

CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS

Policy Session Worksheet

Presentation Date: 1/25/22 **Approx. Start Time:** 11am **Approx. Length:** 1 Hr.

Presentation Title: Administrator's Housing Task Force Housing Session #1 – Shelter Policy

Department: Health, Housing, and Human Services (H3S)

Presenters: Rodney Cook, Director of Health, Housing, and Human Services

Other Invitees: Ed Johnson, Toni Karter, Brenda Durbin, Dan Johnson, Vahid Brown,
Mark Sirois, Pamela Anderson, Joe Vennes

WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

Staff is here to share a schedule for a continuing discussion on transitional housing options and requesting board direction on pursuing the acquisition of permanent shelters, in particular, the acquisition of a hotel/motel for shelter.

EXECUTIVE SUMMARY:

The Administrator Housing Task Force was created to pull multiple departments with different expertise to one table to problem solve, analyze and make recommendations to the Board of County Commissioners. This iteration of the task force is made up of representatives from Health, Housing and Human Services (H3S), Counsel, Public and Government Affairs (PGA), Finance and County Administration. Housing is a big multifaceted topic. Staff will bring forward a series of policy sessions to help the BCC inform a comprehensive county housing portfolio.

Though we are discussing with you today a single question about hotel/motel, we plan to follow up with a number of additional discussions. Including but not limited to:

- Transitional shelter options like car camping, village models and/or safe rest areas.
- How to implement HB 2006. Legislation which requires the county to allow an emergency shelter on land inside an urban growth boundary, as well as in rural residential zoned area outside the urban growth boundary. As long as the standards in the bill are met, typical land use regulations do not apply.
- A discussion about HB 3261. Legislation that requires the county (and other local governments) to allow a lawfully established hotel or motel inside an urban growth boundary to be converted to an emergency shelter or affordable housing. As long as the standards in the bill are met, typical land use regulations do not apply.

Is There a Need for Permanent Shelter?

The County's Coordinated Housing Access (CHA) system was created to allow people experiencing a housing crisis to access all available homelessness prevention and housing programs through a single point of contact. The CHA system provides the best measure of the needs of our unhoused neighbors.

The tables below give us a picture of need and current inventory for shelter and transitional housing in Clackamas County. Chronically and Unsheltered Homeless Households are most

likely to utilize shelter. Comparing need to current capacity shows a need for more shelter resources, but the type of shelter resources needed is not as easy to determine. Filtering the CHA data into four (4) subpopulations and identifying whether these households are located inside or outside of the UGB can help further identify specific shelter needs and where they are needed. **Chronically Homeless & Literally Homeless Households by Location**

| Household Type | Within UGB | Outside UGB | Unincorporated County* | Other |
|-------------------------|------------|-------------|------------------------|-----------|
| Families with Children | 76 | 25 | 40 | 17 |
| Adult Only | 463 | 82 | 269 | 76 |
| Total Households | 539 | 107 | 309 | 93 |

| Data by Subpopulation | | | | |
|--------------------------------|------------|-------------|------------------------|-------|
| Subpopulation Type | Within UGB | Outside UGB | Unincorporated County* | Other |
| Youth Households Under 25 | 18 | 3 | 12 | 2 |
| Adults Age 62+ | 87 | 18 | 45 | 5 |
| Survivors of Domestic Violence | 157 | 27 | 90 | 39 |
| Veteran Households | 33 | 7 | 20 | 3 |

* Unincorporated Clackamas County has areas within and outside of the Urban Growth Boundary

| Chronically Homeless & Literally Homeless Households | | | |
|--|------------|-------------|----------------|
| Household Type | 2019 Data | 2022 Data | Change |
| Adult Only | 774 | 890 | + 15.0% |
| Families with Children | 126 | 158 | + 25.4% |
| Total Households | 900 | 1067 | + 18.5% |

| Data by Subpopulation | | | |
|--------------------------------|-----------|-----------|---------|
| Subpopulation Type | 2019 Data | 2022 Data | Change |
| Youth Households under 25 | 17 | 35 | 105.9% |
| Adults Age 62+ | 123 | 155 | 26.0% |
| Survivors of Domestic Violence | 282 | 313 | 11.0% |
| Veteran Households | 128 | 63 | (50.8%) |

The Combined Data Indicates the Following Trends:

- There are significantly more Adult Only Households who are unsheltered; however, the current inventory has little capacity for Adult Only Households.
- There was a dramatic increase in need specifically for the Youth Households under 25, which could be attributed to increased outreach services for youth.
- There was a significant decrease in unsheltered Veterans, which could be attributed to the availability of veteran's specific resources. Please note that those in the Veterans Village remain on the CHA waitlist.
- The population within the UGB in need of services is over five (5) times greater than the population outside of the UGB. The top five (5) communities reported outside the UGB include: Molalla (25), Canby (24), Sandy (19), Estacada (10) and Boring (10).

