

FEBRUARY 2023



## PERFORMANCE CLACKAMAS COUNTY PLAN STRATEGIC PRIORITIES (2020 – 2022)

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### Honor, Utilize, Promote and Invest in our Natural Resources

***By 2023, the Climate Action Plan is adopted for our community with specific recommendations to reach the goals of being carbon neutral by 2050.***

● The *Climate Action Plan* report is nearing completion. The draft report was reviewed by the Community Advisory Task Force (CATF) on January 26, 2023 and is now available for review and comment by the public.

● The *Climate Action Plan* report is accompanied by a detailed *Climate Action Plan Implementation Guide* that provides strategies and mechanisms to achieve the goal of carbon neutrality. The *Implementation Guide* has been reviewed by the CATF and Implementation Team, and is nearing completion.

● A *Climate Lens*, for use in evaluating county activities beyond those included in the *Climate Action Plan*, is still in development. A second draft of the *Lens*, and a case study showing how to use the *Lens*, are pending.

● The *Climate Action Plan*, *Implementation Guide* and *Climate Lens* are on track to be provided to the Board for acknowledgement of project completion in the spring. (The current project plan targets April/May 2023 for this presentation.)

***By 2026, 10% increase in food production and food production acres from agricultural land in Clackamas County.***

● Completed industry partner interviews with Clackamas Soil, Water & Conservation District, Clackamas Farm Services Agency, Clackamas Community College Horticulture Department, Clackamas Small Business Development Center – Farmer Rancher, Grower

program, OSU Extension, North Willamette Research and Extension Center and the Oregon Agricultural Trust.

- Baseline data collected via 2017 USDA report regarding farming in Clackamas County.
- Created a framework for a food production assistance funding program as part of the proposed Economic Development Assistance Awards - a non-competitive, Board directed award program.
- The goal of a 10% increase in food production acres has not been realized due to competing need for land, including housing.

## Grow a Vibrant Economy

**By 2024, 75% of businesses working in Clackamas County report a business-friendly environment that supports stability and growth.**

- Established definition of *Business-Friendly Environment*.
- Provided support to businesses as a response to COVID-19 through Business Recovery Centers in partnership with local Chambers of Commerce over a two-year period.
- Established on-line permitting system (DTD- *Development Direct*) providing convenient access.
- Temporary waiving of property tax interest charges on unpaid or late 2020-21 tax payments for qualifying businesses.
- Facilitated conversations with the Economic Development Commission, Community Partners Roundtable to gather feedback on business-friendly activities.
- Proposed an Economic Development Awards program using Lottery Dollars.
  - Economic Development Assistance (Strategic Goal)
  - Food Production Assistance Grants (Strategic Goal)
  - Education and Workforce
  - Arts and Culture
- In the process of developing a business survey to establish a baseline data point. Its purpose is to develop an estimate of the proportion of businesses working in Clackamas County that report business-friendly environment.
- Broadband fiber, in partnership with local internet service providers, is being installed to underserved areas to assist homes and businesses.

***By 2026, 15% increase in jobs that meet the self-sufficiency standard wage in Clackamas County.***

- A \$50,000 investment of lottery dollars in the Construction Career Pathways Program (C2P2) by BCS and County Administration, (for a total of \$100,000 since 2020).
- Entered into an Intergovernmental Agreement (IGA) with Clackamas Community College to offer scholarships to remove graduation barriers that students in the last year of their program are experiencing that included a \$100,000 investment.
- Launched the Quality Jobs Initiative – a blueprint for companies who want to make improvements for their workforce.
- Clackamas County Workforce staff continue collaborating with Oregon Department of Human Services (ODHS) District #5 providing employment training services for Temporary Assistance for Needy Families and Supplemental Nutrition Assistance Program recipients.
- Partnership efforts with Supportive Housing Services (SHS), Housing Authority Clackamas County (HACC) and veteran housing partners continues to ensure employment and training is available and accessible as wrap-around services.
- Team continues to work with the local economist from Employment Department to research self-sufficiency standard wages in relation to the household types in Clackamas County.

