

CLACKAMAS COUNTY BOARD OF COUNTY COMMISSIONERS
Sitting/Acting as Clackamas County Budget Committee

Policy Session Worksheet

Presentation Date: April 6, 2016 **Approx Start Time:** 9:30 **Approx Length:** 2.0 hours

Presentation Title: Quarterly General County Budget Committee Meeting

Department: Finance & County Administration

Presenters: Brian Nava, County Internal Auditor & Don Krupp, County Administrator

Other Invitees: Community members of Budget Committee

WHAT ACTION ARE YOU REQUESTING FROM THE BOARD?

This is an informational meeting regarding budget monitoring for FY 2015-16 and issues affecting FY 2016-17 and future years

EXECUTIVE SUMMARY: This meeting will follow the agenda included in this packet.

FINANCIAL IMPLICATIONS (current year and ongoing):

N/A, no budget deliberations

Is this item in your current budget? YES NO

What is the cost? \$

What is the funding source?

STRATEGIC PLAN ALIGNMENT:

- *How does this item align with your Department's Strategic Business Plan goals?*

Furtheres Finance Department goals of:

Policy session packets and staff reports submitted by deadline

100 Percent of Budgets with expenditures not exceeding appropriations

Budget to actual reports provided to County Administrator

- *How does this item align with the County's Performance Clackamas goals?*

Furtheres Countywide goal of Building Public Trust through Good Government.

By 2017, all Commission-managed departments will have completed customer focused, outcome-based Strategic Business Plans, to include customer service and satisfaction measures.

By 2018, 100 percent of County Budget will be attached to measurable customer results.

By 2020, Clackamas County will achieve the Strategic Results in the Strategic Plan.

LEGAL/POLICY REQUIREMENTS:

The County is required to establish a budget committee pursuant to ORS 294.414.

PUBLIC/GOVERNMENTAL PARTICIPATION:

The presence of the budget committee ensures public participation in the budget process.

OPTIONS: N/A, information only

RECOMMENDATION: N/A, information only

ATTACHMENTS:

1. Attachment A: Meeting agenda
2. Attachment B: Budget meeting calendar
3. Attachment C: General Fund 5 Year Forecast (January)
4. Attachment D: Budget to Actual Comparison at Third Quarter (Pending)
5. Attachment E: Policy Level Proposal (PLP) Executive Mgt Team voting results
6. Attachment F: Policy Level Proposal template
7. Attachment G: Performance Clackamas presentation template

SUBMITTED BY:

Division Director/Head Approval _____ DP
Department Director/Head Approval _____ MG
County Administrator Approval _____ LB

For information on this issue or copies of attachments, please contact Diane Padilla @ 503-742-5425

ATTACHMENT A

Quarterly Budget Committee Meeting

Wednesday, April 6, 2016 ~ 9:30-11:30 a.m.

PSB Hearing Room

Budget Committee:

Public members: Jeff Caton, Eric Hofeld, Frank Magdlen, Ed Mura and Wilda Parks

Board members: Chair John Ludlow and Commissioners Jim Bernard, Paul Savas, Martha Schrader, and Tootie Smith

Staff: Administrator Don Krupp, Laurel Butman, Nancy Newton, Marc Gonzales, and Diane Padilla

1. Welcome and Introductions 9:30-9:40 (All)
2. County Internal Auditor Presentation 9:40-10:20 (Brian Nava)
 - Overview of program and role
 - Risk Assessment results
 - Brief overview of other projects
3. Administrator's Report: 10:20-11:15 (Don Krupp)
 - Budget Calendar
 - General Fund Forecast (January)
 - Budget to Actual Comparison at Third Quarter FY14-15 and FY 15-16
 - Policy Level Proposal voting results
 - Policy Level Proposal template
 - Performance Clackamas template
4. Discussion 11:15-11:30 (All)
5. Adjourn 11:30 (All)

BUDGET CALENDAR
2016-17

Date	Responsible	Action
01/13	BudCom/Adm	Budget Committee quarterly meeting 9:30 – 11:30 am
04/06	BudCom/Adm	Budget Committee quarterly meeting 9:30 – 11:30 am
05/12	BudOfc	Budget materials distributed to committee members and posted on County website
05/31	BudCom	General County Budget Committee session begins 8:30 am
06/01	BudCom	General County Budget Committee session begins 8:30 am
06/02	BudCom	General County Budget Committee session begins 8:30 am Public testimony begins at 5:30 pm
06/07	BudCom	General County Budget Committee session begins 8:30 am Policy Level Proposal presentations, deliberation, selection Compensation Board and Budget Approval
06/08	BudCom	Budget Committee session as determined
06/09	BudCom	Budget Committee session as determined
06/30	BCC	Board of County Commissioners hearing and adoption of budget Note: separate but related action – adopt fee schedule
07/06	BudOfc	Budget documents filed with Assessor and Clerk

Clackamas County General Fund - Five Year Forecast at January 2016

General Assumptions:

The five-year forecast is based on currently available information and will need to be updated regularly if it is to remain relevant.

Service levels and staffing continue at current levels (355 FTE budgeted, 330 currently filled)

In the absence of a more specific basis, revenues and expenditures are adjusted per estimated change in Portland-Salem CPI-U as published by the Oregon Office of Economic Analysis. For 2017 - 2021 it ranges from 2.0% to 2.3%. This is a more moderate rate than was experienced prior to 2008.

Operating subsidy transfers continue at current levels adjusted for same growth rate as other costs.

Cost of living adjustment for personnel services = 2.1% per year.

Assessed value growth: 4.70% for FY16; increasing steadily to 5.25% for FY21

Projection focuses on operating revenue vs. operating expenditure. Beginning fund balance, contingency and reserves not included.

