roads are also deteriorating. Resources will also provide for drainage, vegetation, surface repair, signing, striping, signal, and bridge maintenance on our 1,400 mile road network. County crews will maintain 24-hour emergency response to inclement weather, natural disasters and will respond to more than 2,000 service requests, which will provide the travelling public increased driver safety, a reduction in insurance claims and reduced wear and tear on their vehicles. The work performed in this program directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure."

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, improve the average condition of urban local county roads to a PCI (Pavement Condition Index) of 65 or higher	NEW	55	65	53	55
RESULT	Maintain the average condition of paved county roads at 70 PCI (Pavement Condition Index) or higher	NEW	68	70	67	68
OUTPUT	# miles plowed/sanded	11,542	8,915	12,000	0	11,415
OUTPUT	# miles treated with de-icer	1,578	2,145	2,200	55	4,375
CUSTOMER SERVICE	90% of service requests that are referred to Transportation Maintenance are responded to within 7 days <sup>1</sup>	2,471	96%	90%	96%	96%
RATIO	\$ spent on resurfacing : # miles resurfaced <sup>2</sup>	\$ not reported : 4.87 miles	\$ not reported : 0.00 miles	\$7.78 M : 62.65 miles	\$6,505,600 : 59.55 miles	\$6,504,100 : 61.1 miles

<sup>1</sup> Previously reported # of service requests; beginning FY 2023/24 this will be reported as a percentage.

<sup>2</sup> Previously reported # miles resurfaced; not the cost of the resurfacing.

**Program includes:**

- Mandated Services  Yes
- Shared Services  No
- Grant Funding  Yes



**Explanation Mandated Services:**

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

**Grant Funding:**

The county received Emergency Relief funding for to repair the road slides on South End Road and 232nd Avenue after the storm events in January 2017. The permanent repairs will be ongoing and we will be receiving grant funding to help offset those costs.





**300304-Transportation Maintenance**  
 BCC Priority Alignment: Strong Infrastructure  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>40,916,153</b>	<b>36,800,362</b>	<b>30,563,694</b>	<b>35,558,471</b>	<b>33,079,892</b>	<b>2,516,198</b>	<b>8%</b>	<b>37,758,328</b>	<b>-12%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	26,877,651	31,422,842	21,140,941	25,580,096	17,147,824	(3,993,117)	-19%	27,960,196	-39%
Charges, Fees, License, Permits, Fines	761,468	823,810	849,666	785,649	806,102	(43,564)	-5%	790,309	2%
Revenue from Bonds & Other Debts	128,451	30,247	179,104	20,000	59,165	(119,939)	-67%	59,566	-1%
All Other Revenue Resources	313,867	2,628,691	468,185	1,860,320	1,183,209	715,024	153%	1,600,959	-26%
Other Interfund Transfers	-	-	40,019	40,019	-	(40,019)	-100%	13,340	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>28,081,437</b>	<b>34,905,591</b>	<b>22,677,915</b>	<b>28,286,084</b>	<b>19,196,300</b>	<b>(3,481,615)</b>	<b>-15%</b>	<b>30,424,371</b>	<b>-37%</b>
<b>Total Revenue</b>	<b>68,997,590</b>	<b>71,705,953</b>	<b>53,241,609</b>	<b>63,844,555</b>	<b>52,276,192</b>	<b>(965,417)</b>	<b>-2%</b>	<b>68,182,699</b>	<b>-23%</b>
Personnel Services	9,979,062	10,186,620	13,364,319	11,010,558	13,658,003	293,684	2%	10,392,080	31%
Materials and Services	8,318,636	12,878,726	15,355,478	16,303,463	14,920,578	(434,900)	-3%	12,500,275	19%
Capital Outlay	12,589,740	11,798,115	2,790,000	1,945,915	2,571,224	(218,776)	-8%	8,777,923	-71%
<b>Operating Expense</b>	<b>30,887,438</b>	<b>34,863,461</b>	<b>31,509,797</b>	<b>29,259,936</b>	<b>31,149,806</b>	<b>(359,991)</b>	<b>-1%</b>	<b>31,670,278</b>	<b>-2%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	29,384	-	100,000	100,000	100,000	-	0%	43,128	132%
Transfers	1,280,406	1,283,956	2,567,585	1,404,727	3,042,743	475,158	19%	1,323,030	130%
Reserve for Future Expenditures	-	-	10,409,208	-	9,483,643	(925,565)	-9%	-	-
Contingency	-	-	8,655,019	-	8,500,000	(155,019)	-2%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>32,197,228</b>	<b>36,147,418</b>	<b>53,241,609</b>	<b>30,764,663</b>	<b>52,276,192</b>	<b>(965,417)</b>	<b>-2%</b>	<b>33,036,436</b>	<b>58%</b>
<b>Revenues Less Expenses</b>	<b>36,800,362</b>	<b>35,558,535</b>	<b>-</b>	<b>33,079,892</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35,146,263</b>	<b>-</b>

Notes:

More than \$6.3M will be invested in the design and execution of resurfacing (contract paving/county performed) projects in FY 2024/2025: • 3.8 miles of paving • 49 miles of preventative maintenance (chip seal/slurry seal). In addition: •Working to expand materials storage to improve response throughout the county •Going live with enterprise asset management system to replace our current inventory system •Replacing heavy equipment with diesel engines older than 2010 (to comply with HB2007)



# Transportation Services Community Road Fund

## Purpose Statement

Provide local funding for congestion relief, local road paving, and safety improvements on the transportation system

## Performance Narrative Statement

This program tracks the collection, distribution and expense of the countywide Vehicle Registration Fee, which went into effect on registrations renewing in January 2020. The county has committed to spending the approximately \$5.5 million per year of Community Road Fund revenue on three major community priorities: congestion relief, local road maintenance and safety improvements.

On Nov. 12, 2019, the Board of Commissioners approved recommendations from the Community Road Fund Advisory Committee, the Traffic Safety Commission and staff regarding the projects that will receive Community Road Fund revenues over the next 5–8 years.

In 2022, the Board of Commissioners approved a reduction in the rate charged on utility trailers, reducing the renewal fee to \$5/trailer/year.

Just over \$12.8M is programmed for 16 projects in the Community Road Fund:

- 5 Congestion Relief
- Work on two Local Paving packages
- 4 Safety
- 5 Strategic Investment Fund (SIF)
- SIF funds are included for negotiated Jurisdictional Transfers; transferring maintenance of County roads to cities.

The work performed in this program directly influences the ability to achieve the strategic goal of “Building Strong Infrastructure.”

## Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2027, 75% of the originally selected CRF funded congestion relief projects will be completed	NEW	14%	33%	29%	43%
OUTPUT	# local road miles paved with CRF funding	1.23	3	1.67	1.83	0
CUSTOMER SERVICE	\$ transferred to cities for investment on city road systems	\$ 4,036,825	\$ 4,461,324	\$ 4,533,396	\$ 2,332,049	\$ 4,765,400
RATIO	Total CRF Capital Project Costs (\$) : Non-CRF funding contributed (\$)	\$2.46 M : \$250,868	\$4.11 M : \$503,426	\$15.58 M : \$5.18 M	\$3.64 M : \$354,502	\$12.04 M : \$5.26 M

**Program includes:**

- Mandated Services  Yes
- Shared Services  Yes
- Grant Funding  No



**Explanation**

**Mandated Services:**

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

**Shared Services:**

Infrastructure development is a state/county shared service.



**300305-Community Road Fund**  
 BCC Priority Alignment: Strong Infrastructure  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>6,389,619</b>	<b>11,188,127</b>	<b>12,078,638</b>	<b>14,501,648</b>	<b>18,992,556</b>	<b>6,913,918</b>	<b>57%</b>	<b>10,693,131</b>	<b>78%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	173,048	1,566,963	679,773	594,997	(971,966)	-62%	284,274	109%
Charges, Fees, License, Permits, Fines	12,320,420	11,152,811	11,696,886	11,913,500	11,913,500	216,614	2%	11,795,577	1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	212,175	-	-	250,000	250,000	-	70,725	253%
Other Interfund Transfers	-	330,379	5,118,934	6,681,494	4,413,106	(705,828)	-14%	2,337,291	89%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>12,320,420</b>	<b>11,868,413</b>	<b>18,382,783</b>	<b>19,274,767</b>	<b>17,171,603</b>	<b>(1,211,180)</b>	<b>-7%</b>	<b>14,487,867</b>	<b>19%</b>
<b>Total Revenue</b>	<b>18,710,039</b>	<b>23,056,539</b>	<b>30,461,421</b>	<b>33,776,415</b>	<b>36,164,159</b>	<b>5,702,738</b>	<b>19%</b>	<b>25,180,998</b>	<b>44%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	2,436,484	3,695,032	3,214,893	3,572,319	1,865,833	(1,349,060)	-42%	3,234,612	-42%
Capital Outlay	31,456	318,550	12,602,122	6,230,140	10,418,747	(2,183,375)	-17%	2,193,382	375%
<b>Operating Expense</b>	<b>2,467,940</b>	<b>4,013,581</b>	<b>15,817,015</b>	<b>9,802,459</b>	<b>12,284,580</b>	<b>(3,532,435)</b>	<b>-22%</b>	<b>5,427,993</b>	<b>126%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	5,053,973	4,441,310	6,058,754	4,981,400	5,579,400	(479,354)	-8%	4,825,561	16%
Transfers	-	100,000	-	-	-	-	-	33,333	-100%
Reserve for Future Expenditures	-	-	2,085,652	-	11,800,179	9,714,527	466%	-	-
Contingency	-	-	6,500,000	-	6,500,000	-	0%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>7,521,912</b>	<b>8,554,891</b>	<b>30,461,421</b>	<b>14,783,859</b>	<b>36,164,159</b>	<b>5,702,738</b>	<b>19%</b>	<b>10,286,887</b>	<b>252%</b>
<b>Revenues Less Expenses</b>	<b>11,188,127</b>	<b>14,501,648</b>	<b>-</b>	<b>18,992,556</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,894,110</b>	<b>-</b>

Notes:  
 Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY 2024/2025. Just over \$12.8M is programmed for 16 projects in the Community Road Fund: - 5 Congestion Relief - Work on two Local Paving packages - 4 Safety - 5 Strategic Investment Fund (SIF) - SIF funds are included for negotiated Jurisdictional Transfers; transferring maintenance of County roads to cities. An increased contingency reflects cost and complexity in the current bid environment.



# Transportation Services

## Damascus Roads

### Purpose Statement

Provide funding for transportation planning, design + construction, and maintenance services for roads in the prior city limits of Damascus

### Performance Narrative Statement

This program tracks the use of State Highway Fund and Local Vehicle Registration Fee revenues received by Clackamas County to maintain, operate and improve roads in the City of Damascus prior to disincorporation. The County will receive both revenues for this area through 2026, based on PSU Population Forecasts. The revenue must be spent in accordance with the State Highway Fund regulations, on roads that were once in the incorporated city limits.

Almost \$1M is programmed for five projects in Damascus Roads:

- 3 Bridge Projects
- 1 Road Project
- 1 Safety Project

The work performed in this program directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure."

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2027, 30% of the Tier-1 Damascus area TSP projects will be completed	NEW	NEW	0%	0%	0%
OUTPUT	# service request responses	19	5	15	3	15
CUSTOMER SERVICE	\$ amount collected from state shared revenue sources	\$ 924,877	\$ 863,056	\$ 891,664	\$ 429,361	\$ 858,700

### Program includes:

- Mandated Services  Yes
- Shared Services  Yes
- Grant Funding  No



### Explanation

#### Mandated Services:

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

#### Shared Services:

Infrastructure development is a state/county shared service.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>4,190,810</b>	<b>5,150,380</b>	<b>5,505,164</b>	<b>5,391,445</b>	<b>4,488,215</b>	<b>(1,016,949)</b>	<b>-18%</b>	<b>4,910,878</b>	<b>-9%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,089,696	863,056	918,414	858,700	858,700	(59,714)	-7%	937,151	-8%
Charges, Fees, License, Permits, Fines	233,554	189,431	220,000	202,200	202,200	(17,800)	-8%	208,395	-3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	79,253	-	-	-	-	-	26,418	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>1,323,250</b>	<b>1,131,739</b>	<b>1,138,414</b>	<b>1,060,900</b>	<b>1,060,900</b>	<b>(77,514)</b>	<b>-7%</b>	<b>1,171,963</b>	<b>-9%</b>
<b>Total Revenue</b>	<b>5,514,060</b>	<b>6,282,119</b>	<b>6,643,578</b>	<b>6,452,345</b>	<b>5,549,115</b>	<b>(1,094,463)</b>	<b>-16%</b>	<b>6,082,841</b>	<b>-9%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	318,530	182,557	518,346	630,301	628,015	109,669	21%	377,129	67%
Capital Outlay	45,151	708,118	1,185,000	1,333,829	599,000	(586,000)	-49%	695,699	-14%
<b>Operating Expense</b>	<b>363,680</b>	<b>890,674</b>	<b>1,703,346</b>	<b>1,964,130</b>	<b>1,227,015</b>	<b>(476,331)</b>	<b>-28%</b>	<b>1,072,828</b>	<b>14%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	2,940,232	-	2,322,100	(618,132)	-21%	-	-
Contingency	-	-	2,000,000	-	2,000,000	-	0%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>363,680</b>	<b>890,674</b>	<b>6,643,578</b>	<b>1,964,130</b>	<b>5,549,115</b>	<b>(1,094,463)</b>	<b>-16%</b>	<b>1,072,828</b>	<b>417%</b>
<b>Revenues Less Expenses</b>	<b>5,150,380</b>	<b>5,391,445</b>	<b>-</b>	<b>4,488,215</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,010,013</b>	<b>-</b>

Notes:  
 Transportation & Development (DTD) has 86 projects in various phases of Planning, Design & Construction during FY2024/2025. Almost \$1M is programmed for five projects in Damascus Roads: - 3 Bridge Projects - 1 Road Project - 1 Safety Project. An increased contingency reflects project cost and complexity in the current bid environment.



# Transportation Services

## Fleet

### Purpose Statement

Provide internal fleet management, vehicle + equipment maintenance, and vehicle rental services

### Performance Narrative Statement

The Fleet Services Program provides comprehensive fleet management services to departments, programs and outside agencies who operate more than 1,500 vehicles and pieces of equipment. A primary focus of this program is to provide safe and efficient vehicles and equipment to our customers.

To ensure downtime of vehicles and equipment is kept as low as possible, our maintenance shops are open 20 hours per day, four days per week to provide a full range of maintenance and repair services. During emergency events our operating hours expand to provide 24-hour coverage 7 days per week to support our customers' emergency operation needs.

Fleet is working to reduce the generation of greenhouse gas emissions and increase the overall efficiency of Clackamas County fleet operations by:

- Replacing our 2009 and older diesel-powered heavy trucks by 2029 as required by Oregon HB2007.
- Encouraging the use of Motor Pool rental vehicles to reduce the number of underutilized individual department owned vehicles.
- Updating the rental fleet by retiring older, less efficient vehicles.
- Replacing four gasoline powered vehicles with electric vehicles in the Motor Pool rental fleet at DSB.
- Expanding our Motor Pool fleet to include an additional four electric vehicles that will be available to rent at PSB.

We are using our performance measures to help us monitor and improve our ability to maintain desired levels of safety and efficiency while maximizing vehicle availability. Our goal is to partner with our customers to provide the necessary services and data to help them make informed business decisions to manage and use their fleet resources most efficiently.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2029, all diesel powered County heavy vehicles will be replaced or retrofitted per State law	NEW	19%	17%	29%	43%
OUTPUT	# annual safety inspections performed	187	84	170	76	175
CUSTOMER SERVICE	90% of routine maintenance visits completed within 1 business day [oil change, fluids and safety inspection] <sup>1</sup>	5 days	99%	90%	98%	98%
RATIO	# preventative maintenance visits performed on-schedule : Total # vehicles maintained	46%	548 : 275	1,128 : 563	298 : 275	600 : 540
OPERATIONAL	50% motor pool vehicles driven more than 8,000 miles per year	1%	4%	25%	4%	5%

<sup>1</sup> Previously reported as average # of days and separated by light/heavy fleet; beginning FY 2023/24 this will be reported as a percentage.

