

CREATING A
PLACE YOU WANT
TO BE!



DEVELOPMENT AGENCY

FY23-24 BUDGET PRESENTATION



Major Accomplishments

AREA	DESCRIPTION
North Clackamas Revitalization Area (NCRA)	A \$10M bond was issued in N Clackamas Revitalization Area. Five capital projects are in various phases of design and construction. Programs remain available to area residents to assist in home repairs and first time home buyers.
Clackamas Town Center Area (CTC)	Clackamas Regional Center Mobility Improvement Project was completed, using a majority of remaining funds in the Clackamas Town Center District.
Clackamas Industrial Area (CIA)	Funds in the Clackamas Industrial Area were made available for planning, right of way acquisition and potential capacity improvements for the Sunrise Corridor.

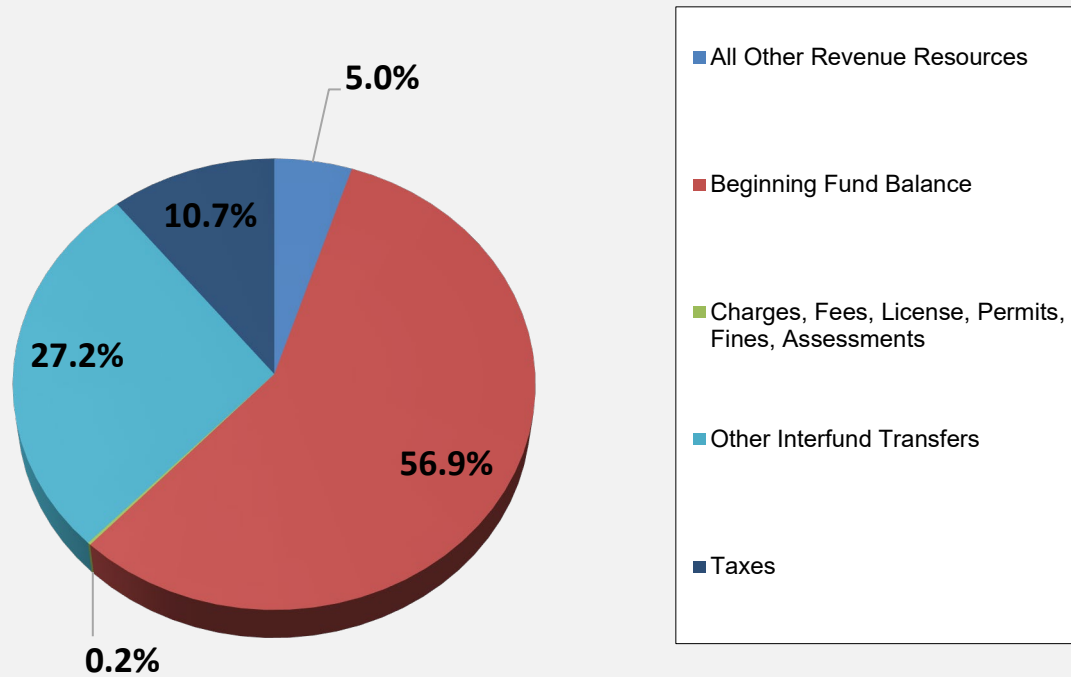
Line of Business/Program	Results Measure	FY21-22 Actual	FY22-23 Target	FY22-23 Projected Performance	FY23-24 Target
Visioning Services Urban Renewal	85% budgeted expenses directed to capital-related construction (NCRA)	92%	85%	90%	85%
	85% of budgeted expenses directed to capital related construction (Clackamas Industrial Area - CIA)	96%	85%	90%	DISCONTINUE
	85% of budgeted expenses directed to capital related construction (Clackamas Town Center - CTC)	95%	25%	20%	DISCONTINUE

