

2021-2022 BUDGET PRESENTATION



2020 Major Accomplishments

| AREA | DESCRIPTION |
|----------------------------------|---|
| Recording | Recorded documents are at record highs providing revenue not only to our office, but the County general fund as well. |
| Recording | Continued to stay open and safe for citizens to conduct their business Recording important documents. |
| Elections | Upgrades to Elections equipment allowed elections to function at the highest level in 20/21 including the Primary and General Presidential Elections, a special election for City of Portland, and two special elections for City of Oregon City with absolutely no issues due to the Pandemic. |
| Records Management | Processed over 400 rolls of microfilm in house with the new dark room that was installed, with a cost savings to the County of \$28,920 by not having to outsource that work. |
| Board of Property Tax Appeals | Completed the 2020 and 2021 Property tax appeals hearings in person and via video conference for hundreds of property tax appeals, allowing citizens to contest their property values. Our work was completed on time during pandemic years. |

Performance Clackamas Results Measures

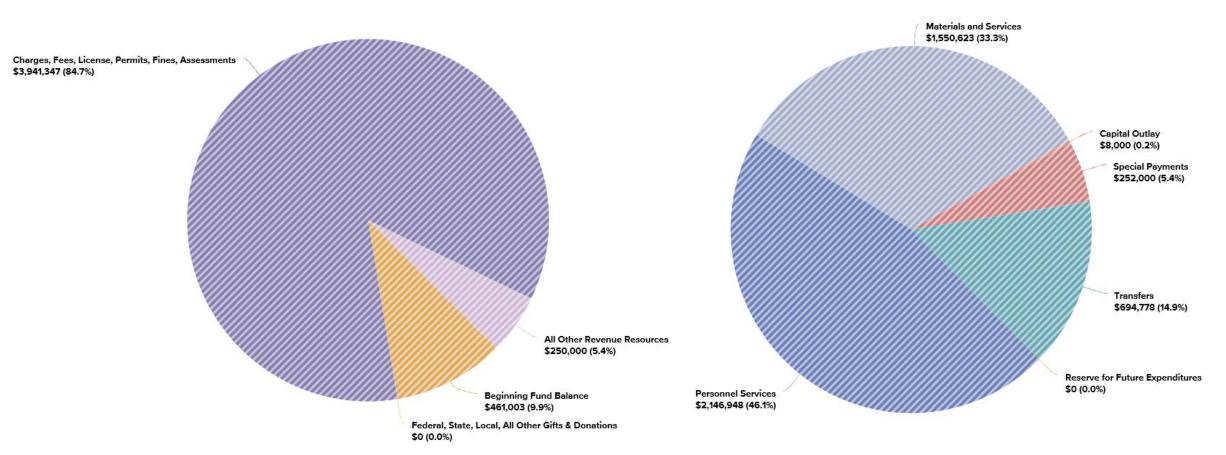
| Line of Business/Program | Results Measure | FY 20-21 Actual | FY 20-21 Target | FY 20-21 Projected Performance | FY 21-22 Target |
|-------------------------------------|---|--------------------|--------------------|--------------------------------------|--------------------|
| Elections | Elections open to observation | 100% | 100% | 100% | 100% |
| Clerk | Employees with annual performance summary completed | 90% | 100% | 100% | 100% |
| Board of Property Tax Appeals | % Petitioners who received a decision/order from the Clerk's office within five business days | 100% | 100% | 100% | 100% |
| Elections | % Ballot correspondence sent to voter within two business days | 100% | 100% | 100% | 100% |

Program Profiles: 2021-22 Summary

| Line of Business | Total Funds | % County General Funds | % Restricted Funds | Mandate: Fed/State/Cty /IGA/None | % Program Operated by County | Metrics: % Target Meet/Exceed or Improve |
|----------------------------------|-------------|---------------------------|--------------------|--|------------------------------|--|
| Office of the Clerk | \$1,907,398 | 0% | 0% | Fed/State/County | 100% | Meet |
| Board of Property Tax Appeals | \$12,000 | 0% | 0% | State/County | 100% | Meet |
| Elections | \$1,481,470 | 0% | 0% | Fed/State | 100% | Exceed |
| Recording/Passports | \$528,135 | 0% | 20% | State/County | 100% | Meet |
| Records Management | \$723,347 | 0% | 0% | State/County | 100% | Meet |