#### Program includes:

- Mandated Services
- Shared Services
- Grant Funding



#### Explanation



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	471,387	100,461	320,128	(151,259)	-32%	33,487	856%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	154,200	93,219	590,000	435,800	283%	31,073	1799%
Charges, Fees, License, Permits, Fines	-	-	7,224,550	7,350,032	7,984,303	759,753	11%	2,450,011	226%
Revenue from Bonds & Other Debts	-	-	35,000	40,000	40,000	5,000	14%	13,333	200%
All Other Revenue Resources	-	-	5,704	82,165	3,000	(2,704)	-47%	27,388	-89%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	7,419,454	7,565,416	8,617,303	1,197,849	16%	2,521,805	242%
<b>Total Revenue</b>	-	-	7,890,841	7,665,877	8,937,431	1,046,590	13%	2,555,292	250%
Personnel Services	-	-	3,082,323	2,727,428	3,245,116	162,793	5%	909,143	257%
Materials and Services	-	-	4,204,717	4,595,093	5,146,048	941,331	22%	1,531,698	236%
Capital Outlay	-	-	100,000	23,229	55,210	(44,790)	-45%	7,743	613%
<b>Operating Expense</b>	-	-	7,387,040	7,345,749	8,446,374	1,059,334	14%	2,448,583	245%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	503,801	-	491,057	(12,744)	-3%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	7,890,841	7,345,749	8,937,431	1,046,590	13%	2,448,583	265%
<b>Revenues Less Expenses</b>	-	-	-	320,128	-	-	-	106,709	-

Notes:

Fleet moved operations to a new modern facility that will increase operational capabilities and improve the level of service they are able to provide to customers. ARPA funds are being used to purchase equipment for the new facility reducing costs to customers in future years. To stabilize revenue for the program, Fleet implemented a new Admin Fee; replacing the previous percentage fuel markup. Coordinating replacement of heavy equipment with diesel engines older than 2010 to comply with HB2007.



**300202-Fleet Management**  
 BCC Priority Alignment: Accountable Government  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>216,655</b>	-	-	-	-	-	-	<b>72,218</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,770,534	-	-	-	-	-	-	923,511	-100%
Revenue from Bonds & Other Debts	19,674	-	-	-	-	-	-	6,558	-100%
All Other Revenue Resources	(1,210)	-	-	-	-	-	-	(403)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>2,788,997</b>	-	-	-	-	-	-	<b>929,666</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>3,005,653</b>	-	-	-	-	-	-	<b>1,001,884</b>	<b>-100%</b>
Personnel Services	413,603	-	-	-	-	-	-	137,868	-100%
Materials and Services	2,094,475	-	-	-	-	-	-	698,158	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>2,508,078</b>	-	-	-	-	-	-	<b>836,026</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>2,508,078</b>	-	-	-	-	-	-	<b>836,026</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>497,575</b>	-	-	-	-	-	-	<b>165,858</b>	

Notes:  
 This program was merged with 770-300203 (Vehicle Maintenance & Repair) FY 2022/23. No YEE or budget request will be entered.





**300203-Vehicle Maintenance & Repair**  
 BCC Priority Alignment: Strong Infrastructure  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>207,313</b>	<b>445,579</b>	-	-	-	-	-	<b>217,631</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	70,036	-	-	-	-	-	-	23,345	-100%
Charges, Fees, License, Permits, Fines	3,542,574	6,195,014	-	-	-	-	-	3,245,863	-100%
Revenue from Bonds & Other Debts	-	51,824	-	-	-	-	-	17,275	-100%
All Other Revenue Resources	1,775	(5,997)	-	-	-	-	-	(1,407)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>3,614,385</b>	<b>6,240,841</b>	-	-	-	-	-	<b>3,285,075</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>3,821,698</b>	<b>6,686,420</b>	-	-	-	-	-	<b>3,502,706</b>	<b>-100%</b>
Personnel Services	2,268,955	2,749,246	-	-	-	-	-	1,672,733	-100%
Materials and Services	1,594,736	3,823,820	-	-	-	-	-	1,806,185	-100%
Capital Outlay	9,507	12,893	-	-	-	-	-	7,467	-100%
<b>Operating Expense</b>	<b>3,873,197</b>	<b>6,585,958</b>	-	-	-	-	-	<b>3,486,385</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>3,873,197</b>	<b>6,585,958</b>	-	-	-	-	-	<b>3,486,385</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>(51,499)</b>	<b>100,461</b>	-	-	-	-	-	<b>16,321</b>	

Notes:  
 Program was moved from the Fleet Services line of business (300203) to the Transportation line of business (300309) as part of the DTD/BCS reorganization.



# Community Services

## Gladstone Library

### Purpose Statement

Provide access to education, recreation, community + cultural services

### Performance Narrative Statement

The Gladstone Library will serve approximately 135,000 material checkouts and provide a collection of 35,000 items at the Gladstone Library. The Library in the current facility serves over 35,000 visitors annually, with the opening of the new facility around September 15th 2024, the County is expecting an increase in visitors and demand for services.

Gladstone staff currently facilitate 3,600 public internet sessions, over 130 programs and respond to 2,500 reference queries each year.

The offered resources will provide informational, recreational, community and cultural services to the public so they can access publicly funded diverse materials and services to achieve their individual goals.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2026, residents of the Gladstone community will have access to a new library building offering physical + digital resources, areas for studying + collaboration and facilities to host community events	NEW	NEW	100%	45%	100%
OUTPUT	# material circulations completed	136,270	137,606	135,000	71,186	150,000
CUSTOMER SERVICE	85% customers happy with the service they received	NEW	NEW	85%	94%	85%
RATIO	# youth who sign up for summer reading : # youth who complete the program <sup>1,2</sup>	52%	286 : 177	370 : 260	290 : 170	370 : 260
RATIO	# items circulated at least once per year : # items in collection <sup>2</sup>	56%	24,823 : 35,000	24,500 : 35,000	17,484 : 35,000	28,000 : 35,000

<sup>1</sup> Programs were canceled due to COVID-19 in 2020

<sup>2</sup> Ratio measure was previously reported as a percentage.

Program includes:

Mandated Services  Y

Shared Services  N

Grant Funding  Y



**Explanation:** The Gladstone Library program is a mandated service under the Clackamas County Library District. In 2008, voters approved a countywide Library District for Clackamas County with a permanent rate of 0.3974 dollars per thousand of assessed value. The District functions as a fiscal agent by distributing property tax revenues raised by the District's permanent rate to participating local governments who operate libraries within Clackamas County.

The Gladstone Library program applies annually to receive grant funding from the Oregon State Library "Ready to Read" grant program. The grant is used to establish, develop, or improve public library early literacy services and to provide the statewide summer reading program for children from birth to 14 years of age. No matching funds are required



500502-Gladstone Library

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>385,805</b>	<b>904,888</b>	<b>892,491</b>	<b>941,370</b>	<b>1,073,651</b>	<b>181,160</b>	<b>20%</b>	<b>744,021</b>	<b>44%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	983,842	1,294,709	8,186,065	7,908,580	961,797	(7,224,268)	-88%	3,395,710	-72%
Charges, Fees, License, Permits, Fines	5,372	5,405	3,154	5,100	5,100	1,946	62%	5,292	-4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	211,678	373,760	275,717	276,017	272,821	(2,896)	-1%	287,152	-5%
Other Interfund Transfers	(17,833)	-	1,916,673	1,950,559	543,348	(1,373,325)	-72%	644,242	-16%
General Fund Support	815,819	-	-	-	-	-	-	271,940	-100%
<b>Operating Revenue</b>	<b>1,998,879</b>	<b>1,673,875</b>	<b>10,381,609</b>	<b>10,140,256</b>	<b>1,783,066</b>	<b>(8,598,543)</b>	<b>-83%</b>	<b>4,604,336</b>	<b>-61%</b>
<b>Total Revenue</b>	<b>2,384,684</b>	<b>2,578,763</b>	<b>11,274,100</b>	<b>11,081,625</b>	<b>2,856,717</b>	<b>(8,417,383)</b>	<b>-75%</b>	<b>5,348,357</b>	<b>-47%</b>
Personnel Services	637,058	665,271	714,101	704,002	694,973	(19,128)	-3%	668,777	4%
Materials and Services	273,249	290,495	393,428	390,352	442,719	49,291	13%	318,032	39%
Capital Outlay	607,403	681,628	9,940,511	8,913,621	543,348	(9,397,163)	-95%	3,400,884	-84%
<b>Operating Expense</b>	<b>1,517,711</b>	<b>1,637,393</b>	<b>11,048,040</b>	<b>10,007,974</b>	<b>1,681,040</b>	<b>(9,367,000)</b>	<b>-85%</b>	<b>4,387,693</b>	<b>-62%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	226,060	-	1,175,677	949,617	420%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,517,711</b>	<b>1,637,393</b>	<b>11,274,100</b>	<b>10,007,974</b>	<b>2,856,717</b>	<b>(8,417,383)</b>	<b>-75%</b>	<b>4,387,693</b>	<b>-35%</b>
<b>Revenues Less Expenses</b>	<b>866,972</b>	<b>941,370</b>	<b>-</b>	<b>1,073,651</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>960,664</b>	<b>-</b>

Notes:

The new Gladstone Library facility is scheduled to be completed early August, 2024. The Library will be closed for a short period of time while we work to move materials to the new building. We will continue to focus on cost sharing and staff efficiencies as we begin operations in the new building.



# Community Services

## Library Support Services

### Purpose Statement

Provide integrated systems + shared operational support, and ongoing collaboration services to libraries in Clackamas County

### Performance Narrative Statement

Library Support Services provides a wide variety of centralized services to LINCC member libraries. In FY 2023/2024, this program expects to facilitate close to 9 million patron engagements with library resources.

Customer needs have evolved significantly since the district was formed in 2008. With current staffing levels and limited resources, it's challenging for Library Support Services to keep up with these diverse demands. It's essential to explore funding options and assess the responsibilities outlined in the IGAs to ensure the program's work is sustainable.

While use of physical media has decreased, libraries are providing additional opportunities for engagement. Providing support for these more complex systems (e-content, advanced computing needs, etc.), along with a return to pre-pandemic demand, may negatively impact results of the customer service performance measure.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
OUTPUT	# library patron engagements	8,931,455	9,118,882	8,800,000	4,764,791	9,000,000
CUSTOMER SERVICE	85% of libraries agree that services met their expectations	91%	100%	85%	ANNUAL MEASURE	85%
RATIO	\$ operational budget : # library patron engagements	NEW	NEW	\$2.79 M : 8.8 M	\$1.27 M : 4.8 M	\$3.28 M : 9 M
RATIO	\$ operational budget : \$ Library District distribution payments	NEW	NEW	\$2.79 M : \$23.14 M	\$1.27 M : \$22.0 M	\$3.28 M : \$24.1 M

Program includes:

- Mandated Services
- Shared Services
- Grant Funding



**Explanation:** The Library Support Services program is a mandated service as indicated in the intergovernmental agreements between Clackamas County and the individual Library Service Providers throughout the District. The program provides hardware, software, cataloging and support services to the customer libraries so they can efficiently and effectively provide library collections and services to their patrons.



**500504-Library Support Services**  
 BCC Priority Alignment: Accountable Government  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>4,119,733</b>	<b>1,831,711</b>	<b>2,293,235</b>	<b>2,310,988</b>	<b>2,719,975</b>	<b>426,740</b>	<b>19%</b>	<b>2,754,144</b>	<b>-1%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,071	-	-	-	-	-	-	1,357	-100%
Charges, Fees, License, Permits, Fines	23,147	57,740	70,000	75,000	75,000	5,000	7%	51,962	44%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	536,252	719,053	664,285	873,685	878,500	214,215	32%	709,663	24%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	2,337,999	2,906,620	2,776,689	2,776,689	2,788,550	11,861	0%	2,673,769	4%
<b>Operating Revenue</b>	<b>2,901,468</b>	<b>3,683,412</b>	<b>3,510,974</b>	<b>3,725,374</b>	<b>3,742,050</b>	<b>231,076</b>	<b>7%</b>	<b>3,436,752</b>	<b>9%</b>
<b>Total Revenue</b>	<b>7,021,201</b>	<b>5,515,124</b>	<b>5,804,209</b>	<b>6,036,362</b>	<b>6,462,025</b>	<b>657,816</b>	<b>11%</b>	<b>6,190,896</b>	<b>4%</b>
Personnel Services	1,623,372	1,657,805	1,827,680	1,797,348	1,878,304	50,624	3%	1,692,842	11%
Materials and Services	2,377,424	1,476,209	1,444,709	1,421,413	1,473,848	29,139	2%	1,758,349	-16%
Capital Outlay	318,611	17,320	-	22,626	431,762	431,762	-	119,519	261%
<b>Operating Expense</b>	<b>4,319,407</b>	<b>3,151,334</b>	<b>3,272,389</b>	<b>3,241,386</b>	<b>3,783,914</b>	<b>511,525</b>	<b>16%</b>	<b>3,570,709</b>	<b>6%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	850,000	52,802	67,000	75,000	75,000	8,000	12%	325,934	-77%
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	2,141,671	-	2,100,288	(41,383)	-2%	-	-
Contingency	-	-	323,149	-	502,823	179,674	56%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>5,169,407</b>	<b>3,204,136</b>	<b>5,804,209</b>	<b>3,316,386</b>	<b>6,462,025</b>	<b>657,816</b>	<b>11%</b>	<b>3,896,643</b>	<b>66%</b>
<b>Revenues Less Expenses</b>	<b>1,851,794</b>	<b>2,310,988</b>	<b>-</b>	<b>2,719,975</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,294,252</b>	<b>-</b>

Notes:  
 Continued to right size operational costs to cover increased costs for network security and maintenance. Large capital IT hardware request for extended firewall maintenance and support.



# Community Services

## Oak Lodge Library

### Purpose Statement

Provide access to education, recreation, community + cultural services

### Performance Narrative Statement

The Oak Lodge Library will serve approximately 187,000 material checkouts and provide a collection of 53,000 items at the Oak Lodge Library. The Library serves 61,000 visitors annually. Staff support 5,300 public internet sessions, over 138 programs and answer 3,000 reference queries.

The offered resources will provide informational, recreational, community and cultural services to the public so they can access publicly funded diverse materials and services to achieve their individual goals.

It is estimated that construction of the new facility will be complete by May 31, 2025; and customer demand is expected to increase with the completion of the new facility.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2026, residents of the Oak Lodge community will have access to a new library building offering physical + digital resources, areas for studying + collaboration and facilities to host community events	NEW	NEW	60%	5%	100%
OUTPUT	# material circulations completed	188,773	186,956	190,000	93,310	190,000
CUSTOMER SERVICE	85% customers happy with the service they received	NEW	NEW	85%	97%	85%
RATIO	# youth who sign up for summer reading : # youth who complete the program <sup>1,2</sup>	63%	199 : 119	260 : 182	189 : 92	260 : 156
RATIO	# items circulated at least once per year : # items in collection <sup>2</sup>	51%	35,607 : 53,000	37,100 : 53,000	24,176 : 50,000	37,500 : 50,000

<sup>1</sup> Programs were canceled due to COVID-19 in 2020

<sup>2</sup> Ratio measure was previously reported as a percentage.

Program includes:

Mandated Services

Shared Services

Grant Funding



**Explanation:** The Oak Lodge Library program is a mandated service under the Clackamas County Library District. In 2008, voters approved a countywide Library District for Clackamas County with a permanent rate of 0.3974 dollars per thousand of assessed value. The District functions as a fiscal agent by distributing property tax revenues raised by the District's permanent rate to participating local governments who operate libraries within Clackamas County.

The Oak Lodge Library program applies annually to receive grant funding from the Oregon State Library "Ready to Read" grant program. The grant is used to establish, develop, or improve public library early literacy services and to provide the statewide summer reading program for children from birth to 14 years of age. No matching funds are required.