Program Profiles: FY23-24 Summary

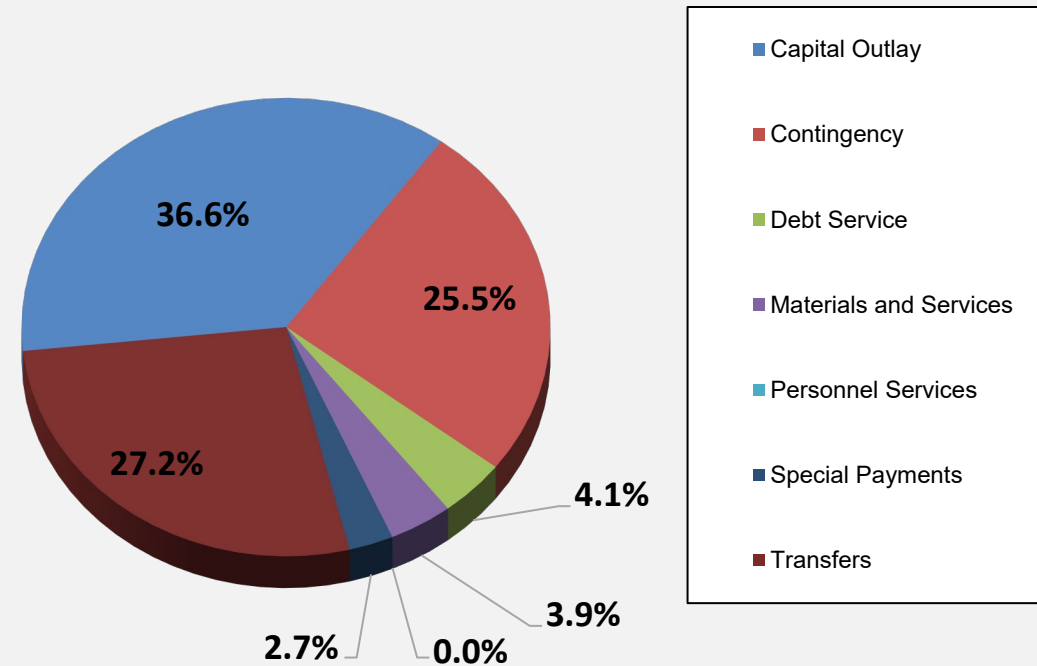
Line of Business	Program Name	BCC Priority	Total Funds	% County General Fund	% Restricted Funds	Mandate: Fed/State/City /IGA/None	% Program Operated by County	Metrics: % Target Meet/Exceed/Improve
Visioning Services	Urban Renewal	Strong Infrastructure	\$44.13 M	0.00%	100%	ORS 457	3%	100%

FY23-24 Revenue and Expenses

Revenues



Expenses



Department Summary by Fund



Transportation & Development (60)

Budget Summary by Fund

Line of Business Name	Program	FY 23-24 353-North Clackamas Revitalization Tax Increment Fund	FY 23-24 450-Clackamas Town Center Development Area Fund	FY 23-24 451-Clackamas Industrial Development Area Fund	FY 23-24 453-North Clackamas Revitalization Area Fund	FY 23-24 Total Budget	FY 23-24 General Fund Support in Budget**	FY 23-24 Total FTE*
Planning Services	Urban Renewal	20,646,123	3,069,327	6,258,679	14,162,670	44,136,799	-	-
Total		20,646,123	3,069,327	6,258,679	14,162,670	44,136,799	-	-
FY 22-23 Budget (Amended)		19,000,392	2,223,562	6,373,057	9,186,681	36,783,692	-	-
\$ Increase (Decrease)		1,645,731	845,765	(114,378)	4,975,989	7,353,107	-	-
% Increase (Decrease)		8.7%	38.0%	-1.8%	54.2%	20.0%	-	-

* Personnel services are shown as "Contracted Labor". FTE rolls up into department 80.

**General Fund Support is the subsidy, net of any other revenue received by the department.

Program 4.0 FTE is shown as 'contracted labor' in each district, there are no personal services categories in these districts.