This data shows there is a need for additional shelter in Clackamas County. Clackamas County has been using a hotel/motel shelter model in which the rooms were rented. Other counties such as Lane, Multnomah, and Washington have also been using a hotel/motel shelter model but with properties that were purchased and owned through Project Turnkey state funding.

Existing Transitional Housing and Shelter Capacity

The following table demonstrates the existing transitional housing and shelter capacity in Clackamas County as of December 14, 2021. Warming shelters are not operated year-round, they are activated when the weather is predicted to “feel like” 33 degrees or lower or when other conditions, such as accumulated snowfall or high winds, make sleeping outdoors especially dangerous. Each site decides by 1 PM whether they will open, based on National Weather Service predictions.

| Current System Capacity for Transitional Housing & Shelter in Clackamas County | | | |
|---|--------------------------------|---------------------------------|-------------------|
| Type of Transitional Housing/Shelter | Beds for HH w/ Children | Beds for HH w/o Children | Total Beds |
| Emergency Shelter | 168 | 72 | 240 |
| Extreme Weather Warming Shelters | -- | -- | 120 |
| Domestic Violence Shelter | 227 | 63 | 290 |
| Transitional Housing and Interim Housing (includes Veterans Village) | 33 | 47 | 80 |
| Total | 428 | 182 | 730 |

Key Aspects of a Hotel/Motel Transitional Shelter Program – Rental or Purchase

Participants are referred to a shelter program through CHA based on a vulnerability assessment. They are placed in a hotel/motel room for immediate shelter and connected with a shelter services provider for wrap around support services. These shelter support services provide key supports for program participants and are linked to fewer calls to emergency services. Ensuring partnerships and effective communication between the shelter support service provider and law enforcement facilitates more positive interactions with local residents and businesses. For successful program outcomes and to keep program costs down, the hotel/motel program must be linked to housing navigation and case management services paired with rental assistance to move people from the shelter into permanent housing.

Summary of Project Turnkey and Potential for the Acquisition of a Hotel/Motel for Shelter

Project Turnkey was a grant opportunity for capital funds from the state to be used to purchase a hotel/motel to be immediately used as shelter. These purchased properties could be sustained as shelter long term, with approval of some HB 3261 processes..

A full summary of 2020-2021 Project Turnkey and the County’s current inventory of hotels/motels is included in the Attachment A: Acquisition of Hotel/Motels memorandum.

Estimated Services Needed for Hotel/Motel Program

Capital Investment would range from \$3,000,000-\$15,000,000. The actual cost will be dependent on the specific property and result of negotiations.

Shelter Support Services are approximately \$27,000-\$30,000 per month.

Estimated Linked Services Needed for Success

These linked program components would likely be paid by another funding source. The following estimates are based on previously executed contracts.

- Housing Navigation costs approximately \$15,000 per household as a one-time cost
- Case Management costs approximately \$500 per month per household ongoing
- Rental Assistance costs approximately \$1500 per month per household ongoing

FINANCIAL IMPLICATIONS (current year and ongoing):

Is this item in your current budget? YES NO

What is the cost? \$ N/A

What is the funding source? N/A

STRATEGIC PLAN ALIGNMENT:

- How does this item align with your Department’s Strategic Business Plan goals?
 - Ensuring Access to Safe, Stable Housing by offering transitional housing and shelter options for residents while transitioning them to permanent housing solutions.

- How does this item align with the County’s Performance Clackamas goals?
 - Ensure Safe, Healthy and Secure Communities by offering a variety of immediate housing and shelter solutions to meet the needs for our houseless neighbors.
 - Build Public Trust through Good Government by discussing all the types of transitional housing and shelter options that could be considered to expand our system capacity.

LEGAL/POLICY REQUIREMENTS:

N/A

PUBLIC/GOVERNMENTAL PARTICIPATION:

N/A

OPTIONS:

1. Direct Health, Housing and Human Services (H3S)/Housing Authority of Clackamas County (HACC) to begin taking the steps necessary to begin the acquisition of a hotel/motel for conversion into a transitional shelter and continue to update the Board in a timely manner to ensure it meets the Board objectives and is consistent with County code.
2. Direct H3S/HACC to not pursue the acquisition of a hotel/motel for conversion into a transitional shelter at this time.
3. Direct H3S/HACC to not pursue the acquisition of a hotel/motel for conversion into a transitional shelter at this time and to pursue other shelter options such as block rental/master leasing of a hotel/motel.
4. Receive the presented information and take no action at this time.

RECOMMENDATION:

1. Staff respectfully recommends the Board direct (H3S or the Housing Authority) to begin taking the steps necessary to begin the acquisition of a hotel/motel for conversion into a transitional shelter and continue to update the Board in a timely manner to ensure it meets the Board objectives and is consistent with County code..