2021/22 Revenue and Expenses

Revenue Expenses



Summary of Revenue & Expenses

County Clerk Department (13) Summary of Revenue and Expense

| | FY 18-19 Actuals | FY 19-20 Actuals | FY 20-21 Amended Budged | FY 20-21 Projected Year End | FY 21-22 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|---------------------|---------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Fund Balance | 518,165 | 451,877 | 591,667 | 130,664 | 461,003 | -130,664 | -22.1% |
| Federal, State, Local, All Other Gifts & Donations | - | 72,904 | _ | - | _ | - | _ |
| Charges, Fees, License, Permits, Fines, Assessments | 3,254,440 | 4,307,737 | 3,308,177 | 3,688,447 | 3,941,347 | 633,170 | 19.1% |
| All Other Revenue Resources | 194,916 | 414,177 | 285,000 | 285,000 | 250,000 | -35,000 | -12.3% |
| Operating Revenue | 3,449,356 | 4,794,818 | 3,593,177 | 3,973,447 | 4,191,347 | 598,170 | 16.6% |
| Total Revenue | 3,967,521 | 5,246,695 | 4,184,844 | 4,104,111 | 4,652,350 | 467,506 | 11.2% |
| Personnel Services | 1,802,904 | 1,814,614 | 2,030,141 | 1,846,873 | 2,159,420 | 116,807 | 6.4% |
| Materials and Services | 1,593,518 | 1,423,740 | 1,631,343 | 1,855,811 | 1,550,623 | -80,720 | -4.9% |
| Capital Outlay | 24,852 | 3,092 | 8,000 | | 8,000 | 0 | 0.0% |
| Operating Expense | 3,421,274 | 3,241,446 | 3,669,484 | | 3,718,043 | 36,087 | 1.3% |
| Special Payments Reserve for Future Expenditures | 94,371 | 77,964 - | 252,000 263,360 | | 252,000 | - -263,360 | - -100.0% |
| Trosorvo for Fataro Exponentarios | | | 200,000 | | | 200,000 | 100.070 |
| Total Expense | 3,515,645 | 3,319,410 | 4,184,844 | 3,896,184 | 3,970,043 | -214,801 | -5.1% |
| Revenues Less Expenses | 451,876 | 1,927,285 | - | 207,927 | 682,307 | 682,307 | - |
| Full Time Equiv Positions (FTE) Budgeted | 19.0 | 19.0 | 19.0 | 19.0 | 19.0 | 0.0 | 0.0% |

Department Summary by Fund

County Clerk (13)

Department Budget Summary by Fund

| | FY 21/22 | FY 21/22 | FY 21/22 | FY 21/22 |
|-------------------------------|----------------|--------------|-----------------------|-----------------------------|
| Line of Business | | | | General Fund Support |
| | | | Total Proposed | Included in Proposed |
| Program | FTE | General Fund | Budget | Budget** |
| Clerk's Office | | | | |
| Office of the Clerk | 5.5 | 1,907,398 | 1,907,398 | |
| Board of Property Tax Appeals | 5 | 12,000 | 12,000 | |
| Elections | 5.0 | 1,481,470 | 1,481,470 | |
| Recording | 3.5 | 528,135 | 528,135 | |
| Records Management | 5.0 | 723,347 | 723,347 | |
| TOTA | AL 19.0 | 4,652,350 | 4,652,350 | |
| | 15.0 | 7,032,330 | 4,032,330 | |
| FY 20/21 Budget | 19.0 | 4,184,844 | 4,184,844 | |
| \$ Increase (Decrease) | 0.0 | 467,506 | 467,506 | |
| % Increase (Decrease) | 0.0% | 11.2% | 11.2% | |

^{**} General Fund Support is the subsidy, net of any other revenue received by the department.

Significant Policy and/or Financial Issues

| DESCRIPTION | IMPACT |
|---|---|
| Potential to hold recall elections | Requirement for increased elections budget in a non primary/gubernatorial/presidential election year. |
| Potential for changes in housing market | Potential to decrease Recording office revenue. |

End of Presentation

Thank you



County Clerk Purpose Statement

The purpose of the Office of the Clerk program is to provide leadership and policy services to the department so our programs can professionally and effectively serve the public and other government agencies.