**General Fund
Five Year Forecast - January 2016**

	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Beginning Fund Bal	20,072,410	14,751,526	15,494,182	22,377,891	24,027,417	27,247,690	22,518,673	22,529,154	25,601,469	32,758,873	43,431,502
Prior Yr Rev	0	0	0	0	0	0	0	0	0	0	0
Property Tax	92,050,732	94,162,547	96,327,611	102,180,627	106,735,943	110,675,700	115,759,958	121,196,436	127,071,909	133,300,505	140,167,531
Franchise/Filing Fees	1,613,601	1,629,586	1,728,701	1,807,623	1,879,919	1,850,000	1,887,000	1,930,401	1,969,009	2,010,358	2,056,596
Federal (Timber, PILT)	4,245,344	1,296,834	1,308,911	1,493,045	1,689,883	980,821	417,180	426,775	435,311	444,452	454,675
State (Shared Revs, Grant, St Ct FY13)	5,161,069	4,389,832	4,936,335	5,153,495	4,329,105	4,222,700	4,306,954	4,405,784	4,493,700	4,587,857	4,693,148
Local (Contract)	29,116	2,919	3,852	5,425	3,767	2,000	2,040	2,087	2,129	2,173	2,223
Chg for Svc (Recording/Alloc Costs)	14,244,481	14,200,670	15,429,179	14,338,541	15,591,058	15,861,631	16,178,864	16,550,977	16,881,997	17,236,519	17,632,959
Fines & Penalties (St Court until FY13)	378,379	345,773	59,167	4,991	398	500	510	522	532	543	556
Misc Rev (Salary Reimb/Interest)	15,118,634	16,194,462	16,473,202	17,727,078	17,300,832	18,746,925	19,527,078	20,837,371	21,713,012	23,219,740	24,207,893
Loan Proceeds & Repayments *	16,079	111,795	20,079,302	99,956	(120)	100	0	0	0	0	0
Interfund Trnsfr Rev	245,285	698,017	3,058,155	1,268,500	1,728,420	2,582,904	1,000,000	1,023,000	1,043,460	1,065,373	1,089,876
Operating Revenue	133,102,720	133,032,435	159,404,415	144,079,281	149,259,205	154,923,281	159,079,584	166,373,353	173,611,059	181,867,521	190,305,458
% Change	-3.9%	-0.1%	19.8%	-9.6%	3.6%	3.8%	2.7%	4.6%	4.4%	4.8%	4.6%
Personnel Svc	31,934,588	32,847,939	34,683,711	35,733,947	35,896,679	38,256,783	39,894,206	42,665,576	44,506,728	47,703,284	49,777,978
Matl & Svc	7,338,321	5,503,854	26,611,964	5,740,750	7,173,335	7,331,398	7,100,026	7,263,327	7,408,593	7,564,174	7,738,150
Debt Service	0	0	244,303	244,303	244,303	244,303	244,303	244,303	244,304	244,305	244,306
Special Payments	0	0	0	0	0	1,631,038	1,663,659	1,701,923	1,735,961	1,772,417	1,813,182
Operating Subsidy Trans to Depts	93,560,218	87,795,233	84,545,298	93,491,551	95,252,740	103,692,290	101,810,590	102,667,466	103,516,274	104,428,826	105,454,421
Indirect Costs	0	0	0	0	0	55,692	56,806	58,112	59,275	60,519	61,911
Cost Alloc	5,585,909	5,804,924	6,379,770	7,094,888	7,393,222	7,840,794	8,099,513	8,500,331	8,782,519	9,221,368	9,541,167
Cap Outlay	4,568	337,829	55,660	124,316	78,653	600,000	200,000	200,000	200,000	200,000	200,000
Operating Expense	138,423,604	132,289,779	152,520,706	142,429,755	146,038,932	159,652,298	159,069,102	163,301,038	166,453,655	171,194,893	174,831,115
% Change	5.3%	-4.4%	15.3%	-6.6%	2.5%	9.3%	-0.4%	2.7%	1.9%	2.8%	2.1%
Ending Fund Bal	14,751,526	15,494,182	22,377,891	24,027,417	27,247,690	22,518,673	22,529,154	25,601,469	32,758,873	43,431,502	58,905,845
FTE	351.85	350.58	352.46	354.08	354.90	354.50	354.50	354.50	354.50	354.50	354.50
Filled at Year End	325.35	329.08	329.13	324.20	323.40	329.70	329.70	329.70	329.70	329.70	329.70
Vacant at Year End	26.50	21.50	23.33	29.88	31.50	24.80	24.80	24.80	24.80	24.80	24.80

FY13: \$20.1 million payment to Trimet for Portland-Milwaukie Light Rail

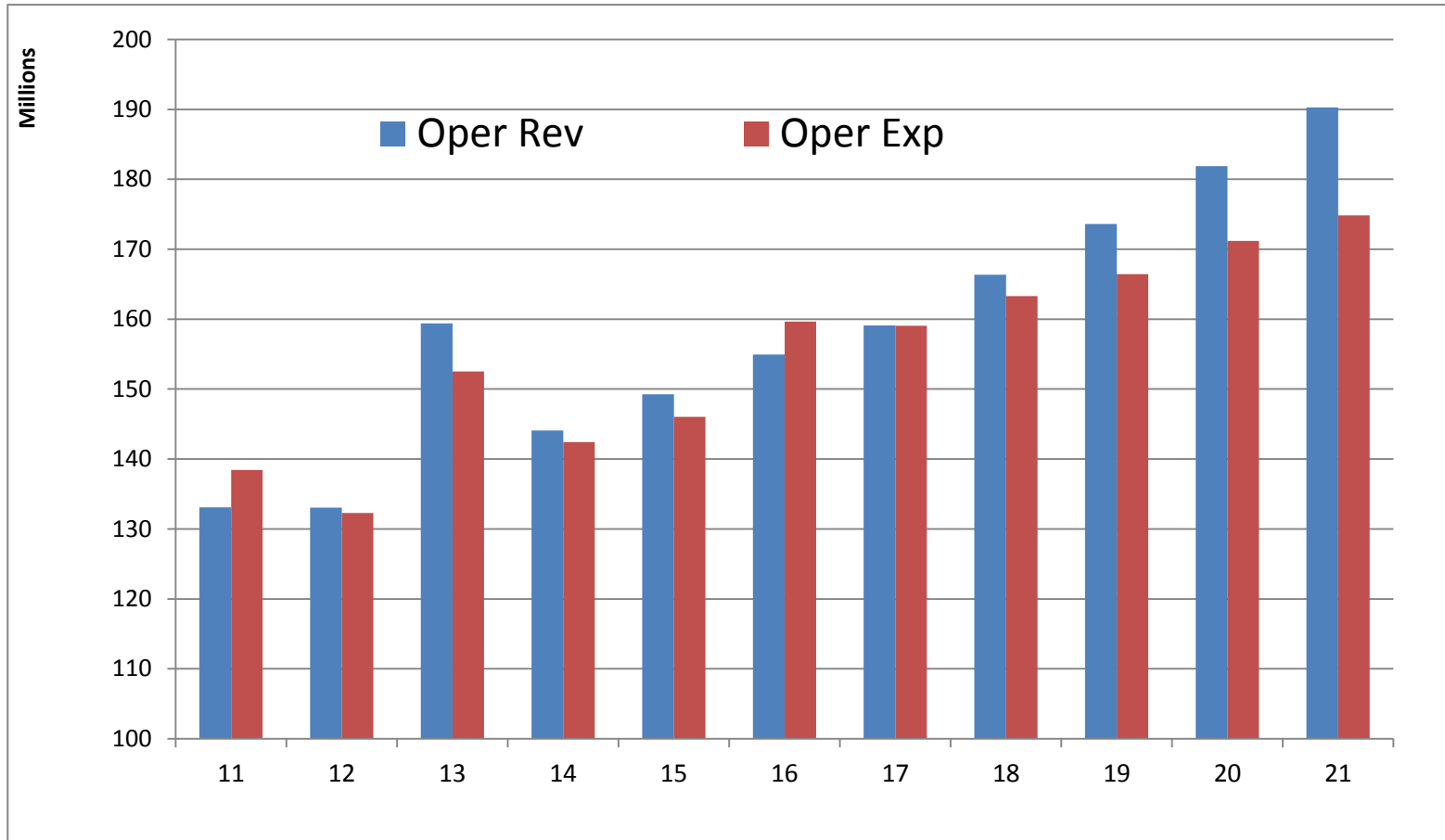
FY14: \$2.5 million loan to Health Housing & Human Services (via interfund transfer)