ATTACHMENTS:

Continuum of Care Housing Inventory 2021-12-14
Clackamas County Coordinated Housing Access 2022 Waitlist Analysis
Types of Transitional Housing and Shelter Memorandum

SUBMITTED BY:

Department Director/Head Approval Rodney Cook
County Administrator Approval _____

For information on this issue or copies of attachments, please contact Rodney Cook @ 503-650-5677

Date: January 18, 2022

To: Gary Schmidt, County Administrator

From: Rodney Cook, Director of Health, Housing, and Human Services

Re: Types of Transitional Housing and Shelter

Background

This memo is to provide supplemental information for the Administrator's Housing Task Force Housing Session #1 – Shelter Policy. It provides an overview of the types of shelter options, general time frames for implementation and initial cost estimates. Also provided, is a list of potential future topics related to shelter expansion and purchase for consideration.

Types of Transitional Housing and Shelter in Clackamas County

Emergency Shelter – is often the first stop for households entering the homeless service system and is meant to provide immediate shelter and fulfill basic needs. An effective shelter model will make connections to wrap around services and provide a pathway to permanent housing solutions. Shelters can be tailored towards specific populations.

Extreme Weather/Warming Shelter – is a type of emergency shelter made available during extreme weather (hot/cold/smoke). These shelters are opened temporarily on a day to day basis depending on danger level metrics such as temperature, wind, air quality, etc and are often utilized by homeless adults. This type of shelter also provide drinks, food, and sleeping mats or cots.

Domestic Violence Shelter - provides housing to people experiencing homelessness due to sexual assault, domestic violence, stalking, the sex industry and elder abuse.

Interim Housing - is short term housing intended to help immediately shelter and stabilize households for approximately 3 to 6 months as they work toward permanent housing.

Transitional Housing - provides homeless individuals and families with medium-term stability and support to successfully move to and/or maintain permanent housing for up to 24 months. Participants receive subsidized rent and accompanying supportive services.

Housing Inventory Summary

| Current System Capacity for Transitional Housing & Shelter in Clackamas County | | | |
|---|--------------------------------|---------------------------------|-------------------|
| Type of Transitional Housing/Shelter | Beds for HH w/ Children | Beds for HH w/o Children | Total Beds |
| Emergency Shelter | 26 | 72 | 98 |
| Extreme Weather Warming Shelters | -- | -- | 120 |
| Domestic Violence Shelter | 227 | 63 | 290 |
| Transitional Housing and Interim Housing (includes Veterans Village) | 33 | 47 | 80 |
| Total | 286 | 182 | 588 |

Types of Transitional Shelter Models to Consider for Expanding Capacity

Hotel/Motel Model – Nightly Rental, Block Rental or Master Leasing

Nightly Rental – Immediate shelter option – no contracts would be in place and rooms are rented by the night. This is the most expensive option but allows the greatest flexibility to quickly be stood up in emergencies. Rooms are only available if vacant.

Block/Master Lease – 3-6 months to execute contracts – Secures the contracted number of rooms. Often preferred by hotel owners for stability. Room rental per night is likely to be lower under contract.

Hotel rooms are a better option for the most vulnerable households in which large congregate shelters do not meet the household needs. Subsequent investments into connected services to transition participants would also need to be made.

Cost Estimation (based on the current nightly rental model) – \$150/per night per room plus shelter support services at approximately \$27,000 - \$30,000 per month. Block/Master lease expenses would be dependent on negotiations.

Hotel/Motel Model – Purchasing the Hotel/Motel

Hotel/Motel Purchase – 6-months to a year or more – Creates an asset and could offer the opportunity for conversion into affordable housing or other uses. Ability to purchase would be dependent on the current market hotel/motel inventory in Clackamas County. Subsequent investments into connected services to transition participants would also need to be made.

Cost Estimation (based on the past project turnkey) – Capital Investment – approximate range \$3,000,000-\$15,000,000; the actual cost will be dependent on the specific property and result of negotiations. An additional ongoing cost of approximately \$27,000 - \$30,000 per month would also be required for shelter support services.

Veterans Village – Pod Type Model – Multi-year Implementation

Pod Type – multi-year – Suitable for only specific subpopulations. Typically has communal amenities such as kitchens and bathroom. Will be dependent on siting a location for this use.

Initial Cost Estimations (based on Veterans Village): The site work, purchase of modular buildings, building and siting of the sleeping pods, and program-related costs including services contracts with Do Good Multnomah plus maintenance cost \$1,818,560.26. An additional in-kind contribution, from the Home Builders Foundation, with an estimated value of \$165,000 brings the total initial value to \$1,983,560.26.

Ongoing Yearly Cost – (based on contracts for Veterans Village):

- Maintenance: ~\$25,000
- Cost Allocations (i.e. utilities etc): ~\$29,000
- Service Contract: ~\$271,000
- Total: ~\$325,000

Potential Topics for Further Investigation by the Administrative Task Force

- Capital Investment, Development Timelines & Property Availability/Inventory
- Health Impact Assessment & Community Outreach to Inform Shelter Siting
- Specialized Programs for Specific Populations to Meet Need
- Funding Availability, Cost Efficiency & Program Sustainability
- Alignment with Established County Goals, Plans & Industry Best Practices
- Service & Program Provider Capacity
- Connection to Permanent Housing Options

**Clackamas County
Continuum of Care Inventory**

Introduction

Clackamas County Continuum of Care (CoC) is a group of individuals and organizations which strives to prevent and reduce homelessness in Clackamas County by strategically planning and implementing housing programs and services for families and individuals that are homeless or at risk of becoming homeless. CoC programs do this work by fully utilizing mainstream resources, coordinating service delivery and housing systems, systematically targeting resources to populations at high risk of homelessness, creatively cultivating new resources, and promoting public awareness to foster a collective sense of responsibility.