500505-Oak Lodge Library

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>1,236,291</b>	<b>5,437,396</b>	<b>3,632,814</b>	<b>4,368,529</b>	<b>4,810,203</b>	<b>1,177,389</b>	<b>32%</b>	<b>3,680,739</b>	<b>31%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,450,925	1,755,115	11,756,287	3,542,730	10,042,664	(1,713,623)	-15%	3,249,590	209%
Charges, Fees, License, Permits, Fines	1,114,298	129,358	142,000	137,000	145,500	3,500	2%	460,219	-68%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	3,016	422	49,101	49,227	193,001	143,900	293%	17,555	999%
Other Interfund Transfers	17,833	-	5,700,000	726,891	6,029,202	329,202	6%	248,241	2329%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>5,586,072</b>	<b>1,884,895</b>	<b>17,647,388</b>	<b>4,455,849</b>	<b>16,410,366</b>	<b>(1,237,022)</b>	<b>-7%</b>	<b>3,975,605</b>	<b>313%</b>
<b>Total Revenue</b>	<b>6,822,362</b>	<b>7,322,292</b>	<b>21,280,202</b>	<b>8,824,378</b>	<b>21,220,570</b>	<b>(59,632)</b>	<b>0%</b>	<b>7,656,344</b>	<b>177%</b>
Personnel Services	780,409	880,399	921,222	915,699	1,034,806	113,584	12%	858,836	20%
Materials and Services	432,575	503,847	707,402	617,256	757,520	50,118	7%	517,892	46%
Capital Outlay	154,149	1,569,517	19,242,833	2,481,219	19,124,874	(117,959)	-1%	1,401,629	1264%
<b>Operating Expense</b>	<b>1,367,133</b>	<b>2,953,763</b>	<b>20,871,457</b>	<b>4,014,174</b>	<b>20,917,201</b>	<b>45,744</b>	<b>0%</b>	<b>2,778,357</b>	<b>653%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	408,745	-	303,369	(105,376)	-26%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,367,133</b>	<b>2,953,763</b>	<b>21,280,202</b>	<b>4,014,174</b>	<b>21,220,570</b>	<b>(59,632)</b>	<b>0%</b>	<b>2,778,357</b>	<b>664%</b>
<b>Revenues Less Expenses</b>	<b>5,455,229</b>	<b>4,368,529</b>	<b>-</b>	<b>4,810,203</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,877,987</b>	<b>-</b>

Notes:

The Oak Lodge Library construction project is underway, with an estimated completion date of April/May, 2025. The Library will be closed for a short period of time while we work to move materials to the new building. We continue to evaluate staffing needs and focus on cost sharing and operational efficiencies, so we can best serve the community in the new building.



# Community Services

## Code Enforcement

### Purpose Statement

Provide code education + resolution, and enforcement

### Performance Narrative Statement

After being embedded within the Building Codes, Sustainability and Planning programs for FY 2022/23, Code Enforcement is again reflected as a standalone program as part of the Community Services line of business.

Code Enforcement staff provide enforcement of building codes to ensure safe buildings and structures, land use rules to ensure compliance with state and local laws regarding land use and zoning, and the solid waste ordinance to ensure a sanitary and healthy environment.

Code Enforcement staff are estimated to investigate more than 3,250 enforcement cases, which is a continuation of service levels. Through process improvements, bringing more cases in front of the Hearings Officer, and reaching compliance for cases in a timely manner, Code Enforcement is expected to enforce 100 cases per staff person. This is on a downward trend from FY 2022/23 and is in alignment with the goal of decreasing the number of code enforcement cases per officer 10% by 2025.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, number of code enforcement cases per officer will decrease by 10%	150	120	143	101	100
OUTPUT	# cases heard by the Hearings Officer	60	69	60	19	60
CUSTOMER SERVICE	75% customers happy with the service they received	80%	85%	75%	79%	75%
RATIO	# enforceable complaints : # total complaints received	879 : 2,992	795 : 3,420	900 : 3,100	375 : 1,513	785 : 3,285
RATIO	# cases heard by the Hearings Officer : # enforceable complaints	60 : 879	69 : 795	60 : 900	19 : 375	60 : 785

#### Program includes:

Mandated Services  Yes

Shared Services  Yes

Grant Funding  No



#### Explanation Mandated Services:

State law requires counties to implement plans and ordinances to ensure development is consistent with local, regional, and state objectives to provide orderly development, planning and delivery of services, protection of the environment, and public safety. Building codes are mandatory state-wide. Clackamas County has assumed responsibility for the administration of building, electrical, plumbing, mechanical and other specialty codes within its jurisdiction. (ORS 215.197 & 455.020)

#### Shared Services:

Land Use permitting, building permits and inspections and land use planning and coordination are State/County shared services. The County administers building codes programs within many cities via intergovernmental agreements. Building codes programs are shared programs as defined by the Association of Oregon Counties. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration, inspector certification and training, state-wide code development processes and other related topics.





500506-Code Enforcement

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	282,958	282,958	-	(282,958)	-100%	94,319	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	1,062,943	987,610	1,395,006	332,063	31%	329,203	324%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	23,250	20,000	20,000	-	7,750	158%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	1,062,943	1,010,860	1,415,006	352,063	33%	336,953	320%
<b>Total Revenue</b>	-	-	1,345,901	1,293,818	1,415,006	69,105	5%	431,273	228%
Personnel Services	-	-	1,064,671	1,017,498	1,133,105	68,434	6%	339,166	234%
Materials and Services	-	-	281,230	276,320	281,901	671	0%	92,107	206%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	-	-	1,345,901	1,293,818	1,415,006	69,105	5%	431,273	228%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	1,345,901	1,293,818	1,415,006	69,105	5%	431,273	228%
<b>Revenues Less Expenses</b>	-	-	-	-	-	-	-	-	-

Notes:

•Increased partnership with County Counsel moving more cases through the court process •Partnering with the DA and local social service organizations to address issues that impact the community that are not code enforcement violations •Address 2,673 complaints received annually, of which 695 are enforceable under county code •Continue collaboration with the Oregon State Police and the Neighborhood Livability team to abate nuisance properties



600302-Code Enforcement

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>270,306</b>	-	-	-	-	-	-	<b>90,102</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	11,719	-	-	-	-	-	-	3,906	-100%
Charges, Fees, License, Permits, Fines	817,760	-	-	-	-	-	-	272,587	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	119	-	-	-	-	-	-	40	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	216,518	-	-	-	-	-	-	72,173	-100%
<b>Operating Revenue</b>	<b>1,046,116</b>	-	-	-	-	-	-	<b>348,705</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>1,316,422</b>	-	-	-	-	-	-	<b>438,807</b>	<b>-100%</b>
Personnel Services	728,169	-	-	-	-	-	-	242,723	-100%
Materials and Services	305,296	-	-	-	-	-	-	101,765	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>1,033,465</b>	-	-	-	-	-	-	<b>344,488</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,033,465</b>	-	-	-	-	-	-	<b>344,488</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>282,958</b>	-	-	-	-	-	-	<b>94,319</b>	

Notes:  
 The code enforcement program was embedded in Building Codes, Sustainability & Land Use Planning in FY 2022/2023. The program is being re-established (500506) in FY 2023/2024 as part of the DTD/BCS reorganization.



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**CLACKAMAS**  
C O U N T Y



# Community Services

## Dog Services

### Purpose Statement

Provide sheltering, reunification + placement, licensing, complaint resolution, protection + enforcement

### Performance Narrative Statement

Dog Services operates a field services program and dog shelter which, on average, will temporarily house 560 dogs over the course of the year with a priority of reuniting dogs with their owners resulting in 330 dogs being reunited. With the efforts of adoption, rescue placement, in shelter care and enrichment, this will total at least 485 dogs being saved. The 13% that are not saved reflect the dogs that are too ill or not safe for placement which is a needed and sometimes overlooked service for our community.

The staff and facility serve both the dog owning and non-dog owning population of incorporated and unincorporated Clackamas County by resolving cases investigated by dog services officers to help ensure safe, livable communities and the licensing of 26,000 dogs, which prevents disease and helps financially support the dog services program. Phone and lobby services are available 5 days per week, to process the 31,000 customer phone calls, emails and lost/found correspondence each year. These contacts pair needs with resources and help to keep people safe and keep dogs safe, licensed and out of the shelter. The shelter is also available 24/7 for intake from law enforcement and staff are onsite 7 days per week to provide daily animal care. Achieving the program targets will protect the public from unsafe dogs and dogs running loose, maintain preparedness for disaster response related to animals as required by the federal PETS act, and reunite the public with lost dogs.

- Shelter populations are increasing, and so is the demand for shelter services in our community, while the resources in the form of rescues and adopters have become more scarce.
- Dog license totals in Clackamas County remain above reported national average for licensing compliance and gaining additional compliance under our existing code is a heavy staff investment and code amendments were recently approved which will improve efficiencies and increase compliance.
- Dog services is an active member of the regional multi agency coordination group for animals in disaster preparedness. This coordinated group stands ready to assist the region in the event of a disaster.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2023, there will be 30,000 active dog licenses	23,813	23,525	30,000	23,127	26,000
OUTPUT	# dogs returned to owners	327	326	330	165	330
CUSTOMER SERVICE	# public contacts (email + phone + lost and found)	31,156	37,419	30,000	17,894	31,000
RATIO	# dogs saved (returned to owner + adopted + rescued) : # dogs taken in to the shelter <sup>1</sup>	84%	457 : 552	440 : 520	247 : 284	485 : 560

<sup>1</sup> Ratio measure was previously reported as a percentage.

#### Program includes:

- Mandated Services  Yes
- Shared Services  No
- Grant Funding  Yes



#### Explanation Mandated Services:

As delegated by the health authority, the Dog Services Program is mandated by the State of Oregon to verify rabies vaccination for all dogs in the County (ORS 433.365), respond to incidents of dog bites (ORS 433.345) and when the county establishes a dog control district per ORS 609.030 the governing body may enforce dog control laws within the county and provide for the appointment of dog control officers. ORS 433.385 requires all animals apprehended and impounded for not having a rabies inoculation be held in adequate and sanitary pound. In a county with a dog control program the governing body shall determine a dog license fee and issue licenses as per ORS 609.100. ORS 401.977 establishes the requirement to develop animal emergency plans and the federal PETS act of 2006 requires state and local emergency preparedness plans for household pets following major disasters and emergencies.

#### Grant Funding:

The Dog Sheltering Program receives program funding from the Clackamas Dogs Foundation. This funding opportunity does not require any match.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	526,639	245,856	139,833	(386,806)	-73%	81,952	71%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	30,000	41,010	-	(30,000)	-100%	13,670	-100%
Charges, Fees, License, Permits, Fines	-	-	807,625	778,970	824,870	17,245	2%	259,657	218%
Revenue from Bonds & Other Debts	-	-	-	-	1,000	1,000	-	-	-
All Other Revenue Resources	-	-	10,821	8,900	39,435	28,614	264%	2,967	1229%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	1,627,428	1,675,428	1,699,380	71,952	4%	558,476	204%
<b>Operating Revenue</b>	-	-	2,475,874	2,504,308	2,564,685	88,811	4%	834,769	207%
<b>Total Revenue</b>	-	-	3,002,513	2,750,164	2,704,518	(297,995)	-10%	916,721	195%
Personnel Services	-	-	1,708,418	1,663,612	1,747,119	38,701	2%	554,537	215%
Materials and Services	-	-	932,213	914,719	950,560	18,347	2%	304,906	212%
Capital Outlay	-	-	-	32,000	-	-	-	10,667	-100%
<b>Operating Expense</b>	-	-	2,640,631	2,610,331	2,697,679	57,048	2%	870,110	210%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	361,882	-	6,839	(355,043)	-98%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	3,002,513	2,610,331	2,704,518	(297,995)	-10%	870,110	211%
<b>Revenues Less Expenses</b>	-	-	-	139,833	-	-	-	46,611	-

Notes:

To increase revenues, Dog Services is exploring license simplification and cost recovery from cities. Nonprofit & donated funds add value to existing services (such as, emergency vet fund, reunite fund, enrichment). With the loss of three positions in FY2022/23, prioritize services including: •Stray dog intake, reclaim & placement with required veterinary care •M-F public lobby hours •Dog care 7 days/week •24/7 intake for law enforcement •Enforcement by officers for licensing, health/safety/livability



600303-Dog Services

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>843,883</b>	<b>485,102</b>	-	-	-	-	-	<b>442,995</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	23,149	-	-	-	-	-	-	7,716	-100%
Charges, Fees, License, Permits, Fines	693,287	734,169	-	-	-	-	-	475,819	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	13,367	12,690	-	-	-	-	-	8,685	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	1,526,192	1,471,117	-	-	-	-	-	999,103	-100%
<b>Operating Revenue</b>	<b>2,255,995</b>	<b>2,217,975</b>	-	-	-	-	-	<b>1,491,323</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>3,099,878</b>	<b>2,703,077</b>	-	-	-	-	-	<b>1,934,318</b>	<b>-100%</b>
Personnel Services	1,875,427	1,617,177	-	-	-	-	-	1,164,201	-100%
Materials and Services	738,481	826,489	-	-	-	-	-	521,657	-100%
Capital Outlay	869	13,555	-	-	-	-	-	4,808	-100%
<b>Operating Expense</b>	<b>2,614,777</b>	<b>2,457,221</b>	-	-	-	-	-	<b>1,690,666</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>2,614,777</b>	<b>2,457,221</b>	-	-	-	-	-	<b>1,690,666</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>485,101</b>	<b>245,856</b>	-	-	-	-	-	<b>243,652</b>	

Notes:

Program was moved from the Livable Communities line of business (600303) to the Community Services line of business (500507) as part of the DTD/BCS reorganization.



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**CLACKAMAS**  
C O U N T Y



# Community Services

## Sustainability & Solid Waste

### Purpose Statement

Provide education + technical assistance, program management + planning to reduce waste + conserve resources + oversee franchise program

### Performance Narrative Statement

The Sustainability & Solid Waste (S&SW) Program's performance highlights for FY 2024/2025

- Sustainability staff and Master Recyclers (who are coordinated by County staff) will attend 50 events by 2025, which allows us to meet our goal of increasing attendance at community events by 35%.
- 60,000 residential and business customers will receive an estimated 7.4 million pickups of garbage, recycling, and yard debris in unincorporated County and Happy Valley.
- Approximately 161,000 households and 24,000 businesses will receive information and education on garbage, recycling and waste reduction topics.
- An estimated 500 businesses, 35 schools, 350 multifamily communities and 37 events will receive technical assistance and support.
- Food continues as a priority material to recover for composting because of its damaging environmental effects caused when disposed in landfills. Staff are expanding outreach and technical support to assist a new group of businesses in adoption of food scraps collection to meet regional requirements.
- Proposed commercial/multifamily developments will receive design review consultations for garbage and recycling enclosures.
- Customers will be able to continue using the Sandy Transfer Station.
- Ongoing development of policy and programs in alignment with the Regional Waste Plan and Recycling Modernization Act.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025 increase community events attended by Sustainability staff and/or Master Recycler volunteers by 35%	NEW	NEW	17.5%	2300.0%	3000.0%
OUTPUT	# customer consultations provided <sup>1</sup>	1,334	1,595	1,200	451	1,340
CUSTOMER SERVICE	% of material collected curbside that is recycled	29%	28%	35%	31%	33%
RATIO	# businesses in compliance with food scraps requirement : # businesses required to be in compliance with the food scraps collection requirements	NEW	NEW	320 : 340	73:186	127:511
OPERATIONAL	# of garbage and recycling pickups provided	7,183,176	7,264,348	7,700,000	NOT REPORTED	7,346,437

<sup>1</sup> Consultations differ from interactions, as they are scheduled on-site consultations with customers. Business consultations are now being counted more comprehensively and can take place in person, over the phone, or via email. For FY 18-19 this measure now counts all consultations (business, multi-family, schools, etc.).

**Program includes:**

Mandated Services  Yes

Shared Services  Yes

Grant Funding  No



**Explanation**

**Mandated Services:**

In addition to administering a solid waste and recycling franchise system for unincorporated County residential and commercial customers, our services allow the County and its cities to meet state and local requirements for recycling and waste reduction programs and education embodied in Oregon's Opportunity to Recycle Act and the Regional Solid Waste Management Plan.