## Ensure Safe, Healthy and Secure Communities

**By 2025, 1,500 affordable housing units will be developed. These units will be stratified across Area Median Income (AMI) ranges as follows:**

- **700 units at 61 – 110% AMI**
- **800 units at 0 – 60% AMI**

● Successfully leveraged County, HACC and Metro Affordable Housing Bond resources to develop and complete 957 units of housing affordable to households earning 60% or less of AMI.

● Successfully amended applicable County codes and ordinances to allow development of 800+ units of housing affordable to households earning 61% to 110% of AMI.

**By 2025, new and existing funding for the County's Courthouse, Jail and Law Enforcement operations will be identified from federal, state, regional and local funding sources.**

● Secured \$94.5 million in state matching funds for the replacement courthouse from the Oregon Legislature.

● Launched a process to update the Red Soils Master Plan to include the replacement courthouse on the Red Soils Campus. This will provide information on the remaining available land for other projects.

● Efforts to secure the remaining estimate of \$61 million for the replacement courthouse match from the Oregon Legislature continues into the current Legislative session.

● Discussions and planning for a stabilization center and detox center, which are key issues in the approach to a new jail. Funding being secured.

● Staff continue to work toward identifying funding for the jail and other law enforcement operations from federal, state, regional and local funding sources.

## Build a Strong Infrastructure

***By 2024, funding for the next phase (from 122<sup>nd</sup> – 172<sup>nd</sup>) of the Sunrise Gateway multimodal corridor improvements will be committed from federal, state, regional and local funding sources.***

- Developed the legislative concept for Sunrise Gateway Corridor Community.
- A new website was crafted and published, dedicated to information about the Sunrise Gateway Corridor Community Visioning Concept.
- Hired a consultant to begin the Visioning Concept work.
- Entered into an intergovernmental agreement (IGA) with ODOT to secure \$4 million in legislative allocated funds. Funds have been received.

***By 2026, 100% of County residents and businesses – where served – have access to safe and affordable infrastructure: multimodal transportation including roads, sewer and broadband services.***

- The Tri-City Water Resource Recovery Facility Solids Handling Improvements Project to support growth is completed.
- Water Environment Services (WES) completed its 20-year Capital Improvement Plan.
- Department of Transportation and Development (DTD) developed a five year Coordinated Improvement Plan for capital/maintenance/safety.
- The Transportation System Plan is scheduled to be updated in 2023.
- Technology Services (TS) developed and implemented a plan to identify, fund and expand programing to assist in subsidizing affordable access as resources permit.
- Technology Services continues to expand CBX, in partnership with ISPs, to serve underserved areas.

- Continue to foster relationships with partners such as the City of Happy Valley, through joint participation in the Clackamas to Columbia Corridor Plan.
- The goal of 100% of County residents and businesses to have access continues, but because of barriers related to funding, affordability, federal guidelines, and limited control over some funding sources, 100% is not likely to happen by 2026. However, the goals continue to be a part of County departments and programs.

## **Build Public Trust through Good Government**

***By July 1, 2022, the County's budget will be structurally sound, sustainable, and 100% tied to results.***

- The team is working with Public and Government Affairs (PGA) to provide budget information on the website that is transparent to the public.
- Integrated all the separate Chart of Accounts (COA) into a single COA.
- Developed 30-year forecast, updated regularly.
- Aligned department programs with BCC priorities.
- Developed a “public facing” searchable budget website with interactive graphs and charts.
- Developed Indicators to illustrate progress and assist in priority setting.

***By 2024, County policies and decision, service delivery, and Board deliberations will be equitable, inclusive and transparent.***

- Established a baseline, including an inventory, of what is already in progress the County related to equity through reporting from the Coalition of Communities of Color.
- Inventory of all departments, EDIC, LEDIC, Employee Resource Groups and EDI Committees completed.
- The County cable channel is now in HD, making it more accessible to all customers.
- There is now education and training available for staff members aimed at creating a culture of belonging. And more opportunities are being developed.



- Established protocols for BCC paperwork/worksheets (i.e. staff reports) with plain language and less redundancy to create more transparency for the BCC and residents.
- Conducted a bias review of County Code.
- Establish questions for staff use regarding projects, programs, and BCC submissions in order to review with an equity lens and assist in creating a culture of belonging.