

CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS
Sitting/Acting as:
Board of Commissioners of the Housing Authority of Clackamas County

Study Session Worksheet

Presentation Date: February 2, 2021 **Approx. Start Time:** 2:00 PM **Approx. Length:** 30 min

Presentation Title: Project Turnkey, Acquisition funding for Congregate Shelter/Affordable Housing Funding

Department: H3S/Housing Authority of Clackamas County (HACC)

Presenters: Jill Smith, Richard Swift, Tom Kemper, Oregon Community Foundation

WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

Staff in partnership with OCF are providing an update on the Project Turnkey Funding Opportunity made available through State Legislation.

Staff are seeking Board direction and approval to work with the Oregon Community Foundation, (OCF) to access Project Turnkey funding for an acquisition opportunity other than those previously considered.

EXECUTIVE SUMMARY:

On November 17th staff presented the Board of County Commissioners with a thorough overview of the Project Turnkey grant application opportunity which included the background description below. Following that presentation, at the Boards direction, staff applied for Project Turnkey funding. The application was approved at Phase 1 and staff was directed by OCF move forward and identify a motel to use as shelter for a minimum of 6 months and the eventual development into affordable housing, if appropriate for the selected site.

BACKGROUND:

The Oregon Legislature allocated a total of \$65 million for Project Turnkey, for the purpose of acquiring motels/hotels for use as non-congregate shelter for people experiencing homelessness or at-risk of homelessness.

Two discrete funds were provided by the state: one totaling \$30 million to be awarded in counties and tribal communities impacted by the 2020 wildfires; and one totaling \$35 million for the remaining 28 counties in the state. OCF is administering both funds through an application and selection process, with guidance from an Advisory Committee of state, local, and community stakeholders.

Eligibility

Eligible applicants include local government entities such as cities, counties, housing authorities, or 501(c)(3) nonprofit organizations. Co-applicants comprised of two entities are allowed. In cases of co-applicants (one as owner/one as operator), the intended owner of the proposed property should serve as the primary applicant on the application.

In order to qualify for a grant an organization must:

1. Be physically located in and serve populations in Oregon;
2. Intend to acquire a property located in the Eligible Regions defined below;
3. Have been in operation since at least October of 2019;

4. Have registered government or not-for-profit status (501c3) or have a fiscal agent: a. Demonstrate ability and experience in working and providing housing related services to underserved populations including people from communities of color;
5. Agree to utilize the State's funding for non-congregate shelter; and
6. Complete the application.

Eligible Regions

Fire-impacted counties including Clackamas, Douglas, Jackson, Klamath, Lane, Linn, Lincoln, and Marion counties and tribal communities impacted by wildfire.

Phase I Application

HACC, in partnership with Clackamas County Social Services, submitted a Project Turnkey application for funding. The application outlined a partnership whereby HACC would be the asset owner and Social Services would provide operational funding until Supportive Housing Services funding became available. Operations were to be provided on a contract basis with a homeless services non-profit agency. HACC has been approved by Oregon Community Foundation (OCF) to identify and initiate a purchase and sale agreement with a hotel property, identified in consultation with OCF's consultants.

Priority Populations

Mirroring the Statewide Housing Plan strategies and responding to the urgency of the multiple crises our state is facing, the following are priority populations for this project: unsheltered and high-needs populations, including veterans, people with disabilities, families, communities of color, people with serious mental illness, people experiencing chronic homelessness, people vulnerable to COVID or diagnosed with COVID who need to quarantine or isolate. Additionally, survivors of the 2020 wildfires will be prioritized for support through the project.

Expected Impact

Approximately 9-12 properties are expected to be acquired by local communities through this project. The goal is to provide up to 500 units of non-congregate shelter for the winter 2020-2021 season and beyond.

How will funds be allocated among eligible regions?

The Advisory Committee aims for an equitable geographic distribution and will allocate funds based upon demonstrated need and anticipated impact.

Fund Amount

A total of \$30 million has been allocated for this Fund. Up to \$5 million of the Fund may be spent on operational costs for acquired properties.

Eligible Uses of Grant Funds

1. With pre-approval by OCF on a transaction-by-transaction basis: pre-acquisition costs related to the due diligence of properties and real-estate related transactions.
2. Acquisition costs and/or funds for minor retrofitting, rehab, or renovation of properties to make property operational as non-congregate shelter. Funds for retrofitting, rehab, or renovation will be primarily for safety and accessibility purposes. (Note: If a non-congregate property is already owned by an eligible entity, funds could support the renovation or retrofitting of the property.)
3. Operational costs for acquired property (if applicant has applied for and received approval) such as utilities, laundry equipment, grounds maintenance, staffing, and food.

Clackamas County Application Data

Unfortunately structural racism exists in Clackamas County; we recognize that and will be intentional in our efforts to prioritize serving underserved populations.

According to the most current American Community Survey data for Clackamas County (2014-18 estimates), **18% of county residents are people of color, yet 28% of the residents living in poverty are people of color.** Thus, people of color are experiencing poverty in Clackamas County at higher rates than their White counterparts as illustrated by the following rates for specific populations:

- 15.0% of people of Hispanic or Latino origin
- 20.8% of American Indian and Alaska Natives
- 15.5% of Black or African Americans
- 8.0% of Whites

Further, an analysis of 2019 Coordinated Housing Access participant data shows that the Latinx community, which makes up 8.5% of the county's population, is accessing the housing services system at a lower rate than expected. Shelter participants will access the program via CHA, the county's coordinated entry system. Providers, as well as CHA, will use an assessment tool with a prioritization matrix to identify potential participants with the highest vulnerability and prioritizing underserved populations.

In coordination with the county's Emergency Operations Center partners, CHA will facilitate access to the shelter for those experiencing homelessness or at high risk of homelessness due to the fall wildfires and/or the COVID-19 pandemic. The county will also implement a referral system with culturally specific providers to ensure easy access to shelter for people from communities of color, people with disabilities and veterans. Shelter participants will access the program via CHA, the county's coordinated entry system.

OCF Flexibility as Acquisition Sites are Identified

As staff has identified actual sites to enter into Due Diligence the OCF has been flexible and willing to help us amend our application and approve those amendments to align proposed programming with the location and site specific opportunities.

Expected Impact

Approximately 9-12 properties are expected to be acquired by local communities through this project. The goal is to provide up to 500 units of non-congregate shelter for the winter 2020-2021 season and beyond. The Advisory Committee aims for an equitable geographic distribution.