**Shared Services:**

By letter of agreement with cities in Clackamas County, the County meets the state and local obligations for recycling and waste reduction programs and education that apply to our cities. In addition, these responsibilities are shared through Metro, which provides funding support for these activities. The SSW program also administers the garbage and recycling franchises on behalf of Happy Valley and Barlow, and consults to the City of Milwaukie.





**500508-Sustainability & Solid Waste**  
 BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	<b>2,700,195</b>	<b>2,585,262</b>	<b>2,673,006</b>	<b>(27,189)</b>	<b>-1%</b>	<b>861,754</b>	<b>210%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	749,088	998,716	812,064	62,976	8%	332,905	144%
Charges, Fees, License, Permits, Fines	-	-	6,765	900	1,100	(5,665)	-84%	300	267%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	2,215,300	2,255,329	2,255,329	40,029	2%	751,776	200%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	<b>2,971,153</b>	<b>3,254,945</b>	<b>3,068,493</b>	<b>97,340</b>	<b>3%</b>	<b>1,084,982</b>	<b>183%</b>
<b>Total Revenue</b>	-	-	<b>5,671,348</b>	<b>5,840,207</b>	<b>5,741,499</b>	<b>70,151</b>	<b>1%</b>	<b>1,946,736</b>	<b>195%</b>
Personnel Services	-	-	1,927,663	1,563,871	2,084,396	156,733	8%	521,290	300%
Materials and Services	-	-	1,370,842	1,433,423	1,672,437	301,595	22%	477,808	250%
Capital Outlay	-	-	-	-	50,000	50,000	-	-	-
<b>Operating Expense</b>	-	-	<b>3,298,505</b>	<b>2,997,294</b>	<b>3,806,832</b>	<b>508,327</b>	<b>15%</b>	<b>999,098</b>	<b>281%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	76,000	169,907	182,093	106,093	140%	56,636	222%
Reserve for Future Expenditures	-	-	1,959,390	-	1,129,049	(830,341)	-42%	-	-
Contingency	-	-	337,453	-	623,525	286,072	85%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>5,671,348</b>	<b>3,167,201</b>	<b>5,741,499</b>	<b>70,151</b>	<b>1%</b>	<b>1,055,734</b>	<b>444%</b>
<b>Revenues Less Expenses</b>	-	-	-	2,673,006	-	-	-	891,002	-

Notes:  
 Community clean-up support: fund houseless clean-ups with Love One, County Social Services and others; assist with neighborhood cleanup activities; support Clackamas River cleanup event. Assist businesses with required commercial food scrap recycling with outreach and direct business consultations. Program development to meet Regional Waste Plan and new statewide expanded recycling requirements; increase direct mailings to reach all County residents. Onboard staff as we expand materials management focus.



**600304-Sustainability & Solid Waste**  
 BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>1,626,570</b>	<b>2,171,579</b>	-	-	-	-	-	<b>1,266,050</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	551,406	791,057	-	-	-	-	-	447,488	-100%
Charges, Fees, License, Permits, Fines	22,223	86,145	-	-	-	-	-	36,123	-100%
Revenue from Bonds & Other Debts	-	6,752	-	-	-	-	-	2,251	-100%
All Other Revenue Resources	2,145,251	2,265,950	-	-	-	-	-	1,470,401	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>2,718,880</b>	<b>3,149,904</b>	-	-	-	-	-	<b>1,956,261</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>4,345,450</b>	<b>5,321,483</b>	-	-	-	-	-	<b>3,222,311</b>	<b>-100%</b>
Personnel Services	1,435,767	1,518,985	-	-	-	-	-	984,917	-100%
Materials and Services	963,660	934,279	-	-	-	-	-	632,646	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>2,399,427</b>	<b>2,453,263</b>	-	-	-	-	-	<b>1,617,564</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	45,000	-	-	-	-	-	-	15,000	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>2,444,427</b>	<b>2,453,263</b>	-	-	-	-	-	<b>1,632,564</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>1,901,022</b>	<b>2,868,220</b>	-	-	-	-	-	<b>1,589,747</b>	

Notes:

Program was moved from the Livable Communities line of business (600304) to the Community Services line of business (500508) as part of the DTD/BCS reorganization.



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**CLACKAMAS**  
C O U N T Y



# Community Services

## County Parks

### Purpose Statement

Provide outdoor recreation + camping, and land stewardship

### Performance Narrative Statement

Clackamas County Parks manages 20 properties totaling approximately 961 acres, with 230 campsites, 19 day-use rental facilities, 6 boat launches, and around 1,700 parking spaces. The program anticipates serving more than a million visitors this year, and hosting over 15,000 nights of camping. Seasonal employees assist our 8 regular employees in providing clean and safe facilities, and working to ensure customers are happy with their recreational experiences.

The Stone Creek Golf Club is a county park that provides golf patrons the opportunity to book events and golf during the available tee times on "playable days". Reaching these targets will help clients and the golfing community to have an enjoyable and reasonably priced golfing experience while providing a supplemental source of funding for County Parks.

Our County Parks system supports tourism and the local recreation economy, and improves the quality of life for our residents. However, we have limited resources to steward our current parks portfolio, so we need to make changes to operations and liquidate some properties that aren't a good fit for our portfolio, as we continue to seek out new revenue opportunities.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, County Parks will liquidate two properties	NEW	NEW	50%	0%	100%
OUTPUT	# visitors to County Parks	NEW	NEW	1,052,500	919,224	1,100,000
CUSTOMER SERVICE	90% customers are happy with their recreational experience	91%	97%	90%	ANNUAL MEASURE	90%
RATIO	# campsites reserved on weekends : # campsites available on weekends <sup>1</sup>	77%	6,989 : 9,984	6,989 : 9,984	5,081 : 6,851	7,402 : 10,574
RATIO	# golf rounds played : # golf rounds available <sup>1</sup>	74%	53,909 : 75,000	57,500 : 75,000	28,760 : 43,250	57,500 : 75,000

Program includes:

Mandated Services  Y

Shared Services  N

Grant Funding  Y



**Explanation:** The County Parks Program is a mandated service under ORS 390.134 in which State Parks allocates funds to the counties based on annual recreation vehicle registrations, and may not use the State moneys received to supplant moneys otherwise made available for the acquisition, development, maintenance, care and use of county park and recreation sites.

The County Parks Program has budgeted to receive an OR Parks and Recreation Department (OPRD) County Opportunity Grant, and an OR State Marine Board grant. Additionally, 2019 Metro Parks and Nature Bond allocated funds. County Parks program will use its Oregon State Parks RV Licensing distribution to fund operations and maintenance of county parks.

Land was purchased and developed by the County Parks Program with the intent to generate a long-term sustainable revenue stream from the Stone Creek Golf Club Program operations that would go directly to the County Parks Program to support operations and maintenance needs.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	<b>3,175,961</b>	<b>3,622,513</b>	<b>3,873,663</b>	<b>697,702</b>	<b>22%</b>	<b>1,207,504</b>	<b>221%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	922,962	552,962	1,102,350	179,388	19%	184,321	498%
Charges, Fees, License, Permits, Fines	-	-	4,373,600	5,019,830	5,127,800	754,200	17%	1,673,277	206%
Revenue from Bonds & Other Debts	-	-	-	8,872	-	-	-	2,957	-100%
All Other Revenue Resources	-	-	342,414	373,831	1,481,070	1,138,656	333%	124,610	1089%
Other Interfund Transfers	-	-	625,000	661,000	661,000	36,000	6%	220,333	200%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	<b>6,263,976</b>	<b>6,616,495</b>	<b>8,372,220</b>	<b>2,108,244</b>	<b>34%</b>	<b>2,205,498</b>	<b>280%</b>
<b>Total Revenue</b>	-	-	<b>9,439,937</b>	<b>10,239,008</b>	<b>12,245,883</b>	<b>2,805,946</b>	<b>30%</b>	<b>3,413,003</b>	<b>259%</b>
Personnel Services	-	-	1,370,382	1,323,117	1,407,245	36,864	3%	441,039	219%
Materials and Services	-	-	4,449,253	4,341,217	4,510,898	61,645	1%	1,447,072	212%
Capital Outlay	-	-	2,178,499	476,010	4,896,274	2,717,775	125%	158,670	2986%
<b>Operating Expense</b>	-	-	<b>7,998,134</b>	<b>6,140,345</b>	<b>10,814,418</b>	<b>2,816,284</b>	<b>35%</b>	<b>2,046,782</b>	<b>428%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	225,000	225,000	225,000	-	0%	75,000	200%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	1,216,803	-	1,206,465	(10,338)	-1%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>9,439,937</b>	<b>6,365,345</b>	<b>12,245,883</b>	<b>2,805,946</b>	<b>30%</b>	<b>2,121,782</b>	<b>477%</b>
<b>Revenues Less Expenses</b>	-	-	-	3,873,663	-	-	-	1,291,221	-

Notes:

County Parks will develop a Parks System Plan, and is partnering with Tourism to develop new overnight camping accommodations at Barton Park. Transfers from Stone Creek and Forestry support operations. Required outreach for Metro Bond funds is completed and will be submitted for review to get approval to begin spending. Stone Creek budget includes replacement of 20+ year old irrigation system. Required pond repairs are done, addressing safety issues around areas of the golf course adjacent to pond areas.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>472,888</b>	<b>193,126</b>	-	-	-	-	-	<b>222,005</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	520,764	1,061,990	-	-	-	-	-	527,585	-100%
Charges, Fees, License, Permits, Fines	1,059,698	1,236,066	-	-	-	-	-	765,255	-100%
Revenue from Bonds & Other Debts	8,150	3,884	-	-	-	-	-	4,011	-100%
All Other Revenue Resources	272,462	256,948	-	-	-	-	-	176,470	-100%
Other Interfund Transfers	-	275,000	-	-	-	-	-	91,667	-100%
General Fund Support	153,910	202,934	-	-	-	-	-	118,948	-100%
<b>Operating Revenue</b>	<b>2,014,985</b>	<b>3,036,821</b>	-	-	-	-	-	<b>1,683,935</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>2,487,872</b>	<b>3,229,947</b>	-	-	-	-	-	<b>1,905,940</b>	<b>-100%</b>
Personnel Services	1,042,975	1,221,868	-	-	-	-	-	754,948	-100%
Materials and Services	1,069,808	975,143	-	-	-	-	-	681,650	-100%
Capital Outlay	181,963	739,206	-	-	-	-	-	307,057	-100%
<b>Operating Expense</b>	<b>2,294,747</b>	<b>2,936,217</b>	-	-	-	-	-	<b>1,743,655</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>2,294,747</b>	<b>2,936,217</b>	-	-	-	-	-	<b>1,743,655</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>193,126</b>	<b>293,730</b>	-	-	-	-	-	<b>162,285</b>	

Notes:  
 Program 500302 was moved to the Community Services line of business (500509) as part of the DTD/BCS reorganization.



500303-Stone Creek Golf Club

BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>2,188,398</b>	<b>2,845,189</b>	-	-	-	-	-	<b>1,677,862</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,511,023	3,802,537	-	-	-	-	-	2,437,853	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	215,784	59,997	-	-	-	-	-	91,927	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>3,726,808</b>	<b>3,862,533</b>	-	-	-	-	-	<b>2,529,780</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>5,915,205</b>	<b>6,707,722</b>	-	-	-	-	-	<b>4,207,643</b>	<b>-100%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	2,735,454	3,035,584	-	-	-	-	-	1,923,679	-100%
Capital Outlay	334,562	68,355	-	-	-	-	-	134,306	-100%
<b>Operating Expense</b>	<b>3,070,017</b>	<b>3,103,939</b>	-	-	-	-	-	<b>2,057,985</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	275,000	-	-	-	-	-	91,667	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>3,070,017</b>	<b>3,378,939</b>	-	-	-	-	-	<b>2,149,652</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>2,845,189</b>	<b>3,328,783</b>	-	-	-	-	-	<b>2,057,991</b>	

Notes:  
 Program 500303 was moved to the Community Services line of business (500509) as part of the DTD/BCS reorganization.



**Community Services**

**Forestry**

**Purpose Statement**

Provide forest + timber, and natural resource management for Clackamas County forestlands, and provide funding for County parks

**Performance Narrative**

Forestry manages 3,200 acres of county-owned timberland under a 10-year Forest Management Plan adopted in 2018. The program currently anticipates harvesting an average of 1 Million board feet annually in an environmentally, socially, and economically responsible manner. Timber sales comply with the Oregon Forest Practices Act, and generally exceed those requirements.

The Forestry program provides ongoing financial support to the County Parks program for capital projects and operations. Additionally, Forestry program staff have provided tree health assessments and arborist services for other County departments, and worked collaboratively with County Parks staff to maintain tree safety and forest health in county parks. On a county and state level Forestry's activities help support the local logging, lumber mill, and engineered wood products industries.

For long-term sustainability of the program we need to expand our forest land holdings, as well as replace 329 acres of various timber age classes burned in the 2020 wildfires. In doing so we will provide resiliency and flexibility for the program, while increasing our overall rate of harvest and revenues generated annually.

Our county forestlands are operated and maintained by one regular employee with the help of part-time and seasonal staff, and administrative support shared with the County Parks program. Reaching these annual harvest targets provides revenues to the County Parks Program and enhances park and forest health now and for future generations.

**Key Performance Measures**

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
OUTPUT	# million board feet of timber sold	0.5	1.748	1.0	0.0	1.250
CUSTOMER SERVICE	# acres under contract for harvest	NEW	NEW	52	52	35
RATIO	\$ transferred to County Parks : \$ earned from timber sales <sup>1</sup>	NEW	NEW	\$400,000 : \$594,020	\$400,000 : \$0.00	\$400,000 : \$321,094

<sup>1</sup> Previously reported on \$ earned; not amount transferred to County Parks.

Program includes:

- Mandated Services  Y
- Shared Services  Y
- Grant Funding  Y



Explanation:

The Forestry program is mandated to comply with the Oregon Department of Forestry Oregon Forest Practices Act (OFPA). The OFPA sets standards for all commercial activities involving the establishment, management, or harvesting of trees on Oregon's forestlands. Requirements include an approved pre-operation plan, oversight of timber operations including fire protection and slash pile burning, ensuring reforestation is conducted following harvest, meeting clean water act rules for protecting water quality, and enforcing corrective actions when violations occur.

The management of County Forest Trust Lands is listed on the Association of Counties' list as a shared state-county service.

The Forestry program's harvest activities noted for FY22 through FY25 include three years of harvest activities totaling 2.998 million board feet. The sale of the first two units in our Wildtrout sale totaled 52 acres and occurred in May 2023, and included a two year harvest parameter for the logger. Revenues from this first sale are estimated to spread across FY22/23 (sale deposit), FY23/24 and FY24/25 (harvest revenues) due to this two year harvest parameter. Total revenue generation of \$1,165,114 is estimated to be received from this first sale. An additional sale of the third unit in the Wildtrout sale will be sold in FY24/25; this unit is estimated to be 1.25 million board feet with an estimated revenue of \$455,000. Revenues from this sale could potentially be received in FY24/25, but may post to FY25/26.





500510-Forestry

BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	2,645,544	2,694,992	2,336,419	(309,125)	-12%	898,331	160%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	28,825	-	-	(28,825)	-100%	-	-
Charges, Fees, License, Permits, Fines	-	-	750	560	30,400	29,650	3953%	187	16186%
Revenue from Bonds & Other Debts	-	-	622,020	622,020	325,894	(296,126)	-48%	207,340	57%
All Other Revenue Resources	-	-	1,741,602	124,150	108,000	(1,633,602)	-94%	41,383	161%
Other Interfund Transfers	-	-	76,000	40,000	40,000	(36,000)	-47%	13,333	200%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	2,469,197	786,730	504,294	(1,964,903)	-80%	262,243	92%
<b>Total Revenue</b>	-	-	5,114,741	3,481,722	2,840,713	(2,274,028)	-44%	1,160,574	145%
Personnel Services	-	-	401,119	344,066	509,844	108,725	27%	114,689	345%
Materials and Services	-	-	293,971	308,236	387,944	93,973	32%	102,745	278%
Capital Outlay	-	-	523,500	93,000	407,000	(116,500)	-22%	31,000	1213%
<b>Operating Expense</b>	-	-	1,218,591	745,303	1,304,788	86,198	7%	248,434	425%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	400,000	400,000	400,000	-	0%	133,333	200%
Reserve for Future Expenditures	-	-	3,149,571	-	885,925	(2,263,646)	-72%	-	-
Contingency	-	-	346,579	-	250,000	(96,579)	-28%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	5,114,741	1,145,303	2,840,713	(2,274,027)	-44%	381,768	644%
<b>Revenues Less Expenses</b>	-	-	-	2,336,419	-	-	-	778,806	-

Notes:

Forestry will finish a timber sale and maintain stands. Non-performing lands are being assessed. A transfer of \$400,000 is budgeted to County Parks. Pilot program is underway to use interns to conduct operational work formerly conducted by ET2 position. Evaluating ways to further generate revenue, such as from forest products harvesting, or for additional outdoor recreational opportunities. Program support coming from Sustainability & Solid Waste will cleanup dumpsites on County owned forest land.