60-Transportation & Development (DTD) / 353-North Clackamas Revitalization Tax Increment Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	5,744,883	6,004,572	3,214,892	6,646,076	15,860,623	12,645,731	393%
Taxes	3,742,949	4,138,440	3,735,000	4,483,361	4,735,000	1,000,000	27%
Federal, State, Local, All Other Gifts & Donations	456	497	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	12,000,000	9,992,000	-	(12,000,000)	-100%
All Other Revenue Resources	72,784	60,147	50,500	39,824	50,500	-	0%
Operating Revenue	3,816,189	4,199,083	15,785,500	14,515,185	4,785,500	(11,000,000)	-70%
Total Revenue	9,561,072	10,203,656	19,000,392	21,161,261	20,646,123	1,645,731	9%
Debt Service	556,500	557,580	2,650,000	1,300,638	1,800,000	(850,000)	-32%
Transfers	3,000,000	3,000,000	6,000,000	4,000,000	12,000,000	6,000,000	100%
Contingency	-	-	8,350,392	-	6,846,123	(1,504,269)	-18%
Reserve for Future Expenditures	-	-	2,000,000	-	-	(2,000,000)	-100%
Total Expense	3,556,500	3,557,580	19,000,392	5,300,638	20,646,123	1,645,731	9%
Revenues Less Expenses	6,004,572	6,646,076	-	15,860,623	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

60-Transportation & Development (DTD) / 450-Clackamas Town Center Development Area Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	16,570,702	4,096,474	1,044,562	655,387	986,827	(57,735)	-6%
Federal, State, Local, All Other Gifts & Donations	-	1,076,661	294,000	-	-	(294,000)	-100%
Charges, Fees, License, Permits, Fines, Assessments	74,368	109,173	-	90,000	75,000	75,000	-
All Other Revenue Resources	473,472	280,043	885,000	1,215,480	2,007,500	1,122,500	127%
Other Interfund Transfers	12,604,667	-	-	-	-	-	-
Operating Revenue	13,152,507	1,465,878	1,179,000	1,305,480	2,082,500	903,500	77%
Total Revenue	29,723,209	5,562,352	2,223,562	1,960,867	3,069,327	845,765	38%
Materials and Services	451,143	172,116	158,540	173,540	237,964	79,424	50%
Capital Outlay	12,570,925	4,734,848	640,500	800,500	740,500	100,000	16%
Operating Expenditure	13,022,068	4,906,964	799,040	974,040	978,464	179,424	22%
Transfers	12,604,667	-	-	-	-	-	-
Contingency	-	-	1,424,522	-	2,090,863	666,341	47%
Total Expense	25,626,735	4,906,964	2,223,562	974,040	3,069,327	845,765	38%
Revenues Less Expenses	4,096,474	655,388	-	986,827	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

60-Transportation & Development (DTD) / 451-Clackamas Industrial Development Area Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	6,483,378	6,473,979	6,270,557	6,364,350	6,134,883	(135,674)	-2%
All Other Revenue Resources	159,810	139,857	102,500	106,164	123,796	21,296	21%
Operating Revenue	159,810	139,857	102,500	106,164	123,796	21,296	21%
Total Revenue	6,643,188	6,613,836	6,373,057	6,470,514	6,258,679	(114,378)	-2%
Personnel Services	-	-	-	-	-	-	-
Materials and Services	142,751	240,407	300,081	320,131	579,937	279,856	93%
Capital Outlay	26,458	9,078	3,165,500	15,500	3,640,500	475,000	15%
Operating Expenditure	169,209	249,485	3,465,581	335,631	4,220,437	754,856	22%
Special Payments	-	-	-	-	1,200,000	1,200,000	-
Contingency	-	-	1,000,000	-	838,242	(161,758)	-16%
Reserve for Future Expenditures	-	-	1,907,476	-	-	(1,907,476)	-100%
Total Expense	169,209	249,485	6,373,057	335,631	6,258,679	(114,378)	-2%
Revenues Less Expenses	6,473,979	6,364,351	-	6,134,883	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

60-Transportation & Development (DTD) / 453-North Clackamas Revitalization Area Fund

