

October 5, 2023

BCC Agenda Date/Item: _____

Board of County Commissioners
Clackamas County

Approval to Apply for a Grant for Strategic Health Care Investment for Transformation Funding. Anticipated value is \$3.5MM over 3 years. Funding is through CareOregon. No County General Funds are involved.

Previous Board Action/Review	October 3, 2023-Briefed at Issues		
Performance Clackamas	1. Improve community safety and health 2. Ensure safe, healthy, and secure communities		
Counsel Review	No	Procurement Review	No
Contact Person	Sarah Jacobson	Contact Phone	503-201-1890

EXECUTIVE SUMMARY: CareOregon’s Strategic Healthcare Investment for Transformation (SHIFT) program is a new investment in transforming outpatient behavioral healthcare agencies across Oregon so that people with behavioral health needs are truly at the center of care delivery and care teams thrive. Through a collaborative process, SHIFT will build member-driven, outcomes-focused, team-based care models that reduce health disparities, address social health needs, assure timely access to care, and prepare providers for advanced value-based payment models.

This funding will support planning, infrastructure development, and additional consultant needs of our Behavioral Health Clinics. This will improve the services provided and enhance our community’s positive care experience.

RECOMMENDATION: Staff recommends the Board grant approval to apply for this opportunity.

Respectfully submitted,

Rodney A. Cook

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Director of Health, Housing & Human Services

For Filing Use Only

Healthy Families. Strong Communities.

Financial Assistance Application Lifecycle Form

Use this form to track your potential award from conception to submission.

Sections of this form are designed to be completed in collaboration between department program and fiscal staff.

If renewal or direct appropriation, complete sections I, II, III IV & V only. Section III is not required.

If Disaster or Emergency Relief Funding, EOC will need to approve prior to being sent to the BCC

CONCEPTION

Section I: Funding Opportunity Information - To Be Completed by Requester

Direct Appropriation (no application)

Award type: Subrecipient Award Direct Award

Award Renewal? Yes No

Lead Fund # and Department:	253 - H3S-Health Centers Division
Name of Funding Opportunity:	Strategic Healthcare Investment for Transformation (SHIFT)

Funding Source: Federal – Direct Federal – Pass through State Local

Requestor Information: (Name of staff Initiating form)	Jennifer Stone
Requestor Contact Information:	503-742-5967 or JStone@clackamas.us
Department Fiscal Representative:	Jennifer Stone
Program Name & Prior Project #: (please specify)	Behavioral Health Clinics (400505)

Brief Description of Project:

CareOregon's Strategic Healthcare Investment for Transformation (SHIFT) program is a new investment in transforming outpatient behavioral health care agencies across Oregon so that people with behavioral health needs are truly at the center of care delivery, and care teams thrive. Through a collaborative process, SHIFT will build member-driven, outcomes-focused, team-based care models that reduce health disparities, address social health needs, assure timely access to care and prepare providers for advanced value-based payment models.

Name of Funding Agency:

Notification of Funding Opportunity Web Address:

OR

Application Packet Attached: Yes No

Completed By: Jennifer Stone Date: 9-11-2023

**** NOW READY FOR SUBMISSION TO DEPARTMENT FISCAL REPRESENTATIVE ****

Section II: Funding Opportunity Information - To Be Completed by Department Fiscal Rep

Competitive Application Non-Competing Application Other

Assistance Listing Number (ALN), if applicable:	N/A	Funding Agency Award Notification Date:	N/A
Announcement Date:	7-27-2023	Announcement/Opportunity #:	N/A
Grant Category/Title	Strategic Healthcare Investment for Transformation (SHIFT)	Funding Amount Requested:	TBD
Allows Indirect/Rate:	N/A	Match Requirement:	N/A
Application Deadline:	9-29-2023	Total Project Cost:	TBD
Award Start Date:	1-1-2024	Other Deadlines and Description:	N/A
Award End Date:	12-31-2026		
Completed By:	Jennifer Stone	Program Income Requirements:	N/A
Pre-Application Meeting Schedule:	August 2023 - Letter of Intent Submitted 8-25-2023		

Additional funding sources available to fund this program? Please describe:
Program income generated through being a recipient of the HRSA330 award and status as an FQHC.

How much General Fund will be used to cover costs in this program, including indirect expenses?
N/A

How much Fund Balance will be used to cover costs in this program, including indirect expenses?
N/A

In the next section, limit answers to space available.

Section III: Funding Opportunity Information - To Be Completed at Pre-Application Meeting by Dept Program and Fiscal Staff

Mission/Purpose:

1. How does the grant/funding opportunity support the Department and/or Division's Mission/Purpose/Goals?

This opportunity helps Health Centers - Behavioral health prepare for the changing landscape around the provision of behavioral health care and reimbursement for those services. We would receive significant technical support and financial assistance in order to assist with making changes to our operations, aligning with future requirements of the State of Oregon. Our primary care partner in Health Centers has already gone through a change to team based care, and this would allow us to be responsive to our client needs in the most efficient and supportive way possible. We will also have the opportunity to have decision making ability in the changes that will happen by being part of the initial project.