500202-Forestry

BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>3,163,244</b>	<b>2,903,149</b>	-	-	-	-	-	<b>2,022,131</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	87,406	27,839	-	-	-	-	-	38,415	-100%
Charges, Fees, License, Permits, Fines	3,362	337	-	-	-	-	-	1,233	-100%
Revenue from Bonds & Other Debts	551,061	250,000	-	-	-	-	-	267,020	-100%
All Other Revenue Resources	4,355	101,016	-	-	-	-	-	35,124	-100%
Other Interfund Transfers	45,000	-	-	-	-	-	-	15,000	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>691,184</b>	<b>379,192</b>	-	-	-	-	-	<b>356,792</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>3,854,427</b>	<b>3,282,341</b>	-	-	-	-	-	<b>2,378,923</b>	<b>-100%</b>
Personnel Services	511,887	366,986	-	-	-	-	-	292,958	-100%
Materials and Services	418,891	220,363	-	-	-	-	-	213,085	-100%
Capital Outlay	20,500	-	-	-	-	-	-	6,833	-100%
<b>Operating Expense</b>	<b>951,278</b>	<b>587,350</b>	-	-	-	-	-	<b>512,876</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>951,278</b>	<b>587,350</b>	-	-	-	-	-	<b>512,876</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>2,903,149</b>	<b>2,694,992</b>	-	-	-	-	-	<b>1,866,047</b>	

Notes:  
 Program 500202 was moved to the Community Services line of business (500510) as part of the DTD/BCS reorganization.



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**CLACKAMAS**  
C O U N T Y



# Community Services Property Disposition

## Purpose Statement

Provide management and disposition of tax foreclosed properties + repurposing properties for public benefit or returning them to the tax rolls

## Performance Narrative Statement

The Property Disposition program conducts outreach to property owners at risk of losing their home via tax foreclosure while providing management and disposition of tax foreclosed properties in a cost effective manner.

These activities reduce property management costs by limiting the addition of properties to our portfolio while reducing properties in the held for resale category. Property Disposition's 2025 goal is to reduce inventory in this category by 20%. Reaching this target will allow Clackamas County, Municipalities, Special Districts and the public to benefit as properties are sold to become private, tax-producing assets, or repurposed for public benefit.

## Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, reduce held properties by 20% <sup>1</sup>	68%	70%	58%	11%	20%	25%
OUTPUT	# foreclosure customer contacts & onsite visits conducted	76	13	29	130	385	130
CUSTOMER SERVICE	95% of customer inquiries responded to within two (2) business days	NEW	NEW	NEW	95%	100%	95%
RATIO	\$ total property maintenance expense : # properties held	NEW	NEW	NEW	\$50,000 : 52	\$4,732 : 148	\$40,000 : 148

Program includes:

Mandated Services  Y

Shared Services  N

Grant Funding  N



Explanation: The Property Disposition Program is responsible for the management and disposition of County real properties as mandated under ORS Chapter 275. It is generally self-funded and not dependent upon the County's General Fund.

Areas of responsibility include managing and disposing of surplus real properties that are deeded to the County through statutory tax foreclosure, and providing property management services including title/deed documentation, inspection, maintenance, marketing, contracting and administration as needed.



**500511-Property Disposition**  
 BCC Priority Alignment: Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	<b>2,062,321</b>	<b>2,157,838</b>	<b>2,267,788</b>	<b>205,467</b>	<b>10%</b>	<b>719,279</b>	<b>215%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	400,000	-	-	(400,000)	-100%	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	20,711	20,711	17,240	(3,471)	-17%	6,904	150%
Other Interfund Transfers	-	-	-	378,949	120,854	120,854	-	126,316	-4%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	<b>420,711</b>	<b>399,660</b>	<b>138,094</b>	<b>(282,617)</b>	<b>-67%</b>	<b>133,220</b>	<b>4%</b>
<b>Total Revenue</b>	-	-	<b>2,483,032</b>	<b>2,557,499</b>	<b>2,405,882</b>	<b>(77,150)</b>	<b>-3%</b>	<b>852,500</b>	<b>182%</b>
Personnel Services	-	-	175,412	174,684	185,830	10,417	6%	58,228	219%
Materials and Services	-	-	217,500	115,026	158,417	(59,083)	-27%	38,342	313%
Capital Outlay	-	-	5,000	-	-	(5,000)	-100%	-	-
<b>Operating Expense</b>	-	-	<b>397,912</b>	<b>289,710</b>	<b>344,247</b>	<b>(53,666)</b>	<b>-13%</b>	<b>96,570</b>	<b>256%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	60,000	-	-	(60,000)	-100%	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	1,268,729	-	1,510,048	241,319	19%	-	-
Contingency	-	-	756,391	-	551,588	(204,803)	-27%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>2,483,032</b>	<b>289,710</b>	<b>2,405,883</b>	<b>(77,150)</b>	<b>-3%</b>	<b>96,570</b>	<b>2391%</b>
<b>Revenues Less Expenses</b>	-	-	-	2,267,788	-	-	-	755,929	-

Notes:  
 Provides management & disposition of tax foreclosed properties. Developed plan for managing and distributing surplus funds in response to Supreme Court decision. Conducts outreach to owners to educate & connect with resources to avoid foreclosure. Manages auctions to dispose of surplus properties. With no General Fund support, and property sale revenues varying, program maintains a fund balance to cover at least four years of operating expenses & unforeseen expenses relating to held properties.



**500203-Property Disposition**  
 BCC Priority Alignment: Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>2,414,150</b>	<b>2,129,779</b>	-	-	-	-	-	<b>1,514,643</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	300,000	-	-	-	-	-	100,000	-100%
Revenue from Bonds & Other Debts	10,500	-	-	-	-	-	-	3,500	-100%
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>10,500</b>	<b>300,000</b>	-	-	-	-	-	<b>103,500</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>2,424,650</b>	<b>2,429,779</b>	-	-	-	-	-	<b>1,618,143</b>	<b>-100%</b>
Personnel Services	81,428	163,449	-	-	-	-	-	81,626	-100%
Materials and Services	213,443	108,492	-	-	-	-	-	107,312	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>294,871</b>	<b>271,941</b>	-	-	-	-	-	<b>188,937</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>294,871</b>	<b>271,941</b>	-	-	-	-	-	<b>188,937</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>2,129,779</b>	<b>2,157,838</b>	-	-	-	-	-	<b>1,429,206</b>	

Notes:  
 Program (500203) was moved to the Community Services line of business (500511) as part of the DTD/BCS reorganization.



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**CLACKAMAS**  
C O U N T Y



**Development Services**

**County Surveyor**

**Purpose Statement**

Provide survey resources + plat reviews

**Performance Narrative Statement**

The County Surveyor provides services within incorporated cities and for unincorporated areas within Clackamas County.

The Surveyor's Office expects to respond to 2,500 to 3,000 customer inquiries by email or in person for FY 2024/2025. Emails have increased versus office visits with electronic submittals. The demand for shorter review times has dramatically increased on subdivision plats, partition plats, condominium plats, property line adjustment surveys and boundary surveys, and especially on middle housing plats.

Private property owners often seek assistance through emails, phone calls, office visits and specialized research services, this still requires public service at our front counter and takes time away from reviews which allow cost recovery through fees. The resources for this program support the creation and maintenance of permanent records as required by Oregon Revised Statutes, and this ratio reflects fulfillment of public service requests related to these library materials.

Staff within this program support economic development through the review and approval of subdivisions, partitions and condominium plats and middle housing plats. For FY 2024/2025 this work is expected to add approximately 1500 Lots and tracts to the county tax rolls. As the regional mix of development continues to change, depending on the economy it is projected there may be a slight increase in subdivision and partition plats; however, condominiums plat and now middle housing plats are increasing and is continuing to increase each year with more infill in the cities within the County.

**Key Performance Measures**

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, 95% of first review comments issued to plat surveyor within 45 calendar days of submittal	90%	89%	90%	89%	89%
OUTPUT	# Record of survey reviews/filings	351	324	250	133	89
CUSTOMER SERVICE	# customer inquiries	2,922	2,328	2,200	1,219	2,200
RATIO	# lots or parcels created : # subdivision or partition plats recorded	1,002 : 123	873 : 88	1,000 : 95	294 : 41	750 : 75

**Program includes:**

- Mandated Services
- Shared Services
- Grant Funding



**Explanation**

**Mandated Services:**

As required by Oregon Revised Statutes (ORS), the County Surveyor's office maintains a permanent library estimated at over 400,000 maps, road records, plats, surveys, etc. dating back to the 1860's. We review and approve all surveys performed in the county as mandated by ORS 209; review and approve all partition and subdivision plats in the county as mandated by ORS 92; review and approve all condominium plats in as mandated by ORS 100.





	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	9,044	-	194,439	99,829	110,096	(84,343)	-43%	36,291	203%
Charges, Fees, License, Permits, Fines	607,328	581,085	680,774	624,885	733,681	52,907	8%	604,433	21%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	2,811	494	300	-	-	(300)	-100%	1,102	-100%
Other Interfund Transfers	-	-	-	-	21,092	21,092	-	-	-
General Fund Support	473,385	462,005	408,073	408,073	409,816	1,743	0%	447,821	-8%
<b>Operating Revenue</b>	<b>1,092,569</b>	<b>1,043,584</b>	<b>1,283,586</b>	<b>1,132,787</b>	<b>1,274,685</b>	<b>(8,901)</b>	<b>-1%</b>	<b>1,089,646</b>	<b>17%</b>
<b>Total Revenue</b>	<b>1,092,569</b>	<b>1,043,584</b>	<b>1,283,586</b>	<b>1,132,787</b>	<b>1,274,685</b>	<b>(8,901)</b>	<b>-1%</b>	<b>1,089,646</b>	<b>17%</b>
Personnel Services	793,776	789,633	1,021,838	869,763	1,014,647	(7,191)	-1%	817,724	24%
Materials and Services	262,131	254,085	261,748	263,024	260,038	(1,710)	-1%	259,746	0%
Capital Outlay	-	23,212	-	-	-	-	-	7,737	-100%
<b>Operating Expense</b>	<b>1,055,907</b>	<b>1,066,930</b>	<b>1,283,586</b>	<b>1,132,787</b>	<b>1,274,685</b>	<b>(8,901)</b>	<b>-1%</b>	<b>1,085,208</b>	<b>17%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,055,907</b>	<b>1,066,930</b>	<b>1,283,586</b>	<b>1,132,787</b>	<b>1,274,685</b>	<b>(8,901)</b>	<b>-1%</b>	<b>1,085,208</b>	<b>17%</b>
<b>Revenues Less Expenses</b>	<b>36,662</b>	<b>(23,346)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,439</b>	<b>-</b>

Notes:  
 ● County Surveyor now oversees the Transp. Survey program and staff, bringing some road funding into the Surveyor Program ● Onboarding Surveyor Supervisor funded using ARPA funds. New position will aid in succession planning and supervision of larger staff ● Meet increasing public inquires (emails, phone calls, in person) and support development within the County, which increase the tax revenues by increasing buildable lots. ● Focus on staff billable rate hours to accurately capture project costs



# Development Services

## Public Land Corner

### Purpose Statement

Public land corners restoration + preservation

### Performance Narrative Statement

The Public Land Corner (PLC) supports maintenance of more than 6,400 public land corners that are under the Clackamas County's responsibility. The boundary of all lands privately or publicly owned within the state are affected by Public Land Corners, so it is imperative that they be maintained in the most prudent manner.

Clackamas County receives dedicated funding for this purpose and this program allows us to be accountable for this work. The Public Land Corner Preservation Fund is funded entirely by a fee collected by the County Clerk when a document is recorded conveying an interest in real property. These documents include deeds, easements, mortgages and other documents related to real property, and continues to see a significant reduction of funds due to the significant reduction of documents being recorded with the county clerk. Current interest rates are a major factor for the reduction of recorded documents.

The demand remains high for requests for Public Land Corners to be restored or maintained, and as the County continues growing, the amount of time spent preserving corners continues to increased due to land development, road improvement projects throughout the County, infrastructure improvements, and private owners developing or utilizing more of their land.

Some of the corners have not been visited in over 40 years; with unstable funding and a jurisdiction as large and geographically diverse as Clackamas County, it is a challenge to visit each corner on a 10 year rotation. As easily accessed corners have been restored, this leaves a higher number of corners that are in locations which are difficult to reach and are farther away from the office.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2024, restore 60 public land corners annually	27	55	60	40	20
OUTPUT	# corner maps filed	27	55	60	40	20
CUSTOMER SERVICE	90% corners set within seven (7) business days of County Surveyor approval	64%	68%	90%	75%	90%

#### Program includes:

Mandated Services

Shared Services

Grant Funding



#### Explanation

##### Mandated Services:

Per Oregon Revised Statute 209.130, the county governing body may establish by ordinance a fund to be known as the Public Land Corner Preservation Fund. Moneys in the Public Land Corner Preservation Fund shall be used only to pay expenses incurred and authorized by the county surveyor in the establishment, reestablishment and maintenance of corners of government surveys.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>1,508,968</b>	<b>1,471,280</b>	<b>1,044,189</b>	<b>942,121</b>	<b>359,202</b>	<b>(684,987)</b>	<b>-66%</b>	<b>1,307,456</b>	<b>-73%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	791,452	367,136	404,280	486,805	966,611	562,331	139%	548,464	76%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	7,903	88,794	-	29,900	9,967	9,967	-	42,199	-76%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>799,355</b>	<b>455,930</b>	<b>404,280</b>	<b>516,705</b>	<b>976,577</b>	<b>572,297</b>	<b>142%</b>	<b>590,663</b>	<b>65%</b>
<b>Total Revenue</b>	<b>2,308,324</b>	<b>1,927,210</b>	<b>1,448,469</b>	<b>1,458,825</b>	<b>1,335,779</b>	<b>(112,690)</b>	<b>-8%</b>	<b>1,898,120</b>	<b>-30%</b>
Personnel Services	658,485	791,587	858,589	888,358	896,084	37,495	4%	779,477	15%
Materials and Services	168,058	164,583	210,138	211,265	221,028	10,890	5%	181,302	22%
Capital Outlay	10,500	28,919	-	-	-	-	-	13,140	-100%
<b>Operating Expense</b>	<b>837,043</b>	<b>985,089</b>	<b>1,068,727</b>	<b>1,099,623</b>	<b>1,117,112</b>	<b>48,385</b>	<b>5%</b>	<b>973,919</b>	<b>15%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	219,433	-	-	(219,433)	-100%	-	-
Contingency	-	-	160,309	-	218,667	58,358	36%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>837,043</b>	<b>985,089</b>	<b>1,448,469</b>	<b>1,099,623</b>	<b>1,335,779</b>	<b>(112,690)</b>	<b>-8%</b>	<b>973,919</b>	<b>37%</b>
<b>Revenues Less Expenses</b>	<b>1,471,280</b>	<b>942,121</b>	<b>-</b>	<b>359,202</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>924,201</b>	<b>-</b>

Notes:

- PLC is funded by a fee collected when documents conveying an interest in real property (deeds, mortgages, etc) are recorded. Increased interest rates have impacted the number of documents being recorded and has caused a significant decline in revenue collected for this program.
- All public land corners are the basis for surveyed property boundaries, development and infrastructure projects across the county, and incorporated cities, leading to high demand for maintenance and preservation of the land



# Development Services

## Current Planning

### Purpose Statement

Foster development + environmental protection, and preserve natural resource lands

### Performance Narrative Statement

The Current Planning program will respond to approximately 41,400 land use and zoning inquiries from the community, a 12% increase from the FY 2023/2024 pace because we anticipate that moderating interest rates will increase development-related activity.

