

Clackamas County, Oregon
Recovery Plan Performance Report
State and Local Fiscal Recovery Funds



July 2023

America Rescue Plan Act

Vision Statement

Clackamas Strong – Recover and Thrive

Purpose Statement

Clackamas County has adopted a Recovery Framework with a focus on Resiliency and Recovery for the \$81.2 Million the county will receive. We are committed to supporting those Clackamas County residents, first responders, businesses, non-profits, and other community partners who have been most impacted by COVID-19. In addition, Clackamas County continues to remain committed to communities and businesses of color. It is with this lens that Clackamas County will allocate these dollars to increase our ability to recover and be resilient to the next disaster so that overall impacts to residents, businesses and community partners are minimized to the extent possible.

Clackamas County, Oregon

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GENERAL OVERVIEW

Executive Summary

Clackamas County identified an internal staff workgroup to consider a spending plan for the American Rescue Plan Act (ARPA) in May 2021. The team consists of the following:

- County Operations Officer (Co-Chair)
- Finance Officer (Co-Chair)
- Equity, Diversity and Inclusion Officer
- Transportation and Development
- Public and Government Affairs
- Business and Community Services
- Health, Housing and Human Services
- Technology Services
- Water Environment Services
- Law Enforcement
- Treasurer
- Emergency Communications

Immediately the team began working to be transparent to the public on potential uses for the grant dollars.

The workgroup process is to collect and determine what projects may be recommended to the Clackamas Board of County Commissioners (BCC) for final approval. The BCC has allocated over 81.2 million to Clackamas County ARPA Projects.

Uses of Funds

Current use of funds or funds assigned are described for each category below:

Expenditure Category	Funds Assigned
Public Health (EC 1.12)	Funding: \$2,850,000 The capital expenditure is for the relocation and expansion of behavioral health services provided by Clackamas County.
Public Health (EC 1.14)	Funding: 4,800,000.00 During public health emergencies, the Multi-use building will be equipped to store, distribute and provide Point of Dispensing (POD) areas to provide mass medication or vaccination to the community. The building and the immediately surrounding areas are conducive to both drive-through and walk-in medication/vaccination clinic efforts, and the community already knows this is a location they can go to for support and assistance.

Expenditure Category	Funds Assigned
<p>Public Health (EC 1.14)</p>	<p>Funding: \$180,000</p> <p>Children traumatized by one or more parent's incarceration require significant support. There are over 20,000 children in Oregon with a parent in prison. Two-thirds of those parents have child(ren) under 18 with half of them expecting to live with their children after they are released. Children of Incarcerated Parents (CIP) aims to meet the complex needs of these children through mentorship, the development of positive social norms, working collaboratively to provide resources and advocacy to youth and families, and to bring awareness and education to communities.</p>
<p>Public Health (EC 1.14)</p>	<p>Funding: \$200,000</p> <p>PreventNet Community Schools is a school-based service system designed to improve outcomes for children, youth and their families by creating a web of support among schools, non-profit agencies, community members, local businesses and local government. Prevention and early intervention services in local schools include addressing poor academic performance, truancy, family management problems, alcohol and other drug use, poverty/homelessness, and negative peer association.</p>
<p>Public Health (EC 1.14)</p>	<p>Funding: \$100,256</p> <p>Funds will be used to maintain a critical incident management software system to promote collaborate and communication in the county Emergency Operations Center. The software will give the EOC the capability to share real time situation information across positions. It will also increase the efficiency of EOC processes and procedures.</p>

Expenditure Category	Funds Assigned
<p>Public Health (EC 1.14)</p>	<p>Funding: \$200,000</p> <p>Funds will be used to maintain a critical incident management software system to promote collaborate and communication in the county Emergency Operations Center. The software will give the EOC the capability to share real time situation information across positions. It will also increase the efficiency of EOC processes and procedures.</p>
<p>Public Health (EC 1.14)</p>	<p>Funding: \$2,000,000</p> <p>Project will build out three sites in the Mt Hood/Estacada areas so that emergency services can be efficiently dispatched to the residents and businesses in the underserved area. All other sites were operating in January 2022 except for Whalehead / Oak Grove Butte / Tom Dick & Harry radio towers. These towers are located along the Clackamas River Corridor and Mt Hood Area. Once these towers become operational, the radio connectivity in this area will dramatically be improved. The remaining towers are in rural areas of the county that have been negatively impacted by COVID and have limited access to health care and emergency ambulance services, which rely on the digital radio system.</p>
<p>Public Health (EC 1.7)</p>	<p>Funding: \$140,000</p> <p>Funds will be used to support logistical, financial, and messaging support for the emergency operations center response to COVID-19.</p>
<p>Negative Economic Impacts (EC 2.10)</p>	<p>Funding: \$735,213</p> <p>Funding will help close the skills gap between the skills jobseekers have and those employers need. For many, this will involve essentially a career restart. Funds will be used for participant supports to address financial barriers to employment and staff time required to develop the career pathways with partners and informed by data.</p>

Expenditure Category	Funds Assigned
Negative Economic Impacts (EC 2.10)	Funding: \$735,213 Funding will help close the skills gap between the skills jobseekers have and those employers need. For many, this will involve essentially a career restart. Funds will be used for participant supports to address financial barriers to employment and staff time required to develop the career pathways with partners and informed by data.
Negative Economic Impacts (EC 2.15)	Funding: \$800,000 Units will be permanently affordable, first-time median income homeowners. Permanent affordability is managed in partnership with Proud Ground who will own the land in a community-land trust and facilitate future resales to ensure all future buyers of the homes will be sold to income qualified (below 80% AMI) households. Median income of Habitat homebuyers is \$42,000, or about 50% AMI, with a default rate of less than 1%, far lower than the national average. Over 80% of Habitat homebuyers are people of color. This project is receiving funding from Clackamas County ARPA, Lake Oswego ARPA and Habitat for Humanity.
Negative Economic Impacts (EC 2.16)	Funding: \$2,234,455 Household Assistance: non-congregate sheltering for people experiencing houselessness.
Negative Economic Impacts (EC 2.18)	Funding: \$156,000 The short-term hotel shelter project places medically vulnerable houseless individuals and households in hotel rooms for safe shelter. Participants are connected with housing navigation services and housing vouchers.
Negative Economic Impacts (EC 2.18)	Funding: \$1,002,563 The Shared Housing Project (SB 1020) provides funding to homeowners to configure the interior/exterior of a home to create a shared but separate living space for disadvantaged individuals .

Expenditure Category	Funds Assigned
Negative Economic Impacts (EC 2.23)	Funding: \$50,000 The Women Infants and Children Programs location in Oregon City is being displaced and in need of relocating in order to support clients. The program will be relocated near the Social Services program in the Clackamas County Public Services Building. This project.
Negative Economic Impacts (EC 2.34)	Funding: \$4,000,000 To provide nonprofits with dollars to build capacity within their organization that will lead to recovery, resiliency, and sustainability of their organizational structure.
Negative Economic Impacts (EC 2.37)	Funding: \$640,000 The Canby Center works to empower underserved families out of poverty thereby providing upstream homelessness prevention through a wide range of no-cost services.
Negative Economic Impacts (EC 2.37)	Funding: \$668,375 Dollars will support the equipment for employment training, food security work including a demonstration kitchen, and emergency management training and response for those with food security issues in a new facility.
Negative Economic Impacts (EC 2.37)	Funding: \$9,200,000 The funding will be used to assist in the building of the Oak Lodge Library that will provide traditional library services, broadband, computers, and educational programs.
Negative Economic Impacts (EC 2.37)	Funding: \$20,000 Public Health CIO - Support for individuals and outbreak sites, including child care facilities, public schools, long term care facilities, farms/nurseries employing migrant workers, adult foster homes, and other congregate living settings with vulnerable populations.

Expenditure Category	Funds Assigned
Negative Economic Impacts (EC 2.37)	Funding: \$6,900,000 The funding will be used to assist in the building of the Gladstone Library that will provide traditional library services, broadband, computers, and educational programs.
Negative Economic Impacts (EC 2.37)	Funding: \$2,000,000 Provide basic needs services and goods to impacted and disproportionately impacted households.
Negative Economic Impacts (EC 2.37)	Funding: \$40,825 This is a limited term position currently funded through December 31, 2023. The Community-Based Organization Liaison serves as a go-between for the County and community-based organizations receiving grant dollars from the American Rescue Plan Act.
Public Health – Negative Economic Impact: Public Sector Capacity (EC 3.1)	Funding: \$1,002,563 Hire community paramedics and community medicine manager serving all Clackamas County Health Equity Zones. Community paramedics (CP) provide Community Medicine to the community, in the community. Services are delivered to individuals where they are. Community Paramedics are a skilled, knowledgeable, mobile, and most importantly, versatile resource, that can routinely increase access to care and resources to the county’s most vulnerable and underserved populations, but their unique skillset also allows them to be redeployed in times of crisis. They respond to the changing needs of the community from pandemic viruses to the increasing epidemic of opioid and poly-pharma overdoses, mental/medical non-emergency repetitive calls for assistance, to catastrophic environmental events.

Expenditure Category	Funds Assigned
Negative Economic Impacts (EC 2.37)	Funding: \$60,000 This is a limited term position currently funded through December 31, 2023. The Community-Based Organization Liaison serves as a go-between for the County and community-based organizations receiving grant dollars from the American Rescue Plan Act.
Public Health – Negative Economic Impact: Public Sector Capacity (EC 3.1)	Funding: \$1,002,563 Hire community paramedics and community medicine manager serving all Clackamas County Health Equity Zones. Community paramedics (CP) provide Community Medicine to the community, in the community. Services are delivered to individuals where they are. Community Paramedics are a skilled, knowledgeable, mobile, and most importantly, versatile resource, that can routinely increase access to care and resources to the county's most vulnerable and underserved populations, but their unique skillset also allows them to be redeployed in times of crisis. They respond to the changing needs of the community from pandemic viruses to the increasing epidemic of opioid and poly-pharma overdoses, mental/medical non-emergency repetitive calls for assistance, to catastrophic environmental events.
Public Health – Negative Economic Impact: Public Sector Capacity (EC 3.1)	Funding: \$2,580,000 Funds will be used to support payroll for Public Health & Safety Employees and Public Health Response activities.
Public Health – Negative Economic Impact: Public Sector Capacity (EC 3.1)	Funding: \$200,000 Funds will be used to support payroll for Public Health & Safety Employees and Public Health Response activities.
Public Health – Negative Economic Impact: Public Sector Capacity (EC 3.1)	Funding: \$320,000 Funds will be used to support payroll for Public Health & Safety Employees and Public Health Response activities. For this project it is supporting staff assigned to the emergency operations center, tasked with PPE and test kit distribution, as well as messaging and communications support.