FY15: \$833k of loan from Health Housing & Human Services repaid (via interfund transfer): Fed forest harvest pmt \$1 million

FY16: \$1.67 million balance of loan from Health Housing & Human Svcs repaid: final federal timber payment c. \$572k to be received; \$3.8 million in PLP's approved of which \$1.2 million are ongoing

FY17: \$2.6 million one time PLP funding removed

General Fund - Projected Operating Revenue vs. Operating Expense



	11	12	13	14	15	16	17	18	19	20	21
Oper Rev	133,102,720	133,032,435	159,404,415	144,079,281	149,259,205	154,923,281	159,079,584	166,373,353	173,611,059	181,867,521	190,305,458
Oper Exp	138,423,604	132,289,779	152,520,706	142,429,755	146,038,932	159,652,298	159,069,102	163,301,038	166,453,655	171,194,893	174,831,115

Revenue does not include carryforward. Expense does not include contingency or reserves.

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
All Departments						
Fund Bal at End of Prior Yr	102,486,396	102,368,949	0%	130,314,464	128,546,257	1%
Prior Year Revenues	4,676,311	4,028,160	14%	3,993,335	3,979,016	0%
Taxes	114,205,141	111,030,859	3%	121,288,064	116,450,514	4%
Licenses & Permits	12,474,782	10,100,029	19%	13,104,396	12,904,333	2%
Grant Revenues	617,037	60,000	90%	100,000		100%
Federal Revenues	26,798,456	13,371,872	50%	23,191,241	9,937,074	57%
State Revenues	91,267,631	63,640,353	30%	104,093,558	68,483,318	34%
Local Government & Other Agencies	17,427,317	11,831,263	32%	17,977,562	12,238,457	32%
Matching Funds	972,849	535,197	45%	891,692	638,405	28%
Charges for Services	100,006,782	72,103,606	28%	113,200,314	75,359,634	33%
Fines & Penalties	4,872,580	3,718,732	24%	4,813,850	3,443,272	28%
Miscellaneous Revenue	47,356,341	28,293,871	40%	59,425,356	38,852,363	35%
Miscellaneous Sales	34,100	23,770	30%	29,500	23,258	21%
Other Financing Sources	6,729,859	4,081,990	39%	3,083,842	2,890,841	6%
Interfund Transfers	112,667,562	77,239,057	31%	116,495,466	83,528,732	28%
Revenue Summary	642,593,144	502,427,708	22%	712,002,640	557,275,474	22%
Personnel Services	225,135,158	146,862,536	35%	240,190,107	155,013,055	35%
Materials & Services	167,398,655	93,062,331	44%	182,605,798	101,992,728	44%
Debt Service	14,134,330	3,797,699	73%	15,127,254	3,720,398	75%
Special Payments	2,743,024		100%	11,549,370	6,310,312	45%
Interfund Transfer	112,667,561	77,304,619	31%	116,495,466	83,512,232	28%
Indirect Costs	4,130,361	2,917,563	29%	6,550,369	3,967,378	39%
Cost Allocation Charges	24,447,548	17,571,689	28%	24,242,554	18,183,371	25%
Capital Outlay	31,311,656	9,099,968	71%	35,000,146	12,656,251	64%
Reserve for Future Expenditures	20,672,929		100%	28,651,082		100%
Contingency	39,951,922	17	100%	51,590,494		100%
Expenditure Summary	642,593,144	350,616,422	45%	712,002,640	385,355,725	46%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
County Administration						
Charges for Services	1,735,207	1,298,818	25%	1,665,323	1,269,497	24%
Miscellaneous Revenue		1,038			175	
Interfund Transfers						
Revenue Summary	1,735,207	1,299,856	25%	1,665,323	1,269,672	24%
Personnel Services	2,539,284	1,639,827	35%	2,580,045	1,746,841	32%
Materials & Services	283,667	189,875	33%	330,413	227,792	31%
Cost Allocation Charges	793,373	595,044	25%	769,440	577,107	25%
Capital Outlay						
Expenditure Summary	3,616,324	2,424,746	33%	3,679,898	2,551,740	31%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Assessor						
State Revenues	1,650,000	1,163,137	30%	1,400,000	1,165,263	17%
Charges for Services						
Miscellaneous Revenue	565,000	686,748	-22%	650,000	829,874	-28%
Interfund Transfers						
Revenue Summary	2,215,000	1,849,885	16%	2,050,000	1,995,137	3%
Personnel Services	5,263,075	3,372,170	36%	5,487,494	3,574,630	35%
Materials & Services	1,163,826	860,032	26%	1,155,821	846,135	27%
Special Payments				70,000	51,043	27%
Cost Allocation Charges	758,459	568,845	25%	668,895	501,678	25%
Expenditure Summary	7,185,360	4,801,047	33%	7,382,210	4,973,486	33%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Emergency Management						
Fund Bal at End of Prior Yr	807,138	785,989	3%	958,919	958,919	0%
Prior Year Revenues						
Grant Revenues						
Federal Revenues	567,875	383,673	32%	518,160	226,214	56%
Local Government & Other Agencies	10,000	21,519	-115%	10,000	24,170	-142%
Charges for Services	500	850	-70%	500	76	85%
Miscellaneous Revenue	1,800	5,681	-216%	1,800	9,862	-448%
Interfund Transfers	1,703,161	1,239,871	27%	1,793,911	1,345,433	25%
Revenue Summary	3,090,474	2,437,583	21%	3,283,290	2,564,674	22%
Personnel Services	1,478,300	991,651	33%	1,518,436	1,030,016	32%
Materials & Services	780,363	385,003	51%	761,420	388,269	49%
Special Payments				50,000		100%
Cost Allocation Charges	240,628	180,486	25%	249,713	187,312	25%
Capital Outlay		5,315		40,000		100%
Reserve for Future Expenditures						
Contingency	591,183		100%	663,721		100%
Expenditure Summary	3,090,474	1,562,455	49%	3,283,290	1,605,597	51%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Emergency Communications						
Fund Bal at End of Prior Yr	963,181	1,114,394	-16%	1,390,681	1,390,681	0%
Federal Revenues		73,386				
State Revenues	1,441,700	1,069,641	26%	1,511,700	1,120,327	26%
Local Government & Other Agencies	18,580	14,137	24%	19,143	13,732	28%
Charges for Services	4,859,409	3,643,622	25%	4,994,848	3,753,979	25%
Miscellaneous Revenue	13,200	8,737	34%	13,200	9,164	31%
Other Financing Sources				45,590	34,193	25%
Revenue Summary	7,296,070	5,923,917	19%	7,975,162	6,322,076	21%
Personnel Services	5,373,413	3,587,942	33%	5,684,715	3,671,989	35%
Materials & Services	693,513	571,199	18%	478,087	322,648	33%
Special Payments				315,000	210,035	33%
Cost Allocation Charges	306,450	229,842	25%	311,254	233,433	25%
Capital Outlay	20,000		100%	20,000		100%
Reserve for Future Expenditures	602,694		100%	693,034		100%
Contingency	300,000		100%	473,072		100%
Expenditure Summary	7,296,070	4,388,983	40%	7,975,162	4,438,105	44%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Counsel						
Local Government & Other Agencies	4,800	2,592	46%	2,000	1,010	50%
Charges for Services	826,750	633,103	23%	859,300	629,016	27%
Interfund Transfers				1,000		100%
Revenue Summary	831,550	635,695	24%	862,300	630,026	27%
Personnel Services	1,933,515	1,274,518	34%	2,049,220	1,243,449	39%
Materials & Services	141,060	72,402	49%	170,183	90,071	47%
Cost Allocation Charges	109,668	82,260	25%	109,093	81,828	25%
Capital Outlay				55,000		100%
Expenditure Summary	2,184,243	1,429,180	35%	2,383,496	1,415,348	41%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Clerk						
Fund Bal at End of Prior Yr	736,215	727,662	1%	593,293	616,422	-4%
Charges for Services	2,988,129	2,156,002	28%	3,113,415	2,505,193	20%
Miscellaneous Revenue	225,000	90,141	60%	100,000	59,861	40%
Other Financing Sources		-164			-297	
Interfund Transfers						
Revenue Summary	3,949,344	2,973,641	25%	3,806,708	3,181,179	16%
Personnel Services	1,651,947	1,099,883	33%	1,694,248	1,103,999	35%
Materials & Services	881,092	553,099	37%	1,021,382	355,566	65%
Cost Allocation Charges	388,405	291,312	25%	422,632	316,986	25%
Capital Outlay	50,000		100%	5,000	383,230	-7565%
Reserve for Future Expenditures	261,023		100%	360,293		100%
Contingency	19,537		100%			
Expenditure Summary	3,252,004	1,944,294	40%	3,503,555	2,159,781	38%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Treasurer						
Charges for Services	289,500	226,486	22%	284,500	156,544	45%
Other Financing Sources				6,616	6,616	0%
Interfund Transfers						
Revenue Summary	289,500	226,486	22%	291,116	163,160	44%
Personnel Services	591,805	399,764	32%	713,258	463,690	35%
Materials & Services	60,842	43,949	28%	91,856	58,565	36%