Housing Inventory of Shelter and Housing Providers

Each year Clackamas County participates in the HUD Housing Inventory Count (HIC) which is a point-in-time inventory of projects within the CoC that provide beds and units dedicated to serving persons who are homeless. This year’s count reflects the number of beds and units available on January 29th, 2018.

Shelter and Housing Types in the Clackamas County Continuum of Care

The shelter and housing types provided in our community include: emergency shelter, extreme weather warming shelters, domestic violence housing programs, interim housing, transitional housing, rapid re-housing, and permanent supportive housing. Clackamas County coordinates assessment and referrals through a system called Coordinated Housing Access. A description of each housing type and related services are listed along with the housing inventory tables.

Emergency Shelter

Emergency Shelter is often the first stop for families entering the homeless service system. Annie Ross House provides short-term emergency shelter to families with children. The shelter helps families connect to needed social services, healthcare, emergency food boxes, nutrition information, job training, parenting skills. Participants are assisted in finding permanent housing. The shelter has space for eight families, including one full ADA unit on the ground floor. Each family occupies a single room with their own kitchenette and bathroom. Facility also includes a communal kitchen, dining and living rooms, and shared laundry space.

Table 1: Emergency Shelter Inventory

| Agency | Program | Total Beds | Beds for HH w/ Children | Beds for HH w/o Children |
|--------------------------------|--|-------------------|------------------------------------|-------------------------------------|
| Northwest Housing Alternatives | Annie Ross House | 26* | 26 | 0 |
| The Fathers Heart [§] | Hotel/Motel Emergency Shelter Vouchers | 72 | 0 | 72 |
| | Total | 98 | 26 | 72 |

*Includes families in non-congregate shelter due to COVID

Extreme Weather Warming Shelters

Clackamas County contracts with warming shelters each winter to provide beds for people experiencing homelessness on nights when the weather is predicted to “feel like” 33 degrees or lower or when other conditions, such as accumulated snowfall or high winds, make sleeping outdoors especially dangerous. Each site decides by 1 PM whether they will open, based on National Weather Service predictions. Hot drinks, food and sleeping mats or cots are available at all centers. Homeless adults primarily access the warming shelters but families with children are also welcome.

Table 2: Warming Centers (Overflow) Inventory

| Agency | Program | Total Beds |
|---------------------------------|--------------------------|------------|
| Father’s Heart | Warming Center | 49 |
| Molalla Communities That Care | Molalla Warming Center | 32 |
| Estacada Food Bank ⁺ | Estacada Warming Shelter | 39 |
| | Total | 120 |

Clackamas Service Center and The Father’s Heart Street Ministry are also service centers, providing basic life assistance, support, and resources to individuals and families who are homeless or at risk of homelessness. Both provide access to medical services, meals, clothing, shower facilities, internet access, and much more. These centers work to reduce the effects of poverty, help individuals in our community move out of poverty, and connect services with partnering agencies.

Domestic Violence Housing Programs

Clackamas Women’s Services and Northwest Family Services are the two domestic violence providers in our Continuum that provide housing to people experiencing homelessness due sexual assault, domestic violence, stalking, the sex industry and elder abuse.

Table 3: Domestic Violence Provider Inventory

| Agency | Program | Total Beds | Beds for HH w/ Children | Beds for HH w/o Children |
|---|----------------------------------|------------|----------------------------|-----------------------------|
| Northwest Family Services | Casa Esperanza Emergency Shelter | 20 | 19 | 1 |
| Clackamas Women’s Services | CWS Emergency Shelter | 34 | 28 | 6 |
| Clackamas Women’s Services | Non-congregate shelter | 16 | 15 | 1 |
| Clackamas Women’s Services [§] | Non-congregate shelter COVID | 100* | 82* | 18* |
| Clackamas Women’s Services | CWS CoC RRH Program | 14 | 13 | 1 |
| Clackamas Women’s Services | CWS CHA Homeless RRH | 15 | 13 | 2 |
| Clackamas Women’s Services [§] | RRH Program | 25 | 22 | 3 |

| | | | | |
|---|--|--------------|------------|-------------|
| Clackamas Women's Services | CWS PSH Program | 11 | 8 | 3 |
| Clackamas Women's Services ⁺ | SHS Supportive Housing Case Management Pilot | 25 | 0 | 25 |
| Clackamas Women's Services ⁺ | SHS Pilot Housing Navigation | 12 | 0 | 12 |
| Immigrant and Refugee Community Org.(IRCO) ⁺ | RRH Program | 30 | 27 | 3 |
| Total | | 290** | 227 | 63** |

**Does not include Navigation "slots," as these are not actually housing units

*number of households contracted to serve, number of actual hotel units at any given time varies

Interim Housing

Interim Housing is short term (3-6 month) housing for families with children under 18. This type of housing is intended to help stabilize the family as they work toward permanent housing.