Expenditure Category	Funds Assigned
<p>Public Health – Negative Economic Impact: Public Sector Capacity (EC 3.1)</p>	<p>Funding: \$320,000</p> <p>Funds will be used to support payroll for Public Health & Safety Employees and Public Health Response activities. For this project it is supporting staff assigned to the emergency operations center, tasked with PPE and test kit distribution, as well as messaging and communications support.</p>
<p>Premium Pay (EC 4.1)</p>	<p>Funding: \$4,007,182</p> <p>Premium Pay for Clackamas County employees was provided according to the ARPA guideline definition in the Temporary Rule. Employees who provided essential work from February 28, 2020 - May 30, 2021 were included. The essential employees provided services to the public through Public Health, Health Clinics, Mental Health Services, wastewater treatment plants, as well as many other areas. Also included were those that responded to the pandemic in the Emergency Operations Center, logistics for vaccine clinics, custodial work in county facilities and housing, etc. The employees given essential pay bonuses were Clackamas County employees only . No sub-recipients received the award.</p>
<p>Water, Sewer, and Broadband Infrastructure (EC 5.19)</p>	<p>Funding: \$10,100,000</p> <p>The Clackamas County Broadband Project is an expansion of new fiber optic cable infrastructure to provide affordable broadband services to unserved communities in Clackamas County with a goal of passing an estimated 2694 households and providing service to approximately 60%, or 1,616 households with new ISP service. When this project is complete, the new fiber optic cable will be an open access network for any existing internet service provider to deliver Internet services to each individual household. Today, Phase 1 is currently in progress with approximately 30 customers in Clackamas County recognizing enhanced broadband service of symmetrical 300 Mbps service (in partnership with our local ISPs) as a result of expanded broadband as part of the American Rescue Plan Act (ARPA) funding.</p>

Expenditure Category	Funds Assigned
<p>Water, Sewer, and Broadband Infrastructure (EC 5.21)</p>	<p>Funding: \$1,000,000</p> <p>Security initiatives will help Technology Services implement much needed measures towards helping protect Clackamas County systems and data. A professional IT security strategic plan and an IT Continuity of Operations plan would prioritize the County's services. Offsite disaster recovery tools would help ensure continuity of county IT operations. Advanced Security Endpoint Protection software provides detection and protection for each computer, laptop, and server, and create alerts when suspicious activity is detected. These alerts will be sent to a Security Operations Center, where an analyst will investigate the behavior. This, when combined with vulnerability analysis and regular penetration testing, will enable the County to be more proactive in safeguarding County's assets. Having access to industry professionals for consultation and providing training for our employees on recovery and security functions, will round off the prioritized initiatives for cybersecurity.</p>
<p>Water, Sewer, and Broadband Infrastructure (EC 5.6)</p>	<p>Funding: \$828,000</p> <p>The project will increase the capacity of the storm drainage system to convey the 10-year storm event to reduce the frequency of flooding. This includes replacing the existing 12-inch and 15-inch storm pipes from El Camino Way to La Mesa Way with 12-inch, 18-inch and 24-inch storm pipes along a new alignment primarily within the public right-of-way. Construction of storm drainage pipes within the roadway right-of-way would be easier to maintain than the existing system due to parts of the system being located in side and back yards. Currently negotiating a scope of work and fee estimate with a consultant to design the project.</p>

Expenditure Category	Funds Assigned
Water, Sewer, and Broadband Infrastructure (EC 5.6)	<p>Funding: \$508,400</p> <p>This project will replace the undersized ditch inlet that collects a tributary stream and route new storm pipes on SE Clackamas Road to a new outfall on the downstream side of the Kellogg Creek crossing instead of into the wetland upstream of the crossing. The benefits of this project include reducing flooding of private property, homes, and a roadway, and reduced maintenance needs.</p>
Water, Sewer, and Broadband Infrastructure (EC 5.6)	<p>Funding: \$1,865,013</p> <p>The project will reduce flooding and improve habitat along Kellogg Creek between SE Clackamas Road and SE Thiessen Road by removing or replacing culverts and stream crossings and naturalizing a concrete channel. Replacement stream crossings will be designed to be fish passable. At the southern end of the creek section, this project will remove one pair of parallel culverts that appear to serve no purpose, replace a small culvert with a concrete slab driveway bridge, and restore native vegetation along a length of the stream. At the northern end of the creek segment, the project will remove the concrete channel, establish a more natural creek bed and banks, and restore native vegetation within the riparian area. Four driveway crossings will be replaced with concrete slab bridges to accommodate the natural stream form and provide fish passage. The proposed improvements take place entirely on private property and will require the cooperation of multiple property owners along the project reach. The benefits of this project include reducing flooding and improving fish and wildlife habitat.</p>
Revenue Replacement (EC 6.1)	<p>Funding: \$2,016,845</p> <p>Transportation and Development revenue loss calculated according to Formula Method.</p>
Revenue Replacement (EC 6.1)	<p>Funding: \$108,798</p> <p>Law Library revenue loss calculated according to Formula Method.</p>

Expenditure Category	Funds Assigned
Revenue Replacement (EC 6.1)	Funding: \$27,949 Oak Lodge & Gladstone Libraries revenue loss calculated according to Formula Method.
Revenue Replacement (EC 6.1)	Funding: \$1,725,286 Clackamas County Sheriff's Office revenue loss calculated according to Formula Method.
Revenue Replacement (EC 6.1)	Funding: \$2,158,952 Tourism revenue loss calculated according to Formula Method.
Revenue Replacement (EC 6.1)	Funding: \$710,431 Water Environment Services revenue loss calculated according to Formula Method.
Revenue Replacement (EC 6.1)	Funding: \$1,291,461 Health, Housing, and Human Services revenue loss calculated according to Formula Method.
Revenue Replacement (EC 6.1)	Funding: \$3,263,443 North Clackamas Parks & Recreation District revenue loss calculated according to Formula Method.
Revenue Replacement (EC 6.1)	Funding: \$166,560 County Fair Rodeo revenue loss calculated according to Formula Method.
Revenue Replacement (EC 6.1)	Funding: \$249,378 County Parks revenue loss calculated according to Formula Method.
Administrative Expenses (EC7.1)	Funding: \$1,914,350 Expenses related to administration and grant management of State and Local Fiscal Recovery Fund SLFRF award

As new ARPA projects are approved, more detailed information about the funding and how it is being used will be included in future Recovery Plan Performance Reports.

Promoting Equitable Outcomes

Clackamas County is currently applying the equity lens to all projects.

The Clackamas County ARPA workgroup is mindful of the importance of promoting equitable outcomes. The Equity, Diversity and Inclusion Officer is an active member of the team and provides guidance in this area.

The following questions will help guide Clackamas County on the plan and how the equity lens will be applied to projects and decision making.

- What data sets are being utilized to understand disparities? How are we collecting data on the hardest hit for each category? How does the understanding of disparities influence decision making?
- How can provision of outreach, community engagement and education funding be prioritized based on the disparate impact of COVID-19 on specific communities, as well as by equity metrics pre-pandemic?
- How can we source COVID recovery related materials from local/BIPOC owned businesses? How can we use recovery resources to support local/BIPOC businesses becoming COBID certified?
- How can ARPA funds be used to increase the capacity of culturally specific Community Based Organizations and non-profits to plan and lead community-specific response and recovery efforts?
- How can funds support multicultural/community space for use by multiple non-profits?

How can funds support BIPOC County staff who currently informally serve as liaisons to their communities (Community Connectors) - supporting their engagement and leadership in the planning for response and recovery?

Community Engagement

Clackamas County is devoted to community engagement. Soliciting and incorporating public feedback is a core pillar of the work of our Public and Government Affairs Department, and our Office of Equity & Inclusion centers on continual, productive outreach and conversations with historically marginalized groups.

Our ARPA program efforts have included widespread community engagement from the beginnings of the program. Prior to Clackamas County Commissioners allocating the vast majority of the first round of ARPA funding, in May 2021, Clackamas County invited residents to take a survey that gauged how the community values different uses of the funds. More than 3,600 people took our survey – the second-most survey responses in county history. The survey was available in English, Spanish and Russian. The results are just one of many resources commissioners rely on when making decisions about how best to invest funds.

Further, with commissioners' subsequent allocation of \$6 million (thus far) to support nonprofits that are aiding our vulnerable community members, outreach to those representing key marginalized groups has been extensive. County staff have held stakeholder interviews with individuals from nonprofits representing local people of color, people with low incomes, limited English-proficient populations, rural individuals, and more. These groups – who the county relies upon to learn about the needs of these underserved populations – help guide our ARPA areas of investment so that we can meet the needs of our diverse populations and stem the long-standing physical and economic harm done by COVID. Extensive webinars aimed at local nonprofits have allowed for any questions regarding the complex ARPA application to be answered, ensuring the easiest possible process.

Further, with all future allocations of dollars, Clackamas County is closely following the guidelines set out through the Treasury Department's Equity and Outcomes Resources Guide. This matches the work of our Office of Equity & Inclusion, which brings an equity lens to all county actions.

In May 2021, Clackamas County staff worked with key departments and officials to create a survey to gather resident feedback regarding the prioritization of investment for the ARPA funds. The survey was unscientific. The survey went out through social media outlets and Community Based Organizations for wide distribution. The survey was provided in Spanish and Russian as well as English. The survey was open to the Spanish and Russian speaking communities longer than the English version due to translation turnaround time.

The survey received the largest response to date for the County. Please see **Attachment A**.

The ARPA workgroup is developing a website to publicly communicate the ARPA expenditures so all residents can view and provide feedback. A communications plan is also being developed and will be available for the next report.

Labor Practices

Clackamas County's policy is to pursue strong labor practices that promote effective and efficient delivery of high-quality infrastructure projects, while also supporting economic recovery through strong employment opportunities for workers.

The County's ARPA Projects will engage in this policy as evidenced by labor and hiring agreements that are appropriate when possible. See **Attachment B**.

We plan to share new labor agreements in future Recovery Plan Performance Reports as they become available.

Use of Evidence

Clackamas County's strategy for successful ARPA Projects includes, allocating funds for evidence-based evaluations and program evaluations for ARPA projects. This strategy is designed for Projects, where program evaluations are required and are appropriate.

The current list of approved projects does not provide outcomes where a program evaluation is appropriate, according to recently updated ARPA Reporting Guidance.

We will provide updated information about Program Evaluations as new ARPA Projects are approved in future Recovery Plan Performance Reports.

Performance Report

Clackamas County's performance management strategy for ARPA projects centers on fiscal oversight and tracking of Project outcomes. The County is tracking expenditures against project allocations and the number of delivered outcomes per project. This strategy ensures that performance activities for active ARPA projects are highly visible, transparent, and strategically managed.

PROJECT INVENTORY

Project New: Adult Teen Challenge NW

Funding Amount: \$ 1,336,750

Project Expenditure Category: 1.13, Substance Use Services

Project overview:

- Adult & Teen Challenge Pacific Northwest is a Clackamas County based non-profit dedicated to working with individuals with addiction and behavioral health issues. The dollars will go to expand the Clackamas County population by providing a Women's Residential Program by providing supervised housing, meal provision, case management and transportation services.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Substance Use Services (EC 1.13)
 - Total Cumulative Expenditures: \$0

Project New: Career Restart Services

Funding Amount: \$735,213

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project overview:

- Funding will help close the skills gap between the skills jobseekers have and those employers need. For many, this will involve essentially a career restart. Funds will be used for participant supports to address financial barriers to employment and staff time required to develop the career pathways with partners and informed by data.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives) (EC 2.10)
 - Total Cumulative Expenditures: \$0

Project New: Children of Incarcerated Parents

Funding Amount: \$180,000

Project Expenditure Category: 1.14, Other Public Health Services

Project overview:

- Children traumatized by one or more parent's incarceration require significant support. There are over 20,000 children in Oregon with a parent in prison. Two-thirds of those parents have child(ren) under 18 with half of them expecting to live with their children after they are released. Children of Incarcerated Parents (CIP) aims to meet the complex needs of these children through mentorship,

the development of positive social norms, working collaboratively to provide resources and advocacy to youth and families, and to bring awareness and education to communities.

- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Other Public Health Services (EC 1.14)
 - Total Cumulative Expenditures: \$0

Project New: PreventNet Community Schools

Funding Amount: \$200,000

Project Expenditure Category: 1.14, Other Public Health Services

Project overview:

- PreventNet Community Schools is a school-based service system designed to improve outcomes for children, youth and their families by creating a web of support among schools, non-profit agencies, community members, local businesses and local government. Prevention and early intervention services in local schools include addressing poor academic performance, truancy, family management problems, alcohol and other drug use, poverty/homelessness, and negative peer association.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Other Public Health Services (EC 1.14)
 - Total Cumulative Expenditures: \$0

Project New: DM VEOCI

Funding Amount: \$100,256

Project Expenditure Category: 1.14, Other Public Health Services

Project overview:

- Funds will be used to maintain a critical incident management software system to promote collaborate and communication in the county Emergency Operations Center. The software will give the EOC the capability to share real time situation information across positions. It will also increase the efficiency of EOC processes and procedures.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Other Public Health Services (EC 1.14)
 - Total Cumulative Expenditures: \$0

Project New: Molalla Adult Community Center Project

Funding Amount: \$200,000

Project Expenditure Category: 1.14, Other Public Health Services

Project overview:

- Funds will be used to maintain a critical incident management software system to promote collaborate and communication in the county Emergency Operations Center. The software will give the EOC the capability to share real time situation information across positions. It will also increase the efficiency of EOC processes and procedures.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Other Public Health Services (EC 1.14)
 - Total Cumulative Expenditures: \$0

Project New: Habitat for Humanity Housing - Lake Oswego

Funding Amount: \$800,000

Project Expenditure Category: 2.15, Long-term Housing Security: Affordable Housing

Project overview:

- Units will be permanently affordable, first-time median income homeowners. Permanent affordability is managed in partnership with Proud Ground who will own the land in a community-land trust and facilitate future resales to ensure all future buyers of the homes will be sold to income qualified (below 80% AMI) households. Median income of Habitat homebuyers is \$42,000, or about 50% AMI, with a default rate of less than 1%, far lower than the national average. Over 80% of Habitat homebuyers are people of color. This project is receiving funding from Clackamas County ARPA, Lake Oswego ARPA and Habitat for Humanity.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Long-term Housing Security: Affordable Housing (EC 2.15)
 - Total Cumulative Expenditures: \$0