The goal is to issue 90% of Type II land use application decisions within 50 days of an application being deemed complete. This is an increase from the target for FY 2023/2024 because reduced staffing in the program has recently been addressed by filling vacant positions. As new staff are onboarded and trained, application processing times will be reduced. A return to full staffing also should ensure that customer service satisfaction levels meet the 90% target. The new ratio performance measure is expected to allow us to track application processing efficiency. This will assist in gauging the impact of improvements in training, procedures and code streamlining.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, 90% of Type II decisions issued within 50 calendar days of a complete application	NEW	86%	80%	75%	90%
OUTPUT	# development-related interactions provided	58,102	41,459	40,000	18,432	41,400
CUSTOMER SERVICE	90% customers happy with the service they received	97%	92%	90%	88%	90%
RATIO	# hours spent on Type II application processing : # Type II applications processed	NEW	NEW	3,850 : 350	3,050 : 146	4,000 : 275

#### Program includes:

Mandated Services

Shared Services

Grant Funding



#### Explanation **Mandated Services:**

State law requires counties to implement land use plans and ordinances to ensure development is consistent with local, regional, and state objectives for orderly development, economic growth, efficient infrastructure provision and protection of the environment. (ORS 195, 197 and 215)

#### **Shared Services:**

Land Use planning, coordination and permitting are State/County shared services. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	<b>916,812</b>	<b>390,362</b>	<b>404,964</b>	<b>(511,848)</b>	<b>-56%</b>	<b>130,121</b>	<b>211%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	66,830	82,830	78,053	11,223	17%	27,610	183%
Charges, Fees, License, Permits, Fines	-	-	1,024,874	1,181,160	1,201,400	176,526	17%	393,720	205%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	2,116,293	2,201,378	2,250,738	134,445	6%	733,793	207%
<b>Operating Revenue</b>	-	-	<b>3,207,997</b>	<b>3,465,368</b>	<b>3,530,191</b>	<b>322,194</b>	<b>10%</b>	<b>1,155,123</b>	<b>206%</b>
<b>Total Revenue</b>	-	-	<b>4,124,809</b>	<b>3,855,730</b>	<b>3,935,155</b>	<b>(189,654)</b>	<b>-5%</b>	<b>1,285,243</b>	<b>206%</b>
Personnel Services	-	-	2,236,723	1,996,507	2,195,385	(41,338)	-2%	665,502	230%
Materials and Services	-	-	1,302,265	1,454,259	1,620,633	318,368	24%	484,753	234%
Capital Outlay	-	-	66,830	-	-	(66,830)	-100%	-	-
<b>Operating Expense</b>	-	-	<b>3,605,818</b>	<b>3,450,766</b>	<b>3,816,018</b>	<b>210,200</b>	<b>6%</b>	<b>1,150,255</b>	<b>232%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	158,409	-	-	(158,409)	-100%	-	-
Contingency	-	-	360,582	-	119,137	(241,445)	-67%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>4,124,809</b>	<b>3,450,766</b>	<b>3,935,155</b>	<b>(189,654)</b>	<b>-5%</b>	<b>1,150,255</b>	<b>242%</b>
<b>Revenues Less Expenses</b>	-	-	-	404,964	-	-	-	134,988	-

Notes:  
 The primary function of Current Planning is to administer the zoning code. The FTE is directed to responding to public inquiries and processing land use and building permits. The program is on track to reach full staffing of vacant positions after several years of high staff turnover due to retirement or resignation. Planning will fully implement online land use application submittal over the coming year, which will result in a uniform permitting platform across the county's Development Services programs.



600203-Land Use, Development Review & Permitting

BCC Priority Alignment: Vibrant Economy

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>11,090,587</b>	<b>11,953,268</b>	-	-	-	-	-	<b>7,681,285</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,737,823	1,561,443	-	-	-	-	-	1,099,755	-100%
Charges, Fees, License, Permits, Fines	11,631,128	10,716,986	-	-	-	-	-	7,449,371	-100%
Revenue from Bonds & Other Debts	15,236	9,478	-	-	-	-	-	8,238	-100%
All Other Revenue Resources	136,680	383,243	-	-	-	-	-	173,308	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	2,206,912	1,991,132	-	-	-	-	-	1,399,348	-100%
<b>Operating Revenue</b>	<b>15,727,779</b>	<b>14,662,282</b>	-	-	-	-	-	<b>10,130,020</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>26,818,366</b>	<b>26,615,550</b>	-	-	-	-	-	<b>17,811,305</b>	<b>-100%</b>
Personnel Services	10,157,423	10,962,494	-	-	-	-	-	7,039,972	-100%
Materials and Services	4,701,097	4,171,546	-	-	-	-	-	2,957,548	-100%
Capital Outlay	7,200	112,227	-	-	-	-	-	39,809	-100%
<b>Operating Expense</b>	<b>14,865,720</b>	<b>15,246,267</b>	-	-	-	-	-	<b>10,037,329</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>14,865,720</b>	<b>15,246,267</b>	-	-	-	-	-	<b>10,037,329</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>11,952,646</b>	<b>11,369,283</b>	-	-	-	-	-	<b>7,773,976</b>	

Notes:  
 Program was broken out from the Land Use, Development Review & Permitting combined program (600203) to individual programs within the Development Services line of business (6002) as part of the DTD/BCS reorganization.



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**CLACKAMAS**  
C O U N T Y



# Development Services

## Building Codes

### Purpose Statement

Help ensure a safe and vibrant built environment by providing permitting, plan review + inspection

### Performance Narrative Statement

Building Codes will respond to almost 275,000 development related inquiries from the community, and estimates permitting 5.7 million square feet of constructed improvements, which brings an estimated value of more than \$390 million into our community. We are watching for changes in this anticipated activity as interest rates, materials and labor costs increase.

Staff in this program are on track to issue almost 15,500 permits and perform close to 50,000 inspections in FY 2024/2025. Permitting and inspection services support the community by providing safe and orderly development of property, increased jobs from construction, and the resulting economic development.

Building Codes, in partnership with Technology Services and the other programs in Development Services, have begun a project to improve our permitting enterprise software. The migration to the cloud is anticipated to be completed in 2024, and will result in a more stable permitting system with increased functionality for staff and customers.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2024, a timeline will be established for implementation of the preferred permitting enterprise software	NEW	NEW	100%	100%	100%
OUTPUT	# development-related interactions (customer inspections/inquiries) provided	253,759	272,851	250,000	144,785	272,800
CUSTOMER SERVICE	90% customers happy with the service they received	97%	96%	90%	95%	90%
RATIO	\$ value of constructed improvements : \$ Operational Budget <sup>1</sup>	\$381,292,070 : \$8,254,177	\$457,032,744 : \$8,565,353	\$390,000,000 : \$12,144,315	\$278,124,291 : \$4,191,619	\$390,000,000 : \$10,346,252

<sup>1</sup> Previously reported on \$ Value of Constructed Improvements; added operational budget for FY 2023/24.

#### Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="Yes"/>
Grant Funding	<input type="text" value="No"/>



#### Explanation Mandated Services:

State law requires counties to implement plans and ordinances to ensure development is consistent with local, regional, and state objectives to provide orderly development, planning and delivery of services, protection of the environment, and public safety. Building codes are mandatory state-wide. Clackamas County has assumed responsibility for the administration of building, electrical, plumbing, mechanical and other specialty codes within its jurisdiction. (ORS 215.197 & 455.020)

#### Shared Services:

Land Use permitting, building permits and inspections and land use planning and coordination are State/County shared services. The County administers building codes programs within many cities via intergovernmental agreements. Building codes programs are shared programs as defined by the Association of Oregon Counties. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration, inspector certification and training, state-wide code development processes and other related topics.





	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	10,646,196	10,297,726	7,911,050	(2,735,146)	-26%	3,432,575	130%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	6,889,250	6,484,996	6,751,913	(137,337)	-2%	2,161,665	212%
Revenue from Bonds & Other Debts	-	-	2,000	5,535	5,238	3,238	162%	1,845	184%
All Other Revenue Resources	-	-	220,270	469,299	484,406	264,136	120%	156,433	210%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	7,111,520	6,959,829	7,241,556	130,036	2%	2,319,943	212%
<b>Total Revenue</b>	-	-	17,757,716	17,257,555	15,152,606	(2,605,110)	-15%	5,752,518	163%
Personnel Services	-	-	6,837,181	6,210,079	6,875,955	38,774	1%	2,070,026	232%
Materials and Services	-	-	2,956,954	3,076,427	3,370,297	413,343	14%	1,025,476	229%
Capital Outlay	-	-	100,000	60,000	100,000	-	0%	20,000	400%
<b>Operating Expense</b>	-	-	9,894,135	9,346,506	10,346,252	452,117	5%	3,115,502	232%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	5,613,581	-	2,237,888	(3,375,693)	-60%	-	-
Contingency	-	-	2,250,000	-	2,568,465	318,465	14%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	17,757,716	9,346,506	15,152,605	(2,605,111)	-15%	3,115,502	386%
<b>Revenues Less Expenses</b>	-	-	-	7,911,050	-	-	-	2,637,017	-

Notes:  
 Predicted lowering interest rates could bring increased development activity; an improvement from the cooling period experienced in FY23-24, which impacted revenues. Building Codes will participate in the upgrade and migration to a SaaS version of the Accela permitting system. The migration will provide improved support services to customers and staff while reducing embedded TS costs. Building Codes will upgrade Development Direct in 2025 to increase staff efficiency in reviewing permit applications.



**Purpose Statement**

Protect public health and water quality by providing information, plan review + permitting and inspection services to properties not served by sewer systems

**Performance Narrative Statement**

In FY 23-24 the Septic Program implemented online application submittal and plan review through Development Direct, providing similar consistency and efficiency as other permitting programs at the County. The Septic Program continued to see staffing challenges this year, with the departure of the supervisor and positions remaining vacant. Despite these challenges, program staff are again on track for fiscal 2023/2024 to provide nearly 20,000 development related interactions.

In FY 23-24 we budgeted and have seen a 10% downturn in permitting activity and revenues due to nationally high interest rates and continued inflationary cost impacts. Additionally, for FY 24-25 the proposed budget projects this trend to continue, which will impact permitting revenue. With the Septic Program's statutory requirement to operate as a dedicated fund, the downturn in activity and static fees continues to put pressure on Program reserves.

**Key Performance Measures**

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, electronic plan review (EPR) will be available for customers who submit septic permit applications	NEW	NEW	100%	100%	100%
OUTPUT	# development-related interactions provided	20,816	20,781	21,000	9,328	20,700
CUSTOMER SERVICE	90% customers happy with the service they received	98%	94%	90%	91%	90%
RATIO	# site evaluations completed within 45 calendar days of application submittal : # applications submitted <sup>1</sup>	48%	232 : 247	156 : 240	124 : 158	225 : 250

<sup>1</sup> Ratio measure was previously reported as a percentage.

**Program includes:**

Mandated Services  Yes

Shared Services  Yes

Grant Funding  No



**Explanation Mandated Services:**

The codes related to septic systems come from the Department of Environmental Quality (DEQ) and are applicable throughout Oregon. State law allows DEQ to enter into contracts with counties to act as agents on their behalf to implement septic related rules and regulations. This allows a more tailored approach in the provision of services based on the needs and unique characteristics of a given jurisdiction. Clackamas County has been in contract with DEQ since the 1970's to provide these services and continues to be the highest volume contract county in the state of Oregon.

**Shared Services:**

The County provides septic related services to those areas not served by a centralized sewer system. While the County has been in contract with DEQ to implement septic codes for over four decades, DEQ is responsible for code and policy development, and determining required licensure and training for inspectors.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	588,679	667,776	494,026	(94,653)	-16%	222,592	122%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	40,767	23,477	23,719	(17,048)	-42%	7,826	203%
Charges, Fees, License, Permits, Fines	-	-	677,588	781,815	974,217	296,629	44%	260,605	274%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	6,000	15,000	7,500	1,500	25%	5,000	50%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	724,355	820,291	1,005,436	281,081	39%	273,430	268%
<b>Total Revenue</b>	-	-	1,313,034	1,488,067	1,499,462	186,428	14%	496,022	202%
Personnel Services	-	-	1,000,008	725,255	960,313	(39,695)	-4%	241,752	297%
Materials and Services	-	-	235,536	268,786	310,248	74,712	32%	89,595	246%
Capital Outlay	-	-	14,000	-	-	(14,000)	-100%	-	-
<b>Operating Expense</b>	-	-	1,249,544	994,041	1,270,561	21,017	2%	331,347	283%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	63,490	-	228,901	165,411	261%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	1,313,034	994,041	1,499,462	186,428	14%	331,347	353%
<b>Revenues Less Expenses</b>	-	-	-	494,026	-	-	-	164,675	-

Notes:

Predicted lowering of interests rates could bring increased development activity; an improvement from the cooling period experienced in FY23-24, which impacted revenues. This program will balance staffing after a series of vacancies. Septic will complete development of online services in 2024, and will participate in upgrade and migration to a SaaS version of the Accela permitting system. Accela migration will provide improved support services to customers and staff while reducing embedded TS costs.



# Development Services

## Development Engineering

### Purpose Statement

Review, permit + inspect required infrastructure to ensure consistency with engineering standards and regulations

### Performance Narrative Statement

Development Engineering is a standalone program that reviews, permits, and inspects infrastructure projects. Development Engineering will respond to 50,000+ development related inquiries from the community.

Utility permits issued are expected to be roughly the same in FY 2024/2025 as FY 2023/2024. This is an increase of 65% from FY 2021/2022 actuals. These utility permits allow the County to regulate the location and repair work needed for the utility companies to perform work in the right of way. These permits help the County protect the roadways and the community. The County is not able to collect fees for these permits.

Staff in this program are estimated to issue 584 permits in FY 2024/2025 excluding the utility permits. Permitting and inspection services support the community by providing safe and orderly development of property, increased jobs from construction, and the resulting economic development. Development Engineering is watching for changes in permitting activity as interest rates, materials, and labor costs are anticipated to increase in FY 2024/2025.

Development Engineering, in partnership with Technology Services and other programs in Development Services, will be undertaking a project to improve our permitting enterprise software. This initiative has a timeline of completion by the end 2024, and will result in a more stable permitting system with increased functionality for staff and customers.

### Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, complete 90% of development permit initial reviews within 6 weeks of submittal	NEW	70%	65%	76%	80%
OUTPUT	# utility permits issued	1,888	2,551	2,900	968	2,600
CUSTOMER SERVICE	90% customers happy with the service they received	95%	92%	90%	91%	90%
OPERATIONAL	# development-related interactions provided	43,571	59,532	50,000	29,057	59,500

**Program includes:**

Mandated Services

Shared Services

Grant Funding



**Explanation**

**Mandated Services:**

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. ORS 192, 368.016, 368.036, 758.010; County Roadway Standards.