Summary of Revenue and Expense

	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year-End	FY23-24 Budget	\$ Change from Prior Year Budget	% Change from Prior Year Budget
Beginning Fund Balance	2,413,507	2,681,163	2,981,681	1,925,360	2,132,670	(849,011)	-28%
Charges, Fees, License, Permits, Fines, Assessments	-	-	50,000	50,000	-	(50,000)	-100%
Revenue from Bonds & Other Debts	-	45,015	-	-	-	-	-
All Other Revenue Resources	303,679	873	155,000	151,164	30,000	(125,000)	-81%
Other Interfund Transfers	3,000,000	3,000,000	6,000,000	4,000,000	12,000,000	6,000,000	100%
Operating Revenue	3,303,679	3,045,889	6,205,000	4,201,164	12,030,000	5,825,000	94%
Total Revenue	5,717,186	5,727,051	9,186,681	6,126,524	14,162,670	4,975,989	54%
Personnel Services					262		
Materials and Services	289,479	497,962	908,894	770,394	902,562	(6,332)	-1%
Capital Outlay	2,746,544	3,303,729	6,787,750	3,143,460	11,793,292	5,005,542	74%
Operating Expenditure	3,036,023	3,801,691	7,696,644	3,913,854	12,696,116	4,999,472	65%
Special Payments	-	-	80,000	80,000	-	(80,000)	-100%
Contingency	-	-	1,410,037	-	1,466,554	56,517	4%
Total Expense	3,036,023	3,801,691	9,186,681	3,993,854	14,162,670	4,975,989	54%
Revenues Less Expenses	2,681,163	1,925,361	-	2,132,670	-	-	

FY21-22: Presentation changes are the result of the new county-wide chart of account implementation.

Thank You



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CLACKAMAS
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Transportation & Development (60)

Budget Summary by Fund

Line of Business Name	Program	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24	FY 23-24
		353-North Clackamas Revitalization Tax Increment Fund	450-Clackamas Town Center Development Area Fund	451-Clackamas Industrial Development Area Fund	453-North Clackamas Revitalization Area Fund	Total Budget	General Fund Support in Budget**	Total FTE*
Visioning Services	Urban Renewal	20,646,123	3,069,327	6,258,679	14,162,670	44,136,799	-	-
Total		20,646,123	3,069,327	6,258,679	14,162,670	44,136,799	-	-
<i>FY 22-23 Budget (Amended)</i>		19,000,392	2,223,562	6,373,057	9,186,681	36,783,692	-	-
<i>\$ Increase (Decrease)</i>		1,645,731	845,765	(114,378)	4,975,989	7,353,107	-	-
<i>% Increase (Decrease)</i>		8.7%	38.0%	-1.8%	54.2%	20.0%	-	-

* Personnel services are shown as "Contracted Labor". FTE rolls up into department 80.

**General Fund Support is the subsidy, net of any other revenue received by the department.



Visioning Services

Urban Renewal

Purpose Statement

Provide capital improvements + development opportunities, and neighborhood enhancement programs

Performance Narrative Statement

Clackamas Town Center Area (CTC): The plan objective is to provide the infrastructure needed to stimulate growth in the goods, services and job creation needed for the area.

Clackamas Industrial Area (CIA): The plan objective is to eliminate blighting influences and provide the infrastructure necessary to support industrial development in the area.

North Clackamas Revitalization Area (NCRA): The plan objective is to eliminate blighting influences and provide safe, clean and affordable mixed use communities and neighborhoods.

- 93% of budgeted expenditures will be used for capital related construction; these resources will provide the design, right of way acquisition and construction of capital construction projects.
- The park and community loan/grant programs were developed at the request of the residents to focus capital funds on neighborhood enhancements and to ensure neighborhood stabilization.

These investments will help to meet the County's Strategic Objectives to grow a vibrant economy, ensure safe, healthy and secure communities and build a strong infrastructure.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Target	FY 22-23 Actuals as of 12/31/22	FY 23-24 Target
RESULT	By 2025, 90% of bonded NCRA funds are spent on identified capital projects	NEW	NEW	NEW	NEW	70%
OUTPUT	\$ increase in assessed value within North Clackamas Revitalization Area	NEW	NEW	NEW	NEW	\$400,000
CUSTOMER SERVICE	85% budgeted expenses directed to capital-related construction (NCRA)	93%	92%	85%	87%	85%
RATIO	# sewer hookups : # sewer hookup grants awarded (NCRA)	4 : 4	0 : 0	5 : 5	0 : 0	5 : 5
RESULT	% of budgeted expenses directed to capital related construction (Clackamas Industrial Area - CIA)	94%	96%	85%	91%	DISCONTINUE
RESULT	% of budgeted expenses directed to capital related construction (Clackamas Town Center - CTC)	97%	95%	25%	20%	DISCONTINUE
OUTPUT	\$ in housing stabilization investments in the North Clackamas Revitalization Area (NCRA)	\$145,000	\$50,700	\$200,000	\$50,000	DISCONTINUE
OUTPUT	# home repair grants awarded in the North Clackamas Revitalization Area (NCRA)	11	5	12	3	DISCONTINUE

Program includes:

Mandated Services	Yes
Shared Services	No
Grant Funding	No



Explanation



	FY20-21 Actuals	FY21-22 Actuals	FY22-23 Amended Budget	FY22-23 Projected Year- End	FY23-24 Budget	Change from Prior Yr Budget	% Change from Prior Yr Budget
Beginning Fund Balance	31,212,470	19,256,188	13,511,692	15,591,173	25,115,003	11,603,311	86%
Taxes	3,742,949	4,138,440	3,735,000	4,483,361	4,735,000	1,000,000	27%
Federal, State, Local, All Other Gifts & Donations	456	1,077,158	294,000	-	-	(294,000)	-100%
Charges, Fees, License, Permits, Fines, Assessments	74,368	109,173	50,000	140,000	75,000	25,000	50%
Revenue from Bonds & Other Debts	-	45,015	12,000,000	9,992,000	-	(12,000,000)	-100%
All Other Revenue Resources	1,009,745	480,921	1,193,000	1,512,632	2,211,796	1,018,796	85%
Other Interfund Transfers	15,604,667	3,000,000	6,000,000	4,000,000	12,000,000	6,000,000	100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	20,432,185	8,850,707	23,272,000	20,127,993	19,021,796	(4,250,204)	-18%
Total Revenue	51,644,655	28,106,895	36,783,692	35,719,166	44,136,799	7,353,107	20%
Personnel Services	-	-	-	-	262	262	-
Materials and Services	883,372	910,485	1,367,515	1,264,065	1,720,463	352,948	26%
Capital Outlay	15,343,927	8,047,655	10,593,750	3,959,460	16,174,292	5,580,542	53%
Operating Expense	16,227,300	8,958,140	11,961,265	5,223,525	17,895,017	5,933,752	50%
Debt Service	556,500	557,580	2,650,000	1,300,638	1,800,000	(850,000)	-32%
Special Payments	-	-	80,000	80,000	1,200,000	1,120,000	1400%
Transfers	15,604,667	3,000,000	6,000,000	4,000,000	12,000,000	6,000,000	100%
Reserve for Future Expenditures	-	-	3,907,476	-	-	(3,907,476)	-100%
Contingency	-	-	12,184,951	-	11,241,782	(943,169)	-8%
Unappropriated Ending Fund Balance	-	-	-	-	-	-	-
Total Expense	32,388,467	12,515,720	36,783,692	10,604,163	44,136,799	7,353,107	20%
Revenues Less Expenses	19,256,188	15,591,175	-	25,115,003	-		

Notes:

A \$10M bond was issued in N Clackamas Revitalization Area. Five capital projects are in various phases of design and construction, in addition to programmatic support to stabilize housing stock in this area. Clackamas Regional Center Mobility Improvement Project was completed, using a majority of available funds in the Clackamas Town Center District. Funds in the Clackamas Industrial Area allow for partnership on the Sunrise Corridor, such as capacity improvements and assistance with Visioning effort.