Project New: The Canby Center

Funding Amount: \$640,000

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project overview:

- The Canby Center works to empower underserved families out of poverty thereby providing upstream houselessness prevention through a wide range of no-cost services.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Economic Impact Assistance: Other (EC 2.37)
 - Total Cumulative Expenditures: \$0

Project New: OSU Extension Facility Equipment

Funding Amount: \$668,375

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project overview:

- Dollars will support the equipment for employment training, food security work including a demonstration kitchen, and emergency management training and response for those with food security issues in a new facility.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Economic Impact Assistance: Other (EC 2.37)
 - Total Cumulative Expenditures: \$0

Project New: Clackamas Fire District – Community Paramedic

Funding Amount: \$1,002,563

Project Expenditure Category: 3.1, Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers

Project overview:

- Hire community paramedics and community medicine manager serving all Clackamas County Health Equity Zones. Community paramedics (CP) provide Community Medicine to the community, in the community. Services are delivered to individuals where they are. Community Paramedics are a skilled, knowledgeable, mobile, add most importantly, versatile resource, that can routinely increase access to care and resources to the county's most vulnerable and underserved populations, but their unique skillset also allows them to be redeployed in times of crisis. They respond to the changing needs of the community from pandemic viruses to the increasing epidemic of opioid and poly-pharma overdoses, mental/medical non-emergency repetitive calls for assistance, to catastrophic environmental events.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers (EC 3.1)
 - Total Cumulative Expenditures: \$0

Project New: Cybersecurity: Disaster Backup Project

Funding Amount: \$ 1,000,000

Project Expenditure Category: 5.21, Broadband: Other projects

Project overview:

- Security initiatives will help Technology Services implement much needed measures towards helping protect Clackamas County systems and data. A professional IT security strategic plan and an IT Continuity of Operations plan would prioritize the County's services. Offsite disaster recovery tools would help ensure continuity of county IT operations. Advanced Security Endpoint Protection software provides detection and protection for each computer, laptop, and server, and create alerts when suspicious activity is detected. These alerts will be sent to a Security Operations Center, where an analyst will investigate the behavior. This, when combined with vulnerability analysis and regular penetration testing, will enable the County to be more proactive in safeguarding County's assets. Having access to industry professionals for consultation and providing training for our employees on recovery and security functions, will round off the prioritized initiatives for cybersecurity.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Broadband: Other projects (EC 5.21)
 - Total Cumulative Expenditures: \$0

Project New: Oak Lodge Library Project

Funding Amount: \$9,200,000

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project overview:

- The funding will be used to assist in the building of the Oak Lodge Library that will provide traditional library services, broadband, computers, and educational programs.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Economic Impact Assistance: Other (EC 2.37)
 - Total Cumulative Expenditures: \$6,834

Project Narrative:

Description of the need to be addressed:

This project falls within the eligibility guidelines and intent of SLFRF funding for investments in capital projects as it relates to negative economic impacts due to the pandemic.

The funding will be used to assist in the design, construction, and completion of the new Oak Lodge Library capital project, which will provide a building with updated library services, broadband, computer access, and educational programming to a community, which has experienced a disproportional negative economic impact as a result of the COVID-19 pandemic.

Construction of the library will ensure the Oak Lodge community receives updated library services, internet, and education programming. Patrons will have access to information on public health and resources to

overcome the negative economic impact of COVID-19. Patrons served by this library come from areas identified in 2022 Qualified Census Tract 217.

QCT 217 reports 13.9% of the population being below the poverty line. 90% report having a high school graduation or higher, while only 29.1% report a bachelor's degree or higher. 8.1% report being foreign born. 12.9% report veteran status. Of households with children aged 5-17, 45% report a language other than English being spoke at home. Of adults 18+ years old, 87% report English only speaking in the home. A new library will provide access to educational resources, individuals and business owners, as they work to overcome the impacts of the COVID-19 pandemic.

Explanation of why a capital expenditure is appropriate:

Oak Lodge is an unincorporated community, and the library is a community gathering and learning place, offering resources to its many patrons who may not otherwise have access to library services, internet, education and other resources that will help them overcome the negative economic impact of COVID-19. The existing library facility has outgrown its current space, which is in need of major renovation. An inadequate library facility reduces library patron usage, resulting in fewer members of the community gaining access to educational materials that help them learn, access formal and informal learning opportunities, and register and remain engaged in programs that provide them with assistance in overcoming pandemic impacts.

Clackamas County has project funds dedicated for the construction of a new library; however, they only cover a portion of the total cost given a significant increase in costs due to outcomes of the pandemic and inflation. Knowledge of a funding gap became apparent during the COVID-19 pandemic as resources became stretched, and costs began to rise at rapid and significant rates. The total cost is estimated to be \$20,100,000. The non-ARPA funding need totals \$11,100,000. With timelines delayed due to the pandemic, the construction timeline cannot continue to be significantly delayed without the threat of losing existing funding that has timelines and experiencing continued increases in costs.

The Oak Lodge Library construction project is tied to the Gladstone Library construction project, which is structured to provide “one library in two locations.” The Oak Lodge Library will be the primary, and larger library, while the Gladstone Library will be a satellite to the Oak Lodge Library.

Population impacted: 28,288 Oak Lodge Library Service Area residents in addition to other library patrons throughout Clackamas County through the Libraries in Clackamas County consortium. Patrons also come from 2022 QCT 217 which was in place when the project funding was committed.

Comparison of proposed capital project against at least two alternatives:

More than two alternatives were considered. Two notable alternatives included:

- 1) **Not Build a New Library.** The option to not build a new library was considered. This option was not selected due to the deteriorating condition of the current library, the need for more square footage, and the need for a new space that provides modern library services.
- 2) **Wait to Build a New Library.** The option to defer the building of a new library was also considered. Much like the option to not build a new library not being pursued, this option was not selected due to the deteriorating condition of the current library and the need for space with modern library services.

Project 400523401: Behavioral Health Infrastructure

Funding Amount: \$2,850,000

Project Expenditure Category: 1.12, Mental Health Services

Project overview:

- The capital expenditure is for the relocation and expansion of behavioral health services provided by Clackamas County.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Mental Health Services (EC 1.12)
 - Total Cumulative Expenditures: \$0

Project Narrative:

This funding will assist in the purchase of a new clinic space to accommodate the services that were provided in the Hilltop and Stewart Clinics and to meet the expanded behavioral health needs for the community exacerbated by the COVID-19 pandemic. The purchase of the identified property is expected to be complete by the end of September 2023 with the goal to start providing services within 3-6 months after closing.

Project C800 100-12 001: C800 Rural Towers

Funding Amount: \$2,000,000

Project Expenditure Category: 1.14, Other Public Health Services

Project overview:

- Project will build out three sites in the Mt Hood/Estacada areas so that emergency services can be efficiently dispatched to the residents and businesses in the underserved area. All other sites were operating in January 2022 except for Whalehead / Oak Grove Butte / Tom Dick & Harry radio towers. These towers are located along the Clackamas River Corridor and Mt Hood Area. Once these towers become operational, the radio connectivity in this area will dramatically be improved. The remaining towers are in rural areas of the county that have been negatively impacted by COVID and have limited access to health care and emergency ambulance services, which rely on the digital radio system.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Other Public Health Services (EC 1.14)
 - Total Cumulative Expenditures: \$0

Project 300323308: Thiessen Culvert Replacement & Kellogg Creek

Funding Amount: \$801,635

Project Expenditure Category: 5.6, Clean Water: Stormwater

Project overview:

- The project will replace an undersized culvert where SE Thiessen Road crosses Kellogg Creek. The creek currently passes through a 6-foot diameter round culvert that creates a backwater and floods the roadway and private property upstream. The project is expected to replace the existing culvert with an arched culvert 12 feet wide and approximately 5 feet tall. The culvert width will accommodate a natural streambed form placed within the culvert. The wider archway will allow the natural movement of water and sediment in this section of the creek to alleviate backwater and allow for fish passage. Both ends of the culvert will be revegetated to restore the habitat along the stream in the project area. The length of the culvert will need to be confirmed to accommodate the full width of SE Thiessen Road. The benefits of this project include reducing flooding of private

property, reducing flooding of the roadway, and improving fish passage. Currently negotiating scopes of work and fee estimates with consultants for the survey portion and design of the project.

- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Clean Water: Stormwater (EC 5.6)
 - Total Cumulative Expenditures: \$37,052.99

Project Narrative:

SE Thiessen Road crosses Kellogg Creek just west of SE Aldercrest Court. Kellogg Creek flows through an undersized (6-foot diameter) culvert that causes the creek to back up at SE Thiessen Road and flood the road and properties upstream. Due to the significant backwater caused by this culvert, the location was identified as one of the highest priority road crossing culvert replacements in the 2019 Upper Kellogg Basin Assessment prepared for Water Environment Services. Flooding upstream of the culvert occurs annually. In addition to the flooding, the culvert blocks fish passage during certain times of the year on Kellogg Creek. The culvert is not the only barrier to fish passage on the creek and this issue is secondary to reduce flooding.

This project will replace the existing undersized round culvert with an arched culvert 14 feet wide and approximately 5 feet tall or a culvert with similar-sized opening. The culvert width will accommodate a natural streambed form to be constructed within the culvert. A wider archway will allow the natural movement of water and sediment in this section of the creek to alleviate backwater and allow for fish passage. The area at either end of the culvert will be revegetated to restore the habitat along the stream in the project area. The length of the culvert will be designed to accommodate the full width of SE Thiessen Road under the minor arterial designation.

In addition to flood reduction, replacing the culvert will improve fish passage in Kellogg Creek. There are currently multiple fish passage barriers on the creek including a large barrier at Kellogg Dam at the confluence with the Willamette River. Removal of the dam and other barriers are under consideration and removing the barrier at SE Thiessen Road would complement these efforts. The project will require permitting through the Oregon Department of State Lands and U.S. Army Corps of Engineers.

The benefits of this project include:

- Reduce flooding of private property.
- Reduce flooding of roadway.
- Improve fish passage.

The topographic survey needed to initiate the project design is nearly complete. Also, the project surveyor is working through the completion of the right of way resolution.

Project 300323307: EL Camino Way Stormwater Improvements

Funding Amount: \$828,000

Project Expenditure Category: 5.6, Clean Water: Stormwater

Project overview:

- The project will increase the capacity of the storm drainage system to convey the 10-year storm event to reduce the frequency of flooding. This includes replacing the existing 12-inch and 15-inch storm pipes from El Camino Way to La Mesa Way with 12-inch, 18-inch and 24-inch storm pipes along a new alignment primarily within the public right-of-way. Construction of storm drainage pipes within the roadway right-of-way would be easier to maintain than the existing system due to parts of the system being located in side and back yards. Currently negotiating a scope of work and fee estimate with a consultant to design the project.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Clean Water: Stormwater (EC 5.6)
 - Total Cumulative Expenditures: \$47,580.15

Project Narrative:

The El Camino Way area near Thiessen Road experiences frequent flooding, often several times a year. Based upon a stormwater hydraulic and drainage analysis, the storm pipe segments within the drainage basin are insufficiently sized to convey the 10-year storm event between El Camino Way to La Mesa Way. Clackamas County Stormwater Conveyance Standards require surface water collection systems with the potential to serve up to 10 acres of land to be sized for the post-developed 10-year storm event.

The project will increase the capacity of the storm drainage system to convey the 10-year storm event to reduce the frequency of flooding. This includes replacing the existing 12-inch and 15-inch storm pipes from El Camino Way to La Mesa Way with 12-inch, 18-inch and 24-inch storm pipes along a new alignment primarily within the public right-of-way.

Construction of storm drainage pipes within the road right-of-way would be easier to maintain than the existing system due to parts of the system being located in side and back yards.

The topographic survey for the project was completed, and the 30 percent stormwater design plans were submitted for review.