County Clerk (13)

Sherry Hall - County Clerk FTE 19.0 Total Proposed \$4,652,350 General Fund Support \$ 0

Clerk's Office

Sherry Hall - County Clerk FTE 19.0 Total Proposed \$4,652,350 Gen Fund \$ 0

Office of the Clerk

Sherry Hall

FTE 5.5 Total Proposed \$1,907,398 Gen Fund \$ 0

Board of Property Tax Appeals

Sherry Hall
FTE 0
Total Proposed
\$12,000
Gen Fund \$ 0

Elections

Vacant FTE 5.0 Total Proposed \$1,481,470 Gen Fund \$ 0

Recording

Vacant FTE 3.5 Total Proposed \$528,135 Gen Fund \$ 0

Records

Carol Hopkins Mgr FTE 5.0 Total Proposed \$723,347 Gen Fund \$ 0



County Clerk (13)

Department Budget Summary by Fund

| Line of Busi | iness | | FY 21/22 | FY 21/22 | FY 21/22 | FY 21/22 General Fund Support |
|---------------|-------------------------------|--------|----------|--------------|--------------------------|----------------------------------|
| | Program | Prog# | FTE | General Fund | Total Proposed Budget | Included in Proposed Budget** |
| Clerk's Offic | ce | | | | _ | |
| | Office of the Clerk | 130101 | 5.5 | 1,907,398 | 1,907,398 | |
| | Board of Property Tax Appeals | 130102 | | 12,000 | 12,000 | |
| | Elections | 130103 | 5.0 | 1,481,470 | 1,481,470 | |
| | Recording | 130105 | 3.5 | 528,135 | 528,135 | |
| | Records Management | 130106 | 5.0 | 723,347 | 723,347 | |
| | TOTAL | | 19.0 | 4,652,350 | 4,652,350 | |
| | | | | | | |
| | FY 20/21 Budget | | 19.0 | 4,184,844 | 4,184,844 | |
| | \$ Increase (Decrease) | | 0.0 | 467,506 | 467,506 | |
| | % Increase (Decrease) | | 0.0% | 11.2% | 11.2% | |

^{**} General Fund Support is the subsidy, net of any other revenue received by the department.



Office of the Clerk

Purpose Statement

The purpose of the Office of the Clerk program is to provide leadership and policy services to the department so our programs can professionally and effectively serve the public and other government agencies.

Performance Narrative Statement

The Office of the Clerk program proposed a budget of \$1,907,398, a continuation of current funding levels. These resources will support office materials and services, training, and admin costs of supporting elections, records management, property recording, property tax appeals, marriage and liquor licenses, and passport services to the general public.

Key Performance Measures

| | | | FY 18-19 Actual | FY 19-20 Actuals | FY 20-21 Actuals | FY 20-22 Target |
|-------|--------|---|--------------------|---------------------|---|--------------------|
| CLERK | Result | % of Office of the Clerk results achieved | | | 33% | 60% |
| CLERK | Result | % of customers surveyed report they were happy with the level of service received | | | *withheld surveys due to pandemic | 65% |
| CLERK | Result | % Employees with annual performance summary completed | | | 90% | 100% |

^{*}The program applies new measures from FY21.

Program includes:

| Mandated Services | Yes |
|-------------------|-----|
| Shared Services | No |
| Grant Funding | No |

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet If grant funding, include length of grant and any match requirement (w/funding source)