Cost Allocation Charges	48,319	36,261	25%	52,795	39,600	25%
Expenditure Summary	700,966	479,974	32%	857,909	561,855	35%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Sheriff						
Fund Bal at End of Prior Yr	4,550,657	4,435,299	3%	5,922,781	5,922,782	0%
Prior Year Revenues		10,942				
Taxes	9,785,141	9,574,600	2%	10,563,564	10,029,684	5%
Licenses & Permits	479,804	461,727	4%	596,500	482,316	19%
Federal Revenues	1,681,659	1,086,002	35%	948,753	825,690	13%
State Revenues	7,774,044	5,860,082	25%	8,848,110	7,673,903	13%
Local Government & Other Agencies	8,733,790	6,247,966	28%	8,907,275	6,215,660	30%
Charges for Services	2,281,633	2,008,439	12%	2,701,827	1,547,582	43%
Fines & Penalties	795,455	581,078	27%	805,000	582,880	28%
Miscellaneous Revenue	5,761,052	3,434,558	40%	5,631,575	3,258,692	42%
Other Financing Sources	15,000	20,258	-35%	20,000	22,538	-13%
Interfund Transfers	53,118,272	39,838,704	25%	56,057,793	42,043,345	25%
Revenue Summary	94,976,507	73,559,655	23%	101,003,178	78,605,072	22%
Personnel Services	70,826,871	47,088,279	34%	74,464,433	50,698,202	32%
Materials & Services	18,295,598	11,191,194	39%	20,132,671	12,682,857	37%
Debt Service						
Special Payments				10,000	15,673	-57%
Interfund Transfer	1,651,383	1,377,573	17%	1,511,428	621,525	59%
Cost Allocation Charges	3,834,717	2,120,714	45%	3,989,848	2,992,509	25%
Capital Outlay	194,052	98,661	49%	545,327	165,405	70%
Reserve for Future Expenditures	100,000		100%	11,061		100%
Contingency	73,886		100%	338,410		100%
Expenditure Summary	94,976,507	61,876,421	35%	101,003,178	67,176,171	33%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
District Attorney						
Fund Bal at End of Prior Yr	541,287	541,286	0%	654,724	654,724	0%
Prior Year Revenues		1,496		744	3,684	-395%
Federal Revenues	1,644,059	679,678	59%	1,443,049	667,509	54%
State Revenues	878,893	467,397	47%	818,292	455,881	68%
Charges for Services	294,498	212,754	28%	296,456	201,999	75%
Miscellaneous Revenue	20,000	16,173	19%	20,000	14,839	95%
Interfund Transfers	8,713,066	6,534,800	25%	9,044,708	6,783,531	-33818%
Revenue Summary	12,091,803	8,453,584	30%	12,277,973	8,782,167	28%
Personnel Services	9,185,145	6,183,487	33%	9,921,321	6,394,142	36%
Materials & Services	2,024,644	1,049,705	48%	1,539,765	860,692	44%
Cost Allocation Charges	716,016	537,039	25%	736,887	554,776	25%
Capital Outlay	165,998	70,185	58%	80,000	599	99%
Expenditure Summary	12,091,803	7,840,416	35%	12,277,973	7,810,209	36%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Justice Court						
Fund Bal at End of Prior Yr	195,087	-53,227	127%	916,237	916,237	0%
Fines & Penalties	3,924,125	2,995,915	24%	3,895,000	2,724,998	30%
Miscellaneous Revenue	5,000	847	83%	500	3,383	-577%
Other Financing Sources		-2,581			-1,221	
Revenue Summary	4,124,212	2,940,954	29%	4,811,737	3,643,397	24%
Personnel Services	917,192	590,279	36%	985,509	580,125	41%
Materials & Services	2,053,313	1,225,475	40%	2,091,975	1,032,280	51%
Special Payments					52,894	
Interfund Transfer	225,087	30,000	87%	916,237		100%
Cost Allocation Charges	208,471	156,366	25%	208,815	156,627	25%
Capital Outlay				345,000		100%
Contingency	720,149	17	100%	264,201		100%
Expenditure Summary	4,124,212	2,002,137	51%	4,811,737	1,821,926	62%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Juvenile						
Fund Bal at End of Prior Yr	2,202,647	2,202,647	0%	2,393,248	2,393,248	0%
Prior Year Revenues				266,956		100%
Grant Revenues	17,435		100%			
Federal Revenues	146,284	104,268	29%	462,197	223,565	52%
State Revenues	1,625,632	623,379	62%	1,411,008	785,591	44%
Local Government & Other Agencies	125,173	57,944	54%	150,971	53,951	64%
Charges for Services	337,526	284,600	16%	385,506	257,716	33%
Fines & Penalties						
Miscellaneous Revenue	3,500	28,446	-713%	3,500	5,778	-65%
Interfund Transfers	6,783,559	5,080,459	25%	7,457,583	5,593,187	25%
Revenue Summary	11,241,756	8,381,743	25%	12,530,969	9,313,036	26%
Personnel Services	5,419,289	3,678,518	32%	5,864,908	3,820,876	35%
Materials & Services	5,177,826	2,231,367	57%	5,922,235	2,308,196	61%
Special Payments				36,560	29,070	20%
Cost Allocation Charges	489,641	367,236	25%	552,266	414,198	25%
Capital Outlay	5,000	914	82%	5,000	680	86%
Contingency	150,000		100%	150,000		100%
Expenditure Summary	11,241,756	6,278,035	44%	12,530,969	6,573,020	48%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Public and Government Affairs						
Fund Bal at End of Prior Yr	545,707	483,707	11%	398,278	398,278	0%
Local Government & Other Agencies	274,000	165,185	40%	330,000	110,524	67%
Charges for Services	1,188,740	868,621	27%	1,199,533	907,104	24%
Miscellaneous Revenue	500,480	242,518	52%	557,418	189,557	66%
Miscellaneous Sales					82	
Interfund Transfers	671,980	503,985	25%	693,746	520,310	25%
Revenue Summary	3,180,907	2,264,016	29%	3,178,975	2,125,855	33%
Personnel Services	2,219,272	1,298,322	41%	2,374,629	1,510,984	36%
Materials & Services	1,276,506	631,315	51%	1,210,611	595,795	51%
Interfund Transfer						
Cost Allocation Charges	194,796	146,106	25%	207,541	155,682	25%
Capital Outlay	151,575	14,480	90%	182,160	60,441	67%
Reserve for Future Expenditures				61,290		100%
Contingency						
Expenditure Summary	3,842,149	2,090,223	46%	4,036,231	2,322,902	42%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Employee Services						
Fund Bal at End of Prior Yr	10,177,499	10,298,971	-1%	9,743,013	6,858,505	30%
Charges for Services	9,347,478	6,768,005	28%	13,432,526	8,765,414	35%
Miscellaneous Revenue	14,921,624	7,791,211	48%	29,632,267	20,931,813	29%
Interfund Transfers				750,000	562,500	25%
Revenue Summary	34,446,601	24,858,187	28%	53,557,806	37,118,232	31%
Personnel Services	4,130,284	2,791,539	32%	4,679,377	2,960,792	37%
Materials & Services	23,934,066	12,049,081	50%	31,755,712	23,925,944	25%
Special Payments				8,000	7,690	4%
Cost Allocation Charges	353,398	265,077	25%	360,407	270,324	25%
Reserve for Future Expenditures	989,395		100%	5,765,907		100%
Contingency	5,288,427		100%	11,501,844		100%
Expenditure Summary	34,695,570	15,105,697	56%	54,071,247	27,164,750	50%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Finance						
Fund Bal at End of Prior Yr	10,264,677	10,567,616	-3%	10,598,397	10,598,645	0%
Prior Year Revenue	116,664		100%			
Federal Revenues	224,000	34,148	85%		1,338	
Charges for Services	15,430,598	9,639,749	38%	14,992,148	9,470,312	37%
Fines & Penalties						
Miscellaneous Revenue	2,423,321	1,780,083	27%	2,488,091	1,917,906	23%
Other Financing Sources	40,100	13,895	65%	40,100	26,758	33%
Interfund Transfers	3,750,000	2,901,190	23%	6,035,016	3,276,828	46%
Revenue Summary	32,249,360	24,936,681	23%	34,153,752	25,291,787	26%
Personnel Services	8,532,746	5,210,053	39%	8,947,845	5,686,674	36%
Materials & Services	12,114,372	6,799,988	44%	12,132,895	6,203,022	49%
Interfund Transfer						
Cost Allocation Charges	821,133	615,879	25%	851,917	639,004	25%
Capital Outlay	10,862,973	2,523,857	77%	12,706,973	3,505,969	72%
Reserve for Future Expenditures	659,990		100%	1,561,120		100%
Contingency	901,590		100%	-3,666		100%
Expenditure Summary	33,892,804	15,149,777	55%	36,197,084	16,034,669	56%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Technology Services						
Fund Bal at End of Prior Yr	2,410,931	2,410,932	0%	2,513,249	2,513,247	0%
Prior Year Revenues						
Licenses & Permits		18,618		22,000	13,822	37%
Federal Revenues						
State Revenues	35,000	28,000	20%	35,000	28,000	20%
Charges for Services	13,018,900	9,799,316	25%	14,362,189	11,132,324	22%
Miscellaneous Revenue	813,481	683,095	16%	928,625	102,988	89%
Interfund Transfers	35,000	26,250	25%	50,453	37,840	25%