Project 700323402: SE Clackamas Road Drainage Infrastructure

Funding Amount: \$508,400

Project Expenditure Category: 5.6, Clean Water: Stormwater

Project overview:

- This project will replace the undersized ditch inlet that collects a tributary stream and route new storm pipes on SE Clackamas Road to a new outfall on the downstream side of the Kellogg Creek crossing instead of into the wetland upstream of the crossing. The benefits of this project include reducing flooding of private property, homes, and a roadway, and reduced maintenance needs.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Clean Water: Stormwater (EC 5.6)
 - Total Cumulative Expenditures: \$0

Project Narrative:

The Upper Kellogg Creek watershed is home to several nuisance flooding issues that threaten homes and flood streets in the adjacent neighborhoods. These flooding issues are driven by capacity-limited culverts along Kellogg Creek and by infrastructure deficiencies at the interfaces of natural drainages and piped stormwater infrastructure. ARPA funding has been approved for two WES capital improvement projects which have been identified to address flooding issues in the Upper Kellogg Creek watershed:

SE Clackamas Road Drainage Infrastructure

The project will work will improve the conveyance connection between neighborhood runoff and Kellogg Creek. The scope of the project includes replacing an undersized ditch inlet that collects a tributary stream and routing new storm pipes on SE Clackamas Road to a new outfall on the downstream side of the Kellogg Creek crossing instead of into the wetland upstream of the crossing.

Outcomes

Expected outcomes for this project will include reducing flooding of private property, homes, and a roadway; improving fish and wildlife habitat; and reducing maintenance needs.

Project 700323401: Aldercrest Culvert Replacement & Kellogg Creek Restoration

Funding Amount: \$1,865,013

Project Expenditure Category: 5.6, Clean Water: Stormwater

Project overview:

- The project will reduce flooding and improve habitat along Kellogg Creek between SE Clackamas Road and SE Thiessen Road by removing or replacing culverts and stream crossings and naturalizing a concrete channel. Replacement stream crossings will be designed to be fish passable. At the southern end of the creek section, this project will remove one pair of parallel culverts that appear to serve no purpose, replace a small culvert with a concrete slab driveway bridge, and restore native vegetation along a length of the stream. At the northern end of the creek segment, the project will remove the concrete channel, establish a more natural creek bed and banks, and restore native vegetation within the riparian area. Four driveway crossings will be replaced with concrete slab bridges to accommodate the natural stream form and provide fish passage. The proposed improvements take place entirely on private property and will require the cooperation of multiple property owners along the project reach. The benefits of this project include reducing flooding and improving fish and wildlife habitat.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Clean Water: Stormwater (EC 5.6)
 - Total Cumulative Expenditures: \$0

Project Narrative:

The Upper Kellogg Creek watershed is home to several nuisance flooding issues that threaten homes and flood streets in the adjacent neighborhoods. These flooding issues are driven by capacity-limited culverts along Kellogg Creek and by infrastructure deficiencies at the interfaces of natural drainages and piped stormwater infrastructure. ARPA funding has been approved for two WES capital improvement projects which have been identified to address flooding issues in the Upper Kellogg Creek watershed:

Aldercrest Culvert Replacement & Kellogg Creek Restoration

The project work will address additional undersized culverts and a lack of floodplain storage along this segment of Kellogg Creek. The scope of this project includes reducing flooding and improving habitat along Kellogg Creek between SE Clackamas Road and SE Thiessen Road by removing or replacing culverts and stream crossings and naturalizing a concrete channel. Replacement stream crossings will be designed to be fish passable. At the southern end of the creek section, this project will remove one pair of parallel culverts that appear to serve no purpose, replace a small culvert with a concrete slab driveway bridge, and restore native vegetation along a length of the stream. At the northern end of the creek segment, the project will remove the concrete channel, establish a more natural creek bed and banks, and restore native vegetation within the riparian area. Four driveway crossings will be replaced with concrete slab bridges to accommodate the natural stream form and provide fish passage. The proposed improvements take place entirely on private property and will require the cooperation of multiple property owners along the project reach.

Outcomes

Expected outcomes for this project will include reducing flooding of private property, homes, and a roadway; improving fish and wildlife habitat; and reducing maintenance needs.

Project H3S 001: Non-Congregate Sheltering

Funding amount: \$2,234,455

Project Expenditure Category: 2.16, Long-term Housing Security: Services for Unhoused Persons

Project Overview:

- Household Assistance: non-congregate sheltering for people experiencing houselessness.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Long-term Housing Security: Services for Unhoused Persons (EC2.16)
 - Number of people served: 176 in 136 households.
 - Age distribution: 0-17 (6); 18-30 (9); 31-50 (73); 51-61 (58); 61+ (30).
 - Number of people or households receiving eviction prevention services (including legal representation): Not applicable for this project.
 - Number of affordable housing units preserved or developed: Not applicable for this project.
 - Total Cumulative Expenditures: \$2,173,389.60

Project Narrative:

The emergency hotel/motel shelter program began in response to the COVID-19 pandemic to provide a safe shelter-in-place option for people experiencing homelessness with high risk factors for adverse effects from contracting COVID-19. Program participants reside in hotel or motel rooms and receive supportive shelter services such as food boxes, benefits navigation, and case management tailored to their unique needs until they can move into permanent housing. All participants were connected with The Father's Heart Street Ministry who provides on-site supportive services and housing navigation assistance to help participants move into permanent supportive housing. Once in housing, participants receive rental assistance and are paired with a case manager who provides wrap-around services such as benefits navigation, life skills training, and other assistance to help them become independent and self-sufficient.

This year 176 people were sheltered in the program, all of whom were connected to services. 78 People exited the program into permanent housing with rental assistance and long-term supportive housing case management. Everyone currently residing in the shelter is connected with The Father's Heart Street Ministry who is assisting them to overcome their barriers to housing and move into apartments.

Success Story:

Joey Hernandez is a kind and caring older adult with breathing problems. He first became homeless due to a divorce and the financial and emotional breakdown that accompanied it. When our outreach team met him he had lived outside for over ten years, and his life and ability to cope had deteriorated due to the harsh reality of living on the street. He hadn't asked for help for himself because he didn't think he was worthy of assistance, but he was open to getting help for his friend with special needs who he took care of. Joey's courage and the hard work of our contracted outreach team helped Joey and his friends get into the short-term motel shelter program. After staying in the motel program, building trust with staff and having access to support and healthcare, Joey was ready to try housing again. He later moved into a permanent apartment that is now available due to new supportive housing services funding.

Project H3S 002: Short Term Hotel Shelter

Funding amount: \$156,000

Project Expenditure Category: 2.18, Housing Support: Other Housing Assistance

Project Overview:

- The short-term hotel shelter project places medically vulnerable houseless individuals and households in hotel rooms for safe shelter. Participants are connected with housing navigation services and housing vouchers.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Housing Support: Other Housing Assistance (EC2.18)
 - Number of people or households receiving eviction prevention services (including legal representation): Not applicable for this project.
 - Number of affordable housing units preserved or developed: Not applicable for this project.
 - Number of people served: 39
 - Age distribution: 0-17 (0); 18-30 (1); 31-50 (7); 51-61 (11); 61+ (8); No DOB (12)
 - Total Cumulative Expenditures: \$22,708

Project Narrative:

This project provides short term hotel rooms for medically vulnerable houseless individuals and families during cold weather events or following discharge from a hospital with no housing solution. Individuals are placed on an urgent basis in a local hotel and provided with referrals to services, including longer term hotel shelter/transitional housing placements.

Project BCS - Library: Gladstone Library Project

Funding amount: \$6,900,000

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview:

- The funding will be used to assist in the building of the Gladstone Library that will provide traditional library services, broadband, computers, and educational programs.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Economic Impact Assistance: Other (EC2.37)
 - Total Cumulative Expenditures: \$438,465.33

Project Narrative:

Description of the need to be addressed:

This project falls within the eligibility guidelines and intent of SLFRF funding for investments in capital projects as it relates to negative economic impacts due to the pandemic.

The funding will be used to assist in the design, construction, and completion of the new Gladstone Library capital project, which will provide a building with updated library services, broadband, computer access, and educational programming to a community, which has experienced a disproportional negative economic impact as a result of the COVID-19 pandemic.

Construction of the library will ensure the Gladstone community receives updated library services, internet, and education programming. Patrons will have access to information on public health, education and resources to overcome the negative economic impact of COVID-19. Patrons served by this library come from areas identified in a 2022 Qualified Census Tract¹.

More than 10% (10.4) persons in Census Tract 220 (which includes Gladstone) fall below the poverty line. While 93.6% of the population has a high school diploma or higher, only 27.4% have a bachelor's degree or higher. 9% of the population in this census tract report being foreign-born and 7.7% reporting veteran status². Additionally, the Clackamas County Community Needs Assessment of 2016 cites HUD data that Gladstone has a 45.1% rate of moderately low income and low income.

A new library will provide access to educational resources, individuals and business owners, as they work to overcome the impacts of the COVID-19 pandemic.

Explanation of why a capital expenditure is appropriate:

Gladstone is a small community, and the library is a community gathering and learning place, offering resources to its many patrons who may not otherwise have access to library services, internet, education and other resources that will help them overcome the negative economic impact of COVID-19.

The existing library facility is outgrowing the existing library facility, which needs major renovation. An inadequate library facility reduces library patron usage, resulting in fewer members of the community gaining access to educational materials that help them learn, access formal and informal learning opportunities, register and remain engaged in programs that provide them with assistance in overcoming pandemic impacts.

Clackamas County has project funds dedicated for the construction of a new library; however, they only cover a portion of the total cost given a significant increase in costs due to outcomes of the pandemic and inflation. Knowledge of a funding gap became apparent during the COVID-19 pandemic as resources became stretched, and costs began to rise at rapid and significant rates. The total cost is estimated to be

\$9,400,000. The non-ARPA funding need totals \$3,400,000. With timelines delayed due to the pandemic, the construction timeline cannot continue to be significantly delayed without the threat of losing existing funding that has timelines and experiencing continued increases in costs.

The Gladstone Library construction project is tied to the Oak Lodge Library construction project, which is structured to provide “one library in two locations.” The Gladstone Library is intended to be a satellite to the Oak Lodge Library.

Population impacted: 19,985 Gladstone Library Service Area community members in addition to other library patrons throughout Clackamas County through the Libraries in Clackamas County consortium. Of the total population served, 6,648 fall within a 2022 Qualified Census Tract. This QCT was in place when the project funding was committed.

Comparison of proposed capital project against at least two alternatives:

More than two alternatives were considered. Two notable alternatives included:

- 1) **Not Build a New Library.** The option to not build a new library was considered. This option was not selected due to the deteriorating condition of the current library and the intense need for a new space that provides modern library services.
- 2) **Wait to Build a New Library.** The option to defer the building of a new library was also considered. Much like the option to not build a new library not being pursued, this option was not selected due to the deteriorating condition of the current library and the need for space with modern library services.

Notes:

- 1- *This is accurate from 2022. The 2023 QCT data changed, and this is not true after January 2023.*
- 2- *Data from blueprintclackamas.com showing there is still high poverty and other needs in this census tract.*

Project CBO 001: CBO Aid to Non-Profit Organizations

Funding amount: \$4,000,000

Project Expenditure Category: 2.34, Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview:

- To provide nonprofits with dollars to build capacity within their organization that will lead to recovery, resiliency, and sustainability of their organizational structure.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted) (EC2.34)
 - Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 0
 - Nonprofits receipt of Technical Assistance: 167

- Nonprofits scheduled to receive recovery funds distribution: 35
- Total Cumulative Expenditures: \$41,058.24

Project Narrative:

The goal for the ARPA funds allocation is to improve the capacity, resiliency, and sustainability of nonprofits in Clackamas County. By providing these funds the nonprofits may continue to serve and be better equipped to reduce the negative economic impacts on the disproportionately impacted communities such as, Black, Indigenous, People of Color, low-income, and severely affected rural areas. Addressing the impacts by focusing on Nonprofits demonstrates the response to what has been expressed as significant challenges because of the pandemic, including increased demand for services and changing operational needs due to insufficient staffing development, technology, strategic planning and education and training that has come as a result of the effects of COVID-19.

Clackamas County selected three capable subrecipients to carry out distributing ARPA funds that have been allocated for capacity building recovery assistance in addition to providing the technical assistance necessary for applying for the funding. The application process determined eligibility and prioritized nonprofits disproportionately impacted and secondly those impacted to which documentation demonstrated the greatest need. Nonprofits applied to an individual subrecipient in order to be determined as a qualified beneficiary for receipt of ARPA funds. In addition to funds distribution to qualified beneficiaries, subrecipients also are hosting technical assistance/capacity building support for the resiliency of COVID-19 impacted beneficiary organizations.