Explanation





Office of the Clerk

Budget Summary

| FY 18-19 Actual | FY 19-20 Actual | FY 20-21 Amended Budget | FY 20-21 Projected Year End | FY 21-22 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|----------------------|--|---|--|---|---|---|
| - | - | - | - | - | - | |
| - | 18,557 | - | - | - | - | |
| 2,339,147 194 916 | 3,424,303 | 2,468,000 | 2,900,000 | 3,018,000 | 550,000 | 22.3% |
| 2,534,063 | 3,442,824 | 2,468,000 | 2,900,000 | 3,018,000 | 550,000 | 22.3% |
| 2,534,063 | 3,442,824 | 2,468,000 | 2,900,000 | 3,018,000 | 550,000 | 22.3% |
| | | | | | | |
| 1,244,957 | 1,127,408 | 1,514,508 | 1,385,000 | 722,111 | (792,397) | -52.3% |
| 496,483 | 473,273 | 501,724 | 505,698 | 502,980 | 1,256 | 0.3% |
| 24,852 | 3,092 | - | - | - | - | |
| 1,766,292 | 1,603,773 | 2,016,232 | 1,890,698 | 1,225,091 | (791,141) | -39.2% |
| 283 | - | - | - | - | - | |
| 1,766,575 | 1,603,773 | 2,016,232 | 1,890,698 | 1,225,091 | (791,141) | -39.2% |
| 767,488 | 1,839,051 | 451,768 | 1,009,302 | 1,792,909 | 1,341,141 | |
| | 2,339,147 194,916 2,534,063 2,534,063 1,244,957 496,483 24,852 1,766,292 283 | Actual Actual - 18,557 2,339,147 3,424,303 194,916 (36) 2,534,063 3,442,824 2,534,063 3,442,824 1,244,957 1,127,408 496,483 473,273 24,852 3,092 1,766,292 1,603,773 283 - 1,766,575 1,603,773 | FY 18-19 Actual FY 19-20 Actual Amended Budget - - - - 18,557 2,339,147 194,916 - 2,468,000 2,534,063 - 2,534,063 3,442,824 3,442,824 2,468,000 - 2,534,063 3,442,824 3,442,824 2,468,000 - 1,244,957 496,483 473,273 24,852 3,092 -1,766,292 1,514,508 501,724 3,092 -1,603,773 501,724 2,016,232 283 - - - 1,766,575 1,603,773 2,016,232 | FY 18-19 Actual FY 19-20 Actual Amended Budget Projected Year End - - - - - 18,557 3,424,303 194,916 2,468,000 (36) 2,900,000 2,900,000 2,534,063 3,442,824 2,468,000 2,468,000 2,900,000 2,534,063 3,442,824 2,468,000 2,468,000 2,900,000 1,244,957 1,127,408 496,483 1,514,508 473,273 24,852 1,385,000 505,698 24,852 505,698 3,092 | FY 18-19 Actual FY 19-20 Budget Amended Projected Year End Proposed Budget - - - - - 2,339,147 3,424,303 194,916 3,424,303 2,468,000 2,900,000 3,018,000 2,900,000 3,018,000 3,018,000 2,534,063 3,442,824 2,468,000 2,900,000 3,018,000 2,900,000 3,018,000 3,018,000 1,244,957 1,127,408 496,483 473,273 501,724 505,698 24,852 3,092 | FY 18-19 Actual FY 19-20 Actual Amended Budget Projected Year End Proposed Budget Prior Yr Budget - - - - - - - 2,339,147 3,424,303 2,468,000 2,900,000 3,018,000 550,000 194,916 (36) - - - - 2,534,063 3,442,824 2,468,000 2,900,000 3,018,000 550,000 2,534,063 3,442,824 2,468,000 2,900,000 3,018,000 550,000 1,244,957 1,127,408 1,514,508 1,385,000 722,111 (792,397) 496,483 473,273 501,724 505,698 502,980 1,256 24,852 3,092 - - - - - 1,766,292 1,603,773 2,016,232 1,890,698 1,225,091 (791,141) 283 - - - - - - 1,766,575 1,603,773 2,016,232 1,890,698 1,225,091 |

CLACKAMAS COUNTY

County Clerk

Board of Property Tax Appeals

Purpose Statement

The purpose of the Clackamas County Board of Property Tax Appeals (BOPTA) program is to provide real property, personal property, and late filing fee appeals services to tax payers, so they can have their tax appeal petition heard and receive a decision in a timely manner.

Performance Narrative Statement

The Board of Property Tax Appeals program proposed a budget of \$12,000, a continuation of current funding levels. These resources will support office materials and board members, training, and admin costs of reviewing property tax appeals and holding property tax appeals hearings.

Key Performance Measures

| | | | FY 18-19 Actual | FY 19-20 Target | FY 20-21 Actuals | FY 21-22 Target |
|-------|--------|---|--------------------|--------------------|---------------------|--------------------|
| CLERK | Result | % Petitioners who received a decision/order from the Clerk's office within five business days | | | 100% | 100% |

^{*}The program applies new measures from FY21.

Program includes:

| Mandated Services | Yes |
|-------------------|-----|
| Shared Services | Yes |
| Grant Funding | No |

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet If grant funding, include length of grant and any match requirement (w/funding source)

Explanation The FTE for the BOPTA program is an employee that works and is paid on

the Clerk program.





Board of Property Tax Appeals

Budget Summary

| | FY 18-19 Actual | FY 19-20 Actual | FY 20-21 Amended Budget | FY 20-21 Projected Year End | FY 21-22 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|--------------------------------|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Fund Balance | - | - | - | - | - | - | |
| Operating Revenue | - | - | - | - | - | - | - |
| Total Revenue | - | - | - | - | - | - | |
| Operating Expense | - | - | - | - | - | - | - |
| Special Payments | 7,739 | 6,508 | 12,000 | 8,500 | 12,000 | - | - |
| Total Expense | 7,739 | 6,508 | 12,000 | 8,500 | 12,000 | - | |
| Revenues Less Expenses | -7,739 | -6,508 | -12,000 | -8,500 | -12,000 | - | |
| Significant Issues and Changes | | | | | | | |



Elections

Purpose Statement

The purpose of the Elections program is to provide voter registration, information, ballot delivery, ballot return drop sites, and election services to Clackamas County voters and local governments so they can participate in a secure, impartial, and transparent electoral process.