Revenue Summary	16,313,312	12,966,211	21%	17,911,516	13,828,221	23%
Personnel Services	7,393,162	5,127,892	31%	7,947,174	5,554,166	30%
Materials & Services	4,916,945	3,163,352	36%	4,699,632	2,669,414	43%
Special Payments					11,423	
Interfund Transfer						
Indirect Costs	1,213,651	910,242	25%	1,259,882	944,919	25%
Cost Allocation Charges	471,984	353,988	25%	396,437	297,364	25%
Capital Outlay	1,950,499	869,687	55%	2,704,811	1,122,401	59%
Reserve for Future Expenditures	161,775		100%	598,284		100%
Contingency	205,296		100%	305,296		100%
Expenditure Summary	16,313,312	10,425,161	36%	17,911,516	10,599,687	41%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Transportation and Development						
Fund Bal at End of Prior Yr	19,791,148	19,791,147	0%	28,006,855	28,006,855	0%
Prior Year Revenues	367,499	701,372	-91%		285,138	
Licenses & Permits	9,504,300	8,009,894	16%	9,770,400	10,622,325	-9%
Federal Revenues	3,815,290	1,782,471	53%	1,775,871	430,105	76%
State Revenues	30,310,800	18,543,581	39%	34,999,003	22,201,785	37%
Local Government & Other Agencies	1,715,729	1,149,398	33%	942,025	349,653	63%
Matching Funds						
Charges for Services	6,661,622	5,479,349	18%	6,628,117	5,691,858	14%
Fines & Penalties	72,500	90,872	-25%	96,000	117,628	-23%
Miscellaneous Revenue	2,228,920	1,396,604	37%	444,262	607,704	-37%
Miscellaneous Sales	13,500	7,176	47%	5,000	6,394	-28%
Other Financing Sources	1,147,121	67,247	94%	157,371	148,118	6%
Interfund Transfers	10,225,385	3,524,168	66%	8,611,367	4,973,645	42%
Revenue Summary	85,853,814	60,543,279	29%	91,436,271	73,441,208	20%
Personnel Services	25,788,550	16,489,363	36%	27,507,066	17,366,670	37%
Materials & Services	17,230,075	9,365,009	46%	24,040,874	9,903,947	59%
Debt Service	4,431,836	508,632	89%	5,183,328	508,632	90%
Special Payments				37,500	18,560	51%
Interfund Transfer	5,605,595	79,100	99%	2,576,746	447,679	83%
Indirect Costs				1,899,887	1,266,591	33%
Cost Allocation Charges	3,859,714	2,894,805	25%	2,809,738	2,106,168	25%
Capital Outlay	14,880,322	5,004,105	66%	14,926,148	6,082,234	59%
Reserve for Future Expenditures	3,100,000		100%	3,950,000		100%
Contingency	11,457,007		100%	9,008,476		100%
Expenditure Summary	86,353,099	34,341,014	60%	91,939,763	37,700,481	59%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Health, Housing and Human Services						
Fund Bal at End of Prior Yr	6,973,312	7,283,450	-4%	17,008,743	17,876,704	-5%
Prior Year Revenues	3,834,356	2,960,079	23%	3,725,635	3,308,371	11%
Licenses & Permits	818,670	725,704	11%	970,433	875,022	10%
Grant Revenues	599,602	60,000	90%	100,000		100%
Federal Revenues	18,370,151	8,019,625	56%	16,918,040	6,478,591	62%
State Revenues	41,785,424	32,343,250	23%	49,351,228	31,176,201	37%
Local Government & Other Agencies	2,503,914	1,585,337	37%	3,458,407	2,289,158	34%
Matching Funds	972,849	535,197	45%	891,692	638,405	28%
Charges for Services	31,678,814	22,504,580	29%	37,389,378	21,384,877	43%
Fines & Penalties		1,907			6,666	
Miscellaneous Revenue	826,916	845,615	-2%	186,534	266,764	-43%
Other Financing Sources	560,020	496,428	11%	570,000	355,909	38%
Interfund Transfers	9,513,704	7,134,057	25%	9,095,785	6,845,839	25%
Revenue Summary	118,437,732	84,495,229	29%	139,665,875	91,502,507	34%
Personnel Services	46,398,769	30,026,450	35%	52,662,145	31,739,639	40%
Materials & Services	55,908,550	33,683,251	40%	60,042,972	31,185,284	48%
Special Payments				911,871	1,756,991	-93%
Interfund Transfer	3,804,342	1,599,410	58%	1,699,667	1,683,168	1%
Indirect Costs	2,916,710	2,007,321	31%	3,390,600	1,755,868	48%
Cost Allocation Charges	5,423,105	4,058,397	25%	5,703,423	4,277,595	25%
Capital Outlay	809,325	297,130	63%	575,460	303,680	47%
Reserve for Future Expenditures	321,977		100%	321,977		100%
Contingency	2,854,955		100%	14,357,760		100%
Expenditure Summary	118,437,733	71,671,959	39%	139,665,875	72,702,225	48%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Business and Community Services						
Fund Bal at End of Prior Yr	14,358,023	14,530,516	-1%	17,741,904	17,742,097	0%
Prior Year Revenues						
Licenses & Permits	30,008	6,340	79%	21,063	8,468	60%
Federal Revenues	126,638	64,198	49%	58,850	42,677	27%
State Revenues	2,388,750	1,507,722	37%	2,968,832	1,813,194	39%
Local Government & Other Agencies	121,000	1,350	99%	252,000		100%
Matching Funds						
Charges for Services	5,431,384	3,888,329	28%	6,300,537	3,967,265	37%
Fines & Penalties	60,500	48,752	19%	17,350	11,039	36%
Miscellaneous Revenue	860,179	775,834	10%	951,000	901,452	5%
Miscellaneous Sales	20,600	16,594	19%	24,500	16,782	32%
Other Financing Sources	4,967,618	3,486,801	30%	2,296,271	2,339,110	-2%
Interfund Transfers	5,416,683	2,566,787	53%	4,885,745	2,511,809	49%
Revenue Summary	33,781,383	26,893,223	20%	35,518,052	29,353,893	17%
Personnel Services	5,948,237	3,684,443	38%	5,384,941	3,120,469	42%
Materials & Services	14,364,640	5,096,322	65%	10,165,158	5,083,582	50%
Debt Service						
Special Payments	2,741,439		100%	8,139,104	2,928,524	64%
Interfund Transfer	2,453,000	363,000	85%	1,933,000	313,000	84%
Cost Allocation Charges	721,718	541,332	25%	549,755	412,362	25%
Capital Outlay	2,221,912	213,366	90%	2,809,267	629,398	78%
Reserve for Future Expenditures	1,144,000		100%	1,233,500		100%
Contingency	4,186,437		100%	5,303,327		100%
Expenditure Summary	33,781,383	9,898,463	71%	35,518,052	12,487,335	65%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Tourism and Cultural Affairs						
Fund Bal at End of Prior Yr	490,986	658,446	-34%	439,172	539,892	-23%
Local Government & Other Agencies	62,517	62,517	0%		150,000	
Charges for Services				49,005		100%
Miscellaneous Revenue	9,500	10,269	-8%	9,500	31,860	-235%
Interfund Transfers	3,621,120	2,352,993	35%	3,658,460	2,554,117	30%
Revenue Summary	4,184,123	3,084,225	26%	4,156,137	3,275,869	21%
Personnel Services	1,088,337	739,240	32%	1,202,953	809,700	33%
Materials & Services	2,742,672	1,998,015	27%	2,551,184	1,837,176	28%
Special Payments				52,000		100%
Contingency	353,114		100%	350,000		100%
Expenditure Summary	4,184,123	2,737,255	35%	4,156,137	2,646,876	36%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
Non-Departmental and Pass-Through						
Fund Bal at End of Prior Yr	27,477,900	26,590,112	3%	31,034,970	31,159,023	0%
Prior Year Revenues	357,792	354,270	1%		381,823	
Taxes	104,420,000	101,456,260	3%	110,724,500	106,420,830	4%
Licenses & Permits	1,642,000	877,746	47%	1,724,000	902,380	48%
Grant Revenues						
Federal Revenues	222,500	1,144,425	-414%	1,066,321	1,041,386	2%
State Revenues	3,377,388	2,034,165	40%	2,750,385	2,063,175	25%
Local Government & Other Agencies	3,857,814	2,523,317	35%	3,905,741	3,030,599	22%
Charges for Services	3,636,094	2,690,983	26%	4,545,206	3,718,879	18%
Fines & Penalties	20,000	209	99%	500	61	88%
Miscellaneous Revenue	18,177,368	10,496,270	42%	17,799,580	9,704,075	45%
Miscellaneous Sales						
Other Financing Sources		106		100	-75	175%
Interfund Transfers	9,115,632	5,535,794	39%	8,315,309	6,446,157	22%
Revenue Summary	172,304,488	153,703,657	11%	181,866,612	164,868,313	9%
Personnel Services	18,455,965	11,588,917	37%	18,520,390	11,936,005	36%
Materials & Services	3,355,085	1,902,699	43%	2,310,952	1,415,493	39%
Debt Service	9,702,494	3,289,067	66%	9,943,926	3,211,766	68%
Special Payments	1,585		100%	1,919,335	1,228,409	36%
Interfund Transfer	98,928,154	73,855,536	25%	107,858,388	80,446,860	25%
Cost Allocation Charges	4,707,553	3,530,700	25%	5,291,698	3,968,818	25%
Capital Outlay		2,269			215,062	
Reserve for Future Expenditures	13,332,075		100%	14,094,616		100%
Contingency	12,850,341		100%	8,878,053		100%
Expenditure Summary	161,333,252	94,169,188	42%	168,817,358	102,422,413	39%