Table 4: Interim Housing Inventory

| Agency | Program | Year-Round Beds | Beds for HH w/ Children | Beds for HH w/o Children |
|----------------------|---|------------------------|--------------------------------|---------------------------------|
| Clackamas County H3S | Lake Oswego Transitional Shelter Ministry | 6 | 6 | 0 |
| Clackamas County H3S | Aurora Shelter | 3 | 3 | 0 |
| Do Good | Veterans Village | 19 | 0 | 19 |
| Total | | 28 | 9 | 19 |

Housing Navigation

Housing navigation and placement consists of flexible services and funding to assist households in accessing and securing rental housing. Housing navigation and placement is tailored to meet each household's specific needs so they can move into rental housing as quickly as possible.

| Agency | Program | Year-Round Navigations | Navigations for HH w/ Children | Navigations for HH w/o Children |
|---|------------------------------|------------------------|--------------------------------|---------------------------------|
| Impact NW ⁺ | SHS Pilot Housing Navigation | 10 | 0 | 10 |
| Greater New Hope Family Services ⁺ | SHS Pilot Housing Navigation | 20 | 1 | 19 |
| Northwest Family Services ⁺ | SHS Pilot Housing Navigation | 40 | 1 | 39 |
| El Programa Hispano Católico ⁺ | SHS Pilot Housing Navigation | 20 | 0 | 20 |
| Total | | 90 | 2 | 88 |

Transitional Housing

Transitional housing (TH) provides homeless individuals and families with medium-term stability and support to successfully move to and/or maintain permanent housing. Households may remain in transitional housing for up to 24 months. Participants receive subsidized rent and accompanying supportive services.

Table 5: Transitional Housing Inventory

| Agency | Program | Year-Round Beds | Beds for HH w/ Children | Beds for HH w/o Children |
|-------------------|----------------|-----------------|-------------------------|--------------------------|
| The Inn Home | HomeSafe | 20 | 20 | 0 |
| Bridges to Change | Serenity House | 8 | 0 | 8 |
| Bridges to Change | Haven House | 12 | 0 | 12 |
| Total | | 40 | 20 | 20 |

Rapid Re-Housing

Rapid Re-Housing (RRH) provides housing placement support with short and medium-term rental assistance to individuals and families. While the structure of Rapid Re-housing programs allows for up to 24 months of assistance, this assistance is often only 1-6 months due to funding limitations.

Table 6: Rapid Re-Housing Inventory

| Agency | Program | Year-Round Beds | Beds for HH w/ Children | Beds for HH w/o Children |
|---|---------------------------------------|-----------------|-------------------------|--------------------------|
| Clackamas County H3S | Housing our Families | 24 | 24 | 0 |
| Clackamas County H3S | Rent Well RRH | 9 | 9 | 0 |
| Clackamas County H3S | Veterans RRH | 33 | 27 | 6 |
| Northwest Housing Alternatives | HomeBase RRH | 98 | 98 | 0 |
| Housing Authority of Clackamas County | Metro 300 - Clackamas Health Centers | 8 | 0 | 8 |
| Housing Authority of Clackamas County | Metro 300 - Central City Concern LEAD | 8 | 0 | 8 |
| Housing Authority of Clackamas County | Metro 300 - Do good | 39 | 0 | 39 |
| Clackamas County Children's Commission [§] | RRH Program | 31 | 19 | 12 |
| Northwest Family Services [§] | RRH Program | 160 | 125 | 35 |
| | Total | 410 | 302 | 108 |

Joint TH and RRH

Joint TH/RRH Component project is a project type that includes two existing program components– Transitional Housing and Rapid Re-housing in a single project to serve individuals and families experiencing homelessness. Programs provide both components, including the units supported by the transitional housing component and the tenant-based rental assistance and services provided through the RRH component. In this way, the TH portion of the program can act as crisis housing. Projects serve program participants up to 24 months as needed. Participants can elect to participate in only TH, only RRH or both.

Table 7: Joint TH and RRH Inventory

| Agency | Program | Year-Round Beds | Beds for HH w/ Children | Beds for HH w/o Children |
|---------------|---|------------------------|--------------------------------|---------------------------------|
| DevNW | CoC Joint TH/RRH for Youth – TH Portion | 2 | 0 | 2 |
| DevNW | CoC Joint TH/RRH for Youth – RRH Portion | 4 | 2 | 2 |
| DevNW | YHDP Joint TH/RRH for Youth – TH Portion | 10 | 4 | 6 |
| DevNW | YHDP Joint TH/RRH for Youth – RRH Portion | 27 | 23 | 4 |
| | Total | 43 | 29 | 14 |

Permanent Supportive Housing

Permanent supportive housing is permanent housing with indefinite leasing or rental assistance paired with supportive services to help individuals and families achieve housing stability. These programs serve homeless persons or families with the head of household having an extensive history of homelessness and a disability that impairs their ability to live independently.