Performance Narrative Statement

The Elections program proposed a \$1,481,470.00 budget, an increase in funding levels due to an upcoming state primary and the potential for several county wide recall elections. These resources will serve all registered voters of Clackamas County, candidates for elected office, those who file measures, and allowing local governments to hold elections.

Key Performance Measures

| | | | FY 18-19 Actual | FY 19-20 Target | FY 20-21 Actuals | FY 21-22 Target |
|-------|--------|--|--------------------|--------------------|---------------------|--------------------|
| CLERK | Result | % Elections open to observation | | | 100% | 100% |
| CLERK | Result | % Ballot correspondence sent to voter within two business days | | | 100% | 100% |
| CLERE | Result | % Election filings on the County's website within one business day | | | 100% | 100% |

^{*}The program applies new measures from FY21.

Program includes:

Mandated Services

Shared Services

Grant Funding

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet If grant funding, include length of grant and any match requirement (w/funding source)

Explanation





Budget Summary

| | FY 18-19 Actual | FY 19-20 Actual | FY 20-21 Amended Budget | FY 20-21 Projected Year End | FY 21-22 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|-----------------------------|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Fund Balance | - | - | - | - | - | - | |
| All Other Revenue Resources | - | 414,213 | 285,000 | 285,000 | 250,000 | (35,000) | -12.3% |
| Operating Revenue | - | 414,213 | 285,000 | 285,000 | 250,000 | (35,000) | -12.3% |
| Total Revenue | • | 414,213 | 285,000 | 285,000 | 250,000 | (35,000) | -12.3% |
| | | | | | | | |
| Personnel Services | - | - | - | - | 566,970 | 566,970 | - |
| Materials & Services | 742,042 | 616,092 | 658,000 | 906,444 | 674,500 | 16,500 | 2.5% |
| Operating Expense | 742,042 | 616,092 | 658,000 | 906,444 | 1,241,470 | 583,470 | 88.7% |
| Special Payments | 86,349 | 71,456 | 240,000 | 185,000 | 240,000 | - | 0% |
| Total Expense | 828,391 | 687,548 | 898,000 | 1,091,444 | 1,481,470 | 583,470 | 65.0% |
| Revenues Less Expenses | (828,391) | (273,335) | (613,000) | (806,444) | (1,231,470) | (618,470) | |

Significant Issues and Changes

Elections is contingency planning for the possibility of having to hold several unscheduled elections next year.

CLACKAMAS

County Clerk

Recording

Purpose Statement

The purpose of the Recording program is to provide marriage license, real property records access, and document recording services to the public so they can effectively research records, record documents, and obtain marriage licenses.

Performance Narrative Statement

The Recording program proposed a \$528,135 budget, a slight increase of current funding levels. These resources will provide the public access so they can receive marriage licenses, certify ownerships, interest, and definitions of property within Clackamas County.

Key Performance Measures

| | | | FY 18-19 Actual | FY 19-20 Target | FY 19-20 Actuals | FY 20-21 Target |
|-------|--------|--|--------------------|--------------------|---------------------|--------------------|
| CLERK | Result | % Recorded documents returned within 10 business days | | | 70% | 80% |
| CLERK | Result | % Requests for certified documents fulfilled within two business days of request | | | 70% | 80% |
| CLERK | Result | % Recorded documents indexed within five business days of being recorded | | | 25% | 100% |

^{*}The program applies new measures from FY21.