	FY 14-15 Budget	FY 14-15 After 9 Months	Percent Remaining	FY 15-16 Budget	FY 15-16 After 9 Months	Percent Remaining
General Fund Combined						
Fund Bal at End of Prior Yr	24,027,415	23,751,415	1%	27,247,686	27,247,686	0%
Prior Year Revenues						
Taxes	104,420,000	101,456,260	3%	110,724,500	106,420,830	4%
Licenses & Permits	1,748,000	967,606	45%	1,850,000	997,210	46%
Grant Revenues						
Federal Revenues	221,000	1,061,704	-380%	980,821	1,042,207	-6%
State Revenues	4,859,613	3,118,454	36%	4,026,900	3,151,126	22%
Local Government & Other Agencies	4,800	2,592	46%	2,000	1,010	50%
Charges for Services	15,610,411	11,124,324	29%	15,638,181	10,579,243	32%
Fines & Penalties	20,000	209	99%	500	61	88%
Miscellaneous Revenue	18,536,653	11,148,701	40%	18,753,541	10,435,869	44%
Miscellaneous Sales					82	
Other Financing Sources	100	-17	117%	100	-297	397%
Interfund Transfers	3,295,087	1,116,667	66%	2,582,904	1,666,668	35%
Revenue Summary	172,743,079	153,747,915	11%	181,807,133	161,541,695	11%
Personnel Services	39,234,243	25,005,664	36%	40,728,733	26,273,981	35%
Materials & Services	6,929,827	4,701,516	32%	6,846,166	4,359,556	36%
Debt Service	244,303	244,303	0%	244,303	244,303	0%
Special Payments				1,631,038	1,042,367	36%
Interfund Transfer	95,152,740	71,386,822	25%	104,035,227	77,769,218	25%
Indirect Costs				55,692	37,128	33%
Cost Allocation Charges	7,393,222	5,545,044	25%	7,840,794	5,880,735	25%
Capital Outlay	232,500	2,269	99%	60,000	607,224	-912%
Reserve for Future Expenditures	11,160,850		100%	12,011,843		100%
Contingency	12,395,394		100%	8,353,337		100%
Expenditure Summary	172,743,079	106,885,618	38%	181,807,133	116,214,512	36%