Table 8: Permanent Supportive Housing Inventory

| Agency | Program | Year-Round Beds | Beds for HH w/ Children | Beds for HH w/o Children |
|---|---------------------------------------|-----------------|-------------------------|--------------------------|
| Central City Concern | Chez Ami | 40 | 0 | 40 |
| Clackamas County H3S | Bridges to Housing | 80 | 80 | 0 |
| Clackamas County H3S | HOPE Leasing | 15 | 0 | 15 |
| Clackamas County H3S | HOPE Leasing SHP II | 15 | 14 | 1 |
| Clackamas County H3S | Housing Our Heroes | 22 | 6 | 16 |
| Clackamas County H3S | Veterans Rental Assistance Program | 32 | 4 | 28 |
| Do Good | Clayton Mohr Commons (Excluding VASH) | 13 | 6 | 7 |
| Housing Authority of Clackamas County | HACC VASH | 158 | 80 | 78 |
| Housing Authority of Clackamas County | Shelter + Care | 47 | 14 | 33 |
| | Shelter+ Care LEAD | 3 | 0 | 3 |
| Housing Authority of Clackamas County | Mainstream Vouchers | 76 | 56 | 20 |
| Housing Authority of Clackamas County | Emergency Housing Vouchers | 46 | 0 | 46 |
| Housing Authority of Clackamas County/ Oregon DHS/Northwest Family Services ⁺ | Foster Youth to Independence Vouchers | 137 | 88 | 49 |

| | | | | |
|---|--|------------|------------|------------|
| Impact NW ⁺ | SHS Supportive Housing Case Management Pilot | 20 | 0 | 20 |
| Greater New Hope Family Services ⁺ | SHS Supportive Housing Case Management Pilot | 45 | 6 | 39 |
| Northwest Family Services ⁺ | SHS Supportive Housing Case Management Pilot | 65 | 6 | 59 |
| Northwest Housing Alternatives | Pathways Homeless or At-Risk | 30 | 0 | 30 |
| El Programa Hispano Católico ⁺ | SHS Supportive Housing Case Management Pilot | 50 | 0 | 50 |
| | Total | 864 | 360 | 504 |

Coordinated Housing Access (CHA)

Clackamas County Coordinated Housing Access is the central point for households seeking assistance for a housing crisis. CHA plays a critical role in moving toward the appropriate intervention for each individual and family. Services include: homelessness prevention, problem-solving in addition to most programs in this document. CHA increases fairness and ease for individuals and families accessing the housing system by providing:

- A clearly defined process for individuals and families to know where and how to access services
- A single access point to request services
- A standardized assessment - the ability to match individuals and families with appropriate housing and services based on their needs
- Unduplicated data on the number of homeless individuals and families and the needs of these families, which can influence system modification and enhancements

The result is a system design that is less fragmented and more efficient and effective for individuals and families.

CHA starts when an individual or family experiencing a housing crisis reaches out for assistance by calling 503-655-8575, walking into Social Services offices in Oregon City, or contacting Clackamas Women's Services. Staff either answer calls live or return calls within 3 business days to conduct an assessment. Callers will complete an interview to determine the types of programs that would serve them best. This could include immediate services, if available, or housing waiting list access.

Immediate Housing Services Available through CHA

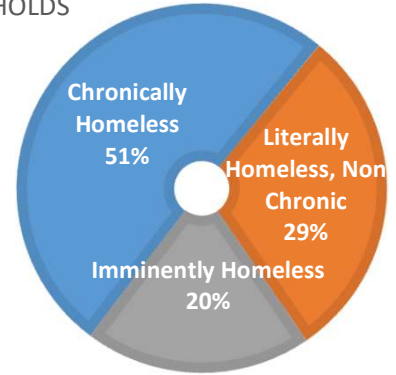
Funding for these services is highly flexible and tailored to the specific needs of each household. Each agency listed below can provide prevention, problem-solving and/or Rapid rehousing services. As such, there is no way to quantify the “beds” available for each program. Services below began on or after July, 2018.

| Agency | Population Focus |
|--------------------------------|---|
| Clackamas County H3S | Veterans |
| Clackamas County H3S | Older Adults |
| Clackamas County H3S | General Population |
| Clackamas Women’s Services | Survivors of DV, sexual assault, sex industry and elder abuse |
| Northwest Housing Alternatives | Households with Children |
| Northwest Family Services | Youth- below age 25 |
| Clackamas Service Center | Adult-only households- prevention |