Program includes:

Mandated Services Y/N

Shared Services Y/N

Grant Funding Y/N

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet If grant funding, include length of grant and any match requirement (w/funding source)

Explanation





Recording

Budget Summary

| | FY 18-19 Actual | FY 19-20 Actual | FY 20-21 Amended Budget | FY 20-21 Projected Year End | FY 21-22 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|--|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Fund Balance | 344,764 | 245,275 | 461,003 | - | 461,003 | - | 0% |
| Charges, Fees, License, Permits, Fines, Assessments | 212,475 | 289,046 | 175,000 | 230,270 | 200,000 | 25,000 | 14.3% 0% |
| Operating Revenue | 212,475 | 289,046 | 175,000 | 230,270 | 200,000 | 25,000 | 14.3% |
| Total Revenue | 557,239 | 534,321 | 636,003 | 230,270 | 661,003 | 25,000 | 3.9% |
| Personnel Services Materials & Services Capital Outlay | 130,987 112,335 | 246,251 90,973 | - 191,411 8,000 | 75,000 168,911 | 329,380 190,755 8,000 | 329,380 (656) | -0.3% 0% |
| Operating Expense | 243,322 | 337,224 | 199,411 | 243,911 | 528,135 | 328,724 | 164.8% |
| Reserve for Future Expenditures | - | - | 263,360 | - | - | (263,360) | -100.0% |
| Total Expense | 243,322 | 337,224 | 462,771 | 243,911 | 528,135 | 65,364 | 14.1% |
| Revenues Less Expenses | 313,917 | 197,097 | 173,232 | -13,641 | 132,868 | -40,364 | |

Significant Issues and Changes

Recording Fees are generate more than the amount required to support the Clerk's operations in the General Fund. The excess revenue is available for other General Fund uses. We currently have no Recording manager due to a recent retirement. We have tested having the Records Management manager oversee the Recording program.



Records Management

Purpose Statement

The purpose of the Records Management program is to provide custodial storage, preservation, and access services internally to County Departments so they can have confidence that their records are secure, preserved, easily accessed, and retained in compliance with Oregon State rules and laws.

Performance Narrative Statement

Records Management proposed a \$723,347 budget to provide custodial storage, preservation, and archiving of County records to insure compliance with Oregon State rules and laws. The resources serve departments and the public concerning County records. The Passport Services program is to provide complete passport application services to the public so they can request a US Passport from the US Department of State.

Key Performance Measures

| | | | FY 18-19 Actuals | FY 19-20 Actual | FY 20-21 Target | FY 20-21 Actual to date | FY 21-22 Target |
|-------|--------|---|---------------------|--------------------|--------------------|----------------------------|--------------------|
| CLERK | Result | % Permanent, hardcopy documents stored in Records Management will be converted to archival film (target 100% by 2023) | | | 100% | 30% | 100% |
| CLERK | Result | % Department Records Requests delivered within one business day | | | 100% | 100% | 100% |
| CLERK | Result | % Records destruction lists signed and returned within 30 calendar days of issuance (target 50% by 2023) | | | 50% | 25% | 50% |

^{*}The program applies new measures from FY21.

Shared Services Y/N

Grant Funding Y/N

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet If grant funding, include length of grant and any match requirement (w/funding source)

Explanation

Oregon State Rules and Laws require that any records with a retention of over 99 years be converted to archival microfilm per ORS Chapter 166.





Records Management

Budget Summary

| | FY 18-19 Actual | FY 19-20 Actual | FY 20-21 Amended Budget | FY 20-21 Projected Year End | FY 21-22 Proposed Budget | Chg from Prior Yr Budget | % Chg from Prior Yr Budget |
|---|--------------------|--------------------|-------------------------------|-----------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Beginning Fund Balance | 173,401 | 206,602 | 130,664 | 130,664 | - | (130,664) | -100.0% |
| Federal, State, Local, All Other Gifts & Donations | - | 54,346 | - | - | _ | - | 0% |
| Charges, Fees, License, Permits, Fines, Assessments | 702,819 | 594,388 | 665,177 | 558,177 | 723,347 | 58,170 | 8.7% |
| Operating Revenue | 702,819 | 648,734 | 665,177 | 558,177 | 723,347 | 58,170 | 8.7% |
| Total Revenue | 876,220 | 855,336 | 795,841 | 688,841 | 723,347 | (72,494) | -9.1% |
| Personnel Services | 426,960 | 440,956 | 515,633 | 386,873 | 540,959 | 25,326 | 4.9% |
| Materials & Services | 242,658 | 243,402 | 280,208 | 274,758 | 182,388 | (97,820) | -34.9% |
| Operating Expense | 669,618 | 684,358 | 795,841 | 661,631 | 723,347 | (72,494) | -9.1% |
| Total Expense | 669,618 | 684,358 | 795,841 | 661,631 | 723,347 | (72,494) | -9.1% |
| Revenues Less Expenses | 206,602 | 170,978 | - | 27,210 | - | - | |
| Significant Issues and Changes | | | | | | | |