The subrecipients alongside Clackamas County conducted robust outreach to nonprofits/Community Based Organizations (CBOs) throughout the county that may have been impacted by COVID-19. The outreach included:

- Clackamas County website news flash
 - <https://www.clackamas.us/recovery/arpa-information-for-nonprofits>
- Subrecipient website page design focused specifically on the opportunity:
 - <https://www.cwsor.org/clackamas-county-cbra-program/>
 - <https://nw.mercycorps.org/clackamas-county>
 - <https://www.clackamasworkforce.org/our-impact/capacity-building-recovery-asistance/>
- Mailed 1500+ post cards to all registered nonprofits in Clackamas County.
- Clackamas County and Subrecipients altogether held 9 information sessions about the funding available and eligibility.
- Reached out to all nonprofits that expressed in Clackamas County’s small grant programs that they were economically impacted by the effects of COVID-19.

Project CBO 001 - Capacity Admin: CBO Aid to Non-Profit Organizations Administration

Funding amount: \$60,000

Project Expenditure Category: 7.1, Administrative Expenses

Project Overview:

- This is a limited term position currently funded through December 31, 2023. The Community-Based Organization Liaison serves as a go-between for the County and community-based organizations receiving grant dollars from the American Rescue Plan Act.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: Not applicable for this project.

Performance Report:

- Administrative Expenses (EC7.1)
 - Total Cumulative Expenditures: \$59,737.30

Project CBO 002: CBO Household Assistance

Funding amount: \$2,000,000

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview:

- Provide basic needs services and goods to impacted and disproportionately impacted households.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Economic Impact Assistance: Other (EC2.37)
 - Number of households served: 359
 - Total Cumulative Expenditures: \$556,859.06

Project Narrative:

The goal of this funding is to provide basic goods and services, defined as food/water, shelter, clothing and sanitation, necessary for a minimum standard of living for individuals in Clackamas County who are impacted by COVID-19 and the ongoing recovery related to COVID-19.

Clackamas County Administration funded a Community Based Organization (CBO) to be responsible for an equitable distribution of funds, goods and services to those individuals and communities most impacted by COVID-19. Having one central CBO responsible for distribution created an aligned approach to ensure distribution of funds and goods including an equitable distribution that also addresses individuals and communities of color who may not have previously had access to these basic needs during COVID. In partnership with the County, the CBO established criteria and prioritization processes that ensure equity, integrity, accountability and transparency through working with additional CBOs within Clackamas County.

Data points to be highlighted from the Basic Needs Program ARPA reporting period are listed below:

- 359 Households who were affected by COVID-19 and the after effects.
- 66 Households were disproportionately impacted by COVID-19
- 1,080 individuals identified as being part of underserved communities.
- Outreach to 21 community-based organizations within Clackamas County that were able to focus on getting goods and services to their clients affected by COVID-19
- In partnership rural areas of Clackamas County were serviced by the CBOs such as Government Camp, Boring, Sandy, Estacada, Colton, Molalla, Mulino, and Canby

With the work done within this program Clackamas County residents hardest hit by Covid-19, who live rurally, English as a second language, people of color, low or moderate income households or

communities, disabled people, elderly, households that have experienced unemployment, increased food insecurity, housing insecurity, those that qualify for CHIP, OHP, Medicaid and Medicare or OHA data supporting classes and populations demonstrating disproportionately impacted, have been able to acquire the resources they need to support their households recovery from COVID-19 affects.

Project CBO 002-Basic Needs Admin: CBO Household Assistance Program Administration

Funding amount: \$ 40,825

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview:

- This is a limited term position currently funded through December 31, 2023. The Community-Based Organization Liaison serves as a go-between for the County and community-based organizations receiving grant dollars from the American Rescue Plan Act.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Economic Impact Assistance: Other (EC2.37)
 - Total Cumulative Expenditures: \$40,298.57

Project BCS - County Fair: County Fair Multi-use Building

Funding Amount: \$4,800,000

Project Expenditure Category: 1.14, Other Public Health Services

Project overview:

- During public health emergencies, the Multi-use building will be equipped to store, distribute and provide Point of Dispensing (POD) areas to provide mass medication or vaccination to the community. The building and the immediately surrounding areas are conducive to both drive-through and walk-in medication/vaccination clinic efforts, and the community already knows this is a location they can go to for support and assistance. In addition to acting as a POD, the building has the capacity to serve as a Commodity Point of Distribution (CPOD). Rooms within the building have space to store disaster supplies so they are readily available. The site can act as a CPOD, as the Fairgrounds has ample ingress and egress for large vehicles that would bring in supplies for distribution in the case of disaster.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Other Public Health Services (EC 1.14)
 - Total Cumulative Expenditures: \$0

Project Narrative:

The proposed Multi-use Building will, in part, become the replacement for the 1924 Livestock Barn that received major damage from a 2011 snow storm, and was subsequently deemed unsafe and

deconstructed in 2014. Due to funding constraints, temporary structures have been used for the annual fair while funding was secured for a replacement building.

The new multi-purpose building will be a critical asset during a disaster. It will be a location offering human and animal services and be a temporary shelter for pets and livestock, as well as the individuals who are in charge of their care. Other facilities on the fairgrounds provide for regular disaster sheltering. In addition, the facility will provide ample space for mass vaccination clinics, both indoor and drive-through, as well as Commodity Points of Distribution. It will provide space sufficient for there to be physical distancing should that be needed during a future pandemic. Clackamas County Public Health conducted drive-through vaccine clinics in 2020, 2021 and will continue to do so in the future. In late 2021, the Fairgrounds was also used by Public Health as a drive-through COVID-19 testing site.

The Fair Board envisions day-to-day use of the proposed structure fulfilling multiple needs, including a livestock barn, assembly area, vendor display area, and show arena for various items.

Project CBX 001: Broadband Expansion

Funding amount: \$10,100,000

Project Expenditure Category: 5.19, Broadband: Last Mile projects

Project Overview:

- The Clackamas County Broadband Project is an expansion of new fiber optic cable infrastructure to provide affordable broadband services to unserved communities in Clackamas County with a goal of passing an estimated 2694 households and providing service to approximately 60%, or 1,616 households with new ISP service. When this project is complete, the new fiber optic cable will be an open access network for any existing internet service provider to deliver Internet services to each individual household. Today, Phase 1 is currently in progress with approximately 30 customers in Clackamas County recognizing enhanced broadband service of symmetrical 300 Mbps service (in partnership with our local ISPs) as a result of expanded broadband as part of the American Rescue Plan Act (ARPA) funding.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Broadband: Last Mile projects (EC5.19)
 - Technology type: Fiber
 - Total miles of fiber deployed – Actual: 163.05
 - Planned funded locations: 1616
 - Actual funded locations served: 65
 - Total Cumulative Expenditures: \$1,425,790.97

Project Narrative:

The Clackamas County Broadband Project is an expansion of new fiber optic cable infrastructure to provide affordable broadband services to unserved and underserved communities in Clackamas County with a goal of passing an estimated 2,694 households and providing service to approximately 1,616 households with new ISP service. When this project is complete, the new fiber optic cable will be an open access network for any existing internet service provider to deliver Internet services to each individual

household. Clackamas County utilized the National Telecommunication and Information Administrations (NTIA) broadband map, along with feedback from Clackamas County Commissioners Broadband virtual town hall, to identify 9 areas that lacked basic levels of broadband speeds to support remote work, telehealth, or distance learning. These areas were divided into 2 phases and as of today, phase 1 is currently in progress with approximately 62 customers in Clackamas County recognizing enhanced broadband service of symmetrical 500 Mbps service (in partnership with our local ISPs) as a result of expanded broadband as part of the American Rescue Plan Act (ARPA) funding.

Project New: Shared Housing Project (SB1020)

Funding Amount: \$1,002,563

Project Expenditure Category: 2.18, Housing Support: Other Housing Assistance

Project overview:

- Funds will be used to configuring the interior\exterior of a home to create a shared but separate living space for economically disadvantaged individuals.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Housing Support: Other Housing Assistance (EC 2.18)
 - Total Cumulative Expenditures: \$0

Pending: Department of Transportation Roads Project

Funding amount: \$3,342,415

Project Expenditure Category: TBD - Pending release of new infrastructure EC guidelines from the Treasury Department.

Project Overview:

- The Board of Clackamas County has obligated these funds, pending the release of new Infrastructure expenditure categories by the Treasury Department. The project will commence as soon as the new infrastructure category information is released.

Use of Evidence: TBD

Performance Report:

- Total Cumulative Expenditures: \$0
- Status: Not Started

Project Narrative:

The Board of County Commissioners obligated \$3,341,875 in ARPA funding for DTD - Road Projects on 5/31/23. Clackamas County is awaiting further guidance regarding the requirements/criteria for applying ARPA funding toward Road projects.

Project ADMIN 001: Administrative Services

Funding Amount: \$ 1,914,350

Project Expenditure Category: 7.1, Administrative Expenses

Project overview:

- Expenses related to administration and grant management of State and Local Fiscal Recovery Fund SLFRF award.
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Administrative Expenses (EC 7.1)
 - Total Cumulative Expenditures: \$ 74,461.79

Revenue Replacement Projects

Funding amount: \$11,719,103

Project Expenditure Category: 6.1, Provision of Government Services

Project Overview:

To backfill lost dollars in 2020 due to COVID shutdown in County.

Use of Evidence: Not applicable for this project.

Performance Report:

- Provision of Government Services (EC6.1)
 - Loss Revenue Calculation Method: Formula Method
 - Choice of fiscal or calendar year revenue loss: Fiscal
 - General revenue collected over the past 12 months as of the most recent calculation date, as outlined in the Interim Final Rule:
 - FY20: \$450,458,958
 - FY21: \$466,619,044 (note: In the portal we have previously listed \$0 for this amount as Clackamas County chose to only apply the calculation for the first year and to not continue claiming for subsequent years. We may list the amount this time and then list \$0 as the amount claimed for the year)
 - Calculated revenue loss due to the Covid-19 public health emergency:
 - Claiming \$11,719,103 as revenue loss related. Actual revenue loss is estimated as greater than amount being claimed.
 - An explanation of how the revenue replacement funds were allocated to government services:
 - *The County will be using the dollars to recover areas of need missed during the pandemic. Revenue replacement amounts have been internally allocated to the following areas of government service:*

Department of Transportation

- *Allocated: \$2,016,845*
- *Expended: \$1,192,726.66*
- *Project Narrative:*

Transportation & Development received a total of \$2,016,845 in ARPA Revenue Replacement Dollars; of which, almost 60% of the total funds received have been spent. The department is targeting the use of these funds toward one-time expense offsets, not programmatic support. During budget development various DTD programs (Fleet, Dog Services, County Surveyor, Planning and Septic) identified one-time expenses for the assigned revenue replacement dollars; the use of the remaining funding is programmed through FY 2024/2025.

TRANSPORTATION SERVICES BUILDING

Our Transportation Maintenance facility flooded in 1996, and since that time county leaders have been looking to move the Transportation Maintenance division to higher ground with a safer, more environmentally reliable location to serve our community for our daily operations and in times of emergency.

Our 100-member team stationed at Transportation Maintenance maintains the integrity and safety of 186 bridges, and 1,400 miles of county roads including shoulders, culverts, guardrails, traffic signals and signs. We operate the Canby Ferry and run the Adopt-A-Road program. The team is always on call to respond to weather conditions and emergencies to maintain safety on our roadways.

In June 2023, staff and operations began moving to the new 11-acre site at 19314 S Beavercreek Road, Oregon City near Clackamas Community College. County services onsite will include Transportation Maintenance and Fleet Services. Our team will be more resilient at this new location, with structures built to modern seismic standards on a hill near bedrock rather than in a floodplain.

Community benefits of moving includes:

- Maintaining a central location with access to rural and urban areas of the county.
- Building structures to modern seismic standards on a hill near bedrock rather than in a floodplain.
- Improving resilience for our first responders to attend to community needs during a flood, earthquake, or other emergency efficiently and effectively.
- Preparing building for solar arrays on roof.
- Bringing additional improvements to the area to open development for employment lands including traffic signal improvements and construction of a roadway to future commercial business in Oregon City.
- Returning the Abernethy site to the tax rolls of Oregon City for development.

On July 7, 2022, Transportation & Development used \$1,152,837 of the ARPA revenue replacement dollars to reduce the local Road Fund contribution toward the final capital outlay payment on the new Transportation Maintenance Facility.

On June 29, 2023, DTD also used \$24,410.16 to offset the cost of equipping Fleet Services in the new Transportation Services Building.