Clackamas County Coordinated Housing Access (CHA) 2022 Waitlist Analysis

Overall Households in CHA 1,331
Approximate Number of People 1,908

HOUSEHOLDS



Households 1,331

| | |
|---------------------------------|-----|
| Chronically Homeless | 674 |
| Literally Homeless, Non Chronic | 393 |
| Imminently Homeless | 264 |

Families with Children 225

| | | |
|---------------------------------|----|-----|
| Chronically Homeless | 95 | 42% |
| Literally Homeless, Non Chronic | 63 | 28% |
| Imminently Homeless | 67 | 30% |
| Average household size: 2.92 | | |

Adult Only 1,051

| | | |
|---------------------------------|-----|-----|
| Chronically Homeless | 569 | 54% |
| Literally Homeless, Non Chronic | 321 | 31% |
| Imminently Homeless | 161 | 15% |
| Average household size: 1.20 | | |

Subpopulations:

Youth Households Under Age 25 83

| | | |
|---------------------------------|----|-----|
| Chronically Homeless | 20 | 24% |
| Literally Homeless, Non Chronic | 15 | 18% |
| Imminently Homeless | 48 | 58% |

Adults Age 62+ 196

| | | |
|---------------------------------|----|-----|
| Chronically Homeless | 78 | 40% |
| Literally Homeless, Non Chronic | 77 | 39% |
| Imminently Homeless | 41 | 21% |

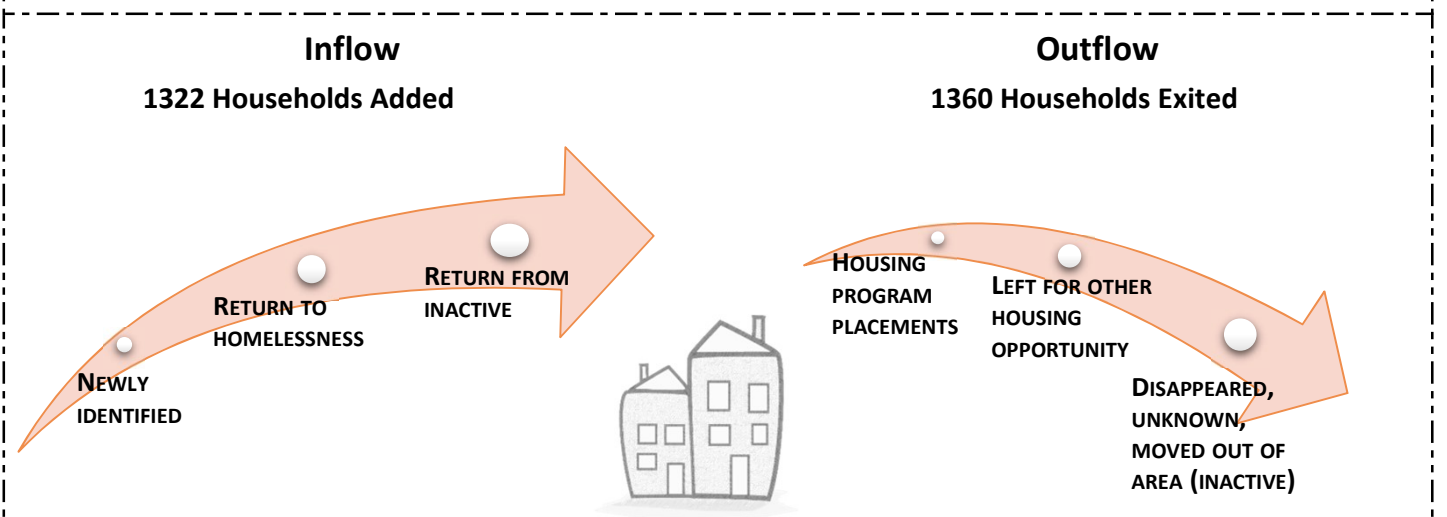
Survivors of Domestic Violence 412

| | | |
|---------------------------------|-----|-----|
| Chronically Homeless | 194 | 47% |
| Literally Homeless, Non Chronic | 119 | 29% |
| Imminently Homeless | 99 | 24% |

Veteran Households 79

| | | |
|---------------------------------|----|-----|
| Chronically Homeless | 29 | 37% |
| Literally Homeless, Non Chronic | 34 | 43% |
| Imminently Homeless | 16 | 20% |

CHA Waitlist Movement January 2020 - December 2021



Definitions

| | |
|---|---|
| Coordinated Housing Access (CHA) | The system created to allow people experiencing a housing crisis to access, through a single point of contact, all homelessness prevention and housing programs. |
| Imminently Homeless | Must be out of current residence within 14 days, with no subsequent nighttime residence identified and lacking resources to obtain subsequent residence. |
| Literally Homeless | Sleeping in either an emergency shelter, transitional housing program, or place not meant for habitation (car, tent, street, barn, abandoned building, garage, etc.). |
| Chronically Homeless | Sleeping in emergency shelter or place not meant for habitation, have slept in such a location for at least 12 months of the past 3 years, and have a diagnosed disability. |
| Household | A group of people who are either currently staying together or who plan to stay together once adequate residence is identified. Can include those with or without children. |
| Youth Household | Household where no member is over the age of 24. Can include those with or without children. |