VOTING RESULTS

# Votes	Department	Proposal	Cost	OG/OT★
22	Sheriff - Jail	6 Deputies, Inmate Costs - Open 26 Beds	\$1,003,802	OG
15	Employee Services	HR Analyst - Recruitment Focused	\$112,000	For 2 yrs
12	DTD - Dog Sheltering	Shelter management software maintenance	\$43,000	OG
12	PGA	Community Relations Specialist	\$109,065	OG
10	Juvenile	Increase Capacity for Youth Assessment	\$30,600	OT
10	Multi-department (DES/TS)	Taking Workforce Efforts to Next Level	\$277,000	Both
10	H3S - Community Solutions	Workforce Services for Barrired Groups	\$231,000	OG
10	Sheriff - FJC	DVERT Sergeant at Family Justice Center	\$159,036	OG
9	Juvenile	Increase Protective Factors for At-Risk Youth	\$94,600	OG
9	DTD - Code Enforcement	Restore Community Cleanup	\$25,000	OT
8	Emergency Management	Emergency Notification	\$80,000	OG
8	DA - FJC	DVERT Deputy District Attorney for FJC	\$131,250	OG
8	Finance - Facilities Management	13 FTE to meet customer demands	\$702,715	For 2 yrs
8	DTD - Building Codes	Restore Dangerous Building Fund	\$50,000	OT
7	H3S - Social Services	Homeless Vets Outreach perm, 1 VSO	\$124,876	OG
7	H3S - Public Health	Tobacco/Marijuana Licensing Preparation	\$160,669	OT
7	PGA	Contract services for State advocacy	\$50,000	OG
7	Sheriff - Detectives	Specialized Crime Analyst	\$109,254	OG
6	BCS - County Fair & Rodeo	Rodeo Arena Tower	\$20,000	OT
6	BCS - County Fair & Rodeo	T-Structure to replace Livestock Barn	\$150,000	OT
6	Multi-department (Fac/Co Admin)	Parrott Creek deferred maintenance	\$166,667	For 3 yrs
6	Emergency Management	General Disaster Management Needs	\$340,000	OG
6	County Counsel	Furniture for new offices, conference room	\$25,000	OT
5	Multi-department (BCS Parks)	CREEW	\$40,000	OG
5	H3S - Social Services	Community Court .5 FTE	\$70,000	OG
5	H3S - Housing & Comm Dev	HomeBase homeless prevention	\$100,000	OG
3	BCS - Forest Management	Dumpstoppers	\$70,000	OT
3	Sheriff - Marine	Relocate Upper Marine Boathouse	\$78,000	OT
2	Finance - Procurement	Buyer	\$100,000	For 2 yrs
2	Finance - PeopleSoft	Financial System Support Analyst	\$105,000	For 2 yrs
1	Finance - Grants	Grants Management Software, Grant Mgr	\$400,000	Both
1	Multi-department (Facilities/DTD)	Strategic Energy Management Analyst	\$78,400	OT
1	Multi-department (Fin/DES/TS)	Performance Clackamas	\$321,500	For 2 yrs
1	County Administration	Administrative Analyst	\$88,000	OT
0	Sheriff - Detectives	Cold Case-RAPID Detective	\$144,972	OG