**600210-Development Engineering**  
 BCC Priority Alignment: Strong Infrastructure  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	2,132,366	2,004,788	2,323,657	191,291	9%	668,263	248%
Charges, Fees, License, Permits, Fines	-	-	721,246	721,500	721,250	4	0%	240,500	200%
Revenue from Bonds & Other Debts	-	-	3,500	3,500	-	(3,500)	-100%	1,167	-100%
All Other Revenue Resources	-	-	25,000	13,375	20,000	(5,000)	-20%	4,458	349%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	<b>2,882,112</b>	<b>2,743,163</b>	<b>3,064,907</b>	<b>182,795</b>	<b>6%</b>	<b>914,388</b>	<b>235%</b>
<b>Total Revenue</b>	-	-	<b>2,882,112</b>	<b>2,743,163</b>	<b>3,064,907</b>	<b>182,795</b>	<b>6%</b>	<b>914,388</b>	<b>235%</b>
Personnel Services	-	-	2,376,043	2,243,046	2,535,343	159,301	7%	747,682	239%
Materials and Services	-	-	431,069	436,742	509,564	78,495	18%	145,581	250%
Capital Outlay	-	-	75,000	63,375	20,000	(55,000)	-73%	21,125	-5%
<b>Operating Expense</b>	-	-	<b>2,882,112</b>	<b>2,743,163</b>	<b>3,064,907</b>	<b>182,796</b>	<b>6%</b>	<b>914,388</b>	<b>235%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>2,882,112</b>	<b>2,743,163</b>	<b>3,064,907</b>	<b>182,796</b>	<b>6%</b>	<b>914,388</b>	<b>235%</b>
<b>Revenues Less Expenses</b>	-	-	-	-	-	-	-	-	-

Notes:  
 -With increasing interest rates, economists predict a possible slowdown. This possible slowdown is accounted for holding permitting revenue for at YEE of FY 23/24. -Training is being increased for more staff to attend technical trainings -Because many of the laptops for staff were issued in 2020, we will be getting replacements to align with TS's regulations for replacement. We will be spreading this over a few years -No longer having to pay a lease on a vehicle



# Visioning Services Long-Range Planning

## Purpose Statement

Support community design + economic investment based on coordinated policies that guide future development

## Performance Narrative Statement

The Long-Range Planning Program provides residents, businesses, local, regional and state partners, as well as County decision-makers with the opportunity to participate, review, discuss, comment and guide recommendations on long range planning policies and projects. This program manages projects that update the Comprehensive Plan and Zoning and Development Ordinance (ZDO). In addition, the program provides regional coordination support for complex planning projects, such as monitoring impact of the Oregon Housing Needs Assessment administrative rule changes, engagement in the Regional Flexible Fund Allocation Policy direction and funding applications, other transportation and land use issues, as well as staff expertise for partner jurisdiction projects.

During FY2023-2024, the BCC delayed several projects on the Long Range Planning work program due to reduced staff levels in the land use planning program. Additionally, there was staff turn-over in the transportation planning team. The land use projects within the program has shifted focus to code amendments that streamline and clarify zoning regulations. The following projects to update the Comprehensive Plan and Zoning Development Ordinance will be underway between July 1, 2024 and June 30, 2025.

**Land Use Projects:**

- ZDO Diagnostic Report - An in-depth zoning code review to identify amendments to increase the effectiveness and efficiency of development regulations
- Minor and Time Sensitive ZDO Amendments – These amendments will be presented for action to the Planning Commission and the Board of County Commissioners, as needed.
- Coordination of land use regulations with upcoming changes to the Transportation System Plan

**Transportation Projects:**

- Transportation System Plan - An update of the Transportation System Plan will start in July of 2024 and will conclude by the end of 2026.
- Travel Options Plan – This effort aims to identify tools or strategies that county can deploy so people are aware of various travel options (walking, biking and transit).
- I-205 Multiuse Path Alternatives Analysis – Creates a design solution for a preferred route within the I-205 path gap in order to facilitate nonvehicle transportation and improve safety and accessibility.

## Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2026, complete 75% of the currently proposed Zoning and Development Ordinance (ZDO) housekeeping amendments that improve the usability of the Ordinance, remove regulations, or add new options for how to use your land	NEW	NEW	25%	19%	25%
RESULT	% projects on Long-Range Planning Work Program completed in the planned year	25%	25%	40%	0%	33%
OUTPUT	% of staff time spent performing community outreach	NEW	NEW	15%	NO DATA	15%
CUSTOMER SERVICE	\$ grant funding received : # hours developing applications	NEW	NEW	\$1,000,000 : 300	\$348,500 : 39.5	\$1,094,858 : 75

**Program includes:**

Mandated Services

Shared Services

Grant Funding



**Explanation**

**Mandated Services:**

The Long Range Planning Program is mandated to adopt and maintain a comprehensive plan and the zoning and land-division ordinances needed to put the plan into effect (OAR 660-015).

**Shared Services:**

Land Use permitting, building permits and inspections and land use planning and coordination are State/County shared services.

**Grant Funding:**

The Long Range Planning Program includes several projects that are supported through grant funding.



**600404-Long Range Planning**  
 BCC Priority Alignment: Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	81,935	-	40,936	(40,999)	-50%	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	1,592,709	1,161,839	2,534,582	941,873	59%	387,280	554%
Charges, Fees, License, Permits, Fines	-	-	385,423	416,423	505,701	120,278	31%	138,808	264%
Revenue from Bonds & Other Debts	-	-	-	-	1,500	1,500	-	-	-
All Other Revenue Resources	-	-	-	1,060	-	-	-	353	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	450,000	364,914	701,517	251,517	56%	121,638	477%
<b>Operating Revenue</b>	-	-	<b>2,428,132</b>	<b>1,944,236</b>	<b>3,743,300</b>	<b>1,315,168</b>	<b>54%</b>	<b>648,079</b>	<b>478%</b>
<b>Total Revenue</b>	-	-	<b>2,510,067</b>	<b>1,944,236</b>	<b>3,784,236</b>	<b>1,274,169</b>	<b>51%</b>	<b>648,079</b>	<b>484%</b>
Personnel Services	-	-	1,431,575	1,192,064	1,700,959	269,384	19%	397,355	328%
Materials and Services	-	-	1,069,569	676,238	2,083,276	1,013,707	95%	225,413	824%
Capital Outlay	-	-	-	35,000	-	-	-	11,667	-100%
<b>Operating Expense</b>	-	-	<b>2,501,144</b>	<b>1,903,302</b>	<b>3,784,235</b>	<b>1,283,091</b>	<b>51%</b>	<b>634,434</b>	<b>496%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	8,922	-	-	(8,922)	-100%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>2,510,066</b>	<b>1,903,302</b>	<b>3,784,235</b>	<b>1,274,169</b>	<b>51%</b>	<b>634,434</b>	<b>496%</b>
<b>Revenues Less Expenses</b>	-	-	-	40,934	-	-	-	13,645	-

Notes:  
 Staff stabilization in the land use and transportation programs, combined with grant funding, will allow: • Zoning code review to increase effectiveness and efficiency of development regulations  
 •Transportation System Plan update and associated land use regulations •Travel Option Plan •I-205 Multiuse Path Alternatives Access The Transportation team will also focus on: •Applying for grants to support capital projects •Review and analysis for evaluation of tolling •Participation in regional discussions



**600204-Long-Range Planning**  
 BCC Priority Alignment: Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>303,845</b>	<b>95,013</b>	-	-	-	-	-	<b>132,953</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,072,316	1,424,193	-	-	-	-	-	832,170	-100%
Charges, Fees, License, Permits, Fines	370,651	408,968	-	-	-	-	-	259,873	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	189,188	162,400	-	-	-	-	-	117,196	-100%
<b>Operating Revenue</b>	<b>1,632,156</b>	<b>1,995,561</b>	-	-	-	-	-	<b>1,209,239</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>1,936,001</b>	<b>2,090,574</b>	-	-	-	-	-	<b>1,342,192</b>	<b>-100%</b>
Personnel Services	1,417,541	1,422,945	-	-	-	-	-	946,829	-100%
Materials and Services	423,446	617,701	-	-	-	-	-	347,049	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>1,840,987</b>	<b>2,040,646</b>	-	-	-	-	-	<b>1,293,878</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	40,000	-	-	-	-	-	13,333	-100%
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,840,987</b>	<b>2,080,646</b>	-	-	-	-	-	<b>1,307,211</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>95,014</b>	<b>9,927</b>	-	-	-	-	-	<b>34,980</b>	

Notes:  
 Program was moved from the Land Use, Development Review & Permitting line of business (600204) to the Visioning Services line of business (600404) as part of the DTD/BCS reorganization.





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**CLACKAMAS**  
C O U N T Y



# Visioning Services

## Regional Policy Coordination

### Purpose Statement

Provide coordination and strategic planning efforts with cities, regional, and state partners + project management services, and pursue grant funding

### Performance Narrative Statement

The Regional Policy Coordination Program works with internal and external partners on critical policy issues, identifies funding opportunities and strategies to increase revenue, and manages significant planning projects with broad public impact.

The Regional Policy Coordination Goals include:

- State/Regional/Local coordination on significant issues, such as tolling and housing production
- Project management for significant projects; with \$2M programmed for the Sunrise Gateway Corridor Community Visioning project in FY 2024/2025
- Partner with PGA on State/Federal legislative engagement and strategy development for department priorities
- Develop capacity to secure more local, state and federal funding for all DTD programs

Significant work includes:

• Sunrise Gateway Community Visioning Project. In support of the Board’s goal that “By 2024, funding for the next phase (from 122nd-172nd) of the Sunrise Gateway multimodal corridor improvements will be committed from federal, state, regional and local funding sources,” continue work on the Sunrise Gateway Community Visioning Project. This project provides an opportunity to develop trust with the community as we work together with our partners (ODOT, Happy Valley and Metro) to develop future vision for this corridor. This plan will guide future transportation, housing, and other investments in the coming years. To support this work, we received \$4 million in funds from the state legislature.

• Transportation Funding Coordinate with internal and external partners to develop a collaborative approach to address our statewide transportation funding challenges. Partner with PGA to design and implement a coordinated strategy to bring Clackamas County and our partners the best possible outcome from the 2025 transportation package.

### Key Performance Measures

		FY 23-24				
		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2025, complete the Sunrise Visioning Project and associated Comprehensive Plan amendments	NEW	3%	50%	11%	32%
RESULT	# hours spent on regional coordination	NEW	800	1,680	1,200	1,400
OUTPUT	# regional coordination groups actively engaged in	NEW	8	10	10	10
CUSTOMER SERVICE	# grants awarded : # grants applied for	NEW	1 : 1	3 : 8	1 : 1	1 : 1

**Program includes:**

Mandated Services

Shared Services

Grant Funding



**Explanation**

**Shared Services:**

Land use planning and coordination are State/County shared services.

**Grant Funding:**

The Sunrise Visioning Project is supported through grant funding.



**600405-Regional Policy Coordination**  
 BCC Priority Alignment: Vibrant Economy

**Budget Summary**

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	3,094,778	1,919,754	3,451,139	356,361	12%	639,918	439%
Charges, Fees, License, Permits, Fines	-	-	50,000	-	-	(50,000)	-100%	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	<b>3,144,778</b>	<b>1,919,754</b>	<b>3,451,139</b>	<b>306,361</b>	<b>10%</b>	<b>639,918</b>	<b>439%</b>
<b>Total Revenue</b>	-	-	<b>3,144,778</b>	<b>1,919,754</b>	<b>3,451,139</b>	<b>306,361</b>	<b>10%</b>	<b>639,918</b>	<b>439%</b>
Personnel Services	-	-	460,644	260,575	671,338	210,694	46%	86,858	673%
Materials and Services	-	-	2,684,134	1,659,179	2,739,801	55,667	2%	553,060	395%
Capital Outlay	-	-	-	-	40,000	40,000	-	-	-
<b>Operating Expense</b>	-	-	<b>3,144,778</b>	<b>1,919,754</b>	<b>3,451,139</b>	<b>306,362</b>	<b>10%</b>	<b>639,918</b>	<b>439%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>3,144,778</b>	<b>1,919,754</b>	<b>3,451,139</b>	<b>306,362</b>	<b>10%</b>	<b>639,918</b>	<b>439%</b>
<b>Revenues Less Expenses</b>	-	-	-	-	-	-	-	-	-

Notes:

The Regional Policy Coordination Goals include: ●State/Regional/Local coordination on significant issues, such as tolling and land availability ●Project management for significant projects; with \$2M programmed for the Sunrise Gateway Corridor Community Visioning project in FY 2024/2025 ●Partner with PGA on State/Federal legislative engagement and strategy development for department priorities ●Develop capacity to secure local, state and federal funding for all DTD programs



# Visioning Services Economic Development

## Purpose Statement

Provide analysis, business growth opportunities + coordination of services for businesses + workforce, community partners and policy makers

## Performance Narrative Statement

Economic Development will provide policymakers and performance partners increased knowledge of redevelopment opportunities, programs and resources available in Clackamas County. Reaching these targets will help business and property owners, performance partners and policymakers grow a vibrant, resilient economy.

Through evaluation of properties & lands available in Clackamas County, staff will determine location size to target industries and businesses that can relocate and/or expand their workforce, service or production offerings.

Direct investment is established based on current businesses in pipeline and their estimated required investment to relocate and/or grow their business in Clackamas County.

## Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Target	FY 23-24 Actuals as of 12/31/23	FY 24-25 Target
RESULT	By 2028, two businesses in the top 5-targeted industries will choose to relocate to and/or expand an existing business in Clackamas County	NEW	NEW	1	5	2
OUTPUT	\$ of investment realized through Economic Development efforts	NEW	NEW	\$1 M	\$2 M	\$10 M
CUSTOMER SERVICE	% increase in self-sufficiency wage jobs	NEW	NEW	0.50%	0.50%	0.50%

Program includes:

- Mandated Services  Y
- Shared Services  Y
- Grant Funding  Y



**Explanation:** The Economic Development program is funded by Oregon State Lottery dollars and is a mandated service under ORS 461.512 which prescribes for the management of lottery moneys received by counties and stipulates the required reporting on the use of those lottery dollars. Per the ORS, Oregon State Lottery funds are distributed to the counties into a dedicated fund which is set aside for purposes that further economic development.

Economic Development is listed on the Association of Counties' list as a shared state-county service.



600406-Office of Economic Development  
BCC Priority Alignment: Vibrant Economy

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	5,209,681	6,331,402	6,618,185	1,408,504	27%	2,110,467	214%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	2,379,532	2,379,532	2,403,327	23,795	1%	793,177	203%
Charges, Fees, License, Permits, Fines	-	-	10,300	5,000	5,000	(5,300)	-51%	1,667	200%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	130,867	329,267	305,950	175,083	134%	109,756	179%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	2,520,699	2,713,799	2,714,277	193,578	8%	904,600	200%
<b>Total Revenue</b>	-	-	7,730,380	9,045,201	9,332,462	1,602,082	21%	3,015,067	210%
Personnel Services	-	-	1,029,384	652,090	894,707	(134,678)	-13%	217,363	312%
Materials and Services	-	-	1,176,743	824,926	1,199,183	22,440	2%	274,975	336%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	-	-	2,206,127	1,477,016	2,093,890	(112,238)	-5%	492,339	325%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	1,030,000	950,000	950,000	(80,000)	-8%	316,667	200%
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	3,994,253	-	5,734,573	1,740,320	44%	-	-
Contingency	-	-	500,000	-	554,000	54,000	11%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	7,730,380	2,427,016	9,332,463	1,602,082	21%	809,005	1054%
<b>Revenues Less Expenses</b>	-	-	-	6,618,185	-	-	-	2,206,062	-

Notes:

- Perform an Economic Landscape Analysis to get a better understanding of our business and workforce needs.
- Perform a business friendly survey, identifying possible improvements to make Clackamas County more business friendly.
- Perform a land analysis to determine available sites for business expansion.
- By 2028, increase the number of jobs in Clackamas County that pay self-sufficiency wages by 3%.
- Develop workforce & business grants to support growth, expansion & self sufficiency wage jobs.



**650202-Economic Development**  
 BCC Priority Alignment: Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>4,542,305</b>	<b>5,213,008</b>	-	-	-	-	-	<b>3,251,771</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,002,721	2,384,398	-	-	-	-	-	2,462,373	-100%
Charges, Fees, License, Permits, Fines	17,328	911	-	-	-	-	-	6,080	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	26,233	142,362	-	-	-	-	-	56,199	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>5,046,282</b>	<b>2,527,672</b>	-	-	-	-	-	<b>2,524,651</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>9,588,587</b>	<b>7,740,680</b>	-	-	-	-	-	<b>5,776,422</b>	<b>-100%</b>
Personnel Services	312,731	517,572	-	-	-	-	-	276,768	-100%
Materials and Services	671,171	663,061	-	-	-	-	-	444,744	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>983,902</b>	<b>1,180,633</b>	-	-	-	-	-	<b>721,512</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	3,320,500	165,645	-	-	-	-	-	1,162,048	-100%
Transfers	63,000	63,000	-	-	-	-	-	42,000	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>4,367,402</b>	<b>1,409,278</b>	-	-	-	-	-	<b>1,925,560</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>5,221,185</b>	<b>6,331,402</b>	-	-	-	-	-	<b>3,850,862</b>	

Notes:  
 Program was moved from the BCS Economic Development program (650202) to the Office of Economic Development (600406) as part of the DTD/BCS reorganization.