DEVELOPMENT DIRECT

The Development Services line of business went digital overnight when the pandemic hit. At the time, the county implemented a .PDF and email-based submittal process. As the shutdown continued, this approach evolved and became more complex, leading to many of our Development

Services programs investing in an electronic permitting and plans review system, Development Direct (Avolve Software OAS/ProjectDox).

With Development Direct our customers can:

- Complete and submit applications for Building, Site Development, Right of Way and Utility permits
- Have plans and documents reviewed and approved electronically.
- Submit and review projects 24/7, from the comfort of their homes or offices.
- Pay fees and manage projects from start to finish.

On June 29, 2023, Transportation & Development used \$15,479.50 of the ARPA revenue replacement dollars to offset the cost for the implementation of Development Direct for our Septic program. Septic is in the process of implementing the new system and scheduled to go live on Development Direct in September 2023, so a second transfer of ARPA funds will happen in FY 2023/2024.

Law Library:

- *Allocated: \$108,798*
- *Expended: \$108,798*

Oak Lodge & Gladstone Libraries:

- *Allocated: \$27,949*
- *Status: Not Started*

Clackamas County Sheriff's Office:

- *Allocated: \$1,725,286*
- *Expended: \$613,475.07*
- *Project Narrative:*

Lenco G3 Bearcat

The Lenco G3 Bearcat, a vital asset to the Clackamas County Sheriff's Office (CCSO) SWAT team, serves as a crucial tool for both CCSO and its partner agencies throughout Clackamas County. This armored vehicle significantly enhances safety measures, providing law enforcement personnel with the capabilities to respond effectively and efficiently during high-risk incidents.

These incidents include but are not limited to, hostage situations, armed standoffs, and active shooter scenarios. The Bearcat offers advanced ballistic protection, ensuring the safety of deputies during perilous situations, thus minimizing their exposure to unnecessary risks.

Furthermore, the G3 Bearcat boasts an upgraded suspension system, complemented by off-road capable wheels, which make it an ideal choice for operations in rural environments. This feature is particularly relevant given that these rural areas constitute a substantial portion of Clackamas County.

Not only does this vehicle enhance law enforcement effectiveness, but it also aligns with the goals of Clackamas County's Strategic Plan, which aims to ensure that communities are safe, healthy, and secure for both residents and visitors. This commitment to public safety, reinforced by the presence of the G3 Bearcat, ensures a robust and responsive law enforcement presence within the county.

Dive Van

The Clackamas County Sheriff's Office Dive Van plays an integral role in providing water rescue capabilities to the community. As a specialized vehicle, it is specifically designed for swift and efficient responses to water-related emergencies and various aquatic operations. The Dive Van's capacity to promptly transport trained divers and their equipment to the scene capitalizes on every precious second in rescue operations, where time often dictates the outcome.

This vehicle elevates the CCSO's versatility and effectiveness, highlighting its steadfast commitment to safeguarding all facets of public safety within Clackamas County. Furthermore, the Dive Van aligns with the goals of Performance Clackamas, contributing to the enhancement of safe, healthy, and secure communities.

Ultimately, the Dive Van serves as a significant asset to the residents and visitors of Clackamas County, who enjoy the recreation opportunities in the abundant waterways within the county. The equipment deployed from this vehicle directly benefits those who enjoy these aquatic spaces, ensuring their safety and wellbeing.

Range Carriers on the Law Enforcement Training Range

The Clackamas County Sheriff's Office (CCSO) has utilized funds from the American Rescue Plan Act (ARPA) to carry out crucial upgrades to its eight-lane law enforcement shooting range carriers. The 24-year-old carriers were nearing the end of their useful life, prompting this much-needed overhaul.

The innovative system significantly enhances training opportunities for CCSO deputies, regional law enforcement officers, and the public. The updated features include a wireless power head, digital control tablets for instructors, and dedicated lane tables that can execute precision movements. These lanes can mimic a variety of scenarios for more effective training, like unpredictable movements or 180-degree "friend or foe" turns.

Further enhancements include a target camera and a strike watch system, designed to minimize damage to the equipment. This new gear is a long-term investment, poised to serve Clackamas County and the surrounding region for years to come, while simultaneously boosting the skills and readiness of our law enforcement officers.

Shooting Range Plate Replacement

PSTC also underwent significant repairs to the ten-lane shooting deck. After 23 years and millions of bullet strikes, the first upper row of the bullet trap had suffered severe damage. All ten lanes required a replacement of the warped plates. During the replacement process, CCSO opted to install thicker 3/8" 550 armor plating, guaranteeing safe and uninterrupted operations for law enforcement and the public for the foreseeable future.

Lead Hazardous Materials Storage Facility Replacement for PSTC Shooting Range

The PSTC utilized funds from (ARPA) to replace the aging 23-year-old Lead Hazardous Materials Storage facility. The original facility was rusting out and had been kept functional through a series of temporary patch welds and caulking repairs. This new, ARPA-funded shed considerably enhances safety for both county employees and the public. It securely houses the lead produced by our operations, ensuring safe storage prior to transferring these hazardous materials for recycling.

PSTC Security Upgrades to enhance Law Enforcement and Public Safety

The PSTC has long recognized the need for substantial security enhancements due to the rising threats targeting regional law enforcement offices. In recent years, PSTC employees have experienced increased encounters with individuals in mental health crises, often demanding both law enforcement and behavioral health responses. These disruptive events have complicated

PSTC's ability to provide seamless services to the public. In response, our security upgrades aim to improve communication during emergency responses and safeguard vital areas within our building.

The following upgrades were implemented to ensure the safety of both CCSO staff and the community:

- A secure front desk enclosure has been installed, equipped with a controlled access door, ballistic lower panels, and half-height glass walls with communication ports.
- 911 panic buttons have been placed at every staff desk and public counter area for immediate response during emergencies.
- The Alertus beacon system, which can override staff computers to provide safety and hazard messages, guides individuals towards or away from various types of critical incidents.
- Lockdown buttons and controlled access have been established for primary doors. An intercom system has been added to verify the safety of individuals entering the building and enable communication from protected areas.
- Additional surveillance cameras have been installed, and the monitoring areas have been upgraded for enhanced security.

Tourism:

- *Allocated: \$2,158,952*
- *Status: Not Started*

Water Environment Services:

- *Allocated: \$710,431*
- *Status: Not Started*

Health, Housing, and Human Services:

- *Allocated: \$1,291,461*
- *Expended: \$1,023,740.98*
- *Project Narrative:*

Public Health Division

When the COVID-19 pandemic hit in 2020, many of the businesses licensed by the Environmental Health (EH) Program were forced to close and/or severely reduce operations. Restaurants had to suspend in-person dining, public pools were not able to open for use, and most public events were canceled. To support the recovery of our businesses, Clackamas County decided to keep EH fees flat from FY20. By keeping fees flat, licensed businesses were no longer in a full-cost recovery model for fees, making the EH program unable to sustain the cost of doing business, and resulting in the need for revenue replacement funding.

Performance Report:

During July 1, 2022, to June 30, 2023, performance period, the EH program continued to support Clackamas businesses through their recovery by conducting health inspections and plan reviews without a fee increase. Revenue replacement funding was used to offset the increasing cost of doing business, mostly personnel costs. This ongoing support has increased the number of new businesses opening or re-opening by 48% from FY21-FY23:

- FY21 = 1,924 facilities
- FY22 = 2,382 facilities
- FY23 = 2,850 facilities

In FY24 Clackamas County approved an incremental, 3-year fee increase to achieve full cost recovery by FY27. The remaining balance of revenue loss funding = \$229,195, will be used in FY24 to offset the cost of doing business until full cost recovery is achieved.

North Clackamas Parks & Recreation District:

- *Allocated: \$3,263,443*
- *Expended: \$2,879,429.24*

Project Narrative:

NCPRD is using the ARPA dollars to cover personnel services expenses for our Programs and Community Centers line of business. Within this line of business is our Recreation, Aquatics, and Sports programs. These programs were heavily impacted during the pandemic, bringing in little to no revenue.

Staff in the Programs and Community Centers line of business provide a safe place for individuals to improve their personal and community well-being through play, socialization, learning, health, and fitness activities. NCPRD strives to provide a wide-variety of year-round recreational, water-based and educational programming throughout the District to enhance personal health and quality of life for all residents of the District and visitors from across the country.

Staff from our Recreation, Aquatics, and Sports programs accomplished the following for FY 2022-2023:

- Hosted over 800 participants in the inaugural **Fiesta en el Parque** event.
- Offered four Movie in the Park events.
- Resumed the Winter Celebrations event in-person.
- Expanded in-person programming along with hybrid classes.
- Partnered with Oregon Summer Learning Grant and Randall's Children's Hospital to offer a variety of free-swimming opportunities to the community, helping to promote health and well-being.
- Expanded the swim lesson program more than 25% from the first year of recovery following the pandemic.
- Developed over 30 American Red Cross lifeguards and trained 25 staff members to become swim instructors.
- Hosted NCPRD's inaugural Adaptive and Inclusive Fall Costume Dance which attracted 85 participants.
- Brought back adult open gym after a two-year hiatus.
- Shooting Stars, a basketball program for players with additional needs and cognitive disabilities, experienced its highest enrollment in the history of the program.
- Programmed 5 adult classes at the Concord School Property.

County Fair Rodeo:

- *Allocated: \$166,560*
- *Expended: \$166,560*

County Parks:

- *Allocated: \$249,378*
- *Expended: \$249,378*

- *Project Narrative:*

The Eagle Fern and Barton Septic Replacement projects used \$209,600 in ARPA Revenue Replacement dollars. County Parks is replacing the septic systems at Eagle Fern Park serving the caretaker house and park restrooms, and at Barton Park servicing the in-holder (overlook) property.

Among our region's most popular park destinations, Barton Park is a recreational gem located on the Clackamas River. This one-of-a-kind park features camping, hiking, multiple day use and event amenities, and a variety of river recreation opportunities.

Surrounded by old growth forest, Eagle Fern Park is the perfect place to take in the natural beauty of Oregon. Situated along gorgeous Eagle Creek, this is the ideal destination to relax by the creek, go for a short day hike, or host your family event.

The Barton East Campground Paving project is complete, and this project used \$12,233 in ARPA Revenue Replacement dollars. The Barton Parks' east RV campground received a 2-inch asphalt overlay on existing roadway and RV parking pads. Added topsoil raised ground level up to the new pavement level between campsites and grass seed and fertilizers were added to aid in re-seeding soil.

Located on the Upper Willamette River off I-5 in the Wilsonville area of Oregon, 3.6-acre Boones Ferry Marina is host to a number of water activities. Parking and a public boat launch make this park an ideal location for boating, fishing, or a day in the sun.

The Boones Ferry Dock Replacement Project used \$27,545 in ARPA Revenue Replacement dollars. New aluminum docks were fabricated for the Clackamas County Parks Boones Ferry Landing boating facility.

Completed Projects

Project BCS 001: Small Business Assistance

Funding amount: 0

Project Expenditure Category: 2.9, Loans or Grants to Mitigate Financial Hardship

Project Overview:

- **The project is cancelled.** \$4,150,000 million in business support was committed on July 15, 2021, but this money was returned back to the ARPA unallocated funds on June 2, 2022 at the direction of the Board of County Commissioners. Funding will be reallocated in accordance with countywide needs.

Performance Report:

- Loans or Grants to Mitigate Financial Hardship (EC2.19)
 - Total Cumulative Expenditures: \$0
 - Status: **CANCELLED**

Project H3S PH CIO: Public Health CIO Non-Payroll

Funding Amount: \$20,000

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview:

- Public Health CIO - Support for individuals and outbreak sites, including child care facilities, public schools, long term care facilities, farms/nurseries employing migrant workers, adult foster homes, and other congregate living settings with vulnerable populations.
- Website: www.clackamas.us/recovery
- Supports Climate Change or Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Economic Impact Assistance: Other (EC 2.37)
 - Total Cumulative Expenditures: \$14,005
 - Status: **COMPLETED**

Project H3S PH 7.1: Public Health Administrative Expenses

Funding Amount: \$200,000

Project Expenditure Category: 7.1, Administrative Expenses

Project overview:

- The Public Health Division is focused on activities that help reduce the spread of the COVID-19 virus, including contact tracing, disease investigation, technical assistance for workplaces, schools, and event organizers, community testing events, vaccination clinics, and outreach / education efforts in coordination with partners.

- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Administrative Expenses (EC 7.1)
 - Total Cumulative Expenditures: \$200,000
 - Status: **COMPLETED**

Project 2022PAYPH: Public Health Payroll Costs

Funding amount: \$3,320,000

Project Expenditure Category: 3.1, Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers

Project Overview:

- Funds will be used to support payroll for Public Health & Safety Employees and Public Health Response activities.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers (EC 3.1)
 - Number of government FTEs responding to COVID-19 supported under this authority: 52
 - Total Cumulative Expenditures: \$2,555,815.67
 - Status: **COMPLETED**

Project 2022PAYBH: Behavioral Health Payroll Costs

Funding amount: \$200,000

Project Expenditure Category: 3.1, Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers

Project Overview:

- Funds will be used to support payroll for Public Health & Safety Employees and Public Health Response activities.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers (EC3.1)
 - Number of government FTEs responding to COVID-19 supported under this authority: 2.5
 - Total Cumulative Expenditures: \$191,493.01
 - Status: **COMPLETED**

Project Narrative

Clackamas County Behavioral Health – Safe+Strong

From a psychosocial perspective, the COVID pandemic had far-reaching mental health consequences. Every person in our community was impacted in terms of stress and worry, whether because of loss of employment, fear of illness, loss of social contact, uncertainty, loss of routine, or just trying to stay as safe as possible.

Clackamas County Behavioral Health Division continued the Safe+Strong Program to promote public education, community-based outreach, emotional support resources for individuals impacted by COVID-19 using a psychological first aid (PFA) and crisis counseling model. We focused on a few of unique areas during our time with ARPA funding.

- Disseminating information was a central goal of the Safe+Strong program. Our standard pamphlets included strategies for coping with stress and worry, advice about when and how to seek help, and the phone numbers for the Clackamas Crisis & Support Line, the Oregon COVID-19 and Wildfire Resource Line, and Lines for Life.
- Partnering with our Public Health COVID-19 partners and regular presence at vaccination clinics around the county.
- The Safe+Strong program developed an education group to teach Skills for Psychological Recovery (SPR). SPR was originally developed by the National Child Traumatic Stress Network and is designed to help protect mental health and foster resilience in the weeks and months following a disaster. We offered three 8- week sessions over the course of Fall 2022 and Winter 2023 and the focus audience were community-based organizations and frontline workers.

Below are some of the highlight data points during Safe+Strong ARPA reporting period.

- Using Hot Spotting Data, areas of focus were underserved populations such as unsheltered communities, rural communities, older adults, etc. that had increased barriers to accessing resources, limited social supports.
- Distributed 1000 Safe+Strong materials highlighting our local mental health crisis and support line and tips for self-care. Materials were printed in English, Spanish, Russian, Chinese, and Korean.
- Participated in 335 community tabling events providing resources materials, and social/emotional support.
- Safe+Strong hosted a weekly support group for Public Health COVID-19 staff.
- Safe+Strong hosted 15 SPR education groups.

The work we have done with Safe+Strong will have a lasting impact on Clackamas County. We have provided direct emotional support in the community at a range of events, working to protect mental health and reduce the stigma associated with seeking help. We are proud of the long-lasting effects the program will have on our community, and also have a blue print to use should we need it for any future disaster response.

Project DM 001: Disaster Management Contractor Support

Funding amount: \$140,000

Project Expenditure Category: 1.7, Other COVID-19 Public Health Expenses (including Communications Enforcement Isolation/Quarantine)

Project Overview:

- Funds will be used to support logistical, financial, and messaging support for the emergency operations center response to COVID-19.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Other COVID-19 Public Health Expenses (including Communications Enforcement Isolation/Quarantine) (EC1.7)
 - Total Cumulative
 - Status: **COMPLETED**

Project Narrative:

The Disaster Management Contractor Support project provided financial tracking and messaging support for the emergency operations center response to COVID-19. The financial tracking support allowed the county to bring in additional staffing and subject matter financial expertise. The additional support ensured the EOC Finance Section was able to handle cost accountability, purchase authorizations, and documentation of the COVID-19 response.

Proper messaging became critical during the COVID-19 response. From informing community members on complex medical and public health guidance to developing strategies to reach historically marginalized communities messaging was essential to keeping the public safety and increasing vaccination rates. For Clackamas County, messaging contractor support provided surge and gap coverage during the times of greatest need.

Project 2022PAYDM: Disaster Management Payroll Costs

Funding amount: \$320,000

Project Expenditure Category: 3.1, Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers.

Project Overview:

- Funds will be used to support payroll for Public Health & Safety Employees and Public Health Response activities. For this project it is supporting staff assigned to the emergency operations center, tasked with PPE and test kit distribution, as well as messaging and communications support.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers. (EC 3.1)
 - Number of government FTEs responding to COVID-19 supported under this authority: 2.74
 - Total Cumulative Expenditures: \$25,3634.10
 - Status: **COMPLETED**

Project Narrative:

The Disaster Management Payroll Costs provided the county the ability to hire staff to work in the Logistics Section of the Emergency Operations Center, as well as to support the public messaging efforts. To help protect the community from the spread of COVID-19, the county worked to distribute personal protective equipment, test-kits, and vaccines to as many people as possible. The county developed multiple pathways for distribution, but it required dedicated logistics staff in the EOC to ensure effective tracking of the materials from procurement and storage to public ordering and dissemination.

During the COVID-19 response, Clackamas County had two other declared disasters and other locally impacted incidents. These required the county's Public Information Officer to respond to multiple incidents. The funds for this project supported a dedicated public messaging position in the COVID-19 EOC, who was able to provide consistency to the response.

Project CA-001: Premium Pay

Funding amount: \$4,007,182.

Project Expenditure Category: 4.1, Public Sector Employees

Project Overview:

- Premium Pay for Clackamas County employees was provided according to the ARPA guideline definition in the Temporary Rule. Employees who provided essential work from February 28, 2020 - May 30, 2021 were included. The essential employees provided services to the public through Public Health, Health Clinics, Mental Health Services, wastewater treatment plants, as well as many other areas. Also included were those that responded to the pandemic in the Emergency Operations Center, logistics for vaccine clinics, custodial work in county facilities and housing, etc. The employees given essential pay bonuses were Clackamas County employees only. No sub-recipients received the award. The county definition and additional information provided to all employees follows: See ATTACHMENT C.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Public Sector Employees (EC4.1)
 - List of sectors designated as critical to the health and well-being of residents by the chief executive of the jurisdiction, if beyond those included in the Interim Final Rule:

Behavioral health; dental care work; elections work; emergency response; health care; home- and community-based health care or assistance with activities of daily living; maintenance work; medical testing and diagnostics; public health work; sanitation; disinfection and cleaning work; social services work; solid waste or hazardous materials management; response and cleanup

work; transportation and warehousing; work requiring physical interaction with patients; other (medical examiners, road crews, mail couriers).

- Number of workers to be served: 1281
- Narrative justification of how the premium pay or grant is responsive to workers performing essential work during the public health emergency:

Those that received the award that increase total pay over the 150 percent of the residing state average include those that provided direct patient care (face-to-face), COVID-19 testing, 9-1-1 support, and behavior health support that was delivered face-to-face and in the field. The duties include: dental care; face-to-face health care; staffing COVID-19 testing clinics; dental cleaning; dental work; providing face-to-face behavioral health care in the clinic and through traveling "Go Teams" to COVID-19 testing events, community events, and FEMA service centers; services in the Emergency Operations Center that were in person and in space where six feet distance could no not be maintained, working on the 9-1-1 dispatch floor so that emergency calls could be dispatched and where six feet of social distancing could be maintained.

- Total Cumulative Expenditures: \$4,007,182
- Status: **COMPLETED**

Project WIC 001: WIC Relocation Project

Funding amount: \$50,000

Project Expenditure Category: 2.23 Strong Healthy Communities Demolition and Rehabilitation of Properties

Project Overview:

- The Women Infants and Children Programs location in Oregon City is being displaced and in need of relocating in order to support clients. The program will be relocated near the Social Services program in the Clackamas County Public Services Building. This project assures that the program will continue to serve the Oregon City and surrounding communities an area of high need and high proportion of eligible families. Co-locating the services with the jurisdiction's Social Services program has provided convenience for the client and captures more clients that were not aware they are eligible for WIC Services.
- Website: www.clackamas.us/recovery
- Climate Change / Justice40 Initiative: Not Applicable for this project.

Use of Evidence: No project spending is allocated towards evidence-based evaluations.

Performance Report:

- Strong Healthy Communities Demolition and Rehabilitation of Properties (EC 2.23)
 - Total Cumulative Expenditures: \$9,236
 - Status: **COMPLETED**

ATTACHMENT A

FINAL Survey Analysis: Investing Federal Funds

June 7, 2021

In May 2021, PGA worked with Disaster Management and key county officials/department heads to create a survey gathering resident feedback about prioritization of investment for spending federal American Rescue Plan Act funds. This report relays the findings of this unscientific survey.

Creation/promotion

PGA constructed the survey via Survey Monkey. It was promoted in several ways, including:

- Multiple dedicated emails to various email subscription lists the county holds
- Official county social media channels
- **#ClackCo Monthly** lead story
- A media release
- Dedicated webpage, linked from the front page of www.clackamas.us

The survey was open from May 3 through May 31. Spanish-language and Russian-language versions were also deployed (both opened slightly later than the English version, due to translation turnaround time). Those results are available at the end of this report.

Responses

A total of 3,621 people took the English survey. When eliminating those who indicated they lived outside #ClackCo or skipped such questions, respondents totaled **3,280**. Results are based on this figure.

Similarly, 45 people took the Spanish-language version, and 11 people took the Russian-language version. Eliminating individuals as detailed above, those numbers decreased to 32 and 9, respectively. These numbers are obviously quite low, so please keep this in mind when reviewing results.

No individual could take the survey twice on the same browser from the same link. It is possible for the same person to take the survey multiple times, but availability to do so was limited.

Lastly, please note that the percentage detailed for each answer/finding below are based on the total number of people **who answered that specific question**, not the total amount of survey respondents.

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Issues/Errors

Question #1 sought to measure residents' opinions about the general direction of the county, similar to a question from PGA's biennial community survey. However, in transferring this question to an online version – rather than being posed over the phone – the answer choices did not match the previous surveys, which caused a fatal flaw in the collected data. The Survey Master does not consider that data to be reliable in any way, nor should it be used for comparing to previous years' answers. Hence, results of that question do not appear below.

Key findings – English-Language Survey

- Question #4 provided respondents with “a list of investments the county is considering related to ***economic recovery***,” asking them to indicate whether each choice was “very valuable, somewhat valuable, not too valuable, or not at all valuable” to our community.

Responses are below, listed from highest-to-lowest when combining the “very valuable” and “somewhat valuable” responses:

- Supporting county-based businesses that are under 20 employees, **88.55%**
 - Supporting county-based farms (both agriculture and livestock), **85.34%**
 - Supporting county-based restaurants, **84.59%**
 - Supporting nonprofits that work to assist those in need, **83.07%**
 - Expanding job training programs, **80.76%**
 - Addressing gaps in child care, **75.18%**
 - Supporting county-based businesses, regardless of type, service, or size, **74.98%**
 - Supporting county-based businesses that are minority-owned, **69.55%**
 - Enhancing affordable high-speed broadband for businesses and employers, **60.86%**
 - Enhancing programs that restore tourism throughout the county, **54.92%**
- Question #5 provided respondents with “a list of investments the county is considering related to ***future disaster preparedness***,” with the same answer choices (in terms of value) listed above.

Responses are below, listed from highest-to-lowest when combining the “very valuable” and “somewhat valuable” responses:

- Ensuring first responders' ability to safely respond to emergencies/disasters in Clackamas County, **95.64%**
- Supporting continuation/resiliency of 911 services during disasters, **94.11%**

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- Supporting available emergency services for impacted residents (e.g. shelters, food, supplies, and other basic needs), **93.93%**
 - Improving wildfire mitigation, **93.92%**
 - Improving emergency communications during disasters, **92.98%**
 - Investing in disaster-resilient roads and bridges, **92.90%**
 - Investing in disaster-resilient clean water infrastructure, **92.81%**
 - Establishing/improving emergency evacuation routes, **87.19%**
 - Supporting nonprofits that work to assist those in need, **83.14%**
 - Supporting available emergency shelters for animals/livestock, **77.76%**
 - Enhancing affordable high-speed broadband for all residents, **71.82%**
- Using the same answer choices (in terms of value), residents were also asked about “two potential investments Clackamas County is considering to make sure we are able to keep important public services and employees.”