★OG = On-Going
OT = One Time

TOTAL \$5,791,406

POLICY LEVEL PROPOSAL



Ongoing Policy Level Proposal

Proposed Change in Funding:

Summary of Policy Level Proposal:

Department only	<input type="checkbox"/>
Multiple departments	<input type="checkbox"/>
Will Increase allocated costs in ensuing years	<input type="checkbox"/>

Frame request in terms of the expected results, even if department has not yet had MFR training. If department has moved to Performance Clackamas, definitely tie PLP to strategic business plan and a specific result measure.

POLICY LEVEL PROPOSAL



One-Time Policy Level Proposal

Proposed Change in Funding: \$0

Summary of Policy Level Proposal:

Proposal Title here

Proposal explanation here

Department only

Y/N

Multiple departments

Y/N

Will Increase allocated costs in ensuing years

Y/N

Frame request in terms of the expected results, even if department has not yet had MFR training. If department has moved to Performance Clackamas, definitely tie PLP to strategic business plan and a specific result measure.



type here

<p>Department Name Here Name - Director FTE 0.00 Total Request \$0,000,000 General Fund Support \$000,000</p>

<p>LOB 1 -Mgr Total Request \$000,000 Gen Fund \$00,000</p>	<p>LOB 2 -Mgr Total Request \$000,000 Gen Fund \$00,000</p>	<p>LOB 3 -Mgr Total Request \$000,000 Gen Fund \$00,000</p>	<p>LOB 4 -Mgr Total Request \$000,000 Gen Fund \$00,000</p>	<p>LOB 5 -Mgr Total Request \$000,000 Gen Fund \$00,000</p>
<p>Prog 1 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 1 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 1 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 1 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 1 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>
<p>Prog 2 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>		<p>Prog 2 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 2 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 2 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>
<p>Prog 3 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>		<p>Prog 3 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 3 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 3 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>
		<p>Prog 4 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	<p>Prog 4 Mgr FTE 0.00 Total Request \$000,000 Gen Fund \$00,000</p>	



Line of Business Name

Line of Business Purpose Statement

type here

<p>Department Name - Director FTE 0.00 Total Request \$00,000,000 General Fund Support \$0,000,000</p>
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<p>LOB Mgr Total Request \$0 Gen Fund \$0,000,000</p>

<p>Prog 1 Mgr FTE 0.00 Total Request \$0 Gen Fund \$000,000</p>
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<p>Prog 2 Mgr FTE 0.00 Total Request \$0 Gen Fund \$000,000</p>
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<p>Prog 3 Mgr FTE 0.00 Total Request \$0 Gen Fund \$000,000</p>
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<p>Prog 4 Mgr FTE 0.00 Total Request \$0 Gen Fund \$000,000</p>
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Line of Business Name here

Program Name here

Performance Narrative Statement

type here

Key Performance Measures

		FY 15-16 Target	FY 15-16 Actual 12/31/15	FY 15-16 Year End Target	FY 16-17 Target

Program includes:

Mandated Services Y/N

Shared Services Y/N

Grant Funding Y/N

Explain all "Yes" boxes below

For help with shared services, see AOC Shared State-County Services page on intranet

If grant funding, include length of grant and any match requirement (w/funding source)

Explanation



Line of Business Name here

Program Name here

Budget Summary

	FY 13-14 Actual	FY 14-15 Actual	FY 15-16 Amended Budget	FY 15-16 Projected Year End	FY 16-17 Proposed Budget	Chg from Prior Yr Budget	% Chg from Prior Yr Budget
Beginning Balance	0	0	0	0	0	0	0%
Prior Year Revenue	0	0	0	0	0	0	0%
Taxes	0	0	0	0	0	0	0%
Licenses & Permits	0	0	0	0	0	0	0%
Federal Grants & Revenues	0	0	0	0	0	0	0%
State Grants & Revenues	0	0	0	0	0	0	0%
Local Grants & Revenues	0	0	0	0	0	0	0%
Charges for Service	0	0	0	0	0	0	0%
Fines & Penalties	0	0	0	0	0	0	0%
Other Revenues	0	0	0	0	0	0	0%
Interfund Transfers	0	0	0	0	0	0	0%
Operating Revenue	0	0	0	0	0	0	0%
Total Rev - Including Beginning Bal	0	0	0	0	0	0	0%
Personnel Services	0	0	0	0	0	0	0%
Materials & Services	0	0	0	0	0	0	0%
Indirect Costs (Internal Dept Chgs)	0	0	0	0	0	0	0%
Cost Allocation Charges	0	0	0	0	0	0	0%
Operating Expenditure	0	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0	0%
Special Payments	0	0	0	0	0	0	0%
Interfund Transfers	0	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0	0%
Reserve for Future Expenditures	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0%
Total Exp - Including Special Categories	0	0	0	0	0	0	0%
General Fund Support (if applicable)	0	0	0	0	0	0	0%
Full Time Equiv Pos (FTE) Budgeted	0.00	0.00	0.00	0.00	0.00	0.00	0%
Full Time Equiv Pos (FTE) Filled at Yr End	0.00	0.00	0.00	0.00	0.00	0.00	
Full Time Equiv Pos (FTE) Vacant at Yr End	0.00	0.00	0.00	0.00	0.00	0.00	

Significant Issues and Changes

discuss significant issues and changes here



Department Budget Summary by Fund

Line of Business	FY 16-17	FY 16-17	FY 16-17	FY 16-17	FY 16-17	FY 16-17	FY 16-17	
	Program	FTE	General Fund Support	Fund 1	Fund 2	Fund 3	Fund 4 etc	Total Adopted Budget
LOB Name								
Program Name								-
Program Name								-
LOB Name								
Program Name								-
Program Name								-
Program Name								-
Program Name								-
Program Name								-
LOB Name								
Program Name								-
Program Name								-
LOB Name								
Program Name								-
Program Name								-
FY 16-17 Budget	0.0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FY 15-16 Budget								\$ -
\$ Increase (Decrease)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% Increase (Decrease)		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
FY 15-16 FTE	0.0							