	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>300,000</b>	-	-	-	-	-	-	<b>100,000</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenue</b>	<b>300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>-100%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	308,177	-	-	-	-	-	-	102,726	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>308,177</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>102,726</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>308,177</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>102,726</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>(8,177)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,726)</b>	<b>-</b>

Notes:  
 Program was discontinued FY 2022/23; no adopted budget. No YEE will be entered.



## ***Department of Transportation Miscellaneous Pass-through Programs***

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Pass-through funding is money given to a government or organization with a condition that it be given to another government or organization and is not available for county use. Below are programs receiving these restricted funding sources.

- 800703 - Tax Title Land
- 800704 - \$ Collected On Behalf of Other Agency
- 800705 – CountyWide TSDC
- 800706 – HV Joint Area TSDC

The County Event Center program receives self-generated revenue and Transient Lodging Tax that can only be used for expenses related to County Fair program activities.

- 800701 - County Event Center





	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	317,847	136,815	93,800	(224,047)	-70%	45,605	106%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	275,000	339,434	229,954	(45,046)	-16%	113,145	103%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	275,000	339,434	229,954	(45,046)	-16%	113,145	103%
<b>Total Revenue</b>	-	-	592,847	476,249	323,754	(269,093)	-45%	158,750	104%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	403,800	3,500	12,300	(391,500)	-97%	1,167	954%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	-	-	403,800	3,500	12,300	(391,500)	-97%	1,167	954%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	189,047	-	-	(189,047)	-100%	-	-
Transfers	-	-	-	378,949	120,854	120,854	-	126,316	-4%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	190,600	190,600	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	592,847	382,449	323,754	(269,093)	-45%	127,483	154%
<b>Revenues Less Expenses</b>	-	-	-	93,800	-	-	-	31,267	-

Notes:

Program provides financial transaction services to the Property Disposition program so it can continue to effectively manage tax-foreclosed properties. Per ORS 275, when net proceeds from surplus property sales and transfers exceed the Tax, Title, Land program expenses (including reserve requirements), these excess funds are distributed to taxing entities within Clackamas County. Actual distribution and dollars amounts vary from year to year.



**500204-Tax, Title, Land**  
 BCC Priority Alignment: Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>81,337</b>	<b>288,645</b>	-	-	-	-	-	<b>123,327</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	214,737	150,859	-	-	-	-	-	121,865	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>214,737</b>	<b>150,859</b>	-	-	-	-	-	<b>121,865</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>296,074</b>	<b>439,504</b>	-	-	-	-	-	<b>245,193</b>	<b>-100%</b>
Personnel Services	4,411	-	-	-	-	-	-	1,470	-100%
Materials and Services	3,017	302,690	-	-	-	-	-	101,902	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>7,428</b>	<b>302,690</b>	-	-	-	-	-	<b>103,373</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>7,428</b>	<b>302,690</b>	-	-	-	-	-	<b>103,373</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>288,645</b>	<b>136,815</b>	-	-	-	-	-	<b>141,820</b>	

Notes:

Program was moved to a pass-through program (800703). Per ORS 275, when net proceeds from surplus property sales and transfers exceed the Tax, Title, Land program expenses (including reserve requirements), these excess funds are distributed to taxing entities within Clackamas County. Actual distribution and dollars amounts vary from year to year.



800704-\$ Coll On Behalf of Other Agcy

#N/A

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	16,300	-	-	-	5,433	-100%
Charges, Fees, License, Permits, Fines	-	-	4,500,000	1,625,000	3,250,000	(1,250,000)	-28%	541,667	500%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	<b>4,500,000</b>	<b>1,641,300</b>	<b>3,250,000</b>	<b>(1,250,000)</b>	<b>-28%</b>	<b>547,100</b>	<b>494%</b>
<b>Total Revenue</b>	-	-	<b>4,500,000</b>	<b>1,641,300</b>	<b>3,250,000</b>	<b>(1,250,000)</b>	<b>-28%</b>	<b>547,100</b>	<b>494%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	4,500,000	1,641,300	3,250,000	(1,250,000)	-28%	547,100	494%
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	<b>4,500,000</b>	<b>1,641,300</b>	<b>3,250,000</b>	<b>(1,250,000)</b>	<b>-28%</b>	<b>547,100</b>	<b>494%</b>
<b>Revenues Less Expenses</b>	-	-	-	-	-	-	-	-	-

Notes:

Oregon Budget Law defines Special Payments as the payment of taxes, fees or charges collected by one entity and then made to another organization on a pass-through basis. Many programs in Transportation & Development collect fees on behalf of another agency. The collection and payment of those fees will be budgeted in this program. DTD programs collecting these revenues include Building Codes, Septic, Planning, Sustainability, Transportation System Development Charges and Traffic Safety.



600209-Revenue Collected on Behalf of Other Agencies

BCC Priority Alignment: Accountable Government

Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	52,950	-	-	-	-	-	17,650	-100%
Charges, Fees, License, Permits, Fines	2,906,010	2,691,160	-	-	-	-	-	1,865,723	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>2,906,010</b>	<b>2,744,110</b>	-	-	-	-	-	<b>1,883,373</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>2,906,010</b>	<b>2,744,110</b>	-	-	-	-	-	<b>1,883,373</b>	<b>-100%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	2,906,010	2,744,110	-	-	-	-	-	1,883,373	-100%
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>2,906,010</b>	<b>2,744,110</b>	-	-	-	-	-	<b>1,883,373</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	-	-	-	-	-	-	-	-	-

Notes:

Program was moved from the Development Services line of business (6002) to a pass-through program (8007); fees are collected on behalf of other agencies and distributed, not department program income/expenses.



**800705-Countywide TSDC**  
 BCC Priority Alignment: Strong Infrastructure  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	16,382,534	17,417,119	17,191,972	809,438	5%	5,805,706	196%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	1,758,200	1,022,300	1,022,300	(735,900)	-42%	340,767	200%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	150,000	600,000	600,000	450,000	300%	200,000	200%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	1,908,200	1,622,300	1,622,300	(285,900)	-15%	540,767	200%
<b>Total Revenue</b>	-	-	18,290,734	19,039,419	18,814,272	523,538	3%	6,346,473	196%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	370,488	311,488	464,697	94,209	25%	103,829	348%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	-	-	370,488	311,488	464,697	94,209	25%	103,829	348%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	3,784,744	1,535,959	2,552,932	(1,231,812)	-33%	511,986	399%
Reserve for Future Expenditures	-	-	9,135,502	-	10,796,643	1,661,141	18%	-	-
Contingency	-	-	5,000,000	-	5,000,000	-	0%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	18,290,734	1,847,447	18,814,272	523,538	3%	615,816	2955%
<b>Revenues Less Expenses</b>	-	-	-	17,191,972	-	-	-	5,730,657	-

Notes:  
 This fee is charged on development based on number vehicle trips added to the road system to add capacity to the county road system. Money is transferred out of this program to support eligible capital projects. Almost \$2.5M will be transferred to support nine projects. - \$2.3M will support 7 Community Road Fund projects - About \$200k will support 2 Transportation Engineering & Construction projects More than \$16M in transfers are programmed over 4-years. Contingency reflects current bid environment.



**300307-Countywide TSDC Area**  
 BCC Priority Alignment: Strong Infrastructure  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>16,172,058</b>	<b>16,302,147</b>	-	-	-	-	-	<b>10,824,735</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,238,144	1,190,797	-	-	-	-	-	809,647	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	69,338	357,559	-	-	-	-	-	142,299	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>1,307,481</b>	<b>1,548,356</b>	-	-	-	-	-	<b>951,946</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>17,479,540</b>	<b>17,850,502</b>	-	-	-	-	-	<b>11,776,681</b>	<b>-100%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	100,732	103,005	-	-	-	-	-	67,912	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	<b>100,732</b>	<b>103,005</b>	-	-	-	-	-	<b>67,912</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	1,076,661	-	-	-	-	-	-	358,887	-100%
Transfers	-	330,379	-	-	-	-	-	110,126	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,177,393</b>	<b>433,384</b>	-	-	-	-	-	<b>536,926</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>16,302,147</b>	<b>17,417,119</b>	-	-	-	-	-	<b>11,239,755</b>	

Notes:  
 Program 300307 was moved to the pass through programs line of business (800705) as part of the DTD/BCS reorganization.



**800706-HV Joint Area TSDC**  
 BCC Priority Alignment: Strong Infrastructure  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	1,394,266	1,557,876	1,472,576	78,310	6%	519,292	184%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	14,000	14,700	8,000	(6,000)	-43%	4,900	63%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	14,000	14,700	8,000	(6,000)	-43%	4,900	63%
<b>Total Revenue</b>	-	-	1,408,266	1,572,576	1,480,576	72,310	5%	524,192	182%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>Operating Expense</b>	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	202,967	100,000	200,000	(2,967)	-1%	33,333	500%
Reserve for Future Expenditures	-	-	705,299	-	780,576	75,277	11%	-	-
Contingency	-	-	500,000	-	500,000	-	0%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	1,408,266	100,000	1,480,576	72,310	5%	33,333	4342%
<b>Revenues Less Expenses</b>	-	-	-	1,472,576	-	-	-	490,859	-

Notes:  
 This is the remaining County balance of developer paid fees from the Happy Valley Joint Transportation System Development Charge area. An agreement is in place with the City of Happy Valley to use the remaining funds to cover county staff project management of the SE 172nd Avenue extension north. Per the aforementioned agreement, when the fund balance is spent, the county will direct bill the city for any additional staff time and this program will be closed.



**300308-HV Joint TSDC Subarea**  
 BCC Priority Alignment: Strong Infrastructure  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>1,916,236</b>	<b>1,798,381</b>	-	-	-	-	-	<b>1,238,206</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,723	5,059	-	-	-	-	-	2,927	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>3,723</b>	<b>5,059</b>	-	-	-	-	-	<b>2,927</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>1,919,959</b>	<b>1,803,441</b>	-	-	-	-	-	<b>1,241,133</b>	<b>-100%</b>
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	40,239	63,596	-	-	-	-	-	34,611	-100%
Capital Outlay	81,339	179,919	-	-	-	-	-	87,086	-100%
<b>Operating Expense</b>	<b>121,578</b>	<b>243,515</b>	-	-	-	-	-	<b>121,697</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	2,050	-	-	-	-	-	683	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>121,578</b>	<b>243,564</b>	-	-	-	-	-	<b>122,381</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>1,798,381</b>	<b>1,557,876</b>	-	-	-	-	-	<b>1,118,752</b>	

Notes:  
 Program 300308 was moved to the pass through programs line of business (800706) as part of the DTD/BCS reorganization.





**800701-County Event Center**  
 BCC Priority Alignment - Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	-	-	324,162	956,273	807,533	483,371	149%	318,758	153%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	9,921,744	3,176,499	6,798,412	(3,123,332)	-31%	1,058,833	542%
Charges, Fees, License, Permits, Fines	-	-	725,500	725,500	725,500	-	0%	241,833	200%
Revenue from Bonds & Other Debts	-	-	-	-	1,856,423	1,856,423	-	-	-
All Other Revenue Resources	-	-	1,169,092	1,129,563	2,629,563	1,460,471	125%	376,521	598%
Other Interfund Transfers	-	-	589,230	589,230	615,745	26,515	5%	196,410	214%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	12,405,566	5,620,792	12,625,643	220,077	2%	1,873,597	574%
<b>Total Revenue</b>	-	-	12,729,728	6,577,065	13,433,176	703,448	6%	2,192,355	513%
Personnel Services	-	-	807,000	827,000	863,495	56,495	7%	275,667	213%
Materials and Services	-	-	1,608,625	1,714,755	1,707,740	99,115	6%	571,585	199%
Capital Outlay	-	-	10,043,577	3,227,777	10,261,668	218,091	2%	1,075,926	854%
<b>Operating Expense</b>	-	-	12,459,202	5,769,532	12,832,903	373,701	3%	1,923,177	567%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	2,000	-	-	(2,000)	-100%	-	-
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	268,526	-	600,274	331,748	124%	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	-	12,729,728	5,769,532	13,433,177	703,449	6%	1,923,177	598%
<b>Revenues Less Expenses</b>	-	-	-	807,533	-	-	-	269,178	-

Notes:  
 ORS 565 requires each county that holds a county fair to establish and maintain a fair fund. All revenues and expenses associated with County Fair activities are accounted for in this fund; however, the County Fair Board approves the formal budget and associated financial transactions. County ARPA funds were approved to help support the state funded capital project to build a new multi-purpose building.



**500402-County Events Center**  
 BCC Priority Alignment: Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>275,871</b>	<b>111,540</b>	-	-	-	-	-	<b>129,137</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	164,434	-	-	-	-	-	-	54,811	-100%
Charges, Fees, License, Permits, Fines	1,652	-	-	-	-	-	-	551	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	426,812	-	-	-	-	-	-	142,271	-100%
Other Interfund Transfers	335,782	359,623	-	-	-	-	-	231,802	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>928,680</b>	<b>359,623</b>	-	-	-	-	-	<b>429,434</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>1,204,551</b>	<b>471,163</b>	-	-	-	-	-	<b>558,571</b>	<b>-100%</b>
Personnel Services	424,282	-	-	-	-	-	-	141,427	-100%
Materials and Services	593,113	-	-	-	-	-	-	197,704	-100%
Capital Outlay	74,208	-	-	-	-	-	-	24,736	-100%
<b>Operating Expense</b>	<b>1,091,604</b>	-	-	-	-	-	-	<b>363,868</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	1,407	-	-	-	-	-	-	469	-100%
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,093,010</b>	-	-	-	-	-	-	<b>364,337</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>111,540</b>	<b>471,163</b>	-	-	-	-	-	<b>194,235</b>	

Notes:  
 Program was moved from the County Event Center program (500402) to a combined County Fair & Event Center program (800701) as part of the DTD/BCS reorganization.



**500403-County Fair & Rodeo**  
 BCC Priority Alignment: Vibrant Economy  
 Budget Summary

	FY21-22 Actuals	FY22-23 Actuals	FY23-24 Amended Budget	FY23-24 Projected Year-End	FY24-25 Budget	\$ Change from FY23-24 Budget	% Change from FY23-24 Budget	3-Year Average	% Change from 3-Year Avg
<b>Beginning Fund Balance</b>	<b>180,138</b>	<b>690,753</b>	-	-	-	-	-	<b>290,297</b>	<b>-100%</b>
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	86,797	640,909	-	-	-	-	-	242,569	-100%
Charges, Fees, License, Permits, Fines	684,192	749,405	-	-	-	-	-	477,866	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	691,908	1,325,560	-	-	-	-	-	672,489	-100%
Other Interfund Transfers	180,806	193,643	-	-	-	-	-	124,816	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
<b>Operating Revenue</b>	<b>1,643,703</b>	<b>2,909,516</b>	-	-	-	-	-	<b>1,517,740</b>	<b>-100%</b>
<b>Total Revenue</b>	<b>1,823,842</b>	<b>3,600,269</b>	-	-	-	-	-	<b>1,808,037</b>	<b>-100%</b>
Personnel Services	204,701	777,765	-	-	-	-	-	327,489	-100%
Materials and Services	885,276	1,662,743	-	-	-	-	-	849,340	-100%
Capital Outlay	42,422	674,651	-	-	-	-	-	239,024	-100%
<b>Operating Expense</b>	<b>1,132,399</b>	<b>3,115,159</b>	-	-	-	-	-	<b>1,415,853</b>	<b>-100%</b>
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	690	-	-	-	-	-	-	230	-100%
Transfers	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>1,133,089</b>	<b>3,115,159</b>	-	-	-	-	-	<b>1,416,083</b>	<b>-100%</b>
<b>Revenues Less Expenses</b>	<b>690,753</b>	<b>485,110</b>	-	-	-	-	-	<b>391,954</b>	

Notes:  
 Program was moved from the County Fair & Rodeo program (500403) to a combined County Fair & Event Center program (800701) as part of the DTD/BCS reorganization.