Top Areas Where People Have Been Staying

| | | |
|----------------------|-----|---|
| Clackamas County | 357 | <div style="width: 26.8%;"></div> 26.8% |
| Oregon City | 202 | <div style="width: 15.2%;"></div> 15.2% |
| Multnomah County | 167 | <div style="width: 12.5%;"></div> 12.5% |
| Milwaukie | 154 | <div style="width: 11.6%;"></div> 11.6% |
| Gladstone | 55 | <div style="width: 4.1%;"></div> 4.1% |
| Happy Valley | 53 | <div style="width: 4.0%;"></div> 4.0% |
| Other County or area | 49 | <div style="width: 3.7%;"></div> 3.7% |
| Canby | 34 | <div style="width: 2.6%;"></div> 2.6% |
| Wilsonville | 32 | <div style="width: 2.4%;"></div> 2.4% |
| Molalla | 30 | <div style="width: 2.3%;"></div> 2.3% |
| Sandy | 25 | <div style="width: 1.9%;"></div> 1.9% |
| Estacada | 18 | <div style="width: 1.4%;"></div> 1.4% |
| Lake Oswego | 17 | <div style="width: 1.3%;"></div> 1.3% |
| Boring | 10 | <div style="width: 0.8%;"></div> 0.8% |
| Beavercreek | 7 | <div style="width: 0.5%;"></div> 0.5% |

Head of Household Demographics

Overall Households in CHA

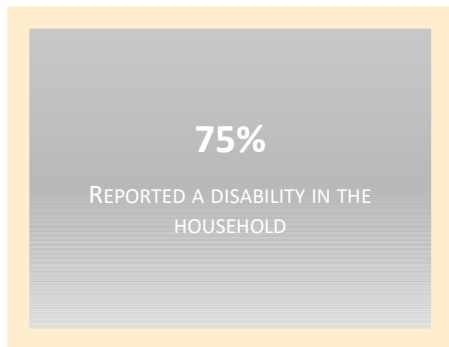
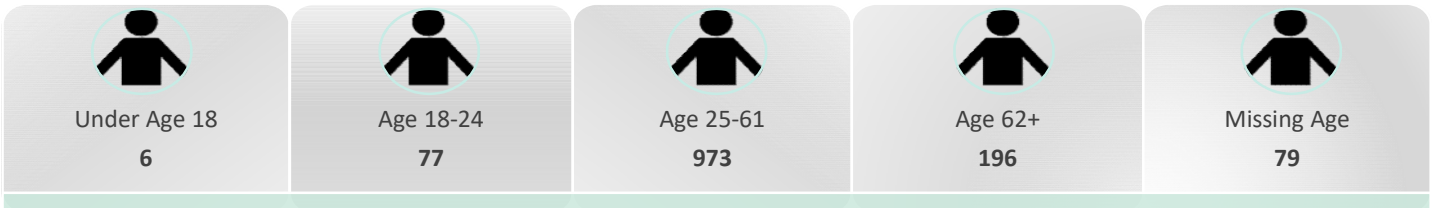
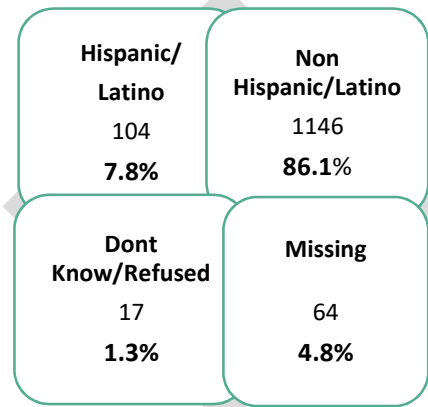
1,331

Many of the categories on this page display missing data. The majority of missing data comes from participants screened through a domestic violence service provider. In accordance with statutory requirements, not all of their demographic data is recorded in our database. 173 households were screened through a domestic violence service provider.

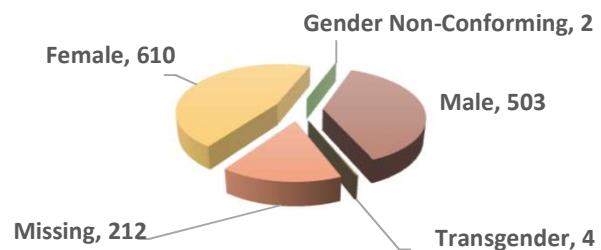
Race

| | | |
|----------------------------------|------|-------|
| American Indian or Alaska Native | 39 | 2.9% |
| Asian | 7 | 0.5% |
| Black or African American | 70 | 5.3% |
| Native Hawaiian/Pacific Islander | 17 | 1.3% |
| White | 1035 | 77.8% |
| Multiple Races | 88 | 6.6% |
| Don't Know/Refused | 34 | 2.6% |
| Missing | 41 | 3.1% |

Ethnicity



Gender



Household Type