2. Who, if any, are the community partners who might be better suited to perform this work?

All behavioral health providers will be required to make this change in the near future. This opportunity provides funding and support in order to be in compliance. Otherwise we will be required to make changes, which will be unfunded, in a few years. This program will build member-driven, outcomes-focused, team-based care models that reduce health disparities, address social health needs, assure timely access to care and prepare providers for advanced value-based payment models

3. What are the objectives of this funding opportunity? How will we meet these objectives?

This significant one-time funding will support payment for positions over the next years of a pilot project, as well as payment for time or lost revenue, as changes are made with team-based care for behavioral health services. The program will support clinical, financial and operational transformation by: Defining the principles and operational components (Building Blocks) of excellent outpatient behavioral health care, in collaboration with community stakeholders. Partnering with CareOregon and other Behavioral Health agencies to receive intensive technical and financial resources to implement the Building Blocks, learn what works and accomplishes our current program goals.

4. Does the grant/financial assistance fund an existing program? If yes, which program? If no, what is the purpose of the program?

No, this fund would support a new initiative to transform services that are already in existence with Health Centers - Behavioral Health. This program would align with work already under way including equity, inclusion and diversity focused efforts and also Feedback Informed Treatment.

Organizational Capacity:

1. Does the organization have adequate and qualified staff? If no, can staff be hired within the grant/financial assistance funding opportunity timeframe?

Yes, Behavioral Health leadership are already in place who would have the skills and knowledge to move the project forward. Likely, additional positions would be utilized to change some of the existing work responsibilities in order to have dedicated time to this significant cultural and operational shift.

2. Are there partnership efforts required? If yes, who are we partnering with and what are their roles and responsibilities?

CareOregon is the primary partnership. Clackamas County would also partner with about a half dozen other agencies chosen to participate in the project.

3. If this is a pilot project, what is the plan for sun setting the project and/or staff if it does not continue (e.g. making staff positions temporary or limited duration, etc.)?

This would be a time limited project. Staff positions may be utilized to oversee the new teams that are created during the transformational change in the way services are provided and reimbursed. Positions could also potentially be limited duration with the opportunity to become permanent if the need arises.

4. If funded, would this grant/financial assistance create a new program, does the department intend for the program to continue after initial funding is exhausted? If yes, how will the department ensure funding (e.g. request new funding during the budget process, supplanted by a different program, etc.)?

No, this funding would assist with improving and transforming services already in existence with Health Centers - Behavioral Health. We will continue to seek reimbursement through case rates and fee for services, reimbursement through insurance organizations. This change will need to occur in the near future, regardless of participating in the project, however would be a mandate for a change that would be unfunded if we do not participate now.

Collaboration

1. List County departments that will collaborate on this award, if any.

Health Centers - Primary Care
Behavioral Health Division

Reporting Requirements

1. What are the program reporting requirements for this grant/funding opportunity?

- Engage in a facilitated agency self-assessment process in early 2024, followed by the development and implementation of a multi-year business and implementation plan with defined milestones
- Engage in monthly virtual practice coaching, as well as multiple in-person planning and coaching sessions on site at the agency each year
- Participate in learning system activities with the SHIFT program's evaluation partner, the Center for Outcomes Research and Education
- Participate in quarterly meetings with CareOregon to review progress

2. How will performance be evaluated? Are we using existing data sources? If yes, what are they and where are they housed? If not, is it feasible to develop a data source within the grant timeframe?

Some of the benchmarks for performance are to be determined and developed with input from participants.

3. What are the fiscal reporting requirements for this funding?

to be determine based on final agreement.

Fiscal

1. Are there other revenue sources required, available, or will be used to fund the program? Have they already been secured? Please list all funding sources and amounts.
No other revenue required.

2. For applications with a match requirement, how much is required (in dollars) and what type of funding will be used to meet it (CGF, In-kind, local grant, etc.)?

N/A

3. Does this grant/financial assistance cover indirect costs? If yes, is there a rate cap? If no, can additional funds be obtained to support indirect expenses and what are those sources?

This agreement will cover any direct administration cost.

Other information necessary to understand this award, if any.

None

Program Approval:

Emily Ketola

9/11/23



Name (Typed/Printed)

Date

Signature

**** NOW READY FOR PROGRAM MANAGER SUBMISSION TO DIVISION DIRECTOR ****

****ATTACH ANY CERTIFICATIONS REQUIRED BY THE FUNDING AGENCY. COUNTY FINANCE OR ADMIN WILL SIGN****