Eligible uses of Grant Funds

1. With pre-approval by OCF on a transaction-by-transaction basis: pre-acquisition costs related to the due diligence of properties and real-estate related transactions.
2. Acquisition costs and/or funds for minor retrofitting, rehab, or renovation of properties to make property operational as non-congregate shelter. Funds for retrofitting, rehab, or renovation will be primarily for safety and accessibility purposes. (Note: If a non-congregate property is already owned by an eligible entity, funds could support the renovation or retrofitting of the property.)
3. Operational costs for acquired property (if applicant has applied for and received approval) such as utilities, laundry equipment, grounds maintenance, staffing, food.

Application Process

The application process was phased, Clackamas Counties Phase 1 application was approved; we are now in Phase 2 of the process.

Evaluation of Applicants

OCF, in collaboration with the Advisory Committee, will evaluate applications based on the following criteria:

Qualifications of Applicant (20 points):

- Proposal is likely to be successful based on skills and experience of the applicant organization(s), specifically:
- Application clearly describes readiness and capacity to own property;
- Application shows previous successful experience operating shelter services or properties with COVID-affected individuals;
- Application includes a proposed Operations Plan;
- Applicant shows demonstrated community support of the project in the short- and long-term.

Purpose and Alignment (40 points):

- Application identifies populations intended to be served;
- Application demonstrates partnerships/connections with culturally specific organizations for support services;
- Application explains how property will help address racial equity and break down existing inequities;
- Application demonstrates coordination with local community action agency, housing authority, public health, and continuum of care;
- Application clearly demonstrates utilization of equity practices including accessibility for people with disabilities;
- Application includes provision of housing navigators and pathways out of shelter from a Housing First approach to address barriers to housing.

Fund Utilization (40 points):

- Organization clearly shows ability to utilize funds immediately and begin shelter or temporary housing operation;
- Organization includes engagement with culturally specific, marginalized, and/or historically under-represented communities;
- Application clearly identifies the need for funds;
- Application demonstrates a property with adequate ADA accessibility, in good physical condition, requiring only minor rehabilitation to be used for non-congregate shelter; (Note: evaluation of this criteria will be made during Phase 2)
- Application demonstrates a property in close proximity to services, transit, and amenities of population to be served; (Note: evaluation of this criteria will be made during Phase 2)
- Application demonstrates community leadership and support of the proposed project, including local contributions for acquisition and operation, if applicable.

Phase 1 will evaluate base requirements, including: operator/owner expertise and readiness, priority populations to be served, demonstrated community support, defined partnerships with culturally-specific organizations for supportive services, coordination with local Continuum of Care and/or Community Action Agency, Housing Authority, Public Health teams, provision of housing navigators and pathways out of shelter to address barriers to housing, identification of property (if known), operational plan including local contributions for acquisition or operation (if applicable), and other basic organization information.

If an application meets base requirements, the applicant will receive notification to enter into

Phase 2. Phase 2 will focus on a collaborative, consultative process of property identification and subsequent due diligence including acquisition cost negotiations, appraisal, environmental & physical inspection reports, city or county considerations, soil report, surveying, legal fees, exiting of flag contract (if applicable), leases, and other pre-acquisition due diligence necessary

to ensure suitability and quality of property. If a property is already owned by the applicant, Phase 2 may involve assessment and due diligence of necessary retrofitting or rehab to make the property operational as non-congregate shelter and/or temporary housing. If an application meets Phase 2 requirements, the applicant will receive notification of grant award recommendation for the acquisition of the identified property, pending approval by the OCF Board.

Phase 3 includes a grant award for acquisition of the property and/or expenses related to minor post-acquisition rehab/retrofitting as identified and approved in Phase 2. Grant awards may also include operational funds, if requested and approved in Phase 2.

Award Timeline

Recognizing variation in timing of contracts, most properties should be able to close within 30-75 days. Priority will be given to proposed projects that require minimal renovation and rehab.

Project Turnkey Pros and Cons for Clackamas County

Pros:

- This is unique one time funding can help to fill a large gap in services that exists within Clackamas County. The lack of shelter was the number one identified need during community engagement work across the County.
- Clackamas County was determined to be eligible for this unique funding source due to the overall impact of wildfire on our community and this funding can be utilized anywhere across our County.
- This funding opportunity directly aligns with the Board MFR goals.

Cons:

- Organization clearly shows ability to utilize funds immediately and begin shelter or temporary housing operation.
- Application demonstrates community leadership and support of the proposed project, including local contributions for acquisition and operation, if applicable.

FINANCIAL IMPLICATIONS (current year and ongoing):

Is this item in your current budget? YES NO N/A

What is the funding source?

Project Turnkey funding through Oregon Community Foundation (OCF)

STRATEGIC PLAN ALIGNMENT:

- How does this item align with your Department's Strategic Business Plan goals?
 - Sustainable and affordable housing
 - Individuals and families in need are healthy and safe
- How does this item align with the County's Performance Clackamas goals?
 - Aligns with the board priority of ensuring safe, healthy, and secure communities

PUBLIC/GOVERNMENTAL PARTICIPATION:

PGA will assist with ongoing community engagement if the Board intends to pursue Project Turnkey funding for a different site.

OPTIONS:

1. Staff recommends the Board approve our ability to work with OCF to identify an alternate property that aligns with the goals of Project Turnkey and Clackamas County MFR goals and seek Housing Authority Board permission to enter into a Due Diligence and community engagement process.
2. Direct staff to notify the OCF of our decision to terminate our eligibility for Project Turnkey funding.

RECOMMENDATION: Staff recommends the Housing Authority Board approve option #1.

ATTACHMENTS:

Attachment A – Project Turnkey application
Attachment B – Community support letters

SUBMITTED BY:

Division Director/Head Approval _____

Department Director/Head Approval _____

County Administrator Approval _____

Contact Jill Smith @ 503-502-9278



11/25/2020 2:31 PM

Section 1: Organization Contact Information

Organization name:	Housing Authority of Clackamas County	EIN:	93-6001542
Alternate name/acronym:	HACC		
Fiscal sponsor name:		EIN:	
Address:	13930 Gain St. Oregon City, Oregon 97045		
County:	Clackamas		
Website:	https://www.clackamas.us/housingauthority	Phone:	503-655-8267
Exec dir or board chair:	Ms. Jill Smith, Director of Housing and Housing Services		
Email:	jsmith@clackamas.us		

Section 2: Organization Details

Organization mission and primary activities:

The mission of the Housing Authority of Clackamas County is to provide and develop affordable housing with supportive services for individuals and families on their path to improved health, wellness, prosperity and inclusion.

In order to sustain these services, we prioritize equitable service delivery, financial sustainability, and thriving partnerships to ensure our long term viability.

Year organization was established:

1939

How many unduplicated persons did your organization serve directly last year?

2924

How many persons do you expect to serve this year?

A rough estimate is fine.

3524

Section 3: Grant Request and Narrative

OWNER: Describe your plan for developing a non-congregate shelter this winter. What is your proposed model, and what other organizations will be involved?

HACC will use the funds from Project Turnkey to quickly purchase a property within the Metro boundary that needs little renovation and has the capacity to serve as non-congregate shelter this winter. Clackamas County Social Services (CCSS), using winter shelter funding, will provide the case management and services from the time of purchase until further funding is available through the Metro Supportive Housing Services (SHS) measure. Services will include

assisting participants with accessing long-term housing solutions, as well as accessing other needed services such as health care and food resources. Shelter participants will access the program via the Coordinated Housing Access Line (CHA), the county's coordinated entry system and targeted community outreach to priority populations.

Who is responsible for your project? Briefly describe your project leaders and the role each will play in the project. How do these leaders reflect the population or community that you serve?

HACC will be responsible for purchasing, owning and maintaining the property. CCSS will be responsible for operating winter shelter services. HACC's Supportive Housing Services Team will assume responsibility for shelter services by July 1, 2021.

Jill Smith, HACC Director of Housing and Housing Services, will be the overall project lead overseeing all aspects of project implementation. Smith has over 24 years of experience working in housing authorities and managing affordable housing, including serving as COO at Home Forward. Prior to HACC, she was the Deputy Director of Health, Housing and Humans Services at Clackamas County.

Erika Silver, Human Services Manager, will oversee winter shelter operations, including managing contracts with service providers and ensuring service quality. Since 2013, Silver has led CCSS housing services and veterans services work groups. Before joining the county, she was the deputy director of Human Solutions, a non-profit specializing in housing services

Project Contact Person's Information:

Project Leader: Jill Smith, Director of Housing and Housing Services	
Email: 503-502-9278	Phone Number: jsmith@clackamas.us

OPERATOR: Describe the proposed operational plan for a site, including expected costs of operation for staffing and services and your plan for funding operational costs. Please indicate committed sources of funding and your plan for obtaining additional needed funding.

The Project Turnkey property will become the first year round shelter in Clackamas County available to anyone in need. Currently, the county only has three small year round shelters operated by providers, one focused on families and two for DV survivors.

The property purchased will begin as an integral part of Clackamas County's winter shelter plan for the 2020-21 season. The county's current winter sheltering plan includes providing non-congregate shelter at area motels and offering a limited amount of congregate warming shelters in two established locations. The county is in negotiations with several motel properties to lease blocks of motel rooms, with a goal of securing up to 300 units for the 2020-21 season.

For Fiscal Year 2020-21, the county has budgeted \$4.9 million to provide winter shelter for residents experiencing homelessness. This includes \$4.3 million for leasing motel space, \$497,000 for staffing and support services for individuals placed in motel shelters and \$140,000 for congregate warming shelter provider contracts. Case management and services for participants is estimated at \$350 per month per unit. This seasonal program will be funded by Clackamas County General Fund dollars, State of Oregon shelter funds, Federal Emergency Shelter Grant funds, and Federal Emergency Management Administration (FEMA) funds, all of which have been committed.

CCSS, as the lead operations agency for the winter shelter program, will prioritize contracts for culturally specific providers with deep experience in working with people who are homeless to provide supportive services to shelter participants. Services will include assisting participants with immediate needs such as food and health care and will also include access to long-term housing solutions. The committed funding sources identified above will provide initial operational staffing through third party contracted services providers at the newly purchased shelter acquired with Project Turnkey funding.

HACC will provide maintenance and motel operations, including moving participants in and out and coordinating the unit turns. Maintenance and motel operations will be initially be paid for through the Project Turnkey funds.

Clackamas County is committed to providing year round shelter to our residents in need and plans to retain the shelter to serve our homeless neighbors year round while also adding on site services that will expand the shelter site into a

permanent Transitional Supportive Shelter. The transition center will provide the same shelter services and will provide immediate access to resources necessary to help shelter residents stabilize and be relocated after a brief time period into permanent supportive housing that meets their individual needs. Clackamas County intends to fund the ongoing shelter operations and transitional resources through funding that will become available in 2021 through Measure 26-210 funding. The revenue to HACC for the SHS Program is expected to exceed \$50 million per year by year 2 and continue for 10 years providing stable long term funding for the property as a permanent emergency shelter/transition center for our homeless neighbors year round.

In what counties will services be provided?

Clackamas

Is this project intended to benefit the general public or is it intended to reach a specific population group? If it seeks to serve a specific population, please provide specific details of the group or groups the project intends to reach.

Yes, this project will be open to the general public experiencing homelessness or at imminent risk of homelessness. Clackamas County is Oregon's third most populous county, with more than 418,000 residents scattered across 1,883 square miles.

The county, like the region as a whole, has been challenged by a growing houseless population. During the 2019 Point-In-Time Count conducted in January 2019, 1,166 people experiencing homelessness were identified, a 9% increase from the 2017 count. Of the 1,166 people, 454 were chronically homeless, 371 were unsheltered, and another 209 were living doubled-up or in an unstable housing situations due to economic hardship.

With the onset of the COVID-19 pandemic, conditions in the county quickly declined. By the end of April 2020, the unemployment rate had climbed to 13.8%. By May, the county had shed close to 20,000 jobs. Between March 1 and July 4, 2020, 37,437 Clackamas residents filed unemployment claims. Residents were struggling to get food, afford rent and meet their basic needs.

In September 2020, county residents were further stressed by uncontrolled wildfires leading to many county residents forced to evacuate to safety. A total of 299 buildings were destroyed by fire, including 66 residences.

The county anticipates that the economic impacts from these two emergencies will force more individuals and families into houselessness during the next year as they grapple with loss of income and potential health crises.

Unfortunately structural racism exists in Clackamas County; we recognize that and will be intentional in our efforts to prioritize serving underserved populations.

According to the most current American Community Survey data for Clackamas County (2014-18 estimates), 18% of county residents are people of color, yet 28% of the residents living in poverty are people of color. Thus, people of color are experiencing poverty in Clackamas County at higher rates than their White counterparts as illustrated by the following rates for specific populations:

- o 15.0% of people of Hispanic or Latino origin
- o 20.8% of American Indian and Alaska Natives
- o 15.5% of Black or African Americans
- o 8.0% of Whites

Further, an analysis of 2019 Coordinated Housing Access participant data shows that the Latinx community, which makes up 8.5% of the county's population, is accessing the housing services system at a lower rate than expected. To address this disparity, CCSS has employed bicultural, bilingual staff to remove language barriers and provide culturally appropriate service. More recently, to ensure that the Latinx community, has access to emergency rent assistance funds, we have contracted with culturally specific service providers with well established relationships within the Latinx community to work directly their clients to apply for and access services.

Shelter operations, will prioritize culturally specific providers with the cultural knowledge and competencies to best serve Clackamas County underserved community members in accessing services.

What is the planned referral process in relation to coordination with existing systems (Continuums of Care, Community Action Agencies, Local Public Health Agencies, etc.)? Do you have any specific referral processes in place for underserved populations?

Clackamas County is uniquely positioned to implement a highly coordinated shelter operation. CCSS is the Community Action Agency for the county. Both Social Services and the Housing Authority operate housing programs as part of the Clackamas County Continuum of Care (CoC). Clackamas County has organized its systems of care including Health Clinics, behavioral Health, Public Health, Social Services, the Continuum of Care and the Housing Authority under one umbrella or department known as the Department of Health Housing and Human Services, (H3S).

Because of this unique organization the entities within this department collaborate regularly. For example the Housing Authority, works closely with Public Health to ensure all housing development has a commitment to healthy living for the people we serve. This perspective will apply to this shelter opportunity and Public Health perspective and guidance will help ensure we develop a health focused space and programs.

H3S is deeply involved and engaged at every level in the county's Emergency Operations Center (EOC), including the current EOC teams working to address both the COVID-19 pandemic and the autumn wildfires. Further, it has long-standing relationships and existing contracts with numerous community providers. All of these connections will be leveraged to ensure that the most vulnerable county residents can access winter shelter as well as this new emergency shelter.

Shelter participants will access the program via CHA, the county's coordinated entry system. Providers, as well as CHA, will use an assessment tool with a prioritization matrix to identify potential participants with the highest vulnerability and prioritizing underserved populations. Providers will also have the option to shelter the most vulnerable, as determined by the prioritization tool, during hours that CHA is not operating, as long as HMIS data is entered in a timely manner and a longer term housing CHA assessment is completed within the first week. This will ensure that all those who seek shelter will also be assessed for eligibility for other CoC housing programs.

In coordination with the county's Emergency Operations Center partners, CHA will facilitate access to the shelter for those experiencing homelessness or at high risk of homelessness due to the fall wildfires and/or the COVID-19 pandemic. The county will also implement a referral system with culturally specific providers to ensure easy access to shelter for people from communities of color, people with disabilities and veterans.

Please describe the operational model you plan to use for delivering services, specifically what policies or strategies will you utilize to ensure that services are delivered with best practices and trauma-informed principles included?

Trauma informed service delivery will begin with the Coordinated Housing Access (CHA) system. CHA was developed in close collaboration with area domestic and sexual violence service providers and intentionally contains no prompts for people seeking services to relay the intimate personal details of their situation. The entire CHA assessment is trauma informed, and the CHA system is set up so that, with a release of information in place, all service providers can see the information gathered within CHA. Therefore, people seeking services are not asked to repeat information they have already provided which is one of the foundations of trauma informed care.

This shelter program will use a low barrier model. Guests will not be turned away due to unmet mental health needs, addiction, domestic violence or any other non-eligibility related factor. The rules of the sites will be as simple and inclusive as possible and safety will be the foundation.

CCSS is clear in its notices of funding opportunities that successful service provider applicants will use a racial equity lens to guide decisions and deliver services using trauma informed care, assertive engagement, strengths based services and/or similar models that are evolving out of the connections between racial justice and ending homelessness.

Assertive engagement is a practice that incorporates elements of strengths based case management, motivational interviewing and assertive community treatment. Multnomah County continues to provide assertive engagement

training, which in usual times is a three day long session, and has generously allowed Clackamas County staff as well as providers working in Clackamas County with access to these trainings. While these trainings are scaled back currently, once they resume, Clackamas County staff and providers will continue to have access to these excellent trainings and many staff at service providers as well as the County's Supportive Housing Team have already been trained.

CCSS also has a practice of doing "friendly visits" shortly after the start of new contracts to review files, answer questions from program staff and leadership, and to ensure that services are being delivered in a manner that is consistent with trauma informed care and other best practices. Even in the COVID environment, CCSS has continued to do these visits, following all COVID related safety protocols. These visits provide feedback to program staff and leadership regarding non-judgmental, trauma informed services.

CCSS will be convening motel shelter service provider meetings every two weeks, which will be another place to share best practices, problem solve any challenges, and continue to ensure that services are being delivered in a trauma-informed manner with best practices at the forefront. This maintains an open and friendly environment between the county and its providers, demonstrating the environment that providers need to build with program participants, and allows for ongoing peer to peer as well as county to provide technical assistance.

Describe your previous experience in operating and/or owning shelter and/or homeless services.

HACC was the first housing authority in the State of Oregon and has been housing vulnerable populations for over 70 years. HACC administers several rent assistance programs in partnership with 10 different service provider partners to ensure housing search and ongoing services accompany the valuable rent assistance their programs provide. HACC owns and manages a diverse housing portfolio, including permanent supportive housing, farm worker housing, and housing to serve previously homeless veterans and has a resident services program that serves our 500 units of Public Housing residents.

HACC has well trained and experienced property management, maintenance, resident services, housing development, and financial management teams. The property management team provides a full range of services necessary to ensure the success full long term housing of vulnerable residents.

CCSS has successfully provided homeless and housing services for more than 25 years. Currently, CCSS operates three rapid rehousing programs and five permanent supportive housing programs serving specific populations, including veterans, families, and chronically homeless individuals. CCSS provides short-term case management for families with children who are at high risk of homelessness due to temporary hardship. CCSS is the lead agency operating the county's coordinated entry system (CHA). In addition, it offers Rent Well Tenant Education for people with significant rental screening barriers. CCSS contracts with a multitude of providers across the county to provide vital housing services to our homeless neighbors.

For 13 years, CCSS has coordinated the county's winter sheltering operations. This has involved securing funding for winter shelter operations, identifying community partners interested in offering nighttime shelter to people experiencing homelessness, defining the scope of service delivery expectations, contracting with qualified community partners, providing training in administrative and HMIS database requirements, monitoring program delivery compliance, and reporting results to program funders.

Specific to the proposed model, Clackamas County quickly implemented a similar temporary shelter program from March through June 2020 for homeless individuals at high risk for COVID-19 exposure and complications. The model used rented motel space and contracted services with Do Good Multnomah. Do Good Multnomah conducted outreach among the homeless population and provided supportive services to shelter participants and 40% of participants were able to be relocated to more permanent housing through the Metro 300 program and other programs.

Describe any partnerships and/or connections your organization has with supportive services and culturally-specific organizations.

CCSS and HACC both have contracts, MOU's and strong relationship with numerous community based organizations including: Ant Farm, Clackamas Women's Services, Do Good Northwest, Impact Northwest, Northwest Family Services, and Northwest Housing Alternatives, Catholic Charities, Central City Concern, Cascadia Behavioral Health, Mental

Health & Addiction Association of Oregon, Love INC, DevNW and DHS. It also has contracts with The Father's Heart and Mollala HOPE, Inc. for warming center operations. In the past it has also worked with numerous faith communities and Clackamas Service Center to also host warming centers. The immense community support for this project is reflected in the 18 letters of support attached to this application from community organizations.

CCSS, in partnership with the county's Community Development division, coordinates the monthly CoC meetings, which bring together healthcare and social service providers from across the county. It is also an active participant in Hispanic Interagency Networking Team, a network of service providers who work within the Latinx community. As part of the Emergency Operations Center, EOC response to the COVID-19 pandemic, CCSS has worked closely with community partners on the EOC Liaisons Team to ensure that the needs of vulnerable populations are prioritized and addressed using culturally appropriate strategies. This team has placed a specific focus on engaging with the Latinx community to understand its unique needs and identify effective strategies for providing assistance. These connections will be leveraged in support of this project's implementation.

As Clackamas County prepares to implement the Supporting Housing Services Measure culturally specific service providers and services to underserved communities will be prioritized. Extensive community engagement focused on uncovering key gaps in services especially for underserved populations is currently underway, and the planning committee for the SHS program is intentionally approaching the process with an equity lens.

We realize communities often do not feel safe working with governmental entities and services need to be provided in the community where people live. The implementation team will also seek opportunities to build capacity of grass roots culturally specific organizations emerging in local communities, such as Bridging Cultures and the Canby Center.

What are your plans for connecting clients with resources to access long term housing?

All shelter participants will be assessed by Coordinated Housing Access staff and/or community partner staff trained in completing CHA assessments. This will ensure that participants are made aware of all the housing programs in the county for which they are eligible, as well as participant placement on program waitlists. All shelter participants will receive case management services during their time in shelter that will include assistance in navigating all available housing resources.

When the county begins implementation of its Supportive Housing Services plan in July 2021, shelter participant will have full access to the program and its comprehensive housing and wraparound services to ensure that our most vulnerable populations have every opportunity for long term stable housing.

Describe how this proposed program will address racial disparities.

While people of color make up a less than 20% of the Clackamas County population, they represent a higher proportion of the county's population experiencing poverty and financial instability. As mentioned above, people of color have higher rates of poverty than white alone, non-Hispanic residents. Further, according to the Prosperity Now Scorecard, people of color compare unfavorably with their white counterparts on several key financial stability indicators, including:

Percentage of households without sufficient liquid assets to subsist at the poverty level for three months in the absence of income – Latinx – 52.5%, Black – 43%, all households of color – 41.9%, white – 25%

Percentage of households who have used non-bank money orders, non-bank check-cashing services, payday loans, rent-to-own services, pawn shops or refund anticipation loans in the previous 12 months (pre-COVID-19 data) – Latinx- 23.1%, Black – 27.2%, all households of color – 20.6%, white-13.9%

This financial instability indicates that households of color are not only more vulnerable to the economic fallout from current COVID-19 pandemic and the autumn wildfires, but also to any situation - such as a needed car repair or medical bill - that could jeopardize their ability to pay rent.

In 2019, CCSS conducted a race and ethnicity equity analysis on its housing programs using data from county residents seeking housing services via CHA from 2016 through 2018 and data on participants enrolled in housing programs. The analysis compared CHA and program demographics data to that of county residents living in poverty and to county residents receiving SNAP benefits during the same time period, with the expectation that the demographic percentages would be similar. The analysis clearly indicated the increased vulnerability of households of color.

Key analysis findings included:

- Black, Native American and multi-racial residents are seeking housing assistance at higher rates than anticipated, while Latinx residents are seeking housing assistance less frequently than expected.
- Black, multi-racial and Latinx residents are participating in housing programs at a higher rate than expected, while Asian residents are participating at lower rates than expected.
- Of the participants exiting housing programs, Black, Native American, multi-racial and Latinx participants were exiting to temporary destinations at a higher rate than expected while their white counterparts were more successful accessing permanent long term housing.

These disparities could be due to a number of factors, including historical, institutional and systemic racism, disparate impacts of housing screening criteria including credit and background checks, and less access to assets from family and friends for people from most communities of color.

This project will directly address these disparities by providing a path to permanent, stable housing. The property will be used to provide flexible, transitional shelter where participants will be able to be safely housed for an extended period of time if needed while they receive services that increase their ability to secure permanent housing, including housing navigation, tenant education, landlord negotiation, and housing barrier removal.

Describe the impacts on need for shelter in your community prior to the wildfires. Have those impacts changed after the wildfires? If so, describe what has changed.

Prior to the September wildfires, Clackamas County was experiencing a severe lack of emergency shelter. The county has only three small emergency shelters dedicated to specific populations, families and people experiencing domestic violence. These shelters were able to meet social distancing guidelines required by the COVID-19 pandemic and are closed to new residents.

For the past 13 years, CCSS has contracted with community organizations to provide warming shelters during nighttime hours for people experiencing homelessness in the winter months. Last year, prior to COVID 19 restrictions, the system had a capacity to serve about 200 individuals per night across 6 sites and served a total of 424 individuals. This year only two sites will be opening at reduced capacity.

In light of COVID 19 restrictions, the county has shifted its focus to providing emergency shelter through non-congregate sites however this has greatly reduced the overall sheltering capacity for the county which was already well below the need of the community.

The impact of the wildfires has only compounded a critical housing crisis in Clackamas County when 66 residences were destroyed by fire and 299 properties were damaged. Furthermore, residents report that they have lost employment due to evacuations during the wildfires and many county residents are seeking assistance with housing, food, utilities and other expenses.

With the convergence of these two emergencies on a community already experiencing record numbers of residents experiencing homelessness, the need for emergency shelter has now reached critical mass. Clackamas County needs a permanent emergency shelter to begin the work of ending homelessness.

Describe your vision for long-term use of the property.

Clackamas County will use this property first as an emergency winter shelter for our most vulnerable residents including survivors of the wildfires and those affected by COVID 19 this winter. As described above, Clackamas County has a severe shortage of emergency shelter space and wait lists for available housing resources are long.

In its planning for implementation of Metro's Supportive Housing Services (SHS) program in Clackamas, the county has identified the need to provide a permanent shelter to immediately house our homeless neighbors its highest priority as this resource does not currently exist in Clackamas County and the demand for it is only growing.

This Project Turnkey property over the next several years will provide people experiencing houselessness with safe housing while they work with case managers to address their unique housing barriers and find permanent housing solutions with wrap around services as a Transitional Supportive Shelter. However, as the work of the SHS program

continues over the next several years and the demand for emergency shelter decreases in Clackamas County, this property could be converted into permanent supportive housing.

Our goals are clear, to shelter our most vulnerable populations as quickly as we can with low barrier housing, provide them all the supports necessary to ensure they are able to stay housed and to end homelessness in our county.

By submitting and signing this application, I certify the following:

- The above information is correct;
- I am authorized by the governing board of this organization to submit this grant application to Oregon Community Foundation;
- This organization is in good standing with the IRS, retains its 501(c)(3) tax exempt status, and is further classified as a public charity and not a private foundation;
- This organization does not discriminate on the basis of ethnicity, color, religion, gender, gender identity or expression, sexual orientation, physical circumstances, age, status as a veteran, or national origin.

Signed: Jill Smith

Date: 11/25/2020



Agape Village

9715 SE Powell BLVD

Portland, OR 97266

www.portlandcentralnaz.org/agapevillage

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Agape Village, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Agape Village is a transitional village located in SE Portland. We opened this year and strive to provide people with a safe and secure place for people to find the stability and structure they need to reach their goals. So far, this year, we have provided a safe space for 15 people and 4 of those folks have found permanent housing. We provide the place to stay and partner with other organizations for case management and peer support. With room for only 15 people we know how much these added resources would add to the health and stability of our unhoused neighbors.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

A handwritten signature in dark ink, appearing to read "Matt Huff". The signature is written in a cursive, slightly slanted style.

Matt Huff
Director/ Board President



November 23, 2020

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Central City Concern, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Central City Concern (CCC) provides comprehensive solutions that help people end homelessness and achieve self-sufficiency. CCC meets this mission through innovative strategies that support personal and community transformation in the domains of housing, healthcare, addiction treatment and employment. CCC serves over 14,000 people each year in the Portland metro area, including Clackamas County, many of whom are experiencing homelessness. CCC operates three programs in Clackamas County: Law Enforcement Assisted Diversion (LEAD), to which law enforcement officers can refer individuals facing low-level charges for case management and treatment, rather than arrest and incarceration; Chez Ami, supportive housing for homeless individuals with mental health diagnoses; and Town Center Courtyards, supportive housing for families in recovery from addiction. Through our work in Clackamas County, we have seen the great need which exists in this area for transitional housing and shelter.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

It is my strong recommendation to Oregon Community Foundation to provide funding for this project. Thank you for consideration of their application.

Sincerely,

A handwritten signature in black ink that reads 'Rachel SA'.

Rachel Solotaroff, MD
President and CEO
Central City Concern



Central Nazarene Church

9715 SE Powell Blvd.

Portland, OR 97266

503-760-6272

www.portlandcentralnaz.org

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Portland Central Church of the Nazarene, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Our church is located in a part of SE Portland that is full of need and not enough resources. So, we can relate to how important these funds are to the health and well being of our community. We serve the homeless in our area with weekly lunches, case management support, a winter shelter, and weekly showers. The need is great.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

Matt Huff
Pastor

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Clackamas United Church of Christ, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that many of the people we care about need to prepare for permanent housing.

Clackamas United Church of Christ has been working with many houseless folks for years. We have been a warming shelter during the winter, we work with Clackamas Service Center, and we volunteer with other area congregations to help meet some of the needs of our houseless neighbors.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

A handwritten signature in black ink that reads "Adam Ericksen". The signature is written in a cursive style with a large initial "A".

Rev. Adam Ericksen
Clackamas United Church of Christ
adam@c-ucc.org



256 Warner Milne Road, Oregon City, OR 97045
(503) 655-8600 | www.cwsor.org

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Clackamas Women's Services (CWS) I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Clackamas Women's Services (CWS) was incorporated in 1985 as Clackamas County's first shelter for women and children escaping family violence and domestic abuse. The mission of CWS is to break the isolation of domestic and sexual violence. We offer comprehensive solutions for adults and children, with a wide range of wrap-around emergency, transitional, and long-term services for those who have been impacted by domestic and sexual violence, child and elder abuse, stalking, and human trafficking. Our survivor-centered programs utilize trauma-informed best practices that promote safety and self-determination. This includes shelter and housing resources, a 24/7 crisis and support line, mental health counseling, support groups, legal advocacy, youth violence prevention education, children and youth programming including Camp HOPE Oregon, and community education and public engagement. In 2009 CWS partnered with Northwest Housing Alternatives and Clackamas County Social Services to implement the Beyond Shelter Initiative; the first Housing First model for domestic violence and sexual assault victims in the county. As a result the CWS Housing Program expanded beyond tenant-based transitional housing to include shelter diversion, homelessness prevention, rapid re-housing, permanent supportive housing, and Section 8 voucher preference housing. Since implementation the CWS Housing Program has grown to serving an average of over 400 households annually.

CWS has been a recipient of funding to support housing initiatives from Oregon Community Foundation and partner agencies such as Meyer Memorial Trust; we hope that the goodwill developed through this initiatives sheds a favorable light on our strong support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

A handwritten signature in blue ink, appearing to read "Melissa Erlbaum", is centered below the word "Sincerely,".

Melissa Erlbaum
Executive Director



Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Do Good Multnomah, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Do Good Multnomah launched its first 13-person Veteran shelter in 2015 in downtown Portland and has grown exponentially to provide shelter on any given night for approximately 500 individuals. Do Good is proudly committed to providing participant-centered, trauma-informed sheltering and support services for individuals experiencing homelessness. Our 11 programs include emergency shelters, transitional housing, and permanent supportive housing – all of which center on the participant experience being dignified and empowered. Our experience working in Clackamas County has included severe weather, permanent supportive housing, and outreach programs, with community partnerships being key in establishing a hub of resources.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

A handwritten signature in black ink, appearing to read "C. Aiosa".

Chris Aiosa
Executive Director, Do Good Multnomah



Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Greater Good Northwest, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Greater Good Northwest is a sister organization of Do Good Multnomah, and like Do Good we are committed to providing participant-centered, trauma-informed sheltering and support services for individuals experiencing homelessness. This winter we will be providing case management and rapid rehousing coordination for individuals in emergency motel shelters in Clackamas County, so we are wholeheartedly invested in seeing individuals secure and maintain long-term housing in our community. It is because of that investment that we put our full support behind this project.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

A handwritten signature in black ink, appearing to read "Andy Goebel", written in a cursive style.

Andy Goebel
Executive Director, Greater Good Northwest



hillside

November 23, 2020

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Hillside Christian Fellowship, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Hillside has been actively involved in "ministering" to the needs of the marginalized since our inception sixteen years ago. We have partnered with several faith-based organizations over the years as well as both county and the business sector to serve in the warming shelters and service centers. In the past four years, and in collaboration with the faith-based communities and concerned citizens, we contracted with Clackamas County, for two years, the coordination and staffing of the warming centers providing a safe, warm and secure place to sleep.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

Dave Morris, Lead Pastor

Hillside Christian Fellowship



info@
hcfclackamas.org



503.850.4344



19070 SE Sunnyside Rd
Damascus, OR 97089

HOMELESS SOLUTIONS COALITION OF CLACKAMAS COUNTY

20673 Mattoon Road, Estacada, Oregon 97023

503-880-8949

lynne@cedar-haven.net

<https://www.facebook.com/OCHSC.Partnerships/>



November 23, 2020

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of the **Homeless Solutions Coalition of Clackamas County**, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

The Homeless Solutions Coalition of Clackamas County began as a grassroots community group in 2016. Over the past four years, the Coalition grew to nearly 400 supporters who are eager to learn more about the causes of homelessness and how to collaborate and share expertise to help the homeless members of our community find hope and improve their lives. These groups include private service providers, law enforcement, educational institutions, health care providers, elected officials, faith-based groups, businesses, local governments, people with lived experience of homelessness, and private citizens.

Since its origination, the Coalition has conducted regular community meetings, facilitated the opening of the Community Court Service Mall, participated in homeless camp clean-ups, and supported Love One and Clackamas County to provide showers for the homeless during COVID-19. Coalition Work Groups have taken action to address many challenges: Warming Shelters, Needle Exchange, Street Roots, Service Mall, Transitional Housing, Youth Development and Outreach.

The coalition is a registered nonprofit and is currently applying for 501(c)(3) status with the IRS.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

A handwritten signature in blue ink that reads "Dan Fowler". The signature is written in a cursive, flowing style.

Dan Fowler

Board Chair for the *Homeless Solutions Coalition of Clackamas County*



November 20, 2020

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of LoveOne, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

LoveOne offers love, respect and dignity through free laundry, hygiene supplies, mobile showers and food boxes to neighbors in need in Clackamas County. We serve more than 200 individuals per month through our laundry initiative alone, a number that only has continued to climb since March due to the various impacts of the pandemic and recent wildfires. Since June we have been operating a mobile shower cart to provide access to basic hygiene care and to reduce increasing instances of infections and infestations among our houseless neighbors. Unfortunately, the need for shelter and access to basic hygiene care far exceeds available resources in our County and the situation is dire, particularly with winter now upon us.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Respectfully,

/s/ Brandi Johnson

Brandi Johnson
Executive Director
brandi@loveonecommunity.org
(503) 314-8649

LoveOneCommunity.org
Find us on Facebook: @LoveOneMilwaukie / @LoveOneOregonCity / @LoveOneMolalla
EIN: 81-0814063 / State Registry: 116903592

Molalla HOPE, Inc.
dba Molalla Warming Center
150 Indian Oak Ct Unit 3
Molalla OR 97038

November 19, 2020

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

Clackamas County has an extreme shortage of housing resources for people experiencing houselessness/homelessness. The Housing Authority of Clackamas County's Transitional Supportive Shelter Project will provide space and will include support services our clients need to prepare them for permanent housing. On behalf of Molalla HOPE, Inc., I am pleased to submit this letter of support for the program.

Molalla HOPE, Inc. manages the Molalla Warming Center. The Center opened its doors to our homeless friends in the winter of 2013. Our average attendance was 5.5 per night that year. Over the years, our attendance has grown and in the 2019-2020 winter season, we served an average of 13 per night, a 240% increase! We like to believe that number is indicative of the trust we have established with this vulnerable population. However, we know the numbers represent the undeniable fact that homelessness is on the rise. Our need for housing resources increases each year.

The Transitional Supportive Shelter Project will immediately provide much needed winter shelter. It will also provide long-term housing to our vulnerable homeless friends. They need safe, secure, permanent housing and this program will make that possible.

Sincerely,

:Leota R. Childress

Leota R. Childress, Warming Center Director
Molalla HOPE, Inc., President



14700 SE Rupert Dr. Oak Grove, Oregon 97267

Dear Project Turnkey Application Review Committee:

On behalf of Oak Grove United Methodist Church, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for our neighbors who are experiencing houselessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Oak Grove United Methodist has been involved in efforts to support the need of our neighbors who are experiencing houselessness by making 200 sack lunches a month for those in need, and by providing an overnight warming shelter last year and a Fire Evacuation Shelter this year. Because of our involvement we have seen first hand how much supportive housing is needed to help people access the resources they need to end the cycle of houselessness.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

Rev. Heather Riggs
Lead Pastor, Oak Grove United Methodist Church

Rev Heather Riggs



Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

1132 SW 13th Ave.
Portland OR 97205

503.535.3800
503.223.6837 fax
www.OutsideIn.org

Dear Project Turnkey Application Review Committee:

On behalf of Outside In, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

EXECUTIVE DIRECTOR

Patricia Patrón

BOARD OF DIRECTORS

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Kaiser Permanente

John Rothermich, JD
K & L Gates

Brian Weaver
Portland Playhouse

For over 10 years, Outside In has been partnering with the Clackamas Service Center to provide healthcare services to some of Clackamas County's most vulnerable residents. We have seen the affects that homelessness has had on the healthcare outcomes of the people we serve. People struggle to heal without having a safe place to sleep and store their medications. We have seen how mental health and behavioral health needs are worse when people are living outdoors. In addition to our partnership with the Clackamas Service Center, we operate a School-based healthcare center at Milwaukie High School where we have seen students who are experiencing homelessness struggle with regularly attending school which can result in them being removed from the school roster. These outcomes can all improve when people have a door to lock and a place to feel safe.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

Executive Director

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Nov. 23, 2020

Dear Project Turnkey Application Review Committee:

On behalf of the Providence Regional Behavioral Health's Better Outcome thru Bridges (BOB) Program, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Providence Health & Services (PH&S) in Oregon is a not-for-profit Catholic network of hospitals, care centers, health plans, physicians, clinics, home health care and affiliated services guided by a Mission of caring that the Sisters of Providence began in the West nearly 160 years ago. Our Mission Statement reads: "As expressions of God's healing love, witnessed through the ministry of Jesus, we are steadfast in serving all, especially those who are poor and vulnerable." For the BOB Program, the vulnerable includes those suffering from behavioral health issues and those experiencing homelessness. We believe having a safe place to call home, is not only a fundamental part of a person's overall well-being, but for the well-being of our communities.

The Better Outcomes thru Bridges Program (BOB) utilizes peer support, outreach and community partnerships to help the most vulnerable people in the communities we serve access the help they need when they need it. The BOB Program has created a new framework within a large health system that focuses on the patient, collaboration with our community partners and addressing basic human needs and goals with dignity and grace.

Providence Health & Services has two hospitals, two inpatient behavioral health units and multiple clinics within Clackamas County. The Housing Authority of Clackamas County has been a vital community partner in our work within Clackamas County. The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing. We are proud to support their application for this funding that will serve residents most in need within Clackamas County.

Sincerely,

Kristin Powers

Kristin Powers, LCSW
Providence Health & Services
Regional Director
Behavioral Health Integration & Acute Care

Rebecca Wilkinson

Rebecca Wilkinson, MSW, CSWA
Providence Health & Services
Outreach Program Manager
Better Outcomes thru Bridges (BOB) Program

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of **Storyline Community and the Clackamas Land and Housing Coalition**, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

We are the leader/pastor/organizers of Storyline Community. Storyline is both a community of faith and community collective seeking to provide an organizing base for neighbors who want to know and meet the needs of their own neighborhood. We partner with organizations like Clackamas Service Center, LoveOne Laundry and other churches in the area to seek to meet the most immediate needs. This winter, that need is clear. After serving multiple evening laundry events alongside our partners at LoveOne, we have heard far too many stories of neighbors who are wet and cold. Neighbors who fear for their health and livelihood this winter because COVID has made cold-weather shelters challenging and in some cases prohibitive.

Even before COVID, Clackamas County operated with a shortage of shelter opportunities and this would help alleviate a deep need in our community and keep people dry, warm and alive through the winter months. The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

Rev. Sara Gross Samuelson and Pastor Annaliesa Tomac Hoesly

Co-leader/pastor/organizers
Storyline Community, Milwaukie



The Father's Heart Street Ministry

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

November 23, 2020

Marty & Teri Gant
Founders

Robin Keating
Executive Director

603 12th St.
Oregon City, OR 97045

On behalf of The Father's Heart Street Ministry, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

The Father's Heart Street Ministry is a Day Resource Center for those experiencing homelessness. We provide services and resources that address the immediate needs of those living unsheltered and without the housing that they deserve. We provide 2 meals, showers with a clothing exchange, blankets, coats, sleeping bags, backpacks, phone use, computer use, an address to receive mail. We assist individuals experiencing homelessness in obtaining ID, OHP, SS and employment when possible, to prepare for the next steps to getting off the streets and in their own home.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

Robin Keating, Executive Director
The Father's Heart Street Ministry

*"I was hungry
and you gave me
something to eat,*

*I was thirsty
and you gave me
something to drink,*

*I was a stranger
and you invited me in,*

*I needed clothes
and you clothed me, ...*

Matthew 25:35

His Hands Extended in Love

www.tfhstreetministry.com

503-722-9780



Central Nazarene Church

9715 SE Powell Blvd.

Portland, OR 97266

503-760-6272

www.portlandcentralnaz.org

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Portland Central Church of the Nazarene, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need to prepare for permanent housing.

Our church is located in a part of SE Portland that is full of need and not enough resources. So, we can relate to how important these funds are to the health and well being of our community. We serve the homeless in our area with weekly lunches, case management support, a winter shelter, and weekly showers. The need is great.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

Matt Huff
Pastor

Zoar Lutheran Church and Preschool
190 SW Third Avenue, Canby, OR 97013
zoar@canby.com 503-266-4061

November 21, 2020

Pastor Michelle Manicke

Oregon Community Foundation
1221 SW Yamhill St., Suite 100
Portland, OR 97205

Dear Project Turnkey Application Review Committee:

On behalf of Zoar Lutheran Church, I am pleased to submit this letter of support for the Housing Authority of Clackamas County's Transitional Supportive Shelter Project. Clackamas County has a severe shortage of shelter resources for people experiencing homelessness, and this project will provide both the needed space and supportive services that the people we work with need in order to prepare for permanent housing.

For the past eight years, our congregation's volunteers have partnered with other community groups to provide weekly meals to people who are struggling to make ends meet. When the pandemic upended still more people's lives by shutting down businesses and drying up job prospects, the members and friends of Zoar added a second night to the community dinner schedule. In the past couple of years, our church leadership has also noticed a complete lack of shelter for folks experiencing homelessness in our area. In an effort to provide shelter during the coldest months, last year Zoar entered into an agreement with Clackamas County and Do Good Multnomah and became an overnight warming center. Our experience was positive, but we were only able to serve a small fraction of the need in our county, since we're way off the beaten track in relation to where other services are found. Out of Christian love and concern for our neighbors in need, we want to do whatever we can to support housing options that bring them stability and a lifeline.

The Transitional Supportive Shelter Project will be a valuable resource for the community, immediately providing much needed shelter in the winter months and long-term as it assists our community's most vulnerable residents in securing permanent, safe housing.

Sincerely,

Zoar Lutheran Church Executive Council
Steve Morgan, President
Di Bernklau, Secretary
Debbie Warren, Treasurer
Carol Weaver, Financial Secretary
Marlena Adams, Financial Secretary
Noel Hygelund, Immediate Past President