Responses are below, combining the “very valuable” and “somewhat valuable” responses:

- Restoring lost revenue to county services, such as road maintenance, parks and recreation, health clinics, and tourism, **83.73%**
 - Providing “premium pay” (e.g., additional dollars on top of normal income) to essential county workers who support the county’s pandemic response, **65.34%**
- Respondents were also asked their level of agreement on statements regarding the county’s responses to the three recent emergencies being “**strong**.” Answers below, combining the “strongly agree” and “somewhat agree:”
 - #ClackCo **wildfires** response being strong, **83.12%**
 - #ClackCo **COVID-19** response being strong, **71.16%**
 - #ClackCo **ice storm** response being strong, **70.98%**
 - When asked which of the county’s five strategic priorities is most valued when thinking about their quality of life, a plurality of residents selected ***Ensure Safe, Healthy and Secure Communities*** (43.17%). The four other choices ranged from ~12.2-17.6%.
 - Several demographic questions were posed. Nearly 57% of respondents identified as living within a city’s limits inside Clackamas County.

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Key findings – Spanish-Language Survey

- Again, please note that the following results are based on a survey respondent universe of **only 32 people**.
- For simple comparison’s sake to the results of the English-language responses, below please find a table detailing answers to Question #4, which provided respondents with “a list of investments the county is considering related to ***economic recovery***,” asking them to indicate whether each choice was “very valuable, somewhat valuable, not too valuable, or not at all valuable” to our community. The figures below represent the adding of “very valuable” and “somewhat valuable” together.

Answer choice	Spanish-language responses	English-language responses
Expanding job training programs	93.75% (tie-1)	80.76% (5)
Addressing gaps in child care	93.75% (tie-1)	75.18% (6)
Supporting county-based businesses that are minority-owned	87.51% (3)	69.55% (8)
Supporting county-based restaurants	84.38% (tie-4)	84.59% (3)
Supporting nonprofits that work to assist those in need	84.38% (tie-4)	83.07% (4)
Supporting county-based farms (both agriculture and livestock)	83.87% (6)	85.34% (2)
Supporting county-based businesses that are under 20 employees	81.25% (7)	88.55% (1)
Supporting county-based businesses, regardless of type, service, or size	75.01% (8)	74.98% (7)
Enhancing affordable high-speed broadband for businesses and employers	71.88% (9)	60.86% (9)
Enhancing programs that restore tourism throughout the county	68.75% (10)	54.92% (10)

- Below please find a table detailing answers to Question #5, “a list of investments the county is considering related to ***future disaster preparedness***,” them to indicate whether each choice was “very valuable, somewhat valuable, not too valuable, or not at all valuable” to our community. The figures below represent the adding of “very valuable” and “somewhat valuable” together.

Answer choice	Spanish-language responses	English-language responses
Supporting available emergency services for impacted residents (e.g. shelters, food, supplies, and other basic needs)	100% (tie-1)	93.93% (3)
Improving wildfire mitigation	100% (tie-1)	93.92% (4)
Investing in disaster-resilient clean water infrastructure	100% (tie-1)	92.81% (7)
Ensuring first responders' ability to safely respond to emergencies/disasters in Clackamas County	96.88% (tie-4)	95.64% (1)
Improving emergency communications during disasters	96.88% (tie-4)	92.98% (5)
Supporting available emergency shelters for animals/livestock	96.88% (tie-4)	77.76% (10)

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Supporting continuation/resiliency of 911 services during disasters	93.76% (tie-7)	94.11% (2)
Investing in disaster-resilient roads and bridges	93.76% (tie-7)	92.90% (6)
Establishing/improving emergency evacuation routes	93.76% (tie-7)	87.19% (8)
Supporting nonprofits that work to assist those in need	93.76% (tie-7)	83.14% (9)
Enhancing affordable high-speed broadband for all residents	90.63% (11)	71.82% (11)

- Similar to the English-language findings, **Ensure Safe, Healthy and Secure Communities** was the most popular choice (51.6%) when respondents were asked which of the county’s five strategic priorities was most valued when thinking about their quality of life.
- A greater percentage of Spanish-language respondents (28.1%) cited the wildfires as having the most significant impact on them versus the English responses (15.6%).
- More than 65% of respondents identified as living within a city’s limits inside Clackamas County, while nearly 19% reported being in an unincorporated area.

Key findings – Russian-Language Survey

- Again, please note that the following results are based on a survey respondent universe of **only 9 people**.
- For simple comparison’s sake to the results of the English-language responses, below please find a table detailing answers to Question #4, which provided respondents with “a list of investments the county is considering related to **economic recovery**,” asking them to indicate whether each choice was “very valuable, somewhat valuable, not too valuable, or not at all valuable” to our community. The figures below represent the adding of “very valuable” and “somewhat valuable” together.

Answer choice	Russian-language responses	English-language responses
Supporting county-based businesses that are under 20 employees	100% (tie-1)	88.55% (1)
Supporting county-based farms (both agriculture and livestock)	100% (tie-1)	85.34% (2)
Supporting county-based restaurants	100% (tie-1)	84.59% (3)
Supporting county-based businesses, regardless of type, service, or size	100% (tie-1)	74.98% (7)
Enhancing affordable high-speed broadband for businesses and employers	87.5% (tie-5)	60.86% (9)
Enhancing programs that restore tourism throughout the county	87.5% (tie-5)	54.92% (10)
Expanding job training programs	75% (tie-7)	80.76% (5)
Supporting nonprofits that work to assist those in need	75% (tie-7)	83.07% (4)
Addressing gaps in child care	62.5% (9)	75.18% (6)
Supporting county-based businesses that are minority-owned	37.5% (10)	69.55% (8)

ATTACHMENT A

- Below please find a table detailing answers to Question #5, “a list of investments the county is considering related to **future disaster preparedness**,” them to indicate whether each choice was “very valuable, somewhat valuable, not too valuable, or not at all valuable” to our community. The figures below represent the adding of “very valuable” and “somewhat valuable” together.

Answer choice	Russian-language responses	English-language responses
Ensuring first responders' ability to safely respond to emergencies/disasters in Clackamas County	100% (tie-1)	95.64% (1)
Improving emergency communications during disasters	100% (tie-1)	92.98% (5)
Investing in disaster-resilient roads and bridges	100% (tie-1)	92.90% (6)
Investing in disaster-resilient clean water infrastructure	100% (tie-1)	92.81% (7)
Supporting available emergency services for impacted residents (e.g. shelters, food, supplies, and other basic needs)	88.88% (5)	93.93% (3)
Supporting continuation/resiliency of 911 services during disasters	87.5% (6)	94.11% (2)
Improving wildfire mitigation	75% (tie-7)	93.92% (4)
Establishing/improving emergency evacuation routes	75% (tie-7)	87.19% (8)
Supporting nonprofits that work to assist those in need	62.5% (tie-9)	83.14% (9)
Supporting available emergency shelters for animals/livestock	62.5% (tie-9)	77.76% (10)
Enhancing affordable high-speed broadband for all residents	62.5% (tie-9)	71.82% (11)

- Ensure Safe, Healthy and Secure Communities** was the most popular choice (55.5%) when respondents were asked which of the county’s five strategic priorities was most valued when thinking about their quality of life.
- Seventy-five percent (75%) of Russian-language respondents cited COVID as having the most significant impact on them.
- All nine respondents identified as living within a city’s limits inside Clackamas County.

ATTACHMENT B

Broadband Infrastructure Project Project Labor Agreement Certification

How the recipient will ensure the project has ready access to a sufficient supply of appropriately skilled and unskilled labor to ensure high-quality construction throughout the life of the project:

Clackamas Broadband eXchange (CBX) will self-perform the majority of the new broadband infrastructure. CBX is currently hiring 2 additional outside utility plant employees to ensure that adequate staffing levels are maintained throughout the life of the project.

How the recipient will minimize risks of labor disputes and disruptions that would jeopardize timeliness and cost-effectiveness of the project:

CBX will self-perform the majority of the work for the broadband infrastructure expansion. In case Clackamas County has a labor dispute, CBX can contract with 5 different firms that perform outside plant construction and that CBX has worked with over the past 10 years.

How the recipient will provide a safe and healthy workplace that avoids delays and costs associated with workplace illnesses, injuries, and fatalities:

All Clackamas County employees are part of the Clackamas County Employee Administration contract labor agreement. The agreement highlights policies and procedure to ensure a safe and healthy work space for all employees.

Whether workers on the project will receive wages and benefits that will secure an appropriately skilled workforce in the context of the local or regional labor market:

All Clackamas County employees are part of the Clackamas County Employee Administration contract labor agreement that ensures that all employees receive wages and benefits that reflect an appropriate workforce.

Whether the project has completed a project labor agreement:

All Clackamas County employees are part of the Clackamas County Employee Administration contract labor agreement. There is no labor agreement for any hired contractors.

Whether the project prioritizes local hires:

For work that will not be self-performed, CBX is required to follow all State of Oregon procurement rules for construction contracts. This does not allow for CBX to prioritize local hires.

Whether the project has a Community Benefit Agreement, with a description of any such agreement:

No Community Benefit Agreement has been established.

ATTACHMENT B

Broadband Infrastructure Project

All ARPA broadband expansion projects are considered capital expenditures for Clackamas County. Clackamas Broadband eXchange (CBX), when not constructing the fiber infrastructure with our own crews, will release the construction projects to the public for competitive bids. The competitive bidding process allows for any qualified contractor to review, and if interested, provide a bid. The contractor is chosen based on the lowest responsible bid. Once the project is awarded, the following language is provided for the prevailing wage requirements:

Prevailing Wage Prevailing Wage Rates requirements apply to this Project because the maximum compensation for all Owner-contracted Work is more than \$50,000. Contractor and all subcontractors shall comply with the provisions of ORS 279C.800 through 279C.870, relative to Prevailing Wage Rates. The Bureau of Labor and Industries (BOLI) wage rates and requirements set forth in the following BOLI booklet (and any listed amendments to that booklet), which are incorporated herein by reference, apply to the Work authorized under this Agreement: PREVAILING WAGE RATES for Public Works Contracts in Oregon, January 1, 2022, which can be downloaded at the following web address: http://www.oregon.gov/boli/WHD/PWR/Pages/pwr_state.aspx The Work will take place in Clackamas County, Oregon.

Clackamas County does not have a Project Labor Agreement, Community Benefits Agreement nor a Local Hiring Agreement.

ATTACHMENT C

COVID-19 Essential Employees: Category of employees, working on site continuously in their current classification as critical and/or who were re-deployed to the Emergency Operations Center (EOC) to provide support for the COVID-19 emergency response from April 1, 2020 to no later than May 31, 2021 and are employed with Clackamas County as of June 30, 2021. The employees defined were required to work consistently within six feet of people outside of their household on site at work and/or regularly and consistently physically handled items that were handled by others (i.e. mail, physical documents that could not be readily cleaned, publicly used books, etc.). Consistently is defined as daily basis while in the office. Occasional work within six feet is not eligible, such as conversing about work issues or occasional discussion with a member of the public.

For purposes of the EOC individuals that worked in the EOC for the COVID-19 response for at least three (3) continuous months then went back to their home department and worked from home for the remainder of time are eligible. Emphasis for EOC staff is concentrated at the beginning of the EOC activation from February 28, 2020 – December 31, 2020 when distancing was not always available. EOC staff must have been on site in the EOC to qualify. EOC work done remotely does not qualify, which is in line with the American Rescue Plan Act (ARPA).

Those employees that worked a hybrid schedule that fits the above requirements also qualify as long as they were consistently working within the timeframe. Example: Staff working in the office consistently face-to-face with the public, however, because spacing restrictions due to COVID-19 Team A would work in the office on Mondays and Wednesdays and Team B would work in the office on Tuesdays and Thursdays. This meets the definition because staff were working with the public consistently throughout the COVID-19 event but may be prorated depending on circumstances.

Those that chose to come to the office when they could work remotely are not eligible. In order to be eligible, the employee must have been employed with the county on June 30, 2021.

Prorating and/or using a method of tiers may be applied depending on circumstances.

The use of paid leave, including vacation leave, compensatory time, sick leave or COVID leave during the time period do not make individuals ineligible.

Note: This is a one-time financial recognition for disaster response work for COVID-19. Other events such as wildfire, winter storms, flooding events, etc. do not apply.