

**DATE:** October 28, 2021

**TO:** Gary Schmidt, County Administrator

**FROM:** Rodney A. Cook, H3S Director & Brenda Durbin, Social Services Director

**SUBJ:** H3S Winter Congregate and Non-Congregate Housing Update

The purpose of this memorandum is to provide you and the Board of County Commissioners (BCC) with information about congregate and non-congregate housing for Clackamas County residents during the winter months.

### **Winter Warming Centers**

For over 10 years, Clackamas County has supported a network of overnight warming centers to ensure that people living outdoors have a safe place to sleep on nights when the temperature is forecast to fall below 33 degrees. Each year, the network looks a little different depending on community capacity and available funding resources.

For the upcoming winter, Social Services released a NOFO (Notice of Funding Opportunity) that included requests for winter warming centers, summer cooling centers, smoke shelters for days when the air quality is poor, volunteer coordination, and behavioral health support.

To date, the NOFO has resulted in the following resources being available for the coming winter season.

- Molalla Hope is a small non-profit that has operated warming centers for 8 years. Their site can accommodate 32 guests. County staff are in the process of finalizing the contract.
- Father's Heart is our longest-serving warming center. Their conditional use permit was denied by Oregon City. They are appealing that decision and also working with Oregon City to look at alternate sites. Their current site can accommodate 49 guests.
- The Estacada Food Bank, in partnership with Estacada Cares and the Estacada First Baptist Church, has submitted an application. This will be a new site that has a large capacity for guests (official capacity is 1200, but Fire Marshall will have final say). Staff will review their application next week.
- There may be additional applications from North Clackamas, Sandy and Canby.
- Negotiations are in process regarding volunteer coordination services and behavioral health supports.
- H3S leadership is considering the possibility of using county sites and staff to provide "surge" capacity in case of an extreme weather event that requires more resources than community organizations can provide.

### **Motel Shelter (These Individuals/families might otherwise need to access Winter Warming Centers)**

For nearly one year, H3S has provided shelter via motel rooms for houseless people who are at high risk for COVID due to their age or underlying health conditions. As of today, 94 households comprising 121 people have housing at five locations. One location has only one participant. Approximately by the end of March 2022, H3S plans to phase out the motel shelter program.

### **Distinguishing the Two Types of Services**

*Winter Warming Center:* The temperature based winter warming center program provides houseless county residents with a warm place to stay on nights when the overnight temperature is forecast to fall to 33 degrees or below. Most Centers are open from 6 PM to 7 AM. Each site provides guests with a warm beverage, and a cot or mat to sleep on. Many sites provide additional services, including meals.

*Motel Shelter:* Motel shelter guests are provided with a room with basic amenities. A contracted provider ensures that all of the guests' basic needs are met and acts as a liaison with motel staff. Starting in the next few months, shelter guests will have the support of a Housing Navigator to help them transition to longer term housing options. Navigation Services included the first and last deposit.

### **Funding**

A combination of federal, state, and county general fund dollars are budgeted to provide winter congregate and non-congregate shelter to Clackamas County residents. The cost per night at a winter warming center is \$35. The cost per night at the motel shelter is \$116. The motel shelter model is funded with Supportive Housing Services tax revenue and federal ESG CV2 funds. Below, there is an H3S Extreme Weather Shelter FY22 Budget to respond to extreme weather events.

*(Please see chart on next page)*

**H3S Extreme Weather Shelter FY22 Budget--Warming, Cooling, Smoke**

Revenue		
Item	Amount	Notes
State General Fund	\$588,000	Funding is for activities related to shelters; for first and last month's rent. <b>Must be spent by April/May 2022.</b>
ESG Fed./OHCS	\$181,000	Funding is for any activities related to shelters. <b>Must be spent by 6/30/22</b>
SHAP/State CGF	\$160,000	Funding is for any activities related to shelters. <b>Must be spent by 6/30/22</b>
County General Fund	\$170,000	Cooling and Smoke Center funding for FY23
<b>Total Revenue</b>	<b>\$1,099,000</b>	

Expense		
Item	Amount	Notes
Volunteer Coordination	\$68,000	
Mental Health First Aid	\$50,000	
Contracts for Services	\$746,000	
Rental Assistance	\$60,000	
Damages to Sites	\$5,000	
Contingency	\$170,000	
<b>Total Revenue</b>	<b>\$1,099,000</b>	

<b>Surplus/Deficit</b>	<b>\$0</b>
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ESG: Emergency Solutions Grant  
 OHCS: Oregon Housing and Community Service  
 SHAP: State Homeless Assistance Program  
 CGF: County General Fund

**DATE:** November 1, 2021

**TO:** Gary Schmidt, County Administrator

**FROM:** Rodney A. Cook, H3S Director, Jill Smith, HACC Director, and Brenda Durbin, Social Services Director

**SUBJ:** Homeless Shelters in Non-Congregate Housing

The purpose of this memorandum is to provide you and the Board of County Commissioners (BCC) with information about contracting vs. buying non-congregate housing.

### **Contracting Motels as Shelters**

For nearly one year, H3S has provided shelter via motel rooms for houseless people who are at high risk for COVID due to their age or underlying health conditions. As of today, 94 households comprising 121 people have housing at five locations. One location has only one participant. Approximately by the end of March 2022, H3S plans to phase out the motel shelter program.

#### *Services*

- Motel shelter guests are provided with a room with basic amenities. A contracted provider ensures that all of the guests' basic needs are met and acts as a liaison with motel staff. Starting in the next few months, shelter guests will have the support of a Housing Navigator to help them transition to longer term housing options.

#### *List of Motels used as Shelters*

- Budget Inn, Clarion Inn, Comfort Inn, Econo Lodge, and Holiday Inn Express.

#### *Costs*

- Estimated Motel Room Cost: \$2,200,000
  - 8 Months—July 2021-March 2022
  - 94 Households
  - 5 Motels
- Estimated Services Cost: \$274,000

#### *Funding*

- The non-congregate housing is funded with Supportive Housing Services tax revenue for the cost of rooms and federal Emergency Solutions Grant COVID2 funds for the cost of services.
  - SHS Tax Revenue: \$2,200,000
  - Emergency Solutions Grant COVID2: \$274,000

### **Buying a Motel as a Shelter**

Buying a motel as a shelter involves a one-time capital investment. There would be ongoing operating expenses, which would include personnel and materials and services.

#### *Services*

- Services provide at the shelter would be as follows: on-site human services staffing, cleaning, laundry, and meal service (i.e. food boxes).

#### *Costs*

- One-Time Expenditure
  - Estimated Building Purchase Price: \$3 million
    - Number of Rooms: 30
- Ongoing Operating Expenditures
  - Estimated Personnel & Material & Services: \$720,000

#### *Funding*

- No funding has been budgeted for the purchase of motel as